

# PARLIAMENT OF VICTORIA

Public Accounts and Estimates Committee



## 2024–25 Financial and Performance Outcomes Questionnaire

Department of Jobs, Skills, Industry and Regions

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## Introduction – Financial and Performance Outcomes Questionnaire

The Committee's inquiry into the 2024–25 Financial and Performance Outcomes examines:

- the Government's actual versus budgeted expenditure and revenue
- the actual versus target performance outcomes at a departmental/agency level
- other expenditure unforeseen at the time of preparing the 2024–25 Budget and outcomes achieved.

The inquiry aims to benefit the Parliament and the community by:

- promoting the accountability, transparency and integrity of the executive and the public sector
- encouraging the effective and efficient delivery of public services and assets.

This questionnaire seeks information on the departmental/agency financials for the 2024–25 financial year, what was achieved during the year and how that compares to expectations.

### Timeline and format

Responses to this questionnaire are due by **5.00pm on Thursday 13 November 2025**.

Please email the completed questionnaire (in word and pdf) to [paec@parliament.vic.gov.au](mailto:paec@parliament.vic.gov.au)

### Consistency with the budget papers

When referring to an initiative/program/project that is in the budget papers, please use the same name as is used in the budget papers. This ensures that the Committee can correlate the information provided by the department with the information in the budget papers.

### Basis of consolidation

For departments, please use the same basis of consolidation as was used in the budget papers and in the budget portfolio outcomes statement in the department's annual report.

### Guidance

Please contact the secretariat should you require guidance in relation to any questions:

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## Department of Jobs, Skills, Industry and Regions explanatory notes

- The information within this questionnaire corresponds with the department's annual report and the State Budget for the 2024-25 financial year, in line with the department's structure during that period
- A footnote has been appended to relevant questions where there is an exception to these explanatory notes
- Questions 6, 7, 12, 19, 28 and 34 to 38 have been removed from this response as they are not related to DJSIR

## Section A: Output variances and program outcomes

### Question 1 (all departments) Completed output initiatives from past budgets

For all initiatives that were completed in 2024–25 please provide details of the expected outcomes for the community and the actual outcomes achieved to date. Please use initiatives names as specified in *Budget Paper No. 3: Service Delivery* and link the initiative to the responsible output(s) and portfolio(s).

Initiative	Year and funding allocated		Actual date of completion (month and year)	Expected outcomes	Actual outcomes	Output(s) and portfolio(s)
	Budget year	Funding allocated				
Creative State: Creative Neighbourhoods program	2021-22	\$4.5 million	June 2025	Funding was provided for established and emerging creative neighbourhoods, promoting affordable creative spaces for artists, greater security for creative enterprises and stimulating the growth of local creative industries in metro, regional and outer-urban areas	Funding for Emporium Creative Hub has expanded creative opportunities and experiences for the Bendigo region and its people  Funding for the Brunswick Design District has supported development, investment and activation for creative enterprises in the heart of Brunswick	<b>Output:</b> Creative Industries Access, Development and Innovation  <b>Portfolio:</b> Creative Industries
Creative State: Cultural and creative organisations support and recovery	2021-22	\$79.1 million	June 2025	Funding was provided to strengthen and support Victoria's cultural and creative agencies impacted by the coronavirus (COVID-19) pandemic  Funding was also provided to deliver the Access All Stages program, enabling Arts Centre Melbourne (ACM) to subsidise venue hire and	ACM delivered Tech Connect, an accredited theatre technical training program aimed at building technical capacity, safety and capability in regional performing arts centres across Victoria  Victoria's cultural agencies and key resident companies at the ACM were supported in 2021	<b>Output:</b> Creative Industries Portfolio Agencies; Creative Industries Access, Development and Innovation

Initiative	Year and funding allocated		Actual date of completion (month and year)	Expected outcomes	Actual outcomes	Output(s) and portfolio(s)
	Budget year	Funding allocated				
				labour fees to its resident companies (including Melbourne Theatre Company, Melbourne Symphony Orchestra, Opera Australia, Victorian Opera and the Australian Ballet) throughout 2021 and 2022  Funding was also provided to enhance the visitor experience and operations as work was finalised on the final stage of the Geelong Arts Centre redevelopment	to retain operations and staffing during COVID-19  Funding helped keep agencies, performing arts organisations and other cultural institutions such as the Abbotsford Convent open and active, retain their workforces, ensure their immediate solvency and enhance business recovery through to the end of 2021-22	<b>Portfolio:</b> Creative Industries
Creative State: Extending Music Works	2021-22	\$10.9 million	June 2025	Funding was provided to extend the Music Works package, which supported musicians, managers, technicians, venues, peak bodies and small to medium industry businesses and organisations to accelerate the recovery and growth of Victoria's contemporary music scene  Funding also built on the strategic partnership with the Victorian Music Development Office (VMDO) and Music Victoria	Over the 4 years, a whole of industry support package was delivered, including through competitive grants, strategic partnerships and music business development and research through the VMDO and Victorian Music Market  From 2021-2025 Music Works open competitive grant rounds supported the development of 639 new works for national and international markets  From 2021-2024, 14 strategic projects were funded,	<b>Output:</b> Creative Industries Access, Development and Innovation  <b>Portfolio:</b> Creative Industries

Initiative	Year and funding allocated		Actual date of completion (month and year)	Expected outcomes	Actual outcomes	Output(s) and portfolio(s)
	Budget year	Funding allocated				
					<p>including songwriting camps, music-games composition courses, regional and outer-suburban artist development programs, live production crew traineeships, First Peoples regional live music program and international music export stimulus</p> <p>In 2024-25, VMDO supported 4 research programs, supported 46 export opportunities, created 2 new market initiatives and hosted 14 industry events that were attended by 2,100 music industry professionals</p>	
Creative State: Stimulating new and innovative creative products	2021-22	\$4.6 million	June 2025	Funding was provided to support a broad and diverse range of creative workers and organisations to develop bold new works, enhance skills and drive innovation, research and development	<p>This initiative provided funding for the Creators Fund, a commissioning program delivered via Melbourne Fringe and support for collaborative new works through Asia-Pacific Triennial of Performing Arts (TOPA)</p> <p>The third iteration of Asia TOPA ran from 20 February to 10 March 2025, activating 20 venues and engaging 410 artists based in 17 countries</p>	<p><b>Output:</b> Creative Industries Access, Development and Innovation</p> <p><b>Portfolio:</b> Creative Industries</p>

Initiative	Year and funding allocated		Actual date of completion (month and year)	Expected outcomes	Actual outcomes	Output(s) and portfolio(s)
	Budget year	Funding allocated				
					<p>The program welcomed more than 750,000 attendees</p> <p>The Melbourne FRINGE Futures Fund is allocated and will be acquitted in January 2026</p>	
Getting Victorians Back to Work: Our Plan to minimise the risk and costs of greater inequality	2021-22	\$21.7 million	June 2025	Funding was provided to support a strong and inclusive economy and employment growth in communities and cohorts hit hardest by the COVID-19 pandemic	<p>The funding supported a number of initiatives including:</p> <ul style="list-style-type: none"> <li>• Local Employment Transition Service – supported over 8,500 workers across 4 years of delivery with employment assistance, information and onsite workshops to help both businesses and workers during retrenchment events</li> <li>• Community Revitalisation – operated across 7 regions and improved economic inclusion for individuals experiencing high disadvantage</li> <li>• Social Enterprise – supported the growth of Victoria’s social enterprise ecosystem through direct funding to individual social enterprises to innovate, grow and scale</li> </ul>	<p><b>Output:</b> Jobs</p> <p><b>Portfolio:</b> Small Business and Employment</p>

Initiative	Year and funding allocated		Actual date of completion (month and year)	Expected outcomes	Actual outcomes	Output(s) and portfolio(s)
	Budget year	Funding allocated				
Pathway to Aboriginal Prosperity: Capacity building for self-determination	2021-22	\$1.6 million	June 2025	<p>Funding was provided to support greater prosperity and opportunity for Aboriginal Victorians</p> <p>The Victorian Aboriginal Employment and Economic Council research, evaluation and recognition fund undertook research, data collection and consultation to ensure the advice it gave to the Government was evidence-based, comprehensive and reflected the views and aspirations of Aboriginal Victorians</p> <p>Annual Aboriginal Business and Excellence Awards improved community and government awareness and recognition of the outstanding achievements of Aboriginal businesses and individuals</p>	This program enabled the preparation of an Aboriginal Data Sovereignty Framework for Department of Jobs, Skills, Industry and Regions (DJSIR) and the delivery of a research report to support Traditional Owner Corporations and Aboriginal businesses' entry and aspirations in the renewables sector, as a self-determined priority area	<p><b>Output:</b> Jobs</p> <p><b>Portfolio:</b> Small Business and Employment</p>
Addressing opportunities in place: Portland Economic Diversification Plan	2021-22	\$17.5 million	June 2025	Funding was provided for a Portland Economic Diversification Plan (the Plan) to support economic diversification, growth and	Two priority infrastructure projects have been delivered - the \$2.5 million Portland North Employment Precinct Upgrade	<b>Output:</b> Regional Development

Initiative	Year and funding allocated		Actual date of completion (month and year)	Expected outcomes	Actual outcomes	Output(s) and portfolio(s)
	Budget year	Funding allocated				
				resilience in Portland and the broader Glenelg Shire. The Plan would deliver a number of projects including local freight road upgrades, Stage 2 of the Henty Employment Precinct infrastructure upgrades and the Portland Diversification Fund. These projects were facilitated by the establishment of a Regional Development Victoria office in Portland	(Stage 2) and the \$4.8 million Local Freight Roads Project  \$2.6 million was allocated to establish and operate a Portland office and \$7.5 million was allocated for the Portland Diversification Fund  One of the Plan's priority infrastructure projects, Portland North Employment Precinct Stage 2, was leveraged to secure an \$18 million investment from Bunnings, that created 52 new FTE and 50 jobs during construction  Projects funded through the Portland Diversification Fund included opportunities in housing, aquaculture, logistics, renewables, manufacturing, forestry, aviation and hydrogen/renewable fuels	<b>Portfolio:</b> Regional Development
Change our Game: Office for Women in Sport and Recreation	2021-22	\$11.7 million	June 2025	Funding was provided for the Office for Women in Sport and Recreation (OWSR) and delivery of Change Our Game initiatives to support female	Delivery of key Change our Game initiatives included: <ul style="list-style-type: none"> <li>138 community sport clubs and organisations supported</li> </ul>	<b>Output:</b> Sport and Recreation

Initiative	Year and funding allocated		Actual date of completion (month and year)	Expected outcomes	Actual outcomes	Output(s) and portfolio(s)
	Budget year	Funding allocated				
				participation and gender equality in sport	<p>through Community Activation Grants</p> <ul style="list-style-type: none"> <li>• 128 women supported through the Change Our Game Professional Development Scholarships Program and Women in Sports Media Program</li> <li>• 100% of Victoria's 79 local councils and Alpine Resorts Victoria adopted a Fair Access policy (or equivalent) by December 2024</li> <li>• 96% of funded State Sport and Recreation Associations had a minimum of 40% women on their boards in line with the Balance the Board policy</li> </ul>	<b>Portfolio:</b> Community Sport
Medical Research: Generation Victoria and Living Evidence	2021-22	\$18.1 million	June 2025	<p>Funding was provided to support Murdoch Children's Research Institute (MCRI) to deliver the Generation Victoria (GenV) initiative, which aims to improve community health by tracking and analysing the health outcomes of a cohort of Victorian Children over time</p> <p>Funding was also provided for Living Evidence Phase 2,</p>	<p><b>Generation Victoria</b></p> <p>The department's funding commitment has been finalised. However, MCRI will continue to deliver the initiative until June 2026, in accordance with the executed contract</p> <p>GenV is Australia's largest birth and parent cohort, the world's largest new birth cohort in over a decade and the only one</p>	<p><b>Output:</b></p> <p>Industry, Small Business and Medical Research</p> <p><b>Portfolio:</b></p> <p>Economic Growth and Jobs</p>

Initiative	Year and funding allocated		Actual date of completion (month and year)	Expected outcomes	Actual outcomes	Output(s) and portfolio(s)
	Budget year	Funding allocated				
				building on the successful delivery of the world's only Living Guidelines for COVID-19. Phase 2 seeks to deliver evidence-based living guidelines for 5 of Australia's high-burden disease groups: stroke, kidney disease, heart disease, diabetes and musculoskeletal conditions	<p>launched to capture the systemic shocks of the 2020s (pandemic, climate, geopolitical, cost-of-living)</p> <p>Some highlights include:</p> <ul style="list-style-type: none"> <li>• Recruitment of 123,882 participants (49,322 children and 74,500 adults)</li> <li>• Achieving significant representation across CALD, First Nations, regional, multiple births, languages and socioeconomic groups</li> <li>• Attracting increasing numbers of collaborators and researchers - over 203 researchers from 62 institutions (9 international, 17 national, 36 Victorian) are participating in 21 research projects demonstrating the value of GenV's research resource</li> <li>• Integration of consented GenV participants with multiple Victorian administrative datasets to maximise research impact</li> </ul>	

Initiative	Year and funding allocated		Actual date of completion (month and year)	Expected outcomes	Actual outcomes	Output(s) and portfolio(s)
	Budget year	Funding allocated				
					<p><b>Living Evidence</b> The department's funding commitment has been finalised. However, Living Evidence Consortium will continue to deliver the initiative until December 2025, in accordance with the executed contract</p> <p>The Australian Living Evidence Collaboration is a world-first initiative that brings together leading experts in evidence synthesis, guideline development and digital technologies to build a next generation system for delivering reliable, accessible, up-to-date evidence in health</p> <p>Led by the Australian Living Evidence Consortium, the Living Evidence Phase 2 initiative has:</p> <ul style="list-style-type: none"> <li>• Launched the Centre of Excellence in Living Evidence based at Cochrane Australia/Monash University including the living evidence support hub</li> </ul>	

Initiative	Year and funding allocated		Actual date of completion (month and year)	Expected outcomes	Actual outcomes	Output(s) and portfolio(s)
	Budget year	Funding allocated				
					<ul style="list-style-type: none"> <li>Delivered evidence-based living guidelines for patients and clinicians for stroke and diabetes and supported guidelines for conditions such as kidney disease, heart disease and musculoskeletal conditions as well as for pregnancy and postnatal care</li> <li>Established and extended national partnerships focused on the translation of research findings into practice and policy</li> </ul>	
Creative Spaces and Places	2022-23	\$6.0 million	June 2025	<p>Funding was provided to respond to demand for affordable creative industry spaces and strengthen the creative industries' recovery from the impact of the COVID-19 pandemic and future growth by delivering:</p> <ul style="list-style-type: none"> <li>More affordable creative spaces within our cities and towns and helping creative workers to secure fit-for-purpose creative spaces in vacant/underutilised accommodation</li> </ul>	<p>Creative Space and Places program delivery has concluded with successful delivery of initiatives including Creative Neighbourhood Infrastructure Support Program, Local Government Area (LGA), First Peoples Creative Spaces and the Making Spaces program delivered by Arts Access Victoria for the deaf/disabled creative community</p> <p>State-wide creative projects were supported, as well as</p>	<p><b>Output:</b> Creative Industries Access, Development and Innovation</p> <p><b>Portfolio:</b> Creative Industries</p>

Initiative	Year and funding allocated		Actual date of completion (month and year)	Expected outcomes	Actual outcomes	Output(s) and portfolio(s)
	Budget year	Funding allocated				
				<ul style="list-style-type: none"> <li>Infrastructure projects that activate existing community spaces for creative programming and strengthen the vibrancy of our neighbourhoods supporting placemaking and jobs for local creatives</li> <li>Small-scale projects in partnership with local governments and non-government organisations to support the local creative sector by unlocking the potential of unused or under-utilised spaces</li> </ul>	<p>significant research and data for the sector</p> <p>Investments have included:</p> <ul style="list-style-type: none"> <li>Co-investment by LGAs for council owned facilities across the State, making them suitable for creative uses, to help attract broader audiences and develop new revenue streams for creatives</li> <li>Seven projects made a significant difference to the deaf and disabled community with \$500,000 in grants for upgraded and redeveloped infrastructure to ensure that deaf and disabled creative workers and audiences have equal opportunity to participate in the creative sector</li> <li>Eight First Peoples led organisations were able to make significant infrastructure upgrades with more than \$654,000 to create new and improved spaces that will enable creatives to develop work and develop their skills</li> </ul>	

Initiative	Year and funding allocated		Actual date of completion (month and year)	Expected outcomes	Actual outcomes	Output(s) and portfolio(s)
	Budget year	Funding allocated				
Sustaining the National Gallery of Victoria's (NGV) successful exhibition model	2022-23	\$32.1 million	June 2025	Funding was provided to continue the NGV Summer Programming and NGV Triennial, supporting the economic recovery of the CBD through blockbuster exhibitions that attract more visitors	NGV has delivered successful summer programming including the presentation of blockbuster exhibitions Alexander McQueen in 2022-23, NGV Triennial in 2023-24 and Yayoi Kusama in 2024-25 with a combined attendance of 1.87 million visitors	<b>Output:</b> Creative Industries Portfolio Agencies  <b>Portfolio:</b> Creative Industries
A coordinated and efficient TAFE system	2022-23	\$83.2 million	June 2025	<p>Funding was provided to strengthen the Office of TAFE Coordination and Delivery (OTCD) within the then Department of Education and Training (which transitioned to DJSIR on 1 January 2023), to lead strategic projects and enhance collaboration across the TAFE network</p> <p>Funding also supported TAFEs to sustainably transition to the new funding model announced in late 2021 and deliver an expansion of the coordination of practical placements for TAFE students</p>	<p>The OTCD has been delivering a range of complex reforms to fulfill government's vision for the TAFE network including:</p> <ul style="list-style-type: none"> <li>• Legislative reform</li> <li>• Common ICT platforms and learning materials</li> <li>• Governance reform</li> <li>• TAFE network service provision</li> <li>• Increased financial oversight</li> <li>• Implementation of the Network TAFE asset strategy</li> </ul> <p>It has also aligned budgeting and financial practices across the TAFE network including accountability and viability</p>	<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE
Victorian Music Development Office	2023-24	\$2.1 million	June 2025	Funding was provided to support the VMDO and the	The VMDO continued to deliver projects to support the	<b>Output:</b>

Initiative	Year and funding allocated		Actual date of completion (month and year)	Expected outcomes	Actual outcomes	Output(s) and portfolio(s)
	Budget year	Funding allocated				
(VMDO) and Music Market				Music Market to continue to support the music industry's business and skills development in Victoria	Victorian music sector, including workshops, fellowships, research and the Victorian Music finder. The management of the Music Market space has been returned to Collingwood Yards	Creative Industries Access, Development and Innovation  <b>Portfolio:</b> Creative Industries
Jobs Victoria	2023-24	\$35.1 million	June 2025	Funding was provided to support disadvantaged jobseekers in Victoria to improve their labour market outcomes through the extension of Jobs Victoria Mentors (JVMs)	The JVM Program supported long-term unemployed jobseekers into work across 5 locations  The program, which commenced in October 2023 and concluded in June 2025, supported over 3,300 jobseekers into work across 2 years of delivery	<b>Output:</b> Jobs  <b>Portfolio:</b> Small Business and Employment
Better TAFE teaching and learning	2023-24	\$3.8 million	June 2025	Funding was provided for the commencement of a more consistent, coordinated approach to curriculum development across TAFEs to support high-quality teaching and learning outcomes	With support from OTCD, the TAFE Network has designed and piloted an approach that delivers high-quality TAFE Network courseware (learning and assessment materials, as well as the supporting documentation required to ensure Registered Training Organisation compliance),	<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE

Initiative	Year and funding allocated		Actual date of completion (month and year)	Expected outcomes	Actual outcomes	Output(s) and portfolio(s)
	Budget year	Funding allocated				
					<p>including setting up governance arrangements</p> <p>Over time, this approach is expected to deliver efficiency benefits (through reduction in duplication), improved quality (by leveraging expertise from across the TAFE Network) and support equity (by facilitating the deployment of the same high-quality courseware across the state)</p> <p>There is also an opportunity to scale the model for application via the National TAFE Network</p>	
Music Works	2024-25	\$1.0 million	June 2025	<p>Funding was provided to extend the Music Works Open Grant Round in FY2024-25</p> <p>The Music Works Grants provided support for artists, musicians and small to medium music industry organisations, to create new content, connect with new markets and build sustainable careers</p>	81 recipients received funding through the FY2024-25 funding round	<p><b>Output:</b> Creative Industries Access, Development and Innovation</p> <p><b>Portfolio:</b> Creative Industries</p>

Initiative	Year and funding allocated		Actual date of completion (month and year)	Expected outcomes	Actual outcomes	Output(s) and portfolio(s)
	Budget year	Funding allocated				
				This supported the continued growth and stability of the sector		
Supporting our creative agencies and cultural institutions	2024-25	\$128.4 million	June 2025	Funding was provided to Victoria's cultural and creative agencies to support operating capacity and program delivery	Funding supported the operations of Victoria's Creative Agencies which collectively welcomed more than 11.6 million visitors in 2024-25	<b>Output:</b> Creative Industries Portfolio Agencies  <b>Portfolio:</b> Creative Industries
Sending Victorian Athletes to Paris 2024	2024-25	\$1.5 million	June 2025	Funding provided to support Victorian athletes competing at the 2024 Paris Olympic and Paralympic Games	122 Victorians competed at the 2024 Paris Olympic and Paralympic Games, winning a total of 23 medals and achieving 30 top 8 performances	<b>Output:</b> Sport and Recreation  <b>Portfolio:</b> Tourism, Sport and Major Events

## Question 2 (all departments) Program outcomes

Outcomes reflect the impact on the community of the goods and services provided by a department. The questions in this section relate to the outcomes that the department contributed to in 2024–25.

- a) Using the table below, please outline the five programs that delivered the most important outcomes in the community<sup>1</sup> achieved by the department in 2024–25, including:
- The name of the program
  - The output(s) and portfolio(s) responsible for delivery of the program
  - The program objectives
  - The actual outcome achieved
  - The actions taken to deliver the actual outcome (i.e. the most important elements/essential parts that led the department to deliver the outcome).

Program		Output(s) and portfolio(s)	Program objectives	Description of actual outcome achieved	Description of the actions taken to deliver the actual outcome
1	Tiny Towns Fund	<b>Output:</b> Regional Development  <b>Portfolio:</b> Regional Development	The Tiny Towns Fund (TTF) supports the delivery of community infrastructure and facility projects such as bike trails, playgrounds, public art, and upgrades to community halls and libraries  Towns with a population of up to 5,000 people are eligible to apply	There have been 347 TTF projects funded in more than 300 towns in regional Victoria across 2 rounds of the program to date  Projects are currently in delivery with many already completed	The TTF is a rounds-based program with funding over 4 years (2023-24 to 2026-27), delivered over 3 competitive funding rounds  All projects are to be announced by 30 June 2026  TTF grants are between \$5,000 and \$50,000
2	Get Active Kids Voucher Program	<b>Output:</b> Sport and Recreation	The Get Active Kids Voucher Program delivers vouchers to support Victorian children aged up to 18, named on a	An increased number of Victorians aged 18 and under from low	In 2024-25, 41,405 vouchers (24,002 true vouchers and 17,403

<sup>1</sup> 'Outcomes' are the impact of service delivery on the community rather than a description of the services delivered. An outcome could be considered important for a variety of reasons, such as the amount of funding allocated to the program, the public interest in the service or goods being delivered or where particular actions taken by the department delivered improved outcomes.

		<b>Portfolio:</b> Community Sport	valid Commonwealth Health Care Card or Pensioner Concession Card and named on a valid Medicare Card to get involved in organised sport and active recreation activities by providing up to \$200 towards the cost of membership, sports equipment or uniforms	socio-economic groups participated in sport and active recreation as a result of the program - around 50% of voucher recipients indicated they would not be able to participate without a voucher and almost 20% joined a sport club for the first time  Increased revenue for sport and active recreation organisations – 2,152 community sport and active recreation clubs were Registered Activity Providers for the Program in 2024-25, sharing in \$7,980,780 (directly and indirectly)	reimbursements) totalling \$7,980,780 were provided  Across 8 rounds of the Program almost 190,000 vouchers totalling almost \$36 million have been provided
3	Building Better TAFE Fund	<b>Output:</b> N/A (capital initiative)  <b>Portfolio:</b> Skills and TAFE	Funding was provided under the Building Better TAFE Fund in the 2021-22 and 2023-24 State Budgets which funded multiple initiatives as follows:  <b>2021-22 State Budget</b> <ul style="list-style-type: none"> <li>\$10.7 million for GOTAFE Institute - Archer Street Campus Redevelopment</li> </ul>	The \$10.7 million GOTAFE Institute - Archer Street Campus Redevelopment project achieved completion in July 2024. The facility provides new connecting facilities for Plumbing Trades with	The department entered into Capital Works Funding Agreements with the TAFEs, which set out the governance arrangements for the projects  Department representatives sat on each initiative Project Control Group providing oversight and ensuring projects were delivered on time and on budget

			<ul style="list-style-type: none"> <li>• \$60 million for Bendigo Kangan Institute - Broadmeadows Campus Revitalisation</li> </ul> <p><b>2023-24 State Budget</b></p> <ul style="list-style-type: none"> <li>• \$55 million for Melton TAFE</li> <li>• \$25 million for Sunbury TAFE</li> <li>• \$36 million for The Gordon – Geelong Campus Centre of Excellence for Inclusion in Disability Health and Community Support</li> <li>• \$4 million for Bendigo Kangan Institute - Dhelkaya Community Health and Learning Hub</li> <li>• \$50 million for the TAFE Clean Energy Fund</li> </ul>	<p>175 enrolments in plumbing trade courses in 2025</p> <p>The \$60 million Bendigo Kangan Institute - Broadmeadows Campus Revitalisation project achieved completion in October 2024. The campus will accommodate 700 students in 2025, which will scale up to 1400 students in future years</p> <p>The facility will offer courses in justice, disability, aged care, childcare, mental health, allied health, nursing, health care support &amp; pathology</p> <p>The \$4 million Bendigo Kangan Institute - Dhelkaya Community Health project achieved completion in July 2025. The facility was built on a co-located local community</p>	
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				<p>partnership with Dhelkaya Health to deliver Bendigo Kangan Institute's health and community services qualifications leveraging flexible and state of the art digital delivery. The facility will increase access for regional communities to pursue local training, upskilling and jobs in the health sector or undertake other pathways and vocational options</p> <p>All other projects continue to be delivered on track</p>	
4	Digital Jobs program	<p><b>Output:</b> Industry, Small Business and Medical Research</p> <p><b>Portfolio:</b> Economic Growth and Jobs</p>	The Digital Jobs program is helping to address critical digital skill shortages by reskilling mid-career Victorians and supporting them to transition to roles in the digital economy	<p>Rounds 8 to 11 of the Digital Jobs program were completed in 2024-25, supporting 1,070 participants to reskill for new digital careers</p> <ul style="list-style-type: none"> <li>680 program participants from Rounds 8 and 9 engaged in employability and job placement services</li> </ul>	<p>The Digital Jobs program provides participants with free specialist training in high demand digital skillsets, along with employability support and opportunities to apply for a paid work placement with participating host employers</p> <p>Businesses recruit Digital Jobs participants by offering work placements. In 2024-25, the department engaged with 1,400 businesses registered as hosts to source talent from the program</p>

				<ul style="list-style-type: none"> <li>390 participants from Rounds 10 and 11 undertook a 12-week specialist digital skills training course then accessed employability and job placement services</li> </ul> <p>The program is supporting older workers, women and culturally diverse Victorians who are often underrepresented in the digital economy to transition into digital roles. In Rounds 8 to 11 61% of participants were women, 61% spoke a language other than English and 38% were over 40 years of age</p>	<p>Digital Jobs participants secured work placements with a wide range of Victorian employers in 2024-25 including Commonwealth Bank, Lifeline and carsales.com</p> <p>DJSIR contracted the following service providers to support program delivery:</p> <ul style="list-style-type: none"> <li>Hello Monday assisted with the recruitment, assessment and onboarding process of new program participants while also delivering employability services and career coaching</li> <li>Leading training providers RMIT Online, Victoria University, General Assembly and Generation Australia delivered the specialist digital skills training</li> </ul> <p>InternMatch delivered job placement services for Round 8 and 9 participants</p>
5	VICSCREEN - Screen Strategy (2021-2025)	<b>Output:</b> Creative Industries Portfolio Agencies	VICSCREEN, the Victorian Government's first screen strategy in more than 10 years, was a transformational, whole-of-government plan to invigorate Victoria's screen industry, create jobs, foster new talent and generate significant economic returns	Key strategy performance measures were met or exceeded. For example, the 2024-25 value of Victorian production expenditure of supported projects	The VICSCREEN strategy delivered record-breaking outcomes for employment and expenditure. Over the 4 years from 2021-22 to 2024-25, VICSCREEN-supported projects injected \$1.7 billion into the Victorian economy, created 46,700 Victorian jobs and

		<b>Portfolio:</b> Creative Industries		totalled \$502 million, surpassing the target of \$278 million, and the number of direct Victorian full-time equivalent roles from supported projects was 3,594, surpassing the target of 1,625. Additional employment from production supported by VicScreen was within the 5% variation	collectively engaged over 17,000 Victorian businesses  Expenditure grew 89% from \$0.9 billion to \$1.7 billion in the previous 4-year period from 2015–16 to 2018–19  In 2024-25, VICSCREEN supported production injected \$502.4 million into the economy and created over 8,000 local job opportunities
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- b) Using the table below, please outline the five least performing programs<sup>2</sup> that did not deliver their planned outcomes in the community by the department in 2024–25, including:
- The name of the program
  - The output(s) and portfolio(s) responsible for delivery of the program
  - The program objectives
  - The actual outcome achieved
  - Explanation for not achieving the planned outcome (including a description of what actions were taken to try and achieve the planned outcome).

Program		Output(s) and portfolio(s)	Program objectives	Description of actual outcome achieved	Detailed explanation for not delivering the planned outcome
1	Gippsland Supply Chain Resilience program	<b>Output:</b> Regional Development  <b>Portfolio:</b> Regional Development	<p>The Gippsland Supply Chain Resilience Program (GSCR) was established to support supply chain businesses impacted by changes to the manufacture of white paper in Gippsland</p> <p>Its objectives are to support Victorian businesses, with a focus on Small to Medium Enterprises to develop new opportunities and strengthen their resilience to changes in industry sectors</p>	<p>Six businesses have completed Stream 2 of the GSCR</p> <p>Stream 2 supports impacted businesses to develop a Business Diagnostic and Future Opportunities Assessment</p> <p>Stage 2 of Stream 2 enables businesses to engage a qualified service provider to support the development of a Business Resilience Plan</p>	<p>75 businesses were impacted and invited to apply to the GSCR</p> <p>In total, 6 businesses applied, 7 businesses were referred to other grant programs and or services</p> <p>Top 3 reasons for not participating included:</p> <ul style="list-style-type: none"> <li>Could not determine financial impact or provide evidence that an end to white copy paper manufacturing had impacted their business</li> </ul>

<sup>2</sup> **Note:** programs in this question relate to programs delivering services and do not signify the department's 5 least performing performance measures

					<ul style="list-style-type: none"> <li>• Had experienced previous industry closure resilience programs and didn't feel any additional value could be generated through a second program</li> <li>• Did not meet the programs threshold for participation (Guidelines were then subsequently amended and recommunicated to support greater participation)</li> </ul> <p>The 6 businesses who are participating have made application to Stream 3 of the GSCR and continue to be engaged in the process</p>
2	Portland Diversification Fund	<b>Output:</b> Regional Development  <b>Portfolio:</b> Regional Development	<p>To provide grants of up to \$500,000 to businesses seeking to develop or expand operations that diversify supply chains in Portland and the Glenelg Shire</p> <p>The fund aims to diversify the economic base of the Glenelg Shire by attracting new</p>	<p>Grants were provided through the Portland Diversification Fund, including:</p> <ul style="list-style-type: none"> <li>• DEC Housing received funding for a Portland Villages Housing Project Business Case</li> </ul>	<p>In 2021, the Smelter's long-term outlook improved with the turnaround in the price of aluminum, increasing to 40% higher than the same time in 2020. This, coupled with a new energy deal with AGL,</p>

			<p>investment and supporting businesses to diversify and to improve their productivity and competitiveness</p> <p>The fund also supports feasibility studies and business cases to bring forward capital projects as well as \$1 million dedicated to addressing the worker housing shortage in Portland</p>	<ul style="list-style-type: none"> <li>Portland Aero Club received funding for an Aviation Fuelling Facility Upgrade at Portland Airport</li> <li>Portland H2 received funding for a Hydrogen Hub Feasibility &amp; pre-FEED assessment</li> <li>Azura Ocean Technology received funding for a Scoping Study into AZURA Ocean Technology Australian Hub</li> <li>Green Triangle Forest Industries Hub Association received funding for a Future Fibre – Hardwood Timber Manufacturing Hub Feasibility Study</li> <li>Seascope Restorations received funding for a Seaweed Production Facility Feasibility and Business Case Study for Portland</li> </ul>	<p>meant an upsurge in production</p> <p>The Smelter employed more workers and the supply chain workforce had renewed confidence in the Smelter's continuing operation. These factors influenced uptake and interest in the Fund, as the town's major employer was no longer viewed as in jeopardy of closing</p> <p>The Fund's guidelines were amended in November 2023 to allow projects which demonstrated growth without diversification to the economy to also be considered</p> <p>A total of 13 projects were approved for funding. However, one was terminated and 2 did not proceed which resulted in 10 funded projects</p>
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				<ul style="list-style-type: none"> <li>• Glenelg Shire Council received \$80,000 of Future Portland – economic mapping interactive dashboard</li> <li>• Terminals received funding for a Port of Portland Bulk Liquid Storage terminal scoping study</li> <li>• Portland Seafoods Processing &amp; Manufacturing Plant received funding for the establishment of a new seafood processing facility in Portland</li> <li>• Geckon in a Box received funding for a Portland manufacturing facility for robotics designed to clean large solar farm panels</li> </ul>	
3	Regional Package – Aboriginal Economic Development Fund - Building capacity for Victoria's self-	<b>Output:</b> Small Business and Employment	Establish self-determined cultural and economic hubs for Victoria's Traditional Owners across Regional	The Traditional Owner Economic Hubs Program allocated grants to support the	<ul style="list-style-type: none"> <li>• The Traditional Owner Economic Hubs Program was expected to deliver</li> </ul>

	determined Aboriginal economy (Component A)	<b>Portfolio:</b> Employment	<p>Victoria, for 7* Traditional Owner Corporations (TOCs), with the principal objective of supporting the development and creation of new Aboriginal businesses</p> <p>*The remaining 4 TOCs are being supported by separate funding packages</p>	<p>establishment of Aboriginal Economic Hubs across regional Victoria</p> <p>Four Traditional Owner Corporations were provided grants under the program to date:</p> <ul style="list-style-type: none"> <li>Gunditj Mirring Traditional Owner Aboriginal Corporation</li> <li>Eastern Maar Aboriginal Corporation</li> <li>Bunurong Land Council Aboriginal Corporation</li> <li>Yorta Yorta Nations Aboriginal Corporation</li> </ul>	<p>up to 7 Aboriginal Economic Hubs across regional Victoria</p> <ul style="list-style-type: none"> <li>The planned outcome was affected by 3 Traditional Owner Corporations not accepting the DJSIR funding offer</li> <li>The Traditional Owner Corporations did not accept the offer for different reasons including a lack of capacity to deliver the program in the allocated time frame</li> </ul>
5	Music Market	<b>Output:</b> Creative Industries Access, and Innovation  <b>Portfolio:</b> Creative Industries	<p>Provide space for:</p> <ul style="list-style-type: none"> <li>Local musicians to work, learn, collaborate and do business</li> <li>Events and exhibitions</li> <li>A training room for education programs</li> <li>Meeting rooms for the music industry to share ideas</li> </ul>	<p>Launched in 2020, Music Market ran for around 4 years. The venue continues to be available for use at Collingwood Yards</p>	<p>Due to changed market conditions post-Covid, the Music Market has been transitioned to a sector-led rather than government-led delivery model, with the space to be repurposed by Collingwood Yards</p>

Victoria's Commitment to Action: Improving international student employment outcomes	<p><b>Output:</b> Trade and Investment</p> <p><b>Portfolio:</b> Economic Growth and Jobs</p>	<p>Victoria's commitment to action to improve international student employment outcomes aims to reduce the disparity in graduate outcomes between international and domestic students and promote post-study pathways for global talent. The initiative encourages employers in Victoria to pledge to 5 actions including employment of international students, offering work experience, setting targets,</p>	<p>Annual growth in proportion of Victorian international students employed after graduation increased in 2023-24 to 2024-25 from 57.8% to 59.6%</p>	<p>While there was growth in the proportion of Victorian international students employed after graduation, the number of employers signed up to the Commitment only grew incrementally, from 26 in 2023-24 to 28 in 2024-25</p>	<p>The lower-than-expected growth confirms the need to actively provide information to employers and industry bodies on the benefits of employing international students</p>
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		removing barriers and sharing success stories			
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### Question 3 (all departments) Treasurer's Advances and other budget supplementation

- a) Please identify all output(s) and portfolio(s) (and relate them to departmental programs) for which the department received additional funding after the 2024–25 Budget.

For each output, please quantify the additional funding, indicate the source of the additional funding (e.g. Treasurer's Advance, unused prior years appropriations under section 32 of the *Financial Management Act 1994* (Vic), supplementation through a Temporary Advance under section 35 of the FMA, or any possible sources of funding as listed in the Resource Management Framework (2024), (section 4)) and explain why additional funding was required after funding was allocated in the Budget. If the additional funding is a Treasurer's Advance, please also explain either how and why it was 'urgent and unforeseen' as per the RMF (section 4.4), or whether it was a contingency release.

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Cultural Infrastructure and Facilities  <b>Portfolio:</b> Creative Industries	Melbourne Arts Precinct Transformation (MAPT)	To deliver the MAPT		395.44	Payments from advance to the Treasurer for the year ended 30 June 2025	289.79	A Treasurer's Advance was required for the Phase 1 delivery of the MAPT Project (see contingency release, Question 4)
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Economic Growth and Jobs	Breakthrough Victoria Pty Ltd	To support Breakthrough Victoria Pty Ltd ongoing investment activities		75.00	Payments from advance to the Treasurer for the year ended 30 June 2025	75.00	A Treasurer's Advance was required to provide Breakthrough Victoria with capital to deliver on its investment strategy in 2024-25 (see contingency release, Question 4)

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Creative industries Portfolio Agencies  <b>Portfolio:</b> Creative Industries	Supporting our creative agencies and cultural institutions	To support Victoria's cultural and creative agencies operating capacity and program delivery		67.46	Payments from advance to the Treasurer for the year ended 30 June 2025	58.02	A Treasurer's Advance was required to maintain sustainability and service levels for the Creative Industries Portfolio Agencies (see contingency release, Question 4)
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE	Boosting Access to Free TAFE and Training services	To support eligible students to undertake accredited vocational education and training to enhance their skills and employment opportunities, including through Free TAFE and expanded eligibility in priority areas	131.40	75.64	Payments from advance to the Treasurer for the year ended 30 June 2025 and Section 33 of the FMA prior years appropriation	75.64	A Treasurer's Advance was required to support eligible students enrolling in accredited vocational training in 2024 (see contingency release, Question 4)
<b>Output:</b> Training, Higher Education and Workforce Development	Student supports, priority courses and other TAFE funding	To support TAFE projects to improve lifelong education pathways	82.60	48.56	Payments from advance to the Treasurer for the year ended 30 June 2025	36.92	A Treasurer's Advance was required to enable the TAFE network to deliver TAFE Services Fund obligations including student

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Portfolio:</b> Skills and TAFE							support services and asset maintenance. Funding was also provided for delivery of the Sunbury and Melton TAFE campuses and to contribute to costs associated with wage growth aligned to wages policy (see contingency release, Question 4)
<b>Output:</b> Industry, Small Business and Medical Research, Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs; Industry and Advanced Manufacturing	Boosting Economic Growth - Industry Grants	To support innovation-led growth and capability building that strengthen Victoria's industrial ecosystem		32.38	Payments from advance to the Treasurer for the year ended 30 June 2025  Carryover was required to align with approved and contracted commitments in 2024-25	32.38	A Treasurer's Advance was required to meet contractual obligations for industry development grants (Includes Reinstatement of Treasurer's Advance (\$30.68 million) from previous year)
<b>Output:</b> Industry, Small Business and Medical	Australian Institute for Infectious Disease	To support the establishment of an Australian Institute		28.95	Payments from advance to the Treasurer for the year ended 30 June 2025	28.85	A Treasurer's Advance was required to meet contractual obligations for the project in 2024-

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
Research  <b>Portfolio:</b> Economic Growth and Jobs		of Infectious Disease					25 (see contingency release, Question 4)
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events	Sporting Agencies Infrastructure and Support	To support facility maintenance and asset renewal for the State sport facilities		24.88	Payments from advance to the Treasurer for the year ended 30 June 2025	24.88	A Treasurer's Advance was required for operational funding support to State sport facilities, ensuring the fulfilment of contractual obligations in 2024-25 and supporting facility maintenance and asset renewal for the Kardinia Park Stadium Trust (see contingency release, Question 4)
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events;	Regional Sport Infrastructure Package	To support the delivery of new and upgraded sports facilities for regional communities		16.51	Payments from advance to the Treasurer for the year ended 30 June 2025	16.51	A Treasurer's Advance was required to meet contractual obligations under various project specific contracts (see contingency release, Question 4)

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
Community Sport							
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Economic Growth and Jobs	Economic Growth Industry Grants	To support the development of innovation industries in Victoria		20.65	Payments from advance to the Treasurer for the year ended 30 June 2025 and Carryover of unused prior years appropriations under section 32 of the <i>Financial Management Act 1994</i> (the FMA)	16.02	A Treasurer's Advance was required to meet contractual obligations under various project specific contracts (see contingency release, Question 4)
<b>Output:</b> All Output  <b>Portfolio:</b> All Portfolios	Departmental operating and Victorian Public Service (VPS) Enterprise Bargaining Agreement (EBA) wages funding	To fund the department's additional operating costs and wages		14.89	Payments from advance to the Treasurer for the year ended 30 June 2025	14.89	A Treasurer's Advance was required to cover anticipated additional costs associated new Public Sector and Industry Wages Policy (see contingency release, Question 4)
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events	Visit Victoria (VV)	To support the delivery of destination marketing activities to support Victoria's visitor economy		13.38	Payments from advance to the Treasurer for the year ended 30 June 2025	12.87	A Treasurer's advance was provided for the purpose of supporting VV destination marketing activities (see contingency release, Question 4)

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Output: Fishing, Boating and Game Management  <b>Portfolio:</b> Outdoor Recreation	Go Fishing Victoria	To increase production of Victoria's fish stocks by expanding Arcadia and Snobs Creek fish hatcheries and maintaining the stocking of fish at 10 million a year through fish purchases	19.30	9.78	Payments from advance to the Treasurer for the year ended 30 June 2025	8.32	A Treasurer's Advance was required to support the expansion of hatcheries and contractual obligations in 2024-25 (see contingency release, Question 4)
<b>Output:</b> All Output  <b>Portfolio:</b> All Portfolios	Regional Economic Development and Participation Package	To support economic and community benefits in regional Victoria		9.45	Payments from advance to the Treasurer for the year ended 30 June 2025	7.89	A Treasurer's Advance was required for the delivery of sporting infrastructure, tourism campaigns and events, and economic development across Regional Victoria (Reinstatement of Treasurer's Advance from previous year)
<b>Output:</b> Training, Higher Education and Workforce Development	Supporting TAFEs to meet priority skills demand	To support TAFEs to continue delivering services for Victorian students, employers and communities	42.30	6.49	Payments from advance to the Treasurer for the year ended 30 June 2025	6.49	A Treasurer's Advance was required to enable TAFEs to align their organisations to meet the needs of students, courses, industry and

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Portfolio:</b> Skills and TAFE							the wider labour market (see contingency release per Question 4)
<b>Output:</b> Training, Higher Education and Workforce Development <b>Portfolio:</b> Skills and TAFE	Retraining for high-priority industries	To enable the rapid retraining of workers into high-priority industries through accredited skill sets listed on the Training Needs List	15.80	5.42	Payments from advance to the Treasurer for the year ended 30 June 2025	5.42	A Treasurer's Advance was required for the continuation of this Skills First project for the 2025 Training Year (see contingency release, Question 4)
<b>Output:</b> Regional Development <b>Portfolio:</b> Regional Development	Revitalising Central Geelong	To support the revitalisation of Geelong and unlock the potential of the Great Ocean Road visitor economy		5.05	Payments from advance to the Treasurer for the year ended 30 June 2025	5.05	A Treasurer's Advance was required to meet contractual obligations for the continuation of Central Geelong revitalising works (see contingency release, Question 4)

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Cultural Infrastructure and Facilities  <b>Portfolio:</b> Creative Industries	NBCUniversal Production Attractions	To support a multi-year Government partnership with NBCUniversal to secure new premium television/streaming series development and the installation of state-of-the-art virtual production infrastructure at Docklands Studios Melbourne	12.60	4.90	Payments from advance to the Treasurer for the year ended 30 June 2025	4.90	A Treasurer's Advance was provided to support the production of screen projects (see contingency release, Question 4)
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Industry and Advanced Manufacturing	Skills Solutions Partnerships	To support collaboration between the Victorian Government, industry, TAFEs and dual sector universities to pilot new training approaches that address skills shortages in priority areas		5.60	Payments from advance to the Treasurer for the year ended 30 June 2025 and Carryover of unused prior years appropriations under section 32 of the FMA	4.16	A Treasurer's Advance was required to facilitate the finalisation of grants and support the delivery of approved projects in 2024-25 (Includes reinstatement of Treasurer's Advance from previous year)

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events	Supporting State Sport Trust entities	To support the state sporting facilities and major projects		4.11	Payments from advance to the Treasurer for the year ended 30 June 2025	4.11	A Treasurer's Advance was required to support major sporting infrastructure projects
<b>Output:</b> Output: Fishing, Boating and Game Management  <b>Portfolio:</b> Outdoor Recreation	Better Boating Fund - supplementary funding	To fund initiatives and programs to improve boating infrastructure as under the Marine Safety Act 2010		3.77	Payments from advance to the Treasurer for the year ended 30 June 2025	3.77	A Treasurer's Advance was provided to ensure all money from the licence fees and recreational vessel registration of Victorian boaters goes to improving boating infrastructure and programs
<b>Output:</b> Creative Industries Access, Development and Innovation  <b>Portfolio:</b> Creative Industries	Dedicated Victorian school of visual effects, games and animation	To support the Digital Screen Sector Training Initiative		3.60	Payments from advance to the Treasurer for the year ended 30 June 2025	3.60	A Treasurer's Advance was provided to support the establishment of a digital screen sector training program and to meet financial obligations in 2024-25 (see contingency release, Question 4)

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Regional Development; Tourism, Sport and Major Events	Nyaal Banyul Geelong Convention and Event Centre	To support the Nyaal Banyul Geelong Convention and Exhibition Centre project to create a new activated precinct on Geelong's waterfront		3.56	Payments from advance to the Treasurer for the year ended 30 June 2025	3.56	A Treasurer's Advance was required to meet contractual obligations and to support the opening and operation of the Nyaal Banyul Geelong Convention and Event Centre (see contingency release, Question 4)
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Economic Growth and Jobs	Made in Victoria - supporting industry through Research and Development (R&D) infrastructure	To establish an Industry R&D Infrastructure Fund to incentivise and leverage private industry investment in research and development and complement existing incentive settings such as the Commonwealth's R&D tax incentive		3.39	Payments from advance to the Treasurer for the year ended 30 June 2025	3.39	A Treasurer's advance was provided to meet approved commitments within the Industry R&D Infrastructure Fund (see contingency release, Question 4)

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Fishing, Boating and Game Management  <b>Portfolio:</b> Outdoor Recreation	Supporting sustainable hunting reform	To support implementation of hunting reforms to ensure game hunting remains safe, sustainable and responsible	1.70	3.32	Payments from advance to the Treasurer for the year ended 30 June 2025	3.14	A Treasurer's advance was provided to implement the Government's response to the Select Committee inquiry into Victoria's recreational native bird hunting arrangements (see contingency release, Question 4)
<b>Output:</b> Sport and Recreation  <b>Portfolio:</b> Community Sport	Get Active Kids Voucher Program - supplementary funding	To support the Get Active Kids Voucher Program which provides participation opportunities for priority groups	6.00	3.00	Payments from advance to the Treasurer for the year ended 30 June 2025	3.00	A Treasurer's advance was provided to support the Get Active Kids Voucher program in 2024-25
<b>Output:</b> Jobs  <b>Portfolio:</b> Small Business and Employment	Sick Pay Guarantee	To provide eligible casual and contract workers with a guarantee they will receive sick pay when they can't go to work		4.00	Payments from advance to the Treasurer for the year ended 30 June 2025	2.97	A Treasurer's Advance was provided for wind up costs and evaluation for the Sick Pay Guarantee program which concluded on 30 June 2024 (see contingency release, Question 4)

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> All Output  <b>Portfolio:</b> All Portfolio	Workforce Transition	To fund workforce transition costs		2.62	Payments from advance to the Treasurer for the year ended 30 June 2025	2.62	A Treasurer's Advance was required to cover the workforce transition costs associated with implementing savings initiatives (see contingency release, Question 4)
<b>Output:</b> Cultural Infrastructure and Facilities  <b>Portfolio:</b> Creative Industries	Melbourne Central Business District (CBD) Economic Revitalisation Package	To support inner-Metropolitan Melbourne's ongoing growth and revitalisation		2.50	Payments from advance to the Treasurer for the year ended 30 June 2025	2.50	A Treasurer's Advance was required to enable the establishment of a collaborative digital games industry co-working/co-location space in Melbourne (see contingency release, Question 4)
<b>Output:</b> Regional Development  <b>Portfolio:</b> Regional Development	Regional car parks	To deliver free public car parks in Ballarat and the Latrobe Valley		9.31	Payments from advance to the Treasurer for the year ended 30 June 2025 and Carryover of unused prior years appropriations under section 32 of FMA	9.31	A Treasurer's Advance was required to meet commitments in 2024-25 to the Latrobe City Council for public car parks

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Sport and Recreation  <b>Portfolio:</b> Community Sport	Community Sports Infrastructure Loans Scheme	To support the delivery of community sport and recreation infrastructure projects		1.79	Payments from advance to the Treasurer for the year ended 30 June 2025	1.79	A contingency release was required for the payment of interest subsidies under the Community Sports Infrastructure Loans Scheme (see contingency release, Question 4)
<b>Output:</b> Regional Development  <b>Portfolio:</b> Regional Development	Twelve Apostles Redevelopment Project	To support the delivery of the Twelve Apostles Precinct Redevelopment		2.21	Payments from advance to the Treasurer for the year ended 30 June 2025	1.63	A Treasurer's Advance was provided for land acquisition costs for the Twelve Apostles Precinct redevelopment (Reinstatement of Treasurer's Advance from previous year)
<b>Output:</b> Regional Development  <b>Portfolio:</b> Regional Development	Latrobe Valley Transition and Transformation	To support the management of economic transition of the Latrobe Valley		1.62	Payments from advance to the Treasurer for the year ended 30 June 2025	1.62	A Treasurer's Advance was required to support the Latrobe Valley transition activities and the Latrobe Youth Space (see contingency release, Question 4)

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Small Business and Employment	COVID-19 Pandemic Business Support – supplementary administrative costs	To provide support to businesses that have been impacted by COVID-19		1.60	Payments from advance to the Treasurer for the year ended 30 June 2025	1.60	A Treasurer's Advance was provided to support post-program activities associated with the COVID-19 Business Costs Assistance Program and the Small Business COVID Hardship Fund
<b>Output:</b> Creative Industries Access, Development and Innovation  <b>Portfolio:</b> Creative Industries	Victorian Festivals Package	To support creative festivals and events across Victoria	2.70	1.50	Payments from advance to the Treasurer for the year ended 30 June 2025	1.50	A Treasurer's Advance was provided to support the key existing Victorian festivals and organisation to improve program outcomes including sustainability and audience offering (see contingency release, Question 4)

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	R&D Cash Flow Loans - final closure costs	To support the closure of the R&D Cash Flow Loans program. The R&D Cash Flow Loans program was to support small and medium-sized enterprises claiming the Commonwealth Government's Research and Development Tax Incentive to enable Victorian enterprises to maintain cashflows to continue vital R&D work programs		1.52	Payments from advance to the Treasurer for the year ended 30 June 2025	1.31	A Treasurer's Advance was provided to meet outstanding financial obligations associated with closing out of the initiative
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Industry and Advanced Manufacturing	Timber Supply Chain	To support native timber harvesting in Victorian state forests		1.08	Payments from advance to the Treasurer for the year ended 30 June 2025	1.08	A Treasurer's Advance was required to meet contractual obligations and support the continuity of the program in 2024-25 (see contingency release, Question 4)

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Fishing, Boating and Game Management  <b>Portfolio:</b> Outdoor Recreation	Pass through of Seafood Industries Body Levy to peak bodies	To provide funds to bodies or associations representing the seafood industry, utilising levies collected by the Victorian Fisheries Authority from all wild-catch commercial licence classes, quota unit holders and fish receivers under the Fisheries (Fees, Royalties and Levies) Regulations 2017		1.01	Payments from advance to the Treasurer for the year ended 30 June 2025	0.82	A Treasurer's Advance was provided to meet financial obligations to regulatory bodies in 2024-25
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Boosting Victorian Exports Package	To support small and medium-sized businesses to identify new markets and diversify their customer base and support trade missions to continue helping exporters to expand	0.80	0.79	Payments from advance to the Treasurer for the year ended 30 June 2025	0.76	A Treasurer's Advance was required to increase Victorian exports and trade with a focusing on driving growth in high-potential exporters which will grow the state's productivity and boost wages (see

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
		and strengthen their connection to international markets					contingency release, Question 4)
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Economic Growth and Jobs	Industry skills for the future economy	To support Victorians changing their career through the Digital Jobs Program which will continue to have the opportunity to re-shape their job prospects and move into Victoria's growing tech sector, supporting our tech sector in filling critical skill shortages	4.40	0.69	Payments from advance to the Treasurer for the year ended 30 June 2025	0.69	A Treasurer's Advance was required to deliver the Digital Jobs program
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE	More apprenticeships for workforce priorities	To support apprentices, trainees and their employers to meet Victoria's workforce priorities	11.40	1.80	Payments from advance to the Treasurer for the year ended 30 June 2025	0.57	A Treasurer's Advance was required to enable the implementation of a number of the Apprenticeships Taskforce's priority recommendations as part of the Government's response to the

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
							Apprenticeships Taskforce report (see contingency release, Question 4)
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events	AFL Grand Final Parade and Footy Festival	To support the delivery of the AFL Grand Final Parade and Footy Festival		0.50	Payments from advance to the Treasurer for the year ended 30 June 2025	0.50	A Treasurer's Advance was required to support the delivery of the Grand Final Parade and Footy Festival and the Kids Go Free in Victoria ticketing initiative
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Industry and Advanced Manufacturing	Events top-up funding	To support additional costs and activities for a contracted trade event		0.50	Payments from advance to the Treasurer for the year ended 30 June 2025	0.50	A Treasurer's Advance was required to cover additional resourcing costs and activities for a contracted trade event
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic	Support for the 14th World Chambers Congress	To support 14th World Chambers Congress in Melbourne		0.50	Payments from advance to the Treasurer for the year ended 30 June 2025	0.49	A Treasurer's Advance was provided to deliver activities, services and events to support the Congress

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
Growth and Jobs							(see contingency release, Question 4)
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Investment Coordinator-General	To establish an Investment Coordinator-General as an escalation point to ensure agencies, regulators and statutory authorities meet all required approvals deadlines for major projects of state significance	0.60	0.53	Payments from advance to the Treasurer for the year ended 30 June 2025	0.47	A Treasurer's Advance was required to support the establishment of a Coordinator-General within government to drive approval agencies, regulators and statutory authorities to meet all required approvals deadlines for major projects of state significance (see contingency release, Question 4)
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Small Business and Employment	Flood Recovery and Support	To support businesses impacted by Victorian floods in October 2022		0.50	Payments from advance to the Treasurer for the year ended 30 June 2025 and carryover of unused prior years appropriations under section 32 of the FMA	0.46	Funding was required for: <ul style="list-style-type: none"> <li>Post-program activities associated with the continued administration of the Small Business</li> </ul>

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
							<p>Immediate Flood Relief program</p> <ul style="list-style-type: none"> <li>Meeting the final contracted financial milestones in 2024-25 for the Business Chambers and Trader Group Flood Program</li> </ul>
<p><b>Output:</b> Industry, Small Business and Medical Research</p> <p><b>Portfolio:</b> Small Business and Employment</p>	Disaster Relief and Recovery support	To support recovery needs from the Western Victoria Bushfires		0.98	Payments from advance to the Treasurer for the year ended 30 June 2025	0.33	A Treasurer's Advance was required to meet immediate businesses and public recovery needs from the Western Victoria Bushfires
<p><b>Output:</b> Tourism and Major Events</p> <p><b>Portfolio:</b> Tourism, Sport and Major Events</p>	Events Support	To provide final support to generate investment opportunities by attracting major events to Victoria		0.25	Payments from advance to the Treasurer for the year ended 30 June 2025	0.17	A Treasurer's Advance was required to meet financial obligations in 2024-25 (see contingency release, Question 4)

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Creative Industries Access, Development and Innovation  <b>Portfolio:</b> Creative Industries	Live Music Restart Program	To support the rebuilding of the music sector following the COVID-19 restrictions		0.16	Payments from advance to the Treasurer for the year ended 30 June 2025	0.16	A Treasurer's Advance was provided to settle outstanding financial obligations and associated costs to close off the project (Reinstatement of Treasurer's Advance from previous year)
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Cross Portfolio - lead by Industry and Advanced Manufacturing	Extending the Digital Jobs program	To support the Digital Jobs program to offer training in digital skills that are critical for innovation and technology adoption in construction and advanced manufacturing	0.20	0.16	Payments from advance to the Treasurer for the year ended 30 June 2025	0.14	A Treasurer's Advance was required to provide nation-leading short-form training, reskilling and upskilling workers in cutting edge technology in construction and manufacturing (see contingency release, Question 4)

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Jobs  <b>Portfolio:</b> Cross Portfolio - lead by Industry and Advanced Manufacturing	Extending Skills Solutions Partnerships	To support industry to partner with TAFEs and universities to design and pilot new short courses and on-the-job training to quickly address skills gaps in priority sectors	0.20	0.16	Payments from advance to the Treasurer for the year ended 30 June 2025	0.13	A Treasurer's Advance was required to engage with industries, TAFEs and universities to design and pilot new micro credentials and on-the-job training to rapidly address critical skill gaps in the priority sectors of care economy, energy transition, construction, digital and manufacturing (see contingency release, Question 4)
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Small Business and Employment	Boosting Business Skills Mentoring	To support up to 1,000 small business owners across the Government's 5 priority sectors to participate in up to three 1-hour mentoring sessions with a professional business mentor	0.30	0.06	Payments from advance to the Treasurer for the year ended 30 June 2025	0.06	A Treasurer's Advance was required to provide eligible small business owners with mentoring sessions and support businesses to plan for business success, navigate through challenges and strategies for growth (see contingency release, Question 4)

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events	Visitor Economy Recovery and Reform Program	To support a whole-of-state visitor economy strategy for the tourism and travel sector		40.09	Carryover of unused prior years appropriations under section 32 of the FMA	27.55	Carryover was required to meet contractual obligations in 2024-25
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events	Regional Tourism Infrastructure Projects	To support the growth of regional tourism		8.51	Carryover of unused prior years appropriations under section 32 of the FMA	8.51	Carryover was required to meet contractual obligations in 2024-25
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE	Workforce Training Innovation Fund (WTIF) and Regional and Specialist Training Fund (RSTF)	To provide targeted grants that enhance the effectiveness of the training and TAFE system in meeting industry skill needs, while also ensuring regional communities and specialist occupations have access to high-		5.66	Carryover of unused prior years appropriations under section 32 of the FMA	5.66	Carryover was required to meet contractual obligations in 2024-25

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
		quality training that reflects local and sector-specific demand					
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Industry and Advanced Manufacturing	Manufacturing and industry development projects	To support essential and sovereign manufacturing and industry capability in Victoria		8.15	Carryover of unused prior years appropriations under section 32 of the FMA	7.06	Carryover was required to meet contractual obligations in 2024-25
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events	Major Events Fund	To attract the best creative and sporting events to Victoria support the delivery of major events for the state		2.70	Carryover of unused prior years appropriations under section 32 of the FMA	2.70	Carryover was required to meet contractual obligations in 2024-25
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Venture Growth Fund (Capital)	To co-invest into a venture debt facility with a private investor to inject more capital into the scaleup sector and support		2.52	Carryover of unused prior years appropriations under section 32 of the FMA	2.52	Carryover was required to meet contractual obligations in 2024-25

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
		companies to grow that do not meet the requirements of traditional lenders  This will promote job growth for small and medium-sized enterprises and the startup industry					
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Victorian Jobs and Investment Fund	To support Victoria's economic strengths and investment and innovation, which will help create sustainable jobs for Victorians and drive long-term growth in the State		0.77	Carryover of unused prior years appropriations under section 32 of the FMA	0.77	Carryover was required to meet contractual obligations in 2024-25
<b>Output:</b> Creative Infrastructure and Facilities  <b>Portfolio:</b> Creative Industries	Cultural Facilities Maintenance Fund (Capital)	To address critical maintenance activities and increase jobs in the creative industries		2.02	Carryover of unused prior years appropriations under section 32 of the FMA	2.02	Carryover was required to meet contractual obligations in 2024-25

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Creative Industries access, Development and Innovation  <b>Portfolio:</b> Creative Industries	Creative Projects Fund (VicArts)	To support projects led by Victorian professional artists, creative practitioners, groups/collectives and creative micro to small organisations		1.97	Carryover of unused prior years appropriations under section 32 of the FMA	1.97	Carryover was required for grants payment to successful recipients which was approved and finalised in late June 2024
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Industry and Advanced Manufacturing	Developing a Thriving Digital Economy	To support Victorians changing their career through the Digital Jobs Program and the tech sector in filling critical skill shortages		1.53	Carryover of unused prior years appropriations under section 32 of the FMA	1.53	Carryover was required to support the delivery of the Digital Jobs program

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Supporting Victorian Manufacturing – Equity investment attraction (Capital)	To attract Victorian, interstate and international companies that align with Victoria’s priority strengths, bolstering the State’s start-up ecosystem and supporting sovereign manufacturing capabilities		1.80	Carryover of unused prior years appropriations under section 32 of the FMA	1.50	Carryover was required to support equity investment opportunities in 2024-25 and ensured Victoria can respond to strategic investment prospects amid ongoing venture capital market volatility and recovery
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE	Skills for resilient and emerging industries	To enable the rapid retraining of workers into high-priority industries through additional places in accredited skill sets, delivered through a new Victorian Funded Skill Set List		1.06	Carryover of unused prior years appropriations under section 32 of the FMA	1.06	Carryover was required to meet contractual obligations in 2024-25

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Cultural Infrastructure and Facilities  <b>Portfolio:</b> Creative Industries	Regional Creative Infrastructure Projects	To enhance regional and community infrastructure, delivering greater access, supporting new and touring exhibitions and improving collection storage		1.00	Carryover of unused prior years appropriations under section 32 of the FMA	1.00	Carryover was required to meet contractual obligations in 2024-25
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Small Business and Employment	Supporting our multicultural traders and precincts	To upgrade and revitalise business and cultural hubs in Victoria's multicultural precincts		0.92	Carryover of unused prior years appropriations under section 32 of the FMA	0.92	Carryover was required to meet contractual obligations in 2024-25
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Industry and Advanced Manufacturing	Health and Medical Research Workforce Action Plan	To address critical workforce issues identified by the sector. The Workforce Action Plan is a key initiative under Victoria's Health and Medical		0.87	Carryover of unused prior years appropriations under section 32 of the FMA	0.87	Carryover was required to meet contractual obligations in 2024-25

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
		Research Strategy 2022-2032					
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE	Apprentice Mental Health Training Program	To develop and deliver mental health training program for apprentices, which includes support for apprentices at smaller employers to access employee assistance programs and for employers to improve their mental health and suicide prevention literacy		0.73	Carryover of unused prior years appropriations under section 32 of the FMA	0.73	Carryover was required for the launch of an Employee Assistance Program for apprentices, which provided a mental health training program for apprentices and employers
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Investment Attraction Package	To provide targeted financial incentives to attract business investment to Victoria, in line with the Victorian Government's Foreign Direct Investment Strategy, to foster jobs growth,		1.61	Carryover of unused prior years appropriations under section 32 of the FMA	0.67	Carryover was required to meet contractual obligations and negotiate investments in future years

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
		innovation and productivity					
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Investment Support Program	To attract impactful investment in Victoria that strengthens the economy, supports job creation and aligns with the State's development priorities		0.47	Carryover of unused prior years appropriations under section 32 of the FMA	0.47	Carryover was required to meet contractual obligations in 2024-25
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Investing for more Victorian jobs	To facilitate a pipeline of private sector investment and job creation in Victoria in key strategic and priority sectors. It also includes funding to partner with strategically significant manufacturers to manage their exposure to		0.40	Carryover of unused prior years appropriations under section 32 of the FMA	0.40	Carryover was required to meet contractual obligations in 2024-25

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
		volatility in energy markets					
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Industry and Advanced Manufacturing	Australian MedTech Manufacturing Centre	To establish the Australian MedTech Manufacturing Centre (AMMC) to boost jobs, innovation, investment and support local businesses to collaborate and pursue MedTech opportunities		0.25	Carryover of unused prior years appropriations under section 32 of the FMA	0.25	Carryover was required to support strategic investments to establish sovereign manufacturing capabilities for health products
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Supporting Victorian Manufacturing – Equity investment attraction	To attract Victorian, interstate and international companies that align with Victoria’s priority strengths, bolstering the State’s start-up ecosystem and supporting sovereign manufacturing capabilities		0.14	Carryover of unused prior years appropriations under section 32 of the FMA	0.14	Carryover was required for fees and legal costs incurred for each equity investment transaction attracted

Output(s) and portfolio(s)	Program	Program objectives	Funding allocated in 2024-25 Budget (\$ million)	Additional funding (\$ million)	Source of additional funding as per the Resource Management Framework	Funding utilised 2024-25 (\$ million)	Reasons why additional funding was required
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Venture Growth Fund	To co-invest into a venture debt facility with a private investor to inject more capital into the scaleup sector and support companies to grow that do not meet the requirements of traditional lenders, this will promote job growth for small and medium-sized enterprises and the startup industry		0.10	Carryover of unused prior years appropriations under section 32 of the FMA	0.10	Carryover was required for the evaluation of the Venture Growth Fund program
		<b>Total 2024-25</b>		<b>1,007.03</b>		<b>851.41</b>	

b) Please provide the details of the outcomes achieved from each of these programs.

Output(s) and portfolio(s)	Program	Outcomes achieved
<b>Output:</b> Cultural Infrastructure and Facilities  <b>Portfolio:</b> Creative Industries	Melbourne Arts Precinct Transformation (MAPT)	<p>Funding supported milestones reached in 2024-25 including:</p> <p>Major announcements and appointments:</p> <ul style="list-style-type: none"> <li>Laak Boorndap was officially announced as the name of the new 18,000 square metre urban garden. This name was bestowed by Wurundjeri Woi-wurrung Language Elder Aunty Gail Smith</li> <li>Lendlease was announced as the contractor for MAPT South, marking another step forward in the project's development</li> </ul> <p>Construction progress:</p> <ul style="list-style-type: none"> <li>Construction activities commenced on the south package, including the deconstruction of 77 Southbank Boulevard</li> <li>Piling and groundworks also began for The Fox: NGV Contemporary and the deck structure over Sturt Street moved forward</li> <li>A test garden opened at Federation Square, with plant trials conducted in partnership with the University of Melbourne</li> <li>Work continued on excavation for the expanded Theatres Building basement. The State Theatre's heritage Truscott ceiling was restored and upgrades to air conditioning and seating began, further enhancing the facility's amenities</li> </ul> <p>Additional milestone:</p> <ul style="list-style-type: none"> <li>Internal works were completed inside NGV International</li> <li>A public art expression of interest was released for the Laak Boorndap First Peoples and Wurundjeri Water Commissions</li> </ul>
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Economic Growth and Jobs	Breakthrough Victoria Pty Ltd	<p>Funding supported the initiative to provide patient capital to innovative businesses to help bring breakthrough technologies to market - 22 companies or consortia were supported by the fund in 2024-25</p>

Output(s) and portfolio(s)	Program	Outcomes achieved
<b>Output:</b> Creative industries Portfolio Agencies  <b>Portfolio:</b> Creative Industries	Supporting our creative agencies and cultural institutions	Funding supported Creative Industries Portfolio Agencies to operate sustainably and maintain service delivery outcomes, the agencies collectively welcomed more than 11.6 million visitors in 2024-25
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE	Boosting Access to Free TAFE and Training services	The expansion of eligibility led to a substantial rise in the number of students re-skilling, that is, training at or below their previous highest prior qualification. In 2022, prior to the implementation of expanded eligibility, approximately 11,000 students engaged in re-skilling. This number increased to 28,700 in 2023 and further to 29,700 in 2024
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE	Student supports, priority courses and other TAFE funding	<p>Funding provided to support the TAFE Services Fund enabled TAFEs to deliver high-quality student support services, particularly benefiting the State's most vulnerable student groups</p> <p>Additionally, it facilitated essential asset maintenance across TAFE campuses, helping ensure safe and engaging learning environments for students. This included land acquisitions, design and development works for the Sunbury and Melton campuses</p> <p>The Fund also provided financial support for quality teaching, priority access courses, governance-related expenses and board remuneration</p>
<b>Output:</b> Industry, Small Business and Medical Research; Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs; Industry and Advanced Manufacturing	Boosting Economic Growth - Industry Grants	Funding supported economic growth, job creation and ecosystem development via strategic investments and partnerships with industries

Output(s) and portfolio(s)	Program	Outcomes achieved
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Economic Growth and Jobs	Australian Institute for Infectious Disease	Funding ensured the state could meet financial obligations for the Australian Institute for Infectious Disease
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events	Sporting Agencies Infrastructure and Support	Funding supported the Kardinia Park Stadium Trust to complete necessary capital renewal works which ensured the Trust's ability to host major events at the Kardinia Park Stadium
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events; Community Sport	Regional Sport Infrastructure Package	Funding supported the continued progression of 16 projects in accordance with grant agreements and enabled program delivery
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Economic Growth and Jobs	Economic Growth Industry Grants	Funding supported economic growth, job creation and ecosystem development via strategic investments and partnerships with industries
<b>Output:</b> All Output  <b>Portfolio:</b> All Portfolios	Departmental operating and Victorian Public Servants (VPS) Enterprise Agreement (EA) wages funding	Funding contributed to meeting the additional operating costs and wages associated with the new VPS Enterprise Agreement 2024

Output(s) and portfolio(s)	Program	Outcomes achieved
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events	Visit Victoria	Funding supported the delivery of destination marketing activities, encompassing industry partnerships engagement to promote Victoria's visitor economy to global markets
<b>Output:</b> Fishing, Boating and Game Management  <b>Portfolio:</b> Outdoor Recreation	Go Fishing Victoria	Funding supported the expansion of the Government's hatcheries at Arcadia and Snobs Creek and the annual 10 million fish stocking target. Funding also supports artificial habitats and the state's aquaculture sector
<b>Output:</b> All Output  <b>Portfolio:</b> All Portfolio	Regional Economic Development and Participation Package	Funding has supported the following: <ul style="list-style-type: none"> <li>• The ongoing design and delivery of grant programs for community sport, tourism, events and trade throughout Regional Victoria</li> <li>• The implementation of the Traditional Owner Economic Hubs Program, facilitating the establishment of Aboriginal Economic Hubs across regional Victoria</li> <li>• The Victorian Aboriginal Business Investment Program, which provided grants to 60 Aboriginal businesses under the Support stream (ranging from \$5,000 to \$10,000) and to 26 Aboriginal businesses under the Growth stream (ranging from \$10,000 to \$100,000)</li> </ul>
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE	Supporting TAFEs to meet priority skills demand	In 2024-25, 5 TAFEs received support through transition programs designed to enhance their alignment with the needs of students, courses, industry and the broader labour market. These initiatives strengthened the financial sustainability and viability of TAFE institutions
<b>Output:</b> Training, Higher Education and Workforce Development	Retraining for high-priority industries	Additional funding was allocated for Skill Set delivery in 2024-25 and 2025-26. The program continued to provide government-subsidised skill sets to students in Victoria  Established under the Skills First Policy in 2021, Skill Sets program commencements rose from approximately 5,300 in 2021 to around 23,600 in 2024

Output(s) and portfolio(s)	Program	Outcomes achieved
<b>Portfolio:</b> Skills and TAFE		
<b>Output:</b> Regional Development  <b>Portfolio:</b> Regional Development	Revitalising Central Geelong	Funding ensured contractual obligations were met and supported the continuation of revitalising works for Central Geelong
<b>Output:</b> Cultural Infrastructure and Facilities  <b>Portfolio:</b> Creative Industries	NBCUniversal Production Attractions	Funding supported the following: <ul style="list-style-type: none"> <li>• Filming of All Her Fault and War Machine</li> <li>• War Machine is currently in post-production</li> <li>• All Her Fault premiered globally on 6 November 2025</li> </ul>
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Industry and Advanced Manufacturing	Skills Solutions Partnerships	Funding supported the delivery of 6 pilot training solutions under the Skills Partnership program
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events	Supporting State Sport Trust entities	Funding supported major sporting infrastructure projects
<b>Output:</b> Output: Fishing, Boating and Game Management	Better Boating Fund - supplementary funding	Funding supported the commitment to ensure all revenue from marine licencing and vessel registration was put into the Better Boating Fund. A series of projects were delivered through 2024-25 and the funding allocation is identified in the publicly available Better Boating Fund Annual Report

Output(s) and portfolio(s)	Program	Outcomes achieved
<b>Portfolio:</b> Outdoor Recreation		
<b>Output:</b> Creative Industries Access, Development and Innovation  <b>Portfolio:</b> Creative Industries	Dedicated Victorian school of visual effects, games and animation	Funding supported the establishment of Game Changer Academy, announced on 1 October 2024, which now offers fully accredited degrees and diplomas in visual effects, animation and digital games
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Regional Development; Tourism, Sport and Major Events	Nyaal Banyul Geelong Convention and Event Centre	Funding supported the completion of convention and event facility basement, structure, façade and envelope, event bookings for the centre opened in September 2024  Funding also ensured contractual obligations were met in 2024-25 and enabled the project readiness activities, including procurement of assets and equipment ahead of the centre's opening in 2026
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Economic Growth and Jobs	Made in Victoria - supporting industry through Research and Development (R&D) infrastructure	Funding supported the distribution of grants to businesses and progression of projects under the Industry R&D Infrastructure Fund
<b>Output:</b> Output: Fishing, Boating and Game Management  <b>Portfolio:</b> Outdoor Recreation	Supporting sustainable hunting reform	Funding supported the following: <ul style="list-style-type: none"> <li>Adaptive Harvest Management was implemented which established recreational duck season arrangements</li> <li>Supported the implementation of the Waterfowl Wounding Reduction Plan</li> </ul>
<b>Output:</b> Sport and Recreation	Get Active Kids Voucher Program -	Funding supported provision of an additional 15,544 vouchers for the program in 2024-25

Output(s) and portfolio(s)	Program	Outcomes achieved
<b>Portfolio:</b> Community Sport	supplementary funding	
<b>Output:</b> Jobs  <b>Portfolio:</b> Small Business and Employment	Sick Pay Guarantee	The Sick Pay Guarantee pilot program has concluded. Funding supported closure activities entailing decommissioning digital systems, securing appropriate data storage, processing final outstanding claims and an evaluation of the program
<b>Output:</b> All Outputs  <b>Portfolio:</b> All Portfolios	Workforce Transition	Funding enabled the department to meet workforce transition costs
<b>Output:</b> Cultural Infrastructure and Facilities  <b>Portfolio:</b> Creative Industries	Melbourne CBD Economic Revitalisation Package	Funding will enable the establishment of the collaborative digital games industry co-working/co-location space in Melbourne
<b>Output:</b> Regional Development  <b>Portfolio:</b> Regional Development	Regional car parks	Funding supported the delivery of free public car parks in Traralgon and Ballarat, in partnership with Latrobe City Council and Development Victoria
<b>Output:</b> Sport and Recreation  <b>Portfolio:</b> Community Sport	Community Sports Infrastructure Loans Scheme	Funding supported projects relating to the loans scheme. As at 30 June 2025, 22 of the 28 projects have completed construction, with 3 more anticipated to be completed by December 2025
<b>Output:</b> Regional Development  <b>Portfolio:</b> Regional Development	Twelve Apostles Redevelopment Project	Funding enabled the department to meet the initial land acquisition costs for the Twelve Apostles Precinct redevelopment

Output(s) and portfolio(s)	Program	Outcomes achieved
<b>Output:</b> Regional Development  <b>Portfolio:</b> Regional Development	Latrobe Valley Transition and Transformation	Funding supported the final stage of Latrobe Valley transition works and programs, including supports for the Ladder Step Up program and LaTrobe Youth Space
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Small Business and Employment	COVID 19 Pandemic Business Support – supplementary administrative costs	Funding facilitated the completion of post-program audit and compliance processes and an evaluation of COVID 19 Pandemic Business Supports
<b>Output:</b> Creative Industries Access, Development and Innovation  <b>Portfolio:</b> Creative Industries	Victorian Festivals Package	Funding was allocated to 5 organisations to deliver priority festivals and events
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Research and Development Cash Flow Loans - final closure costs	Funding enabled the successful transfer of active loans from the Treasury Corporation of Victoria to DJSIR and closure of the program, along with the implementation of necessary compliance processes in 2024-25
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Industry and Advanced Manufacturing	Timber Supply Chain	Funding supported over 150 timber product manufacturers to transition their businesses

Output(s) and portfolio(s)	Program	Outcomes achieved
<b>Output:</b> Output: Fishing, Boating and Game Management  <b>Portfolio:</b> Outdoor Recreation	Pass through of Seafood Industries Body Levy to peak bodies	Funding enabled the department to meet financial obligations to regulatory bodies in 2024-25
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Boosting Victorian Exports Package	Funding supported the facilitation of early implementation of the trade component of the Trade and Investment Strategy 2024–2027. The Boosting Victorian Exports Package is designed to support small and medium-sized enterprises in accessing global markets, identifying new opportunities and diversifying their customer base through tailored one-to-one facilitation services
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Economic Growth and Jobs	Industry skills for the future economy	Funding supported the delivery and completion of Rounds 9, 10 and 11 of the Digital Jobs programs, which supported 1,070 participants reskill for digital economy jobs
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE	More apprenticeships for workforce priorities	Funding supported Apprenticeships Victoria's Apprentice Helpdesk which commenced operation in June 2025. This free service offers guidance and support to apprentices, including comprehensive information regarding apprenticeship wages and entitlements, training contracts, workplace rights and responsibilities, supervision standards and matters related to safety and wellbeing at work
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events	AFL Grand Final Parade and Footy Festival	The AFL Grand Final Festival was held in Yarra Park with food and beverage partner activations. The Grand Final Parade and a formal presentation of the teams at the festival was broadcast nationally

Output(s) and portfolio(s)	Program	Outcomes achieved
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Industry and Advanced Manufacturing	Events top-up funding	Funding supported the delivery of a contracted trade event
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Support for the 14th World Chambers Congress	Funding supported Global Engagement to deliver a board range of targeted promotional activities across Victoria's international network of offices, which attracted over 800 stakeholders to visit Melbourne and attend World Chambers Congress
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Investment Coordinator-General	Funding enabled the establishment of the Investment Coordinator-General branch within DJSIR. This is dedicated to facilitating priority investment projects, developing a reporting tool for monitoring approval timelines and establishing a cross-government process to oversee implementation
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Small Business and Employment	Flood Recovery and Support	Funding supported post-program audits and compliance activities. Funding also ensured all contractual financial milestones for the Business Chambers and Trader Group Flood Program were achieved and fulfilled
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Small Business and Employment	Disaster Relief and Recovery support	Funding facilitated the implementation of the Business Bushfire Recovery Grant program and a medium-to-long-term business recovery package for Western Victoria in 2024-25

Output(s) and portfolio(s)	Program	Outcomes achieved
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events	Events Support	Funding enabled the department to fulfill financial obligations in 2024-25 and to conduct due diligence and assessments for potential projects
<b>Output:</b> Creative Industries Access, Development and Innovation  <b>Portfolio:</b> Creative Industries	Live Music Restart Program	Funding was allocated to settle outstanding financial obligations and associated costs, enabling the closure of the Live Music Restart Program
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Cross Portfolio - lead by Industry and Advanced Manufacturing	Extending the Digital Jobs program	Funding supported the design and establishment of the new Economic Growth Statement Digital Jobs program, which focuses on reskilling and upskilling workers in cutting edge technology in construction and manufacturing
<b>Output:</b> Jobs  <b>Portfolio:</b> Cross Portfolio - lead by Industry and Advanced Manufacturing	Extending Skills Solutions Partnerships	Funding supported the delivery of Round 2 of the Skills Solutions Partnerships program, with 8 projects progressed through the co-design stage
<b>Output:</b> Industry, Small Business and Medical Research	Boosting Business Skills Mentoring	Funding enabled the establishment of the Boosting Business Skills Mentoring program, which launched on 6 November 2025 with expressions of interest open from that date. The program will be implemented in accordance with its original budget and timeline, with a planned completion date of 30 June 2026

Output(s) and portfolio(s)	Program	Outcomes achieved
<b>Portfolio:</b> Small Business and Employment		
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events	Visitor Economy Recovery and Reform Program	Carryover was required to meet financial commitments under executed grant agreements. Projects supported by the carryover are in progress
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events	Regional Tourism Infrastructure Projects	Carryover was required to meet financial commitments under executed grant agreements. Projects supported by the carryover are in progress
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE	Workforce Training Innovation Fund (WTIF) and Regional and Specialist Training Fund (RSTF)	Carryover funding supported: <ul style="list-style-type: none"> <li>• 39 RSTF contracted milestone payments to be made, for projects to address gaps in the education and training system and provide support for government priority industries and cohorts, enabling local responses to specific issues</li> <li>• 16 WTIF contracted milestone payments to be made, for projects which focused on innovation by implementing approaches such as blended learning, industry collaboration, work-based learning and new micro-credentials, which led to changes in current practices</li> </ul>
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Industry and Advanced Manufacturing	Manufacturing and industry development projects	Carryover enabled contracted projects to achieve their stated goals for job creation and capital spending

Output(s) and portfolio(s)	Program	Outcomes achieved
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events	Major Events Fund	Carryover was required to meet financial commitments under Visit Victoria's (VV's) funding agreements with event organisers. The event packages have now been delivered
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Venture Growth Fund (Capital)	Carryover was allocated to meet contracted capital call commitments with fund managers in 2024-25
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Victorian Jobs and Investment Fund	Carryover enabled contracted projects to achieve their stated goals for job creation and capital spending
<b>Output:</b> Creative Infrastructure and Facilities  <b>Portfolio:</b> Creative Industries	Cultural Facilities Maintenance Fund (Capital)	Carryover supported a number of capital renewal projects at State owned facilities, including mechanical upgrade at Malthouse and Australian Centre for Contemporary Art and a new accessibility ramp at the Meat Market
<b>Output:</b> Creative Industries access, Development and Innovation  <b>Portfolio:</b> Creative Industries	Creative Projects Fund (VicArts)	Carryover enabled the funding of 123 projects which were designed to foster innovative creative products and experience, while offering creatives across the industry access to flexible, project-based responsive grants. Directly investing in these projects expands the range and availability of creative experience for Victorians, while also offering artists and creative professionals more paid work and greater opportunities for career development

Output(s) and portfolio(s)	Program	Outcomes achieved
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Industry and Advanced Manufacturing	Developing a Thriving Digital Economy	Carryover supported the delivery and completion of Rounds 9, 10 and 11 of the Digital Jobs program, which supported 1,070 participants reskill for digital economy jobs
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Supporting Victorian Manufacturing – Equity investment attraction (Capital)	Carryover was fully utilised for equity investment under the Equity Investment Attraction Fund
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE	Skills for resilient and emerging industries	Carryover was required to meet grant commitments in 2024-25, where funding supported the Skill Sets program increased from around 5,300 commencements in 2021 to around 23,600 commencements in 2024
<b>Output:</b> Cultural Infrastructure and Facilities  <b>Portfolio:</b> Creative Industries	Regional Creative Infrastructure Projects	Carryover enabled the department to fulfil its financial obligation to Castlemaine Art Museum and ensured the opening of Theatreworks and the National Theatre to the public
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Small Business and Employment	Supporting our multicultural traders and precincts	Funding enabled 17 trader groups to receive grants to facilitate activities that support multicultural businesses throughout Victoria. Programs have also launched to promote the revitalisation of multicultural business precincts and to enhance the skills of multicultural business owners and employees

Output(s) and portfolio(s)	Program	Outcomes achieved
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Economic Growth and Jobs	Health and Medical Research Workforce Action Plan	Carryover supported the delivery of 6 projects in alignment with the Workforce Action Plan, all of which are currently in the monitoring phase
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE	Apprentice Mental Health Training Program	Carryover supported the launch of the Apprentice Employee Assistance program in September 2024, which provides apprentices and trainees with confidential short-term counselling and coaching on various health and wellbeing issues. The Apprentice Mental Health Training was piloted at 3 TAFEs between April and June 2025 and is now being extended to a wider range of Registered Training Organisations. In addition, these initiatives are supported by training for employers focused on Apprentice Mental Health Literacy
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Investment Attraction Package	Carryover enabled contracted projects to achieve their stated goals for job creation and capital spending
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Investment Support Program	Carryover enabled contracted projects to achieve their stated goals for job creation and capital spending
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Investing for more Victorian jobs	Carryover enabled contracted projects to achieve their stated goals for job creation and capital spending
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Industry	Australian MedTech Manufacturing Centre	Carryover enabled contracted projects to achieve their stated objectives, which encompassed promotional activities and completion of all scheduled events as outlined in agreement

Output(s) and portfolio(s)	Program	Outcomes achieved
and Advanced Manufacturing		
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Supporting Victorian Manufacturing – Equity investment attraction	Carryover was allocated to cover fees and legal expenses associated with transactions under the Equity Investment Attraction Fund
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	Venture Growth Fund	Carryover supported both the administration and internal evaluation processes of the Venture Growth Fund

#### Question 4 (all departments) Central contingencies

The Resource Management Framework (2024, Section 4.5, p. 90) provides guidance on how departments access funding from central contingencies.

Please provide information regarding funding received from central contingency in 2024–25, including: the output and portfolio or Government decision related to the funding, the amount of funding received, the amount of funding utilised, funding received through previous budgets for the same purpose and why funding from contingency was required.

Output(s) and portfolio(s) or Government decision associated	Additional funding (\$ million)	Funding utilised 2024-25 (\$ million)	Funding received in previous budget/s for same purpose. Please specify which budget	Reasons why additional funding was required
<b>Output:</b> Cultural Infrastructure and Facilities  <b>Portfolio:</b> Creative Industries  <b>Program name/Initiative:</b> Melbourne Arts Precinct Transformation (MAPT)	395.44	289.79	2020-21 State Budget BP 3, MAPT Phase one (Total Estimated Investment (TEI): \$1,409.5 million)	A contingency release was required to deliver Phase One of the MAPT Project
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Economic Growth and Jobs  <b>Program name/Initiative:</b> Breakthrough Victoria Pty Ltd	75.00	75.00	Breakthrough Victoria was provided with funding of \$175 million in 2023-24	A contingency release was required to provide Breakthrough Victoria with capital to deliver on its investment strategy in 2024-25

Output(s) and portfolio(s) or Government decision associated	Additional funding (\$ million)	Funding utilised 2024-25 (\$ million)	Funding received in previous budget/s for same purpose. Please specify which budget	Reasons why additional funding was required
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE  <b>Program name/Initiative:</b> Boosting Access to Free TAFE and Training services	49.64	49.64	N/A	A contingency release was required to support eligible students enrolling in accredited vocational training in 2024
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE  <b>Program name/Initiative:</b> Student supports, priority courses and other TAFE funding	48.56	36.92	N/A	A contingency release was required to enable the TAFE network to deliver TAFE Services Fund obligations including student support services and asset maintenance. Funding was also provided for delivery of the Sunbury and Melton TAFE campuses and to contribute to costs associated with wage growth aligned to wages policy
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Economic Growth and Jobs  <b>Program name/Initiative:</b> Australian Institute for Infectious Disease	28.95	28.85	2020-21 State Budget BP3, supporting medical research to protect Victorians and grow jobs for the future \$61.3 million	A contingency release was required to meet contractual obligations in 2024-25 for the Australian Institute for Infectious Disease

Output(s) and portfolio(s) or Government decision associated	Additional funding (\$ million)	Funding utilised 2024-25 (\$ million)	Funding received in previous budget/s for same purpose. Please specify which budget	Reasons why additional funding was required
<b>Output:</b> Creative industries Portfolio Agencies  <b>Portfolio:</b> Creative Industries  <b>Program name/Initiative:</b> Supporting our creative agencies and cultural institutions	27.37	27.37	2023-24 State Budget BP3, Cultural and creative agencies operations \$21.7 million	A contingency release was required to maintain sustainability and service levels for the Creative Industries Portfolio Agencies
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events  <b>Program name/Initiative:</b> Sporting Agencies Infrastructure and Support	21.88	21.88	N/A	A contingency release was required for operational funding support to State sport facilities, ensuring the fulfilment of contractual obligations in 2024-25 and supporting facility maintenance and asset renewal for the Kardinia Park Stadium Trust
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events; Community Sport  <b>Program name/Initiative:</b> Regional Sport Infrastructure Package	16.51	16.51	N/A	A contingency release was required to meet contractual obligations under Regional Sport Infrastructure Package contracts

Output(s) and portfolio(s) or Government decision associated	Additional funding (\$ million)	Funding utilised 2024-25 (\$ million)	Funding received in previous budget/s for same purpose. Please specify which budget	Reasons why additional funding was required
<b>Output:</b> All Output  <b>Portfolio:</b> All Portfolios  <b>Program name/Initiative:</b> Departmental operating and VPS EBA wages funding	14.89	14.89	N/A	A contingency release was required to cover anticipated costs associated with the new Public Sector and Industry Wages Policy
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events  <b>Program name/Initiative:</b> Visit Victoria	13.38	12.87	2023-24 State Budget BP3, Destination Victoria \$32.5 million	A contingency release was provided for the purpose of supporting Visit Victoria destination marketing activities
<b>Output:</b> Output: Fishing, Boating and Game Management  <b>Portfolio:</b> Outdoor Recreation  <b>Program name/Initiative:</b> Go Fishing Victoria	9.78	8.32	2023-24 State Budget BP3, Go Fishing Victoria (TEI: \$15.000 million)	A contingency release was required to support the expansion of hatcheries and contractual obligations in 2024-25
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE	6.49	6.49	N/A	A contingency release was required to enable TAFEs to align their organisations to meet the needs of students, courses, industry and the wider labour market

Output(s) and portfolio(s) or Government decision associated	Additional funding (\$ million)	Funding utilised 2024-25 (\$ million)	Funding received in previous budget/s for same purpose. Please specify which budget	Reasons why additional funding was required
<b>Program name/Initiative:</b> Supporting TAFEs to meet priority skills demand				
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE  <b>Program name/Initiative:</b> Retraining for high-priority industries	5.42	5.42	N/A	A contingency release was required for continuation of a Skills First initiative to provide subsidised skill sets to students in Victoria in 2025
<b>Output:</b> Regional Development  <b>Portfolio:</b> Regional Development  <b>Program name/Initiative:</b> Revitalising Central Geelong	5.05	5.05	2018-19 State Budget BP3, Geelong City Deal	A contingency release was required to meet contractual obligations for Central Geelong revitalising works
<b>Output:</b> Cultural Infrastructure and Facilities  <b>Portfolio:</b> Creative Industries  <b>Program name/Initiative:</b>	4.90	4.90	N/A	A contingency release was provided to support the production of screen projects

Output(s) and portfolio(s) or Government decision associated	Additional funding (\$ million)	Funding utilised 2024-25 (\$ million)	Funding received in previous budget/s for same purpose. Please specify which budget	Reasons why additional funding was required
NBCUniversal Production Attractions				
<b>Output:</b> Creative Industries Access, Development and Innovation  <b>Portfolio:</b> Creative Industries  <b>Program name/Initiative:</b> Dedicated Victorian school of visual effects, games and animation	3.60	3.60	N/A	A contingency release was provided to support the establishment of the digital screen sector training program and to meet associated financial obligations in 2024-25
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Economic Growth and Jobs  <b>Program name/Initiative:</b> Made in Victoria - supporting industry through R&D infrastructure	3.39	3.39	N/A	A contingency release was provided to meet approved commitments within the Industry R&D Infrastructure Fund

Output(s) and portfolio(s) or Government decision associated	Additional funding (\$ million)	Funding utilised 2024-25 (\$ million)	Funding received in previous budget/s for same purpose. Please specify which budget	Reasons why additional funding was required
<b>Output:</b> Output: Fishing, Boating and Game Management  <b>Portfolio:</b> Outdoor Recreation  <b>Program name/Initiative:</b> Supporting sustainable hunting reform	3.32	3.14	N/A	A contingency release was provided to implement the Government's response to the Select Committee inquiry into Victoria's recreational native bird hunting arrangements
<b>Output:</b> Jobs  <b>Portfolio:</b> Small Business and Employment  <b>Program name/Initiative:</b> Sick Pay Guarantee	4.00	2.97	2022-23 State Budget BP3, Sick Pay Guarantee \$80.0 million	A contingency release was provided to meet the final costs and evaluate the Sick Pay Guarantee program which concluded on 30 June 2024
<b>Output:</b> All Output  <b>Portfolio:</b> All Portfolio  <b>Program name/Initiative:</b> Workforce Transition	2.62	2.62	N/A	A contingency release was required to meet workforce transition costs associated with implementing savings initiatives
<b>Output:</b> Cultural Infrastructure and Facilities  <b>Portfolio:</b> Creative Industries  <b>Program name/Initiative:</b>	2.50	2.50	2021-22 State Budget BP3, Melbourne central business district economic package	A contingency release was required to enable the establishment of a collaborative digital games industry co-working/co-location space in Melbourne

Output(s) and portfolio(s) or Government decision associated	Additional funding (\$ million)	Funding utilised 2024-25 (\$ million)	Funding received in previous budget/s for same purpose. Please specify which budget	Reasons why additional funding was required
Melbourne CBD Economic Revitalisation Package				
<b>Output:</b> Sport and Recreation <b>Portfolio:</b> Community Sport <b>Program name/Initiative:</b> Community Sports Infrastructure Loans Scheme	1.79	1.79	N/A	A contingency release was required for the payment of interest subsidies under the Community Sports Infrastructure Loans Scheme
<b>Output:</b> Regional Development <b>Portfolio:</b> Regional Development <b>Program name/Initiative:</b> Latrobe Valley Transition and Transformation	1.62	1.62	2021-22 State Budget BP3, Addressing opportunities in place: Latrobe Valley transition and transformation \$10.0 million	A contingency release was required to support Latrobe Valley transition activities and the Latrobe Youth Space
<b>Output:</b> Creative Industries Access, Development and Innovation <b>Portfolio:</b> Creative Industries <b>Program name/Initiative:</b> Victorian Festivals Package	1.50	1.50	N/A	A contingency release was provided to support Victorian festivals and organisations to improve program outcomes including sustainability and audience offering

Output(s) and portfolio(s) or Government decision associated	Additional funding (\$ million)	Funding utilised 2024-25 (\$ million)	Funding received in previous budget/s for same purpose. Please specify which budget	Reasons why additional funding was required
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Economic Growth and Jobs  <b>Program name/Initiative:</b> Economic Growth Industry Grants	2.21	1.33	N/A	A contingency release was required to meet contractual obligations under specific industry grant contracts
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Industry and Advanced Manufacturing  <b>Program name/Initiative:</b> Timber Supply Chain	1.08	1.08	N/A	A contingency release was required to meet contractual obligations and support the continuity of the Timber Supply Chain program in 2024-25
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs  <b>Program name/Initiative:</b> Boosting Victorian Exports Package	0.79	0.76	N/A	A contingency release was required to increase Victorian exports and trade, with a focus on driving growth in high-potential exporters

Output(s) and portfolio(s) or Government decision associated	Additional funding (\$ million)	Funding utilised 2024-25 (\$ million)	Funding received in previous budget/s for same purpose. Please specify which budget	Reasons why additional funding was required
<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE  <b>Program name/Initiative:</b> More apprenticeships for workforce priorities	1.80	0.57	N/A	A contingency release was required to enable the implementation of a number of the Apprenticeships Taskforce's priority recommendations, as part of the Government's response to the Apprenticeships Taskforce report
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs  <b>Program name/Initiative:</b> Support for the 14th World Chambers Congress	0.50	0.49	N/A	A contingency release was provided to deliver activities, services and events to support the 14th World Chambers Congress
<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs  <b>Program name/Initiative:</b> Investment Coordinator General	0.53	0.47	N/A	A contingency release was required to support the establishment of a Coordinator-General within government to support approval agencies, regulators and statutory authorities to meet all required approvals deadlines for major projects of state significance

Output(s) and portfolio(s) or Government decision associated	Additional funding (\$ million)	Funding utilised 2024-25 (\$ million)	Funding received in previous budget/s for same purpose. Please specify which budget	Reasons why additional funding was required
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events  <b>Program name/Initiative:</b> Events Support	0.25	0.17	N/A	A contingency release was required to meet financial obligations in 2024-25 for approved events
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Cross Portfolio - lead by Industry and Advanced Manufacturing  <b>Program name/Initiative:</b> Extending the Digital Jobs program	0.16	0.14	N/A	A contingency release was required to provide nation-leading short-form training, reskilling and upskilling workers in cutting edge technology in construction and manufacturing
<b>Output:</b> Jobs  <b>Portfolio:</b> Cross Portfolio - lead by Industry and Advanced Manufacturing  <b>Program name/Initiative:</b> Extending Skills Solutions Partnerships	0.16	0.13	N/A	A contingency release was required to engage with industries, TAFEs and universities to design and pilot new microcredentials and on-the-job training to rapidly address critical skill gaps in the priority sectors of care economy, energy transition, construction, digital and manufacturing

Output(s) and portfolio(s) or Government decision associated	Additional funding (\$ million)	Funding utilised 2024-25 (\$ million)	Funding received in previous budget/s for same purpose. Please specify which budget	Reasons why additional funding was required
<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Regional Development  <b>Program name/Initiative:</b> Nyaal Banyul Geelong Convention and Event Centre	0.06	0.06	N/A	A contingency release was required to meet contractual obligations and to support the opening and operation of the Nyaal Banyul Geelong Convention and Event Centre
<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Small Business and Employment  <b>Program name/Initiative:</b> Boosting Business Skills Mentoring	0.06	0.06	N/A	A contingency release was required to provide eligible small business owners with mentoring sessions and support businesses to plan for business success, navigate through challenges and strategies for growth
<b>Total 2024-25</b>	<b>755.20</b>	<b>632.29</b>		

## Question 5 (all departments) Victoria's Housing Statement

For output and asset initiatives delivered in 2024–25 that contributed to the *Victorian Housing Statement: The decade ahead 2024–2034* please list:

- The name of the initiative
- The timeframe of the initiative
- The funding allocated to the initiative in 2024–25 (\$ million)
- The actual funding utilised in 2024–25 (\$ million)
- What impact the initiative had in 2024–25 on:
  - i. Housing affordability
  - ii. Victoria's planning system
  - iii. Housing supply
  - iv. The regulation of rental properties
  - v. Public housing supply
  - vi. Community housing supply
  - vii. Affordable housing supply

Please quantify these impacts where possible, for example the actual impact on housing supply and public, community and affordable housing supply.

				Actual impact of initiative (quantify where possible)						
Initiative	Timeframe of initiative	Funding allocated 2024–25 (\$ million)	Funding utilised 2024–25 (\$ million)	Housing affordability	Victoria's planning system	Regulation of rental properties	Housing supply	Public housing supply	Community housing supply	Affordable housing supply
Construction Workforce Skills Response	The Construction Workforce Skills Response was endorsed by the Government in	The Skills Response did not receive specific funding (however	N/A	N/A	N/A	N/A	This initiative has informed planning on workforce requirements to boost	N/A	N/A	N/A

	mid-2024, with an internal implementation report-back completed in mid-2025	individual portfolio initiatives had funding attached)					housing supply			
Regional Worker Accommodation Fund	The program was announced in July 2023 with projects to be delivered by 30 June 2026	\$67 million	\$20.88 million	Projects supported to provide worker accommodation below market rate. Projects in construction phase	N/A	N/A	Projects supported will increase supply in response to local workforce demand. Projects in construction phase	N/A	N/A	N/A

## Section B: Asset investment

### Question 8 (all departments) Capital expenditure variances, completion date and scope changes – existing projects

Please provide details of all capital asset programs where:

- there was a variance between TEI at announcement compared to the TEI as at 30 June 2025 of equal to or greater than  $\pm 5\%$  and an explanation for the variance
- the estimated completion date at announcement is different to the completion date as at 30 June 2025 and an explanation for the change
- the scope of the project at announcement is different to the scope of the project as at 30 June 2025.

#### Capital expenditure

Project	Output(s) and portfolio(s) and/or agency responsible for the project	Total actual expenditure from announcement to 30 June 2025 (\$ million)	TEI at announcement (\$ million)	Details of TEI changes between announcement and 30 June 2025 (\$ million)	Revised TEI as at 30 June 2025 (\$ million)	Variance between TEI at announcement compared to revised TEI as at 30 June 2025 Budget ( $\pm 5\%$ ) explanation
Melbourne Arts Precinct Transformation (MAPT) Phase One	<b>Output:</b> Creative Industries Portfolio Agencies and Cultural Infrastructure and Facilities  <b>Portfolio:</b> Creative Industries	469.284	1,409.534	TEI changed to 1,574.389 in the 2022-23 State Budget	1,574.389	The TEI has increased by \$162.241 million due to expanded scope of works including the renewal of the State Theatre, Public Realm and associated works and \$2.614 million due to budgeted amounts being reclassified as capital instead of operating expenditure
Creative Industries	<b>Output:</b> Creative Industries	3.345	2.345	TEI changed to 4.345 in the	4.345	The TEI has increased by \$2.000 million due to co-contribution funding received from the private sector

Project	Output(s) and portfolio(s) and/or agency responsible for the project	Total actual expenditure from announcement to 30 June 2025 (\$ million)	TEI at announcement (\$ million)	Details of TEI changes between announcement and 30 June 2025 (\$ million)	Revised TEI as at 30 June 2025 (\$ million)	Variance between TEI at announcement compared to revised TEI as at 30 June 2025 Budget (±5%) explanation
Portfolio Agencies Recovery	Portfolio Agencies  <b>Portfolio:</b> Creative Industries			2025-26 State Budget		
Nyaal Banyul Geelong Convention and Event Centre	<b>Output:</b> Regional Development  <b>Portfolio:</b> Regional Development	362.336	139.216	TEI changed to 449.100 in the 2024-25 State Budget	449.100	<p>The TEI for the Nyaal Banyul project has increased compared to its original 2018–19 TEI. This is primarily due to inclusion of funding from the Commonwealth Government, changes in the procurement model and inclusion of a hotel, food and beverage offering and precinct approach, as well as rising construction market prices. The final TEI of \$449.100 million reflects funding commitments from the 3 levels of government and is reported separately to the Geelong City Deal</p> <p>The Geelong City Deal TEI has reduced by \$52.295 million, primarily due to reclassifying capital costs as operating costs, in line with accounting standards</p>
Geelong City Deal	<b>Output:</b> Regional Development  <b>Portfolio:</b> Regional Development	0.000		TEI changed to 86.921 during the 2024-25 financial year	86.921	
Building Better TAFE Fund –	<b>Output:</b> Training, Higher Education and	11.800	50.000	TEI changed to 45.800 in the	45.800	The TEI has decreased by \$4.200 million due to budgeted amounts being reclassified as operating instead of capital

Project	Output(s) and portfolio(s) and/or agency responsible for the project	Total actual expenditure from announcement to 30 June 2025 (\$ million)	TEI at announcement (\$ million)	Details of TEI changes between announcement and 30 June 2025 (\$ million)	Revised TEI as at 30 June 2025 (\$ million)	Variance between TEI at announcement compared to revised TEI as at 30 June 2025 Budget (±5%) explanation
Clean Energy TAFE Fund	Workforce Development  <b>Portfolio:</b> Skills and TAFE			2025-26 State Budget		expenditure, in line with accounting standards

*Completion date*

Project	Output(s) and portfolio(s) and/or agency responsible for the project	Estimated completion date at announcement	Revised completion date as at 30 June 2025	Explanation
Creative Industries Portfolio Agencies Recovery	<b>Output:</b> Creative Industries Portfolio Agencies  <b>Portfolio:</b> Creative Industries	Qtr 4 2023-24	Qtr 3 2025-26	The estimated completion date has been revised to Qtr 3 2025-26 in line with the revised project schedule
Nyaal Banyul Geelong Convention and Event Centre	<b>Output:</b> Regional Development  <b>Portfolio:</b> Regional Development	Qtr 2 2022-23	Qtr 4 2025-26	The estimated completion date has been revised to Qtr 4 2025-26 to reflect the updated work schedule
Geelong City Deal	<b>Output:</b> Regional Development  <b>Portfolio:</b> Regional Development	Qtr 2 2022-23	Qtr 2 2026-27	The estimated completion date has been revised to Qtr 2 2026-27 due to the updated work schedule and timing of negotiations with the Australian Government
Go Fishing Victoria	<b>Output:</b> Fishing, Boating and Game Management  <b>Portfolio:</b> Outdoor Recreation	Qtr 4 2024-25	Qtr 1 2025-26	The estimated completion date has been revised to Qtr 1 2025-26 in line with a revised schedule of works

Project	Output(s) and portfolio(s) and/or agency responsible for the project	Estimated completion date at announcement	Revised completion date as at 30 June 2025	Explanation
Recreational boating infrastructure improvements	<b>Output:</b> Fishing, Boating and Game Management  <b>Portfolio:</b> Outdoor Recreation	Qtr 4 2025-26	Qtr 2 2025-26	The estimated completion date has been revised to Qtr 2 2025-26 in line with a revised schedule of works

*Scope*

Project	Output(s) and portfolio(s) and/or agency responsible for the project	Scope at announcement	Details of scope change(s) and date(s) scope changes occurred
Geelong City Deal (GCD) & Nyaal Banyul Geelong Convention and Event Centre	<b>Output:</b> Regional Development  <b>Portfolio:</b> Regional Development	Funding provided for the GCD, delivered in partnership with the Commonwealth and local governments. The GCD funds major visitor and tourism attraction venues through the implementation of Stage 2 of the Shipwreck Coast Masterplan and development of the Geelong Convention and Exhibition Centre. The Revitalising Central Geelong component of the package provides for public infrastructure to catalyse development	The 2019-20 State Budget included a further \$173.1 million to reflect additional investment from the State and Commonwealth for the GCD. The City Deal package for Geelong and the Great Ocean Road will help realise the economic potential of the tourism industry and boost business activity in the region  In 2021-22, the State government approved an additional \$121.7 million TEI to acquire the 1.6 hectare waterfront site owned by Deakin University and to deliver the NB GCEC
Melbourne Arts Precinct Transformation Phase One	<b>Output:</b> Creative Industries Portfolio Agencies and Cultural Infrastructure and Facilities  <b>Portfolio:</b> Creative Industries	Funding provided for Phase One of the transformation of the Melbourne Arts Precinct, including: <ul style="list-style-type: none"> <li>The development of a stand-alone National Gallery of Victoria Contemporary with a focus on</li> </ul>	The 2021-22 Budget Update included an additional \$162.2 million TEI to expand the scope of the Melbourne Arts Precinct Transformation project to include restoration of the Art Centre Melbourne State Theatre, critical maintenance works to the

Project	Output(s) and portfolio(s) and/or agency responsible for the project	Scope at announcement	Details of scope change(s) and date(s) scope changes occurred
		<p>contemporary art and design on Southbank Boulevard</p> <ul style="list-style-type: none"> <li>• New and renewed public spaces to better connect the institutions with each other and with Sturt Street</li> <li>• Shared infrastructure that will serve all the facilities in the precinct more efficiently</li> <li>• Critical maintenance for the Arts Centre Melbourne to improve safety and the visitor and audience experience at the Theatre's Building</li> <li>• Further planning and development of Phase 2 of the transformation project, of which Arts Centre Melbourne is a focus</li> <li>• Activation and governance of the wider precinct during and after construction</li> </ul>	Theatres Building and enhanced public realm activation

### Question 9 (all departments) Details of actual capital expenditure – completed projects (or expected to be completed)

Please provide the following details about asset investment projects that were completed in 2024–25:

- Project name, project objectives and department(s), Output(s) and Portfolio(s) and/or Agency/Agencies responsible for delivery of the project
- Total Estimated Investment (TEI) at announcement
- Details of TEI changes between announcement and completion date, including when TEI was changed and what it was changed to
- Actual cost of project
- Estimated completion date at announcement
- Actual completion date
- Explanations for any variance in capital expenditure and/or completion date.

Project	Original project objectives	Responsible department(s), Output(s) and Portfolio(s) and/or Agency/Agencies	TEI at announcement (\$ million)	Details of TEI changes between announcement and completion date (\$ million)	Actual cost of project (\$ million)	Estimated completion date at announcement	Actual completed date	Variance explanation (\$ value variance and/or time variance)
Kardinia Park Stadium Trust Capital Expenditure 2020-21	Funding to support the Kardinia Park Stadium Trust to continue operations and undertake asset maintenance	<b>Output:</b> Sport and Recreation  <b>Portfolio:</b> Tourism, Sport and Major Events	10.500	N/A	10.500	Qtr 4 2021-22	Qtr 1 2024-25	The timing variance was due to dependencies on the completion of the Kardinia Stadium Stage 5 redevelopment, along with delays attributed to construction industry supply chain issues

Project	Original project objectives	Responsible department(s), Output(s) and Portfolio(s) and/or Agency/Agencies	TEI at announcement (\$ million)	Details of TEI changes between announcement and completion date (\$ million)	Actual cost of project (\$ million)	Estimated completion date at announcement	Actual completed date	Variance explanation (\$ value variance and/or time variance)
State Basketball Centre redevelopment	Funding for the State Basketball Centre redevelopment project	<b>Output:</b> Sport and Recreation  <b>Portfolio:</b> Tourism, Sport and Major Events	132.000	TEI changed to 128.699 in the 2023-24 State Budget	128.699	Qtr 1 2023-24	Qtr 1 2024-25	The timing variance was due to revised project schedules  The value variance was due to budgeted amounts being reclassified as operating instead of capital expenditure in line with accounting standards
Research and development cash flow loans	Funding for the research and development cash flow loans initiative	<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs	1.524	TEI changed to 1.306 at the completion of the project	1.306	Qtr 4 2024-25	Qtr 4 2024-25	The value variance reflects the reduced funding required to fulfill the loan assignment obligations
Revitalising our Cultural Institutions	Funding to renew the exhibition offerings, visitor experience and collection storage of the Melbourne Museum	<b>Output:</b> Cultural Infrastructure and Facilities	17.165	TEI changed to 17.291 at the completion of the project	17.291	Qtr 2 2022-23	Qtr 4 2024-25	The timing variance was due to construction supply chain challenges, the

Project	Original project objectives	Responsible department(s), Output(s) and Portfolio(s) and/or Agency/Agencies	TEI at announcement (\$ million)	Details of TEI changes between announcement and completion date (\$ million)	Actual cost of project (\$ million)	Estimated completion date at announcement	Actual completed date	Variance explanation (\$ value variance and/or time variance)
		<b>Portfolio:</b> Creative Industries						need to coordinate with the relocation of Museum Victoria's collections and the requirement for additional minor works  The value variance was due to additional minor works required
Cultural Facilities Maintenance Fund	Funding for the Cultural Facilities Maintenance Fund to support maintenance and to upgrade asset management systems across the creative industries portfolio	<b>Output:</b> Cultural Infrastructure and Facilities  <b>Portfolio:</b> Creative Industries	24.000	TEI changed to 17.231 at the completion of the project	17.231	Qtr 4 2023-24	Qtr 4 2024-25	The project was delayed due to the delivery of capital works across various facilities which encompasses different timelines, scopes and complexity  The value variance was due

Project	Original project objectives	Responsible department(s), Output(s) and Portfolio(s) and/or Agency/Agencies	TEI at announcement (\$ million)	Details of TEI changes between announcement and completion date (\$ million)	Actual cost of project (\$ million)	Estimated completion date at announcement	Actual completed date	Variance explanation (\$ value variance and/or time variance)
								to budgeted amounts being reclassified as operating instead of capital expenditure in line with accounting standards
Bendigo Kangan Institute's Broadmeadows Campus Redevelopment 2021-22	Funding for the Bendigo Kangan Institute's Broadmeadows Campus Redevelopment project to improve lifelong education pathways	<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE	60.000	N/A	60.000	Qtr 4 2024-25	Qtr 2 2024-25	The timing variance was due to the project being delivered ahead of schedule, Completion was achieved in October 2024, with the facility available for operation by school term 1, 2025
GOTAFE's Archer Street Campus Redevelopment 2021-22	Funding for the GOTAFE's Archer Street Campus Redevelopment project to improve	<b>Output:</b> Training, Higher Education and Workforce Development	10.671	N/A	10.671	Qtr 2 2024-25	Qtr 1 2024-25	The timing variance was due to the project being delivered ahead of

Project	Original project objectives	Responsible department(s), Output(s) and Portfolio(s) and/or Agency/Agencies	TEI at announcement (\$ million)	Details of TEI changes between announcement and completion date (\$ million)	Actual cost of project (\$ million)	Estimated completion date at announcement	Actual completed date	Variance explanation (\$ value variance and/or time variance)
	lifelong education pathways	<b>Portfolio:</b> Skills and TAFE						schedule. Full operation commenced in school term 3, 2024
TAFE Equipment and Facilities Fund for apprentices and trainees 2021-22	Funding for TAFEs to upgrade facilities and equipment to support training for apprentices and trainees	<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE	12.000	TEI changed to 12.072 at the completion of the project	12.072	Qtr 4 2021-22	Qtr 4 2024-25	Components of the project were delayed due to supply chain issues  The value variance was due to additional minor works required

### Question 10 (all departments) High-value high-risk projects, gateway reviews and business cases

Under the High Value High Risk (HVHR) Framework, a project will be classified as HVHR if it is a budget funded project that has a total estimated investment (TEI) of over \$250 million. HVHR projects are subject to compulsory Gateway reviews, where Gates 1 through 6 are compulsory for all eligible projects: Gate 2 outlines the development of a business case.

Please list all projects included in 2024–25 that were allocated to the department and were classified as HVHR and the project objectives. Please also specify which Gateway reviews, if any, were completed during 2024–25 and business case details for each project.

HVHR Project	Original project objectives	Gateway review name/ Date completed	Date business case completed	Business case – publicly available? Y/N	Business case link (URL)
Geelong Convention and Exhibition Centre Also known as Nyaal Banyul Geelong Convention and Event Centre	<p>Nyaal Banyul’s objective as part of the updated Geelong City Deal Project is to:</p> <ul style="list-style-type: none"> <li>• Revitalise Central Geelong and develop infrastructure to make Geelong an even better place to live, work and invest – supporting continued population growth and economic activity</li> <li>• Support growth in visitor economy through strengthening Geelong and the Great Ocean Road region as leading tourist destinations</li> <li>• Drive the continued economic diversification and jobs growth, supporting innovation and building on emerging industry strengths for Geelong and the Great Ocean Road region</li> <li>• Strengthen collaboration across all 3 levels of government and the</li> </ul>	<p><b>2024-25:</b> No Gateway reviews were undertaken in 2024-25</p> <p><b>Other Gateway reviews undertaken:</b></p> <p>Gateway 1: (Concept and Feasibility) and Gateway 2: (Business Case): were combined with Gateway 3 (Readiness for Market) as the project was in the pre-procurement stage when it was classified as a HVHR project in 2022-23</p> <p><b>2022-23:</b> Gateway 3: Readiness for market (dated 30 August – 2 September 2022)</p> <p><b>Further Notes:</b> Gateway 4 - Tender Decision, not required under Partnerships Victoria framework for Public Private Partnerships (PPP)</p>	<p>March 2017</p> <p>Note: Addendum reports dated</p> <ul style="list-style-type: none"> <li>• 1/07/2017</li> <li>• 2/12/2017</li> <li>• 3/04/2020</li> </ul>	N	N/A

HVHR Project	Original project objectives	Gateway review name/ Date completed	Date business case completed	Business case – publicly available? Y/N	Business case link (URL)
	community to deliver better integrated investment and planning for the region				
Melbourne Arts Precinct Transformation (MAPT) Phase 1	<p>The MAPT Phase One will enable the State, via the NGV and the Arts Centre Melbourne, to fulfil their respective legislative roles and meet objectives to:</p> <ul style="list-style-type: none"> <li>• Contribute to the enrichment of the cultural, educational, social and economic life of the people of Victoria</li> <li>• Develop, promote and make the most advantageous use of the State Collection of works of art and performing arts to ensure access for all Victorians</li> <li>• Demonstrate leadership and collaboration in the provision of art gallery services and performing arts in Victoria</li> <li>• Assist in the promotion of visual and performing arts within Victoria</li> <li>• Deliver increased visitation and tourism, enhancing Victoria's reputation and generating economic benefits</li> </ul>	<p><b>2024-25:</b> Gateway 4A: Southern Package, including The Fox: NGV Contemporary (Tender decision): 2 December to 5 December 2024</p> <p><b>Other Gateway reviews undertaken:</b></p> <p><b>2017-18:</b> Gateway 1: (Concept and Feasibility) and Gateway 2: (Business Case) completed on 14 March 2018</p> <p><b>2021-22:</b> Gateway 3: Reimagining Arts Centre Melbourne (Readiness for Market): 18 March 2022</p> <p><b>2022-23:</b> Gateway 4: Reimagining Arts Centre Melbourne (Tender decision): 27 February to 2 March 2023</p> <p><b>2023-24:</b> Gateway 3: (Readiness for Market): MAPT Southern Package (NGV Contemporary), completed 16 April 2024</p>	17 July 2020	N	N/A

### Question 11 (all departments) Public Private Partnership (PPP) expenditure – existing and completed

Please provide the following information related to the department's PPP projects:

- The total estimated PPP investment value, the total actual expenditure from announcement to 30 June 2025, or the actual expenditure to 30 June 2025 and the benefits of using the PPP financing model when delivering/funding a project over other financing methods. Please provide specific benefits for each individual project.
- Where the estimated completion date at announcement is different to the completion date in the 2024–25 Budget and an explanation for any variance.
- Where the scope of the PPP at announcement is different to the scope of the project as it is presented in the 2024–25 Budget.

#### Investment value and benefit of using PPP model

Project name	Project objectives	Output(s) and portfolio(s) and/or agency	Total estimated PPP investment value at the start of the project (\$ million)	Total actual expenditure since the announcement to 30 June 2025 (\$ million)	Actual expenditure in year ending 30 June 2025 (\$ million)	Benefits of using PPP model versus other delivery/funding models
<p>N/A. The department does not have any existing or completed Public Private Partnership (PPP) projects as 30 June 2025</p> <p>The Nyaal Banyul Geelong Convention and Event Centre (NB GCEC) PPP is reported in Department of Transport and Planning (DTP)'s PAEC Questionnaire, as DTP is the 'declared department' following the 1 August 2023 Order in Council declaration under section 5AA of the <i>Project Development and Construction Management Act 1994</i></p>						

#### Completion date

Project name	Output(s) and portfolio(s) and/or agency	Estimated completion date	Revised estimated completion date	Variance explanation
<p>N/A. The department does not have any existing or completed PPP projects as at 30 June 2025</p> <p>The NB GCEC PPP is reported in DTP's PAEC Questionnaire, as DTP is the 'declared department' following the 1 August 2023 Order in Council declaration under section 5AA of the <i>Project Development and Construction Management Act 1994</i></p>				

**Scope**

Project name	Output(s) and portfolio(s) and/or agency	Original scope	Revised scope	Explanation for scope changes
<p>N/A. The department does not have any existing or completed PPP projects as at 30 June 2025</p> <p>The NB GCEC PPP is reported in DTP's PAEC Questionnaire, as DTP is the 'declared department' following the 1 August 2023 Order in Council declaration under section 5AA of the <i>Project Development and Construction Management Act 1994</i></p>				

## Section C: Revenue and appropriations

### Question 13 (all departments and entities) Revenue – variances from previous year

Please explain any changes equal to or greater than  $\pm 10\%$  or \$100 million between the actual result for 2023–24 and the actual result for 2024–25 for each revenue category detailed in your operating statement. Please also indicate what any additional revenue was used for or how any revenue reductions affected service delivery and then link it to the relevant output and portfolio.

Please also detail the outcomes in the community<sup>3</sup> achieved by any additional expenses or the impact on the community of reduced expenses (if there was no impact, please explain how that was achieved).

For departments, please provide data consolidated on the same basis as the budget portfolios outcomes statement in your annual reports.

If there were no revenue/income categories for the department/agency for which the 2024–25 expenditure changed from the prior year's expenditure by more than  $\pm 10\%$  or \$100 million, you do not need to answer this question. If this is the case, please indicate 'no relevant line items' in the table(s) below.

Revenue category	2023–24 actual (\$ million)	2024–25 actual (\$ million)	Explanations for changes $\pm 10\%$ or \$100 million	How the additional revenue was used/the impact of reduced revenue. If no impact, how was this achieved	Relevant output(s) and portfolio(s)
Output appropriations	3,337	3,307	N/A	N/A	N/A
Special appropriations	-	96	Special appropriations reflect funding from the Commonwealth for the Fee Free TAFE and Growing Regions and Regional Precincts and Partnership programs	Funding was applied to the Fee Free TAFE program and the Growing Regions and Regional Precincts and Partnership programs	<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolios:</b> Skills and TAFE  <b>Output:</b> Regional Development  <b>Portfolios:</b> Regional Development
Interest income	45	58	Increase in interest income is driven by higher cash balances, primarily associated	Revenue was allocated to fund activities within the relevant portfolio agencies	<b>The increase primarily impacted the following:</b>

<sup>3</sup>That is, the impact of service delivery on the community rather than a description of the services delivered.

			with TAFE and Creative Industries agencies		<b>Output:</b> Creative Industries Portfolio Agencies  <b>Portfolios:</b> Creative Victoria  <b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolios:</b> Skills and TAFE
Sales of goods and services	545	610	Variance is attributable to the increase in TAFE Fees for Services revenue due to increase in student activities and services provided  Higher admission revenue was also recorded by the NGV due to increased attendance at ticketed exhibitions	Revenue was allocated to fund activities within the relevant portfolio agencies	<b>Output:</b> Creative Industries Portfolio Agencies  <b>Portfolios:</b> Creative Victoria  <b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolios:</b> Skills and TAFE
Grants Income	302	305	N/A	N/A	N/A
Other income	127	154	Variance is attributable to a one-off reversal of expense accruals in FY2024-25	N/A - Variance reflects an accounting adjustment	<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolios:</b> Skills and TAFE
Fair value of assets and services received free of charge or	1	45	Variance is due to land recognised for the first time in FY2024-25	N/A - Variance reflects an accounting adjustment	<b>The increase primarily impacted the following:</b>

for nominal consideration					<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolios:</b> Skills and TAFE
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### Question 14 (all departments and entities) Revenue – variances from budget to actual

Please explain any variances equal to or greater than  $\pm 10\%$  or \$100 million between the initial budget estimate (not the revised estimate) and the actual result for 2024–25 for each revenue category detailed in your operating statement. Please also indicate what any additional revenue was used for or how any revenue reductions affected service delivery and then link it to the relevant output and portfolio.

For departments, please provide data consolidated on the same basis as the budget portfolios outcomes statement in your annual reports.

Revenue category	2024–25 Budget estimate (\$ million)	2024–25 actual (\$ million)	Explanations for changes $\pm 10\%$ or \$100 million	How the additional revenue was used/the impact of reduced revenue. If no impact, explain why	Relevant output(s) and portfolio(s)
Output appropriations	3,559	3,307	Output appropriations were lower than the budget, mainly due to rephases to align budget with committed project milestones across future financial years	Nil impact - Revenue was rephased to align budget with committed project milestones across future financial years	<p><b>The decrease primarily impacted the following:</b></p> <p><b>Output:</b> Sport and Recreation; Industry, Small Business and Medical Research; Trade and Investment</p> <p><b>Portfolio:</b> Tourism, Sport and Major Events; Economic Growth and Jobs</p>
Special appropriations	–	96	Special appropriations were higher than the budget, mainly due to Commonwealth funding related to Fee Free TAFE, Growing Regions Program and Regional Precincts and Partnerships Program	Revenue was allocated to Commonwealth funded activities: Fee Free TAFE, Growing Regions Program and Regional Precincts and Partnerships Program	<p><b>The increase primarily impacted the following:</b></p> <p><b>Output:</b> Training, Higher Education and Workforce Development; Regional Development</p> <p><b>Portfolio:</b> Skills and TAFE; Regional Development</p>
Interest income	39	58	Interest income was higher than the budget, mainly due to revenue received within Creative Industries agencies	Revenue was allocated to activities in relevant portfolio agencies	<p><b>The increase primarily impacted the following:</b></p> <p><b>Output:</b> Creative Industries Portfolio Agencies</p>

Revenue category	2024–25 Budget estimate (\$ million)	2024–25 actual (\$ million)	Explanations for changes $\pm 10\%$ or \$100 million	How the additional revenue was used/the impact of reduced revenue. If no impact, explain why	Relevant output(s) and portfolio(s)
					<b>Portfolio:</b> Creative Industries
Sales of goods and services	579	610	N/A - Change is less than 10% or \$100 million	N/A	N/A
Grants	106	305	Grants revenue was higher than the budget, mainly due to receipt of major events funding during the year	Revenue was allocated to funded major events	<b>The increase primarily impacted the following:</b>  <b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events
Fair value of assets and services received free of charge or for nominal consideration	2	45	Fair value of assets and services received free of charge or for nominal consideration was higher than the budget, mainly due to recognition of land	This revenue category relates to the value of assets held or services received by the department and its portfolio agencies. There is no impact from the variance	<b>The increase primarily impacted the following:</b>  <b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE
Other revenue and income	73	154	Other revenue and income were higher than the budget, mainly due to donations received within Creative Industries agencies	Revenue was allocated to activities in relevant portfolio agencies	<b>The increase primarily impacted the following:</b>  <b>Output:</b> Creative Industries Portfolio Agencies  <b>Portfolio:</b> Creative Industries

## Section D: Expenses

### Question 15 (all departments and entities) Expenses changed from previous year

Please explain any changes equal to or greater than  $\pm 10\%$  or \$100 million with regards to the actual result for 2023–24 and the actual result for 2024–25 for each category of expenses detailed in your operating statement. Please explain any changes equal to or greater than  $\pm 10\%$  or \$100 million with regards to the actual result for 2024–25 and the 2024–25 budget estimate. Please also detail the outcomes in the community<sup>4</sup> achieved by any additional expenses or the impact on the community of reduced expenses (if there was no impact, please explain how that was achieved).

For departments, please provide data consolidated on the same basis as the budget portfolios outcomes statement in your annual reports.

Expenses category	2023–24 actual \$ million	2024–25 actual \$ million	Explanations for variances $\pm 10\%$ or \$100 million	Outcomes achieved by additional expenses/impact of reduced expenses. If no impact, how this was achieved
Employee benefits	1,542	1,619	The increase is primarily due to salary adjustments associated with the VPS and other applicable agreements	No impact - Reflects adjustments associated with the VPS and other applicable agreements
Depreciation	211	216	N/A	N/A
Interest expense	6	7	N/A	N/A
Grant expense	1,691	1,802	The increase is driven by higher payments under the Regional Sport Infrastructure Program and industry support grants	Grant payments are made on achievement of contracted milestones. They contribute to a number of DJSIR output targets
Other operating expenses	679	759	The increase in other operating expenses mainly relates to the timing of expenses in the Skills and TAFE portfolio	No Impact - Variance mainly relates to timing of expenses rather than an overall change in level of expenses

Expenses category	2024–25 budget \$ million	2024–25 actual \$ million	Explanations for variances $\pm 10\%$ or \$100 million	Outcomes achieved by additional expenses/impact of reduced expenses. If no impact, how this was achieved
Employee benefits	1,294	1,619	Employee benefits were higher than the budget, mainly due to	No impact - Mainly due to funding held centrally being released and funding for new initiatives

<sup>4</sup>That is, the impact of service delivery on the community rather than a description of the services delivered.

Expenses category	2024–25 budget \$ million	2024–25 actual \$ million	Explanations for variances ±10% or \$100 million	Outcomes achieved by additional expenses/impact of reduced expenses. If no impact, how this was achieved
			funding held centrally being released to DJSIR, primarily for TAFE; payment for new initiatives including Supporting our creative agencies for success; and other payments related to Workforce Transition and increase in Superannuation	
Depreciation	212	216	N/A	N/A
Interest expense	4	7	Interest expense was higher than the budget, mainly due to payment for Right of Use leases	Minor variation associated with Right of Use leases
Grant expense	1,553	1,802	Grant expense was higher than the budget, mainly due to payment for major events and expense realignment for the Skills First program from Other Operating expenses to Grant expense	Primarily an administrative adjustment to realign expenses for the Skills First program from Other Operating expenses to Grant expense
Other operating expenses	1,321	759	Other operating expenses were lower than the budget, mainly due to expense realignment for the Skills First program from Other Operating expenses to Grant expense	Primarily an administrative adjustment to realign expenses for the Skills First program from Other Operating expenses to Grant expense

### Question 16 (all departments, PFC, PNFC and entities) Changes to service delivery from savings initiatives

- a) For each of the savings' initiatives detailed in the 2023–24 and 2024–25 Budgets please provide the following details of the impact on service delivery:
- Savings target in the 2023–24 and 2024–25 Budget and the amount of the savings target allocated to the department/entity.
  - Actual savings achieved in 2023–24 and 2024–25, the specific actions taken to achieve the savings target allocated, areas where savings were found and the impact of the measures taken to achieve the savings targets. Please include the link to the relevant output and portfolio impacted. Please be as specific as possible to your department or agency when providing your responses.

Savings initiative in the Budget	Savings target allocated to the department/entity in 2024–25 \$ million	Actual savings achieved in 2024–25 \$ million	Specific actions taken to achieve the allocated savings target	Areas where savings were found	What was the impact as a result of the measures taken to achieve the savings target? <i>(e.g. frontline and/or other areas of business that saw the impact)</i> If no impact, how was this achieved	Which output(s) and portfolio(s) were impacted (if relevant)
2024–25 Whole of Government savings and efficiencies	130.507	130.507	The department primarily met the savings targets through a reduction in marketing, media and advertising expenditure and the conclusion of the Sick Pay Guarantee Pilot	<ul style="list-style-type: none"> <li>• Concluding the Sick Pay Guarantee</li> <li>• Reduction of advertising expenditure</li> <li>• Other efficiencies</li> </ul>	<p>The department concluded the Sick Pay Guarantee pilot on 30 June 2024</p> <p>The reduction in marketing, media and advertising expenditure had minimal impact on services</p>	All outputs and portfolios contributed towards savings
2023–24 Labor's Financial Statement savings	19.437	19.437	The department has met savings through reductions in consultants, labour hire and professional services	<ul style="list-style-type: none"> <li>• Reduction of expenditure on labour hire engagements, professional services and consultancies</li> </ul>	The implementation approach for the savings target had minimal impact on services	All outputs and portfolios contributed towards savings

2023–24 Whole of Government savings and efficiencies	30.319	30.319	The department has met savings targets through a reduction in its workforce implemented in 2023-24 (which allowed for the achievement of savings in 2024-25 and onwards), as well as through management of low demand courses	<ul style="list-style-type: none"> <li>• Workforce reduction measures</li> <li>• Efficiencies in the skills sector including through management of low demand courses</li> </ul>	Reductions have been targeted to ensure a focus on delivery of priority activities, minimising service impacts	All outputs and portfolios contributed towards savings
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b) If any savings initiatives listed above were met in part by reducing Victorian Public Service (VPS) roles in 2024–25 please list:

- The applicable savings initiative and budget
- The number of roles reduced in 2024–25 by actual FTE number
- The actual savings achieved by reducing roles in 2024–25 (\$ million)
- The number of roles reduced by each VPS/Executive classification by actual FTE number
- The functions or roles impacted by the reduction
- The impact of role reductions on service delivery. If there was no impact, how this was achieved.

Savings initiative in the Budget	Number of roles reduced in 2024–25 (actual FTE)	Actual savings achieved in 2024–25 due to roles reduced \$ million	Number of roles reduced by VPS/Executive classification (actual FTE)	Functions or roles impacted by the reduction	Impact of role reductions on service delivery If no impact, how this was achieved
2023–24 Whole of Government savings and efficiencies	10.0*	\$1.808 million in 2024-25 only	VPS 3: 1 VPS 5: 3 VPS 6: 5 VPS STS: 1	Back-office departmental staff impacts  No frontline staff were impacted	Workforce reductions have been targeted to ensure a focus on delivery of priority activities, minimising service impacts

\* **Note:** this represents the number of termination packages paid in 2024-25 as a result of a workforce change implemented in 2023-24

### Question 17 (all departments) Achievement of reprioritisation of existing resources

The 2024–25 Budget included targets for ‘reprioritisations and revenue offsets’ to fund new initiatives (2024–25 Budget Paper No. 2, p. 60). This is in addition to any savings or efficiencies resulting from expenditure reduction measures. For the department (including all controlled entities),<sup>5</sup> please indicate:

- what areas of expenditure (including projects and programs if appropriate) the funding was reprioritised from (i.e. what the funding was initially provided for)
- what areas of expenditure the funds were spent on
- for each area of expenditure (or project or program), how much funding was reprioritised in each year
- the impact of the reprioritisation (in terms of service delivery) on those areas.

Area of expenditure originally funded	Area of expenditure actually funded	Value of funding reprioritised in 2024–25 (\$ million)	Impact of reprioritisation of funding. If no impact, how was this achieved	Output(s) and portfolio(s) impacted (if relevant)
Health and Medical Research Strategy	Implementation of marra ngarrgoo, marra goorri: the Victorian Aboriginal Health, Medical and Wellbeing Research Accord	1.5	No impact - Unallocated funding from Health and Medical Research Strategy was reallocated to implementation of marra ngarrgoo, marra goorri: the Victorian Aboriginal Health, Medical and Wellbeing Research Accord	<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Economic Growth and Jobs
Workforce Innovation and Training Fund	TAFE Services Fund	11.9	No impact - Unallocated funding from Workforce Training Innovation Fund (WTIF) was reallocated to the TAFE Services Fund  WTIF has closed and is no longer accepting new applications. All contracts currently in-train are expected to be fulfilled	<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE
Regional Skills Training Fund	TAFE Services Fund	11.9	No impact - Unallocated funding from Regional Skills Training Fund (RSTF)	<b>Output:</b>

<sup>5</sup> That is, please provide this information for the department on the same basis of consolidation as is used in the budget papers.

Area of expenditure originally funded	Area of expenditure actually funded	Value of funding reprioritised in 2024–25 (\$ million)	Impact of reprioritisation of funding. If no impact, how was this achieved	Output(s) and portfolio(s) impacted (if relevant)
			<p>was reallocated to the TAFE Services Fund</p> <p>In addition, from 1 January 2024, the loading for regional TAFE delivery increased from 10% to 25% in major regional locations and from 10% to 30% in smaller regional locations</p> <p>RSTF has closed and is no longer accepting new applications. All contracts currently in-train are expected to be fulfilled</p>	<p>Training, Higher Education and Workforce Development</p> <p><b>Portfolio:</b> Skills and TAFE</p>
GovHub Transition	Place based partnerships	0.9	No impact - Unallocated funding from GovHub Transition was reallocated to Place based partnerships	<p><b>Output:</b> Regional Development</p> <p><b>Portfolio:</b> Regional Development</p>
GovHub Transition	Regional economic transition	5.9	No impact - Unallocated funding from GovHub Transition was reallocated to Regional economic transition	<p><b>Output:</b> Regional Development</p> <p><b>Portfolio:</b> Regional Development</p>
Victorian Jobs and Investment Fund	Victorian Screen Rebate	5.0	No impact - Unallocated funding from Victorian Jobs and Investment Fund was reallocated to Victorian Screen Rebate	<p><b>Output:</b> Industry, Small Business and Medical Research; Creative Industries Portfolio Agencies</p> <p><b>Portfolio:</b> Economic Growth and Jobs; Creative Industries</p>

Area of expenditure originally funded	Area of expenditure actually funded	Value of funding reprioritised in 2024–25 (\$ million)	Impact of reprioritisation of funding. If no impact, how was this achieved	Output(s) and portfolio(s) impacted (if relevant)
Victorian Jobs and Investment Fund	Supporting Victoria's thriving startup ecosystem	1.3	No impact - Unallocated funding from Victorian Jobs and Investment Fund was reallocated to Supporting Victoria's thriving startup ecosystem	<b>Output:</b> Industry, Small Business and Medical Research  <b>Portfolio:</b> Industry and Advanced Manufacturing; Economic Growth and Jobs

## Question 18 (all departments) Contractors, Consultants and Labour Hire Arrangements

- a) Please indicate how much the department spent on contractors (including labour hire) and consultant arrangements during 2022–23, 2023–24 and 2024–25. Labour hire arrangements include the cost of engaging the labour recruiting firm, plus additional costs paid to the labour recruiting firm for the provision of the services of the contractor. Please also explain variances equal to or greater than  $\pm 10\%$  between years and list the business areas impacted and how.

### *Contractors (including labour hire)*

2022–23 Actual \$ million	2023–24 Actual \$ million	2024–25 Actual \$ million	Explanation for variances (2022–23 over 2023–24) $\pm 10\%$	Explanation for variances (2023–24 over 2024–25) $\pm 10\%$	Which business areas were impacted/benefitted and how?	Please link your response to relevant output(s) and portfolio(s)
90.9	63.8	37.8	A 30% reduction was achieved against the previous financial year due to Machinery of Government changes and efforts to reduce expenditure on contractor and labour hire arrangements	A 41% reduction was achieved through increased oversight of contractor and labour hire engagements  This is in line with government direction regarding reduction in usage of consultants, contractors and labour hire arrangements	All Groups in the department engage contractors where specialist advice or skill is required to deliver on strategic priorities	All portfolios

### *Consultants*

2022–23 Actual \$ million	2023–24 Actual \$ million	2024–25 Actual \$ million	Explanation for variances (2022–23 over 2023–24) $\pm 10\%$	Explanation for variances (2023–24 over 2024–25) $\pm 10\%$	Which business areas were impacted/benefitted and how?	Please link your response to relevant output(s) and portfolio(s)
24.7	13.2	9.3	A 47% reduction was achieved against the previous financial year due to Machinery of Government	A 30% reduction was achieved through increased oversight of consultant engagements	All Groups in the department engage consultants where specialist advice or skill is	All portfolios

			changes and efforts to reduce expenditure on consultant arrangements	This is in line with government direction regarding reduction in usage of consultants, contractors and labour hire arrangements	required to deliver on strategic priorities	
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## Section E: Overall financial performance

### Question 20 (all departments) Impact of unforeseen events on financial performance – 2024–25

Please outline and quantify, where possible, the impacts of unforeseen events over 2024–25 on the department/agency's financial performance.

Line item in the comprehensive operating statement for the financial year ended 30 June 2025	2024–25 Budget (\$m)	2024–25 Actual (\$m)	Impact of unforeseen events
Total revenue and income from transactions	6.3	0.3	The department received additional funding to support businesses impacted by the Western Victoria bushfires. The Business Bushfire Recovery Grant program was launched on 13 May 2025 and is open until 13 November 2025
Total expenses from transactions	6.3	0.3	
Net result from transactions (net operating balance)	0.0	0.0	

## Section F: Public sector workforce

### Question 21 (all departments and entities) Full Time Equivalent (FTE) staff by level

- a) Please provide total FTE as of 30 June 2023, 30 June 2024, 30 June 2025 and provide explanation for more than  $\pm 10\%$  change in FTE between years. In the explanations of variance please list what categories and role types/functions variances predominantly applied to.

#### Department of Jobs, Skills, Industry and Regions (DJSIR)

Category	30 June 2023 Actual FTE	30 June 2024 Actual FTE	30 June 2025 Actual FTE	Explanations of variance $\pm 10\%$ between 30 June 2023 and 30 June 2024 (including categories and role types/functions)	Explanations of variance $\pm 10\%$ between 30 June 2024 and 30 June 2025 (including categories and role types/functions)
Secretary	1.0	1.0	1.0	The department's workforce experienced a period of transition throughout the 2023-24 financial year. This included implementing 2 further Machinery of Government (MoG) changes effective 1 February 2024 (one incoming from Department of Health (Medical Research) and the Office of Suburban Development exiting to join Department of Transport and Planning (DTP)), abolishing all Commonwealth Games roles in the department during 2023-24 and undertaking a formal Clause 11 workforce change process  The Clause 11 process associated with VPS workforce reductions and cancellation of the 2026 Commonwealth Games concluded in December 2023 which resulted in the net reduction of 211 VPS and SES positions in 2023-24	N/A (less than $\pm 10\%$ )
SES3	8.0	7.0	6.0		
SES2	48.8	43.0	40.0		
SES1	84.9	72.2	72.5		
VPS Grade 7 (STS)	31.6	35.9	33.8		
VPS Grade 6	557.8	490.4	490.2		
VPS Grade 5	683.7	608.5	611.2		
VPS Grade 4	422.1	326.1	325.6		
VPS Grade 3	138.3	116.8	104.4		
VPS Grade 2	49.4	26.8	19.0		
VPS Grade 1	1.6	1.0	0.0		
<b>Total</b>	<b>2027.3</b>	<b>1728.7</b>	<b>1703.7</b>		

**Note:** The above figures exclude entities and Administrative Offices Governor in Council appointments and employees on leave without pay.

Victorian Skills Authority (VSA)

Category	30 June 2023 Actual FTE	30 June 2024 Actual FTE	30 June 2025 Actual FTE	Explanations of variance $\pm$ -10% between 30 June 2023 and 30 June 2024 (including categories and role types/functions)	Explanations of variance $\pm$ -10% between 30 June 2024 and 30 June 2025 (including categories and role types/functions)
Secretary	0.0	0.0	0.0	N/A (less than $\pm$ 10%)	N/A (less than $\pm$ 10%)
SES3	0.0	0.0	0.0		
SES2	2.0	2.0	2.0		
SES1	2.0	3.0	3.0		
VPS Grade 7 (STS)	0.0	0.0	0.0		
VPS Grade 6	34.4	32.4	31.7		
VPS Grade 5	21	25.5	26.0		
VPS Grade 4	11.6	11.0	7.6		
VPS Grade 3	5.0	6.0	3.5		
VPS Grade 2	0.0	0.0	0.0		
VPS Grade 1	0.0	0.0	0.0		
<b>Total</b>	<b>76</b>	<b>79.9</b>	<b>73.8</b>		

- b) For 2024–25, please provide information regarding any staffing challenges faced by the department, including but not limited to: staff shortages by category or position name, positions that were hard to staff, positions that were vacant for 6+ months, positions that have not equalled or surpassed attrition.

The department did not experience any significant staffing challenges in 2024-25

## Question 22 (all departments and entities) Salary by employment category

In the table below, please detail the salary costs for 2022–23, 2023–24 and 2024–25, broken down by ongoing, fixed-term and casual and explain any variances equal to or greater than ±10% or \$100 million between the years for each category.

### Department of Jobs, Skills, Industry and Regions (DJSIR)

Employment category	Gross salary 2022–23 (\$ million)	Gross salary 2023–24 (\$ million)	Gross salary 2024–25 (\$ million)	Explanation for any year-on-year variances ±10% or \$100 million
Ongoing	153.777	183.636	166.407	The department underwent a period of workforce transition during FY2022-23 due to 13 Machinery of Government (MoG) changes and in FY2023-24 with 2 MoG changes and a formal Clause 11 process. The VPS Agreement 2024 was formally approved; and employees received salary increases
Fixed-term	82.232	66.088	86.667	
Casual	0	0.0004	0	
<b>Total</b>	<b>236.009</b>	<b>249.724</b>	<b>253.073</b>	

**Note:** The above figures exclude entities and Administrative Offices.

### Victorian Skills Authority (VSA)

Employment category	Gross salary 2022–23 (\$ million)	Gross salary 2023–24 (\$ million)	Gross salary 2024–25 (\$ million)	Explanation for any year-on-year variances ±10% or \$100 million
Ongoing	0.349	10.300	9.376	Victorian Skills Authority (VSA) was transferred to DJSIR as part of the MoG changes effective 1 January 2023, with the payroll transition completed on 18 June 2023. In the 2022-23 financial year, VSA staff were paid by DJSIR for only one fortnight. The 2023-24 financial year was the first full year under DJSIR
Fixed-term	0.041	0.951	2.207	
Casual	0	0	0	
<b>Total</b>	<b>0.390</b>	<b>11.251</b>	<b>11.582</b>	

### Question 23 (all departments and entities) Executive salary increases

Please detail the number of executives who received increases in their base remuneration in 2024–25, breaking that information down according to what proportion of their salary the increase was and explaining the reasons for executives' salaries increasing in each bracket.

#### Department of Jobs, Skills, Industry and Regions (DJSIR)

Increase in base remuneration	Number of executives receiving increases in their base rate of remuneration of this amount in 2024–25, apart from increases outlined in employment agreements			Reasons for these increases
	Female	Male	Self-described	
0-3%	2	1	0	1 new appointment, 1 contract renewal and 1 change to executive motor vehicle arrangements
3-5%	0	2	0	2 contract renewals
5-10%	2	2	0	2 mid-contract salary reviews, 1 contract renewal and 1 new appointment
10-15%	1	0	0	1 new appointment
Greater than 15%	0	1	0	1 new appointment

**Note:**

- The above salary figures relate to the Department of Jobs, Skills, Industry and Regions only
- The Victorian Skills Authority, an administrative office, is not included as there were no executive remuneration increases
- The executive salary increase data excludes adjustments for increased compulsory employer superannuation contributions, Victorian Independent Remuneration Tribunal's determination, or the application of the Premier's Guideline Rate adjustment

### Question 24 (all departments and entities) Enterprise Bargaining Agreement (EBAs)

Please list the Enterprise Bargaining Agreements (EBAs) concluded in 2024–25 that had an impact for the department/agency. For each EBA, please show the number of employees affected and the change in employee expenses attributable to the EBA.

Enterprise Bargaining Agreement	Number of employees affected	Number of employees as a % of department/entity	Change in employee expenses attributable to the EBA (\$ million)	Change in employee expenses attributable to the EBA (\$ million) as a % of total employee expenses
<i>Victorian Public Service Enterprise Agreement 2024 (VPS Agreement)</i>	Department of Jobs, Skills, Industry and Regions (DJSIR): 1917 <sup>1</sup>	93.6%	2024-25 impact: Approximately \$24.0 million <sup>2</sup>	Approximately 8% <sup>3</sup>

**Note:**

1. Number of employees data (Headcount) as of 28 June 2025, incorporating DJSIR, Game Management Authority, Victorian Fisheries Authority and Victorian Skills Authority
2. This is an estimate based on payroll for the year. It includes the impact of the one-off lump sum payment and base cost of the VPS Agreement in 2024-25
3. Includes the impact of the one-off lump sum payment in 2024-25. Ongoing increases are expected to be in line with the VPS agreement of 3% per annum

## Section G: Government decisions impacting on finances

### Question 25 (all departments and entities) Commonwealth Government and National Cabinet decisions

Please identify any Commonwealth Government and National Cabinet decisions during 2024–25 which had not been anticipated/not been concluded before the finalisation of the State Budget in 2024–25 and their impact(s) on the department's/entity's finances or activities during those years (including new funding agreements, discontinued agreements and changes to funding levels). Please quantify the impact on income and expenses where possible.

Commonwealth Government decision	Impact(s) in 2024–25	
	on income (\$ million)	on expenses (\$ million)
Growing Regions Program and Regional Precincts and Partnerships Program	123.53	6.14
Fee Free TAFE	11.46	11.46
Armstrong Creek Stadium	5.50	5.50
Outcomes Fund - Delivering self-determined Aboriginal employment	0.98	0.00
National Cabinet decision	Impact(s) in 2024–25	
	on income (\$ million)	on expenses (\$ million)
N/A		

## Section H: General

### Question 26 (all departments and entities) Reviews/studies/evaluations undertaken

- a) Please list all internal<sup>6</sup> and external reviews/studies/evaluations, established, commenced or completed by or on behalf of the department/agency in 2024–25 and provide the following information:
- Name of the review/study/evaluation and which portfolio and output/agency is responsible
  - Reasons for the review/study/evaluation
  - Terms of reference/scope of the review/study/evaluation
  - Anticipated/actual duration of review/study/evaluation and completion date
  - Anticipated findings and outcomes of the review/study/evaluation
  - Estimated cost of the review/study/evaluation and final cost (if completed)
  - Where completed, whether the review/study/evaluation is publicly available and where. If no, please provide an executive summary and please explain why the full document is not publicly available.

**DJSIR NOTE:** The information within this table aligns with the information detailed in the 2024–25 DJSIR Annual Report. The “estimated cost” of the reviews/studies/evaluations reflects costs incurred in 2024–25, for consistency with the 2024–25 DJSIR Annual Report. The “Final cost if completed” can span multiple years if applicable.

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
2024 Victorian Digital Technology Sector Survey – Report and Factsheet  <b>Portfolio:</b> Economic Growth and Jobs	To gain insights into the digital economy, the digital technology sector and its contribution to	To provide insights based on responses to the annual Victorian Digital Technology Sector Survey, public and commercially	July 2024 - March 2025	The 2 outputs from the project are an internal-only survey report and a public-facing survey factsheet. Both are used to inform the policy development work and initiatives of	57	57	Y – the factsheet is available at <a href="http://www.djsir.vic.gov.au/priorities-and-initiatives/digital-economy">www.djsir.vic.gov.au/priorities-and-initiatives/digital-economy</a>

<sup>6</sup> Internal reviews do not include internal costings. Internal reviews/evaluations include any reviews or evaluations undertaken by your department and not given to external consultants. Internal reviews/evaluations do not include inquiries carried out by Parliamentary Committees or reviews undertaken by integrity agencies.

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
<b>Output:</b> Industry, Small Business and Medical Research	Victoria's economy	available datasets and research, industry reports and economic modelling carried out by Deloitte Access Economics		the Digital Economy team and other teams across the Victorian Public Service			
Attract Talent Program - Lapsing program evaluation  <b>Portfolio:</b> Economic Growth and Jobs  <b>Output:</b> Trade and Investment	Lapsing program evaluation	Addressed the criteria in the Resource Management Framework focusing on determining if the programs achieved their objectives, justification, efficiency and effectiveness	August 2024 – November 2024	Assess program effectiveness and outcomes and provide an evidence base to support future program design	69	69	N – Internal departmental report  The evaluation assessed the extent to which the program achieved intended outcomes, an executive summary is not available as Lapsing Program Evaluations are developed for Cabinet consideration
AVETRA Research Insights Reports  <b>Portfolio:</b> Skills and TAFE  <b>Output:</b> Training, Higher Education and	<b>Project 1:</b> Centres of Excellence  <b>Project 2:</b> Impact of the changing needs of the VET student cohort on the VET teaching and	The overarching objectives of the VSA-AVETRA research partnership are to: • Build a stronger academic evidence base for the development of	July 2024 - December 2026	Research reports aligned to key policy issues of relevance to the Victorian Skills Authority and department, relating to VET workforce challenges	135	115	Y - <a href="http://www.avetra.org.au/VS A-Partnership">http://www.avetra.org.au/VS A-Partnership</a>

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
Workforce Development	learning workforce  <b>Project 3:</b> Recognition of Prior Learning	policy relating to the Victorian VET sector. • Develop capacity and capability amongst the Victorian VET research community					
Basketball Victoria High Performance Hubs – Lapsing program evaluation  <b>Portfolio:</b> Community Sport  <b>Output:</b> Sport and Recreation	Lapsing program evaluation	Addressed the criteria outlined in the Resource Management Framework focusing on determining if the program achieved its objectives, justification, efficiency and effectiveness	September 2024 - December 2024	Assess program effectiveness and outcomes and provide an evidence base to support future program design	60	65	N – Internal departmental report  The evaluation assessed the extent to which the program achieved intended outcomes, an executive summary is not available as Lapsing Program Evaluations are developed for Cabinet consideration
Business Events Program – Lapsing program evaluation  <b>Portfolio:</b> Tourism, Sport and Major Events	Lapsing program evaluation	Addressed the criteria outlined in the Resource Management Framework focusing on determining if the program achieved	July 2024 - October 2024	Assess program effectiveness and outcomes and provide an evidence base to support future program design	48	48	N – Internal departmental report  The evaluation assessed the extent to which the program achieved intended outcomes, an executive summary is not available as Lapsing Program

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
<b>Output:</b> Tourism and Major Events		its objectives, justification, efficiency and effectiveness					Evaluations are developed for Cabinet consideration
Capacity in Enabling Infrastructure (Water) Proof of Concept  <b>Portfolio:</b> Regional Development <b>Output:</b> Regional Development	Lack of accessible data on enabling infrastructure at a regional level; absence of forums for coordinated regional planning; public and private investments in development proposals	A proof of concept to identify and map (utilising Digital Twin Victoria) capacity in water-enabling infrastructure across the region to give greater certainty to local government, state government and the development of industry where capacity exists for current and future development	March 2025 - November 2025	To develop opportunities to investigate and coordinate other trunk infrastructure as outlined in the <i>Victorian Economic Growth Statement</i> which would ensure improved integrated planning models. This creates more certainty for government(s) and developers, ultimately improving access to information to support informed growth in regional communities	25	25	N – Internal departmental report  The report contains information which is sensitive and would be detrimental if it were released Summary: This project will identify and map (utilising Digital Twin Victoria) capacity in water-enabling infrastructure
Cost Benefit Analysis of Jobseekers  <b>Portfolio:</b> Small Business and Employment	To refresh data produced through a previous analysis which estimated economic	To update previous estimates of economic benefits from supporting jobseekers into	October 2024 - December 2024	This analysis estimated economic benefits and avoided costs to the state from supporting jobseekers into employment	20	20	N – Internal departmental report  The report contains Cabinet in confidence information which is sensitive and would be detrimental if it were released

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
<b>Output:</b> Jobs	benefits of supporting jobseekers into employment	employment to use current data					Summary: This analysis found that supporting jobseekers into employment provides several economic benefits, including reduced use of state-run services
Creative Projects Fund/ Creators Fund – Lapsing program evaluations  <b>Portfolio:</b> Creative Industries  <b>Output:</b> Creative Industries Access Development and Innovation	Lapsing program evaluations	Addressed the criteria in the Resource Management Framework focusing on determining if the programs achieved their objectives, justification, efficiency and effectiveness	June 2025 - November 2025	Assess program effectiveness and outcomes and provide an evidence base to support future program design	100	N/A	N – Internal departmental report  The evaluation assessed the extent to which the program achieved intended outcomes an executive summary is not available as Lapsing Program Evaluations are developed for Cabinet consideration
Creative Ventures Program, Creative Enterprise Program and Go West Program – Lapsing Program Evaluation  <b>Portfolio:</b> Creative Industries	Lapsing program evaluation	Addressed the criteria in the Resource Management Framework focusing on determining if the programs achieved their objectives,	November 2023 – September 2024	Assess program effectiveness and outcomes and provide an evidence base to support future program design	118	296	N – Internal departmental report  The evaluation assessed the extent to which the program achieved intended outcomes, an executive summary is not available as Lapsing Program Evaluations are developed for Cabinet consideration

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
<b>Output:</b> Creative Industries Access Development and Innovation		justification, efficiency, and effectiveness					
Cross Border Commissioner – Lapsing program evaluation  <b>Portfolio:</b> Regional Development  <b>Output:</b> Regional Development	Lapsing program evaluation	Addressing the criteria outlined in the Resource Management Framework focusing on determining if the program achieved its objectives, justification, efficiency and effectiveness	March 2025 – September 2025	Assess program effectiveness and outcomes and provide an evidence base to support future program design	70	70	N – Internal departmental report  The evaluation assessed the extent to which the program achieved intended outcomes, an executive summary is not available as Lapsing Program Evaluations are developed for Cabinet consideration
Defence and Aerospace team – Lapsing program evaluation  <b>Portfolio:</b> Industry and Advanced Manufacturing  <b>Output:</b> Trade and Investment	Lapsing program evaluation	Addressed the criteria outlined in the Resource Management Framework focusing on determining if the program achieved its objectives, justification, efficiency and effectiveness	August 2024 – November 2024	Assess program effectiveness and outcomes and provide an evidence base to support future program design	91	91	N – Internal departmental report  The evaluation assessed the extent to which the program achieved intended outcomes, an executive summary is not available as Lapsing Program Evaluations are developed for Cabinet consideration

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
<p>Delivering Victoria's mRNA Industry – Lapsing program evaluation</p> <p><b>Portfolio:</b> Economic Growth and Jobs</p> <p><b>Output:</b> Industry, Small Business and Medical Research</p>	Lapsing program evaluation	Addressed the criteria outlined in the Resource Management Framework focusing on determining if the program achieved its objectives, justification, efficiency and effectiveness	September 2024 - October 2024	Assess program effectiveness and outcomes and provide an evidence base to support future program design	99	99	<p>N – Internal departmental report</p> <p>The evaluation assessed the extent to which the program achieved intended outcomes, an executive summary is not available as Lapsing Program Evaluations are developed for Cabinet consideration</p>
<p>Economic &amp; Social Impacts of Victorian social enterprise sector</p> <p><b>Portfolio:</b> Small Business and Employment</p> <p><b>Output:</b> Jobs</p>	To provide updated analysis of the economic and social impacts of the social enterprise sector in Victoria to inform policy development	To provide technical economic and data analysis expertise to assess the economic and social impacts of the social enterprise sector in Victoria	April 2025 - August 2025	This analysis will provide insights into the development of Victoria's social enterprise sector since the Map for Impact study in 2017	25	25	<p>N – Internal departmental report</p> <p>The report contains information which is sensitive and would be detrimental if it were released</p> <p>Summary: This analysis found that the Victorian Social Enterprise sector has grown since 2017 and continues to deliver economic and social benefits to the state</p>
Evaluation of the Regional Investment Attraction project	To evaluate the 12-month pilot project that	Address the justification, effectiveness,	May 2024 - September 2024	Provide evidence base around program planning and	26	52	N – Internal departmental report

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
<b>Portfolio:</b> Regional Development  <b>Output:</b> Regional Development	aimed to deliver strategic projects to progress regional investment	efficiency and value for money of the project		implementation, objectives achieved and requirements /opportunities for future work			The report contains information which is sensitive, including details of partner entities, which would be detrimental if released  Summary: This assessment was conducted to evaluate the success of the project and to determine feasibility of delivery
Go Fishing Victoria – Lapsing program evaluation  <b>Portfolio:</b> Outdoor Recreation  <b>Output:</b> Fishing, Boating and Game Management	Lapsing program evaluation	Addressed the criteria outlined in the Resource Management Framework focusing on determining if the program achieved its objectives, justification, efficiency and effectiveness	October 2024 – February 2025	Assess program effectiveness and outcomes and provide an evidence base to support future program design	89	89	N – Internal departmental report  The evaluation assessed the extent to which the program achieved intended outcomes, an executive summary is not available as Lapsing Program Evaluations are developed for Cabinet consideration
Impact on active recreation behaviour from lighting sport facilities	To explore whether lighting public outdoor sports facilities when it's dark outside can help	<b>Phase 1:</b> Knowledge review of existing evidence on this topic from published	April 2025 – July 2025	Provide evidence base for future investment in lit outdoor facilities to solve some of the barriers to outdoor activity after dark	45	45	Y - <a href="https://sport.vic.gov.au/resources/lighting-outdoor-sports-facilities-for-active-recreation-implementation-guide">https://sport.vic.gov.au/resources/lighting-outdoor-sports-facilities-for-active-recreation-implementation-guide</a>

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
<b>Portfolio:</b> Community Sport  <b>Output:</b> Sport and Recreation	Victorians to be more active	literature and interviews with Victorian councils who have run lighting pilots  <b>Phase 2:</b> Forty Victorians aged 18-70 participated in a 2-day online discussion (with a pre-forum task of visiting an outdoor sports facility of their choosing) in June 2025					
Improving productivity in Victoria's care economy to boost economic growth  <b>Portfolio:</b> Jobs and Industry  <b>Output:</b> Industry, Small Business and Medical Research	To assess the importance of the care economy to Victoria's economy, including fair value of work, to identify opportunities to improve productivity in	Define and measure Victoria's care economy. Examine current and future trends in the care economy. Provide advice on opportunities to improve productivity in the care economy	June 2023 – December 2024	A report to government with recommendations to guide productivity-enhancing reforms in Victoria's care economy	25	100	N – Internal departmental report The report contains Cabinet in confidence information which is sensitive and would be detrimental if it were released  Summary: This report found that the care economy is a significant driver of economic growth and benefits for Victoria

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
	the care economy. To progress Action 46 of Our equal state, Victoria's gender equality strategy, to undertake research on the fair economic value of care and community work						
International Education – Lapsing program evaluation  <b>Portfolio:</b> Economic Growth and Jobs  <b>Output:</b> Trade and Investment	Lapsing program evaluation	Addressed the criteria outlined in the Resource Management Framework focusing on determining if the program achieved its objectives, justification, efficiency and effectiveness	August 2024 – October 2024	Assess program effectiveness and outcomes and provide an evidence base to support future program design	90	90	N – Internal departmental report  The evaluation assessed the extent to which the program achieved intended outcomes, an executive summary is not available as Lapsing Program Evaluations are developed for Cabinet consideration
International Education Impact Assessment	To provide data and analysis to inform the development of	Analysis of the economic contribution of international	June 2024 – October 2024	To inform the development of the Victorian Government's future	163	163	N – Internal departmental report

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
<b>Portfolio:</b> Economic Growth and Jobs  <b>Output:</b> Trade and Investment	future international education policy and strategies, ensuring the sector continues to generate maximum value for Victoria in the context of federal policy changes relating to international education	education to the Victorian economy, beyond export value and jobs supported		international education policy position and strategy, ensuring the sector continues to generate maximum value for the state in the context of changed migration policy settings			<p>The report contains commercially sensitive information which would be detrimental if it were released</p> <p>Summary: Conducted analysis to inform the development of future international education policy and strategies</p>
International Education Voyage Global Research Project  <b>Portfolio:</b> Economic Growth and Jobs  <b>Output:</b> Trade and Investment	To explore international student destination decision making	To provide research and insights to Study Melbourne to better understand key factors in international students' destination choices, to strengthen Victoria's global education position and to inform	April 2025 – August 2025	Provide a final report outlining findings from user-generated content, targeted surveys and in-depth interviews	50	50	<p>N – Internal departmental report</p> <p>The report contains information which is commercially sensitive and would be detrimental to the state and education providers if released due to the globally competitive nature of the international education market</p> <p>Summary: The report provided a deeper</p>

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
		marketing and policy strategy					understanding of how international students (both onshore and prospective) choose their study destinations and how Melbourne and regional Victoria are positioned within that decision-making journey
International Engagement Strategy  <b>Portfolio:</b> Regional Development  <b>Output:</b> Regional Development	Understanding of key international markets at a regional scale is undefined in the Loddon Mallee region creating inefficiencies. Additionally, the region is fragmented in its advice and support for international engagement opportunities likely missing significant opportunities for	This proposal will deliver a Loddon Mallee International Engagement Strategy in partnership with Global Victoria, Invest Victoria and the Australian Government Investment and Trade programs. The project will leverage off the Australian and Victorian Government investment in the appointment of Senior Trade	June 2025 – October 2025	Developing a clear Loddon Mallee specific international engagement strategy that focuses collective efforts, create efficiencies and improves understanding of local and internal/ external partnerships for international engagement	65	65	Y - The International Engagement Strategy was launched at the Global Vic Regional Roadshow <i>"International markets - real time insights and exporter tools with Victorian Commissioners"</i> on 21 October 2025  The Strategy is available online and can be found here: <a href="https://investloddonmallee.com.au/reports/">https://investloddonmallee.com.au/reports/</a>

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
	investment in jobs and capital/funding	Officer roles and build the capability of Local Government					
International VET Practitioner Fellowships  <b>Portfolio:</b> Skills and TAFE  <b>Output:</b> Training, Higher Education and Workforce Development	To support Victorian VET practitioners to undertake applied research in an international context and bring new skills and expertise to the Victorian VET sector	To support up to 10 Victorian Fellowships for practitioners to travel overseas to learn best practice and to return and disseminate their learnings across the sector. The program also supports one incoming international Fellow to disseminate learning relating to key issues of relevance to the VET workforce	July 2024 – June 2027	Support innovation in the VET sector by upskilling VET practitioners and bringing international best practice to the Victorian system	320	N/A	Y - <a href="http://www.issinstitute.org.au/fellowship-report">www.issinstitute.org.au/fellowship-report</a>
Kangaroo Harvesting Program – Lapsing program evaluation	Lapsing program evaluation	Addressed the criteria outlined in the Resource Management Framework	September 2024 – November 2024	Assess program effectiveness and outcomes and provide an evidence base to	73	73	N – Internal departmental report

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
<b>Portfolio:</b> Outdoor Recreation  <b>Output:</b> Fishing, Boating and Game Management		focusing on determining if the program achieved their objectives, justification, efficiency and effectiveness		support future program design			The evaluation assessed the extent to which the program achieved intended outcomes, an executive summary is not available as Lapsing Program Evaluations are developed for Cabinet consideration
Malaysia Student Experience Report  <b>Portfolio:</b> Economic Growth and Jobs  <b>Output:</b> Trade and Investment	Study to assist with International Education sector recovery and promoting Victoria as a preferred study destination	The development and launch of a student experience report that captures current student sentiment and preferences in a post-pandemic context, with an individual country focus on Malaysia	May 2024 – November 2024	Strategic recommendations to enhance engagement with prospective students and parents, while investing in professional development opportunities for key contact points in the student journey	2	22	N – Internal departmental report  The report contains commercial in confidence information which is sensitive and would be detrimental if it were released due to the competitive nature with other states and international jurisdictions  Summary: The report comprises benchmarking data on how Melbourne compares to other jurisdictions on important sentiment and preference indicators for Malaysian students in a post-pandemic context
Office for Women in Sport and	Lapsing program evaluations	Addressed the criteria outlined in	May 2022 – June 2025	Assess program effectiveness and	46	217	N – Internal departmental report

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
Recreation (OWSR) – Lapsing program evaluations  <b>Portfolio:</b> Community Sport  <b>Output:</b> Sport and Recreation		the Resource Management Framework focusing on determining if the programs achieved their objectives, justification, efficiency and effectiveness		outcomes and provide an evidence base to support future program design			The evaluation assessed the extent to which the program achieved intended outcomes. An executive summary is not available as Lapsing Program Evaluations are developed for Cabinet consideration
OWSR – The Conversation of Sport 2023-24  <b>Portfolio:</b> Community Sport  <b>Output:</b> Sport and Recreation	Research on the coverage of women's sport in media	Analysis of coverage of women in sports media in Victoria in 2023-24. Analysis included proportion of reporting on women in sport (relative to men), portrayal coverage and women's voices in media as sources and journalists	June 2024 – January 2025	Expand on baseline data analysing proportion of reporting on women's sport	110	110	Y - <a href="http://www.changeourgame.vic.gov.au/insights/the-conversation-of-sport-2023-24">www.changeourgame.vic.gov.au/insights/the-conversation-of-sport-2023-24</a>
Reconnect Program – Program Evaluation	Program evaluation	Addressed the criteria outlined in the Resource Management	November 2024 – March 2025	Assess program effectiveness and outcomes and provide an evidence base to	100	100	N – Internal departmental report

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
<b>Portfolio:</b> Skills and TAFE  <b>Output:</b> Training, Higher Education and Workforce Development		Framework focusing on determining if the programs achieved their objectives, justification, efficiency and effectiveness		support future program design			Summary: The evaluation provided performance information and assessed the program outcomes against intended goals
Regulatory review of Victoria's professional and amateur boxing and combat sports sector  <b>Portfolio:</b> Tourism, Sport and Major Events  <b>Output:</b> Sport and Recreation	Regulatory review of Victoria's professional and amateur boxing and combat sports sector	Review the regulation of professional and amateur boxing and combat sports competition and training settings, to assess if the current governance and regulatory framework is fit-for-purpose and sustainable for Victoria	April 2024 – October 2024	Provide findings and recommendations on the options for the future state governance structure, regulatory scope, regulatory operations and health and safety framework	142	225	N – Internal departmental report  The report contains Cabinet in confidence information which is sensitive and would be detrimental if it were released  Summary: The Review informed Cabinet decisions relating to the governance and regulation of amateur boxing and combat sports
Review of Professionalised Volunteer Support Delivery Models  <b>Portfolio:</b> Community Sport	Review of emergent industry practice	Review of existing professionalised volunteer support models to understand good practice, identify	April 2024 – August 2024	Understand best practice for implementing such models to inform internal decision making and other	6	64	N – The summary resource is intended to be publicly released in Qtr3 2025-26  Summary: The report informs ways the department can

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
<b>Output:</b> Sport and Recreation		lessons learned, recommend how design and delivery of similar models could be improved and inform ways that the department can support the sector in implementing similar initiatives		sector organisations considering similar approaches			support the sector in implementing similar initiatives
Review of the services provided under the contracted arrangement to deliver Curriculum Maintenance Managers (CMM)  <b>Portfolio:</b> Skills and TAFE  <b>Output:</b> Training, Higher Education and Workforce Development	To better understand the role and function of the CMM services, its value to the Victorian Skills System and the role it plays in the national system	Provide an overview of the CMM Services, Understand the purpose of the Victorian Purchasing Guide, Funding consideration for the CMM services, Programmatic issues	March 2025 – May 2025	VSA to clarify and tighten requirement of CMM services and their role in the state and national systems	44	44	N – Internal departmental report  The report contains information which is sensitive and would be detrimental if it were released  Summary: The report informs the future role and functions of the CMM service

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
<p>Sick Pay Guarantee – Lapsing program evaluation</p> <p><b>Portfolio:</b> Small Business and Employment</p> <p><b>Output:</b> Jobs</p>	Lapsing program evaluation	Addressed the criteria in the Resource Management Framework focusing on determining if the programs achieved their objectives, justification, efficiency and effectiveness	May 2024 – December 2024	Assess pilot program effectiveness and outcomes to provide an evidence base to support policy advocacy to the Commonwealth and other stakeholders	732	830	<p>N – Internal departmental report</p> <p>The evaluation assessed the extent to which the program achieved intended outcomes</p> <p>An executive summary is not available as Lapsing Program Evaluations are developed for Cabinet consideration</p>
<p>Songwriting in Schools/ Creative – Learning Partnerships – Lapsing program evaluations</p> <p><b>Portfolio:</b> Creative Industries</p> <p><b>Output:</b> Creative Industries Access Development and Innovation</p>	Lapsing program evaluations	Addressed the criteria in the Resource Management Framework focusing on determining if the programs achieved their objectives, justification, efficiency and effectiveness	June 2025 – November 2025	Assess program effectiveness and outcomes and provide an evidence base to support future program design	100	N/A	<p>N – Internal departmental report</p> <p>The evaluation assessed the extent to which the program achieved intended outcomes</p> <p>An executive summary is not available as Lapsing Program Evaluations are developed for Cabinet consideration</p>
Strengthening Regional Tourism Network and Visitor	Lapsing program evaluation	Addressed the criteria in the Resource	July 2024 – October 2024	Assess program effectiveness and outcomes and provide	102	102	N – Internal departmental report

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
Economy Partnerships – Lapsing program evaluation  <b>Portfolio:</b> Tourism, Sport and Major Events  <b>Output:</b> Tourism and Major Events		Management Framework focusing on determining if the programs achieved their objectives, justification, efficiency, and effectiveness		an evidence base to support future program design			The evaluation assessed the extent to which the programs achieved intended outcomes  An executive summary is not available as Lapsing Program Evaluations are developed for Cabinet consideration
TAFE Benchmarking  <b>Portfolio:</b> Skills and TAFE  <b>Output:</b> Training, Higher Education and Workforce Development	The project to establish a benchmarking framework seeks to support the OTCD to have improved understanding of TAFE performance, capabilities and support the development of new initiatives that deliver efficiencies going forward in Victoria	The need to conduct a benchmarking activity has been identified to inform the TAFE Network Statement of Priorities and the Outcomes, Improvement and Accountability Framework and have better business intelligence for a variety of purposes	August 2024 – December 2025	Collected metrics for further analysis and anticipated routine collection	238	N/A	N – Internal departmental report  The report contains information which is sensitive and would be detrimental if it were released  Summary: This is an initial data benchmarking exercise to establish: 1. An approach to data collection 2. A collection of baseline measures 3. Recommendations for future data collection and horizon roadmap

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
<p>Tourism Infrastructure Strategy</p> <p><b>Portfolio:</b> Tourism, Sport and Major Events</p> <p><b>Output:</b> Tourism and Major Events</p>	To identify tourism hubs and opportunities to increase investment	A Tourism Infrastructure Strategy will identify interventions that will facilitate private tourism infrastructure investment in tourism hubs across Victoria's 13 tourism regions, to realise the investment opportunities aligned to Experience Victoria 2033 (EV33)	February 2025 – September 2025	Identify tourism hubs, opportunities for investment and interventions the Victorian Government can engage to enhance investment	400	N/A	<p>N – Internal departmental report</p> <p>The report contains commercial in confidence information which is sensitive and would be detrimental if it were released</p> <p>Summary: The strategy will support the identification of tourism investment opportunities</p>
<p>Wellness Tourism Investment Guidelines</p> <p><b>Portfolio:</b> Tourism, Sport and Major Events</p> <p><b>Output:</b> Tourism and Major Events</p>	A supporting document to the Tourism Investment Guidelines targeting the wellness industry	Provide the wellness industry and investors with a practical guide to assist moving projects through the investment lifecycle	June 2023 – February 2025	A supporting document to the Tourism Investment Guidelines targeting the wellness industry. To provide the wellness industry and investors with a practical guide to assist moving projects	21	118	<p>Y - <a href="http://www.djsir.vic.gov.au/tourism-industry-support/industry-support/tourism-investment-support">http://www.djsir.vic.gov.au/tourism-industry-support/industry-support/tourism-investment-support</a></p>

Name of the review (portfolio(s) and output(s)/agency responsible)	Reasons for the review/evaluation	Terms of reference/scope	Anticipated/actual duration and completion date	Anticipated findings and outcomes	Estimated cost (\$ thousand)	Final cost if completed (\$ thousand)	Publicly available (Y/N) and URL If no, provide executive summary and explain why not available.
				through the investment lifecycle			
<p>Zero Emissions Economic Opportunities Analysis and Action Plan</p> <p><b>Portfolio:</b> Regional Development</p> <p><b>Output:</b> Regional Development</p>	<p>Job creation in the clean economy is not being realised in the Loddon Mallee. Workforce skills and talent are not being effectively aligned or resourced to support the emerging clean economy; and attracting investment in climate tech and enhancing global competitiveness are not being addressed</p>	<p>To identify current and future economic development opportunities for the region to capitalise on the global and regional transition to zero emissions based on the region's current industry strengths. The project is partially funded by Local Government Areas, via an additional \$40,000 co-contribution</p>	<p>June 2025 – December 2025</p>	<p>Job creation in the clean economy; aligning workforce skills and talent to support the clean economy and attracting investment and enhancing global competitiveness</p>	<p>40</p>	<p>40</p>	<p>N – the report is estimated to be completed in December 2025 and be available in February 2026</p> <p>Summary: To inform the planning and investment in education, training and innovation in the Loddon Mallee region</p>

**Note:**

- Table does not include reviews or studies that may be Commercial-in-Confidence or commercially sensitive, or where the release may be detrimental to government operations (e.g., by pre-empting the finalisation of policy decisions prior to their announcement by government), except for Lapsing Program Evaluations. Additionally, entries with no expenditure in reporting period have been excluded

- a) Please outline the department's/Agency's in house skills/capabilities/expertise to conduct reviews/studies/evaluations of the programs and services for which the department/Agency is responsible.

DJSIR's Economic Policy, Programs and Services (EPPS) Group have expertise in evaluation, data analysis and economic assessment. The Design and Evaluation Branch within EPPS undertake comprehensive evaluations drawing on in-house expertise and also provides expert advice and support for the procurement and management of outsourced evaluations. Maintaining an in-house capability provides an efficient and effective review capability that can build and retain program and evaluation knowledge and expertise within the department. The function provides support across the program life cycle from outcome logic models to evaluation delivery and oversight and undertakes deep-dive program evaluations. This includes survey design and deployment, stakeholder interviews and thematic analysis. The team specialises in lapsing program evaluations but also undertakes reviews and other types of evaluation.

Further, some complementary portfolio-specific design, data and evaluation capabilities are held across DJSIR Groups.

## Question 27 (all departments and water corporations [question 27(c) only]) Climate change

- a) Under FRD 24 Reporting of environmental data by government entities, Victorian Government organisations must report their greenhouse gas emissions and other environmental impacts. Please list the department/entity's internal targets for reducing greenhouse gas emissions in 2024–25 and the department/entity's performance against these internal targets.

### Internal target for reducing greenhouse gas emissions 2024–25

### Performance against internal target as at 30 June 2025

The department did not have specific internal targets for reducing greenhouse gas emissions for 2024-25, however contributed to Whole of Victorian Government emissions reduction actions (refer below)	No internal targets were set for 2024-25
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- a) Please outline and quantify where possible the department's actions in 2024–25 that have contributed to the Whole of Victorian Government emissions reduction pledge.

The department contributed to the Whole-of-Victorian Government emission reduction pledge in 2024-25, by offsetting electricity emissions through purchasing GreenPower for some departmental worksites, renewable power percentage (RPP) in the grid, purchasing carbon credit offsets for commercial air travel for part of year (1 October to 28 February) and the ongoing transition of fleet vehicles from internal combustion engine vehicles to hybrid/electric vehicles		
The department is also reducing its physical office accommodation footprint and total number of operational vehicles which will materially reduce emissions		
<b>Table 1: Electricity consumption*</b>		
<b>Indicator</b>	<b>2024-25</b>	<b>2023-24</b>
<b>Total electricity consumption (MWh)</b>	<b>2,343.0</b>	<b>3,433.8</b>
Purchased Electricity – Consolidated	2,343.0	3,433.8
<b>Total electricity offsets (MWh)</b>	<b>632.2</b>	<b>1,294.6</b>
GreenPower <sup>(a)</sup>	197.8	649.7

RPP in the grid<sup>(b)</sup>

434.4

644.9

(a) GreenPower applies to some departmental worksites – 121 Exhibition Street (Level 5) and Latrobe Valley GovHub. Consolidation of DJSIR office space in Melbourne CBD has led to lower electricity consumption, directly contributing to a decrease in GreenPower offset

(b) RPP is set to meet the annual legislated target for renewable electricity. The Clean Energy Regulator has set this at 17.91% for 2025

**Table 2: Motor vehicle consumption**

Indicator	2024-25	2023-24
<b>Total energy used in transportation (MJ) *</b>	<b>938,444.3</b>	<b>977,013.0</b>
Petrol	638,927.5	655,042.8
Diesel	299,516.8	321,970.2

\* Figures do not include departmental use of vehicles managed through DGS/ACLS. Executive vehicles are not included as these are no longer covered under FRD 24 requirements

**Table 3: Vehicle breakdown – Combustion/Hybrid**

Indicator	2024-25	%	2023-24	%
<b>Number and proportion of vehicles (i)</b>	<b>104</b>		<b>101</b>	
Internal combustion engines	58	56%	64	64%
Hybrid	46	44%	37	37%

((i) 56% of departmental vehicles are internal combustion engine (ICE) vehicles and 44% are hybrid/electric vehicles. This is an 8% decrease in the proportion of ICE vehicles compared with 2023-24. These vehicles were replaced by hybrid/electric vehicles during 2024-25

**Table 4: Commercial air travel consumption**

Indicator	2024-25	2023-24
<b>Total greenhouse gas emissions (Co2-e)</b>	<b>387.62</b>	<b>670.39</b>
Commercial Air Travel Emissions	601.21	670.39
Carbon Credit Offset	-213.59	0

## Question 29 (all departments) Annual reports – performance measure targets and objective indicators

a) Please provide the following information on performance measures that did not meet 2024–25 targets.

Performance measure	2024–25 target (Budget)	2024–25 actual (Annual report)	Variance	Explanation	Output(s) and portfolio(s) impacted
Design organisations supported	14	2	-85.7%	<p>Lower result due to internal reprioritisation. The result includes two funded Design programs for 2024-25: Victorian Premier's Design Awards and Melbourne Design Week</p> <p>Additional design organisations and projects were supported through the Creative Enterprises Program and Creative Projects Fund which are measured separately</p>	<p><b>Output:</b> Creative Industries Access, Development and Innovation</p> <p><b>Portfolio:</b> Creative Industries</p>
International market development and exchange initiatives	9	3	-66.7%	<p>Funding for international activity has reduced due to reprioritisation. The initiatives captured here relate to the international delegations of Melbourne International Games Week</p> <p>Additional international projects were supported through Music Works and Creative Projects Fund which are measured separately</p>	<p><b>Output:</b> Creative Industries Access, Development and Innovation</p> <p><b>Portfolio:</b> Creative Industries</p>
Organisations recurrently funded	154	137	-11.0%	<p>Lower result due to timing of funding rounds across financial years</p>	<p><b>Output:</b> Creative Industries Access, Development and Innovation</p> <p><b>Portfolio:</b> Creative Industries</p>
Regionally based organisations	56	48	-14.3%	<p>Lower result due to timing of funding rounds across financial years</p>	<p><b>Output:</b> Creative Industries Access,</p>

Performance measure	2024–25 target (Budget)	2024–25 actual (Annual report)	Variance	Explanation	Output(s) and portfolio(s) impacted
recurrently funded					Development and Innovation  <b>Portfolio:</b> Creative Industries
Public information rated 'informative' or 'very informative' by grant applicants	90	79	-12.2%	In 2024-25 Creative Industries grant programs prioritised funding streams for first time applicants Creative Victoria will continue to review its guidelines and website information to communicate the intentions of the grant programs effectively	<b>Output:</b> Creative Industries Access, Development and Innovation  <b>Portfolio:</b> Creative Industries
Performance and grant agreements acquitted within timeframes specified in the funding agreement	83	58	-30.1%	Lower result due to constraints in finalising acquittals at peak times	<b>Output:</b> Creative Industries Access, Development and Innovation  <b>Portfolio:</b> Creative Industries
Attendances at Melbourne Recital Centre	230	179	-22.2%	Lower result due to changes in audience behaviour, programming and the current music performance landscape	<b>Output:</b> Creative Industries Portfolio Agencies  <b>Portfolio:</b> Creative Industries
Volunteer hours	98,900	66,816	-32.4%	Lower result due to volunteering recruitment challenges and changes to agency program delivery models	<b>Output:</b> Creative Industries Portfolio Agencies

Performance measure	2024–25 target (Budget)	2024–25 actual (Annual report)	Variance	Explanation	Output(s) and portfolio(s) impacted
					<b>Portfolio:</b> Creative Industries
Delivery of key CarbonNet milestones, in line with funding agreements and agreed project deliverables	100	75	-25.0%	Lower result due to partial progress of project deliverables, owing to agreed changes to scope of the activities scheduled for the period	<b>Output:</b> Trade and Investment  <b>Portfolio:</b> Economic Growth and Jobs
Minimum uniformed fisheries officers maintaining operational coverage during priority fishing periods	20	16.5	-17.5%	Lower result due to existing Victorian Fisheries Authority staff vacancies	<b>Output:</b> Fishing, Boating and Game Management  <b>Portfolio:</b> Outdoor Recreation
Key statutory obligations relevant to the Victorian Fisheries Authority complied with (tabling annual report, audits, business plan and board appointments)	100	75	-25.0%	Lower result due to the delay in finalising the Victorian Fisheries Authority business plan	<b>Output:</b> Fishing, Boating and Game Management  <b>Portfolio:</b> Outdoor Recreation

Performance measure	2024–25 target (Budget)	2024–25 actual (Annual report)	Variance	Explanation	Output(s) and portfolio(s) impacted
Facilitate the delivery of game projects in line with key project milestones	100	95	-5.0%	Lower result due to projects placed on hold as a result of government's consideration of the Select Committee report on Victoria's Recreational Native Bird Hunting Arrangements	<b>Output:</b> Fishing, Boating and Game Management  <b>Portfolio:</b> Outdoor Recreation
Number of students without Year 12, or Certificate II or above, enrolled in a government subsidised course at Certificate III or above	58,000	52,599	-9.3%	Lower result due to a strong labour market drawing more young people without a Year 12 qualification directly into the workforce	<b>Output:</b> Training, Higher Education and Workforce Development  <b>Portfolio:</b> Skills and TAFE
Visitors (international)	3.2	2.7	-15.6%	Lower result due to global market factors which have constrained international visitor growth to Victoria	<b>Output:</b> Tourism and Major Events  <b>Portfolio:</b> Tourism, Sport and Major Events

**Note:** Table includes performance measures that did not meet targets by a variance of greater than -5%

a) Please provide the following information for objective indicators where data was not available at publication of the annual report 2024–25.

Objective indicators stated in annual report for which data was not available at date of publication	Best available data for 2024–25 and relevant date	Explanation for the absence of data in annual report	Action taken to ensure timely data for 2024–25 annual report
Change in Victoria's real gross state product (%)	N/A	Data is sourced externally from the Australian Bureau of Statistics (ABS)  2024-25 data will be released by the ABS in November 2025 and will be included in the 2025-26 Annual Report	N/A
Number of employing businesses (number)	N/A	Data is sourced externally from the ABS  2024-25 data will be released by the ABS in December 2025 and will be included in the 2025-26 Annual Report	N/A
Number of filled jobs in the visitor economy sector (number)	N/A	Data is sourced externally from Tourism Research Australia  Data provided is the latest available from the State Tourism Satellite Accounts 2023-24, produced in April 2025  2024-25 data will be included in the 2025-26 Annual Report	N/A
Percentage of adult Victorians participating in sport at least once per year (%)	N/A	Data is sourced externally from the Ausplay National Sport and Physical Activity Participation Report  The data release for 2024-25 was not available at the time of publishing the 2024-25 Annual Report and will be included in the 2025-26 Annual Report	N/A

### Question 30 (all departments and entities) Challenges experienced by department/agency

Please list a minimum of three main challenges/risks faced by the department/agency in 2024–25.

A significant challenge may be any matter or strategy that impacted the department/agency, whether it arose externally or internally or as a result of new policy or legislation.

	Challenge experienced	Internal/ External	Causes of the challenge	Action taken to manage the challenge/risk
1	Driving economic development in regional and metro Victoria in a dynamic global economic and trade environment	External	Changing global trade conditions and geo-political tensions which create uncertainty for Victorian businesses	<p>Over the 2024-25 financial year, DJSIR supported Victorian businesses to navigate dynamic global economic and trade conditions through a range of programs, facilitation support and advice, including:</p> <p><b>Trade and investment facilitation</b></p> <ul style="list-style-type: none"> <li>• With a global footprint of 23 offices, the Victorian Government Trade and Investment network has provided expert advice and support to Victorian and international businesses seeking new trade and investment opportunities across a diversity of markets</li> <li>• As part of the Victorian Government’s Economic Growth Statement, DJSIR implemented a ‘single investment front door’ which provides a streamlined entry point for all investment-related support in Melbourne and regional Victoria. Invest Victoria’s expert teams have provided facilitation support to businesses seeking to invest and expand, including providing support to businesses accessing international markets. Alongside the single investment front door initiative, Global Victoria’s ‘Boosting Victorian Exports Package’ has provided one to one facilitation support for small and medium-sized businesses to identify new markets and diversify their customer base</li> <li>• Through expert facilitation and advice from Regional Development Victoria (RDV), the department has worked closely with businesses and regional stakeholders to identify new opportunities for business growth in regional Victoria, including investment facilitation support for new investments and business expansion in the regions. Examples include: <ul style="list-style-type: none"> <li>○ RDV worked with Koala Cherries to support the \$5,000,000 expansion of its Rothliegh production activities in Yarck that will result in 72 new jobs</li> </ul> </li> </ul>

				<ul style="list-style-type: none"> <li>○ RDV's facilitation efforts led to the \$17,000,000 Bunnings Group investment in a new store Portland that will create 50 new local jobs</li> <li>○ Utilising the Regional Worker Accommodation Fund (RWAf), RDV supported George Weston Foods in Castlemaine to develop key worker accommodation at Don Smallgoods' manufacturing facility to attract and retain critical key workers</li> </ul>
2	Maintaining Victoria's position as the creative, sporting and major events capital against strong international and domestic competition	External	Global and domestic competition for creative, sporting and other major events has increased	<p>Over the 2024-25 financial year, DJSIR has led extensive work to maintain Victoria's position as Australia's leading creative, sporting and major events capital, including:</p> <p><b>Driving new opportunities for the visitor economy, sport and major events</b></p> <ul style="list-style-type: none"> <li>• Progressing delivery of the Experience Victoria 2033 Strategy, which aims to strengthen Victoria's tourism offering by building on the state's competitive advantages. A key pillar of the Strategy is to expand First-Peoples-led experiences, which has culminated in the release of the <i>First Peoples Tourism Plan for Victoria 2025 - 2030</i>, guided by the principles of self-determination</li> <li>• Cultivating a strong pipeline of major events in regional and metropolitan Victoria to boost economic activity and drive visitation to the state, including attracting key events such as Lenny Kravitz, British and Irish Lions tour, the Yayoi Kusama exhibition at the National Gallery of Victoria and the Ballarat International Foto Biennale</li> <li>• Continued construction of the NB GCEC due to open in 2026. The Centre will attract major conferences and events and boost visitation to Geelong and surrounds</li> <li>• Investing \$550 million to deliver 16 new or upgraded sporting venues across regional Victoria. These projects will help increase sports participation in regional communities and bring more elite sport to regional Victoria, supporting local businesses and creating jobs. The 16 projects are being delivered in 6 regional locations: Geelong, Surf Coast, Ballarat, Bendigo, Shepparton and Gippsland</li> </ul> <p><b>Supporting Victoria's creative industries and reputation as the creative state</b></p> <ul style="list-style-type: none"> <li>• Delivery of the MAPT project, which at completion, will attract 2 million additional visitors to the National Gallery of Victoria (NGV) per annum and 4.2 million addition visitors each year to the new public spaces. The project will provide a major rejuvenation to the city and Southbank, with:</li> </ul>

				<ul style="list-style-type: none"> <li>o planning, design and early works underway to deliver The Fox: NGV Contemporary – a new gallery dedicated to contemporary art and design</li> <li>o excavation heritage restoration works underway within ACM’s Theatres Building and</li> <li>o initial construction work underway to create Laak Boorndap, a new 18,000 square metre urban garden for Victorians and visitors to enjoy</li> <li>• In 2024-25, VicScreen-supported productions injected \$502.4 million into the economy and created over 8,000 local job opportunities</li> </ul>
3	Driving inclusive economic growth across Victoria	External		<p>The department led a number of initiatives during 2024-25 to support inclusive economic growth and drive economic participation in Victoria, including:</p> <ul style="list-style-type: none"> <li>• Delivery of <i>Yuma Yirramboi</i>, the Victorian Government’s plan to address inequality and build Aboriginal economic parity within a generation. 5 further Aboriginal Economic Hubs are being established under this strategy in Abbotsford, Frankston, Heywood, Shepparton and Warrnambool, building on 3 hubs already established in Ballarat, Bendigo and Morwell. Supported by Traditional Owner Corporations, these hubs provide culturally safe spaces for Aboriginal businesses and entrepreneurs to connect, access business development support, showcase their work and grow their wealth and economic prosperity</li> <li>• The Victorian Government has also secured \$7.84 million from the Commonwealth Government to further drive economic outcomes for Aboriginal communities through the Self-Determined Aboriginal Employment Initiative, which will also be delivered in partnership with Traditional Owner Corporations</li> <li>• Continued delivery of Free TAFE, which has enabled Victorians to train for in-demand jobs and rewarding careers without the cost of tuition fees. This has supported more than 47,000 students to save around \$166 million in tuition fees through Free TAFE</li> <li>• Jobs Victoria Mentors provided work-readiness support to over 1,700 eligible jobseekers facing challenging barriers to employment across 5 local government areas</li> </ul>

### Question 31 (all departments) Lapsed or abolished bodies

Please list all existing bodies (authorities, offices, commissions, boards and/or councils) within the department that either lapsed or were abolished in 2024–25 and provide the following information:

- Date body lapsed/abolished
- Reason for closure of the body
- How much money is expected to be saved (if any) by the organisation's abolition
- How many staff (FTE) are expected to impacted by the organisation's closure

Name of the body	Date body abolished/lapsed	Reason for closure	Anticipated savings from closure	Number of staff (FTE) impacted
Latrobe Valley Authority (LVA)	1 March 2025	<p>In October 2024, the then Minister for Regional Development and Treasurer endorsed a proposal to wind up the LVA and transition remaining and concluding functions to RDV, an existing Group within DJSIR</p> <p>The decision acknowledged that while the Latrobe Valley region continues to navigate transition, a long-term, whole-of-government approach for the region's growth and prosperity is now in place through the Gippsland and Latrobe Valley Transition Plan (Gippsland 2035)</p> <p>On 18 February 2025, the Governor in Council issued an order under section 11(b) of the <i>Public Administration Act 2004</i> to abolish the Latrobe Valley Authority as an Administrative Office of DJSIR, which came into effect on 1 March 2025</p>	N/A	<p>The reduction of the LVA workforce occurred through natural attrition, including the contract of the CEO ceasing on 31 December 2024</p> <p>Seven new fixed-term roles were created within the department, with remaining LVA staff transferred to these positions noting the employment terms were no less favourable than their existing employment arrangements. These fixed term transition roles ended on 30 June 2025</p>

**Question 32 (all departments) Newly created bodies**

Please list all newly created bodies (authorities, offices, commissions, boards and/or councils) created within the department in 2024–25 and provide the following information:

- Date body created
- Expenditure in relevant financial year
- FTE staff at end of relevant financial year
- Purpose/function(s) of the body

Name of the body	Date body created	Expenditure in 2024–25	FTE staff	Purpose/function(s) of the body	Who the head of the newly created body directly reports to
N/A					

**Note:** The Melbourne Convention and Exhibition Trust name was amended, with the new name of Victorian Convention and Event Trust taking effect 5 February 2025. No other changes occurred

## Section I: Implementation of previous recommendations

### Question 33 (relevant departments only)

- a) Please provide an update on the status of the implementation of each of the recommendations that were made by the Committee in its *Report on the 2023–24 Financial and Performance Outcomes* and supported and supported-in-principle by the Government.

Department	Recommendations supported and supported-in-principle by Government	Actions taken at 30 September 2025
Jobs, Skills, Industry and Regions (DJSIR)	<b>Recommendation 5 (DJSIR supported-in-principle):</b> Departments and agencies make reports and studies listed in their Committee questionnaire responses or their annual reports publicly available wherever possible	DJSIR and its portfolio agencies continue to share reports and studies with the public wherever possible. In some cases, however, if the content includes commercial in confidence material or is Cabinet-in-Confidence due to being prepared to inform deliberations for a Cabinet Committee, this would prevent public distribution  The department and its agencies remain committed to transparency and accountability and continue to align with the disclosure principles outlined in the Department of Treasury and Finance's Model Report
Jobs, Skills, Industry and Regions	<b>Recommendation 26 (DJSIR stated Under Review)</b> Breakthrough Victoria further enhance the public reporting of its investments by making investment updates more consistent and easily accessible on its website, including follow on investments	Breakthrough Victoria continues to update its website as commercial transactions are completed and investments are announced
Jobs, Skills, Industry and Regions	<b>Recommendation 27 (DJSIR stated Under Review)</b> Breakthrough Victoria provide annual updates on the: <ul style="list-style-type: none"> <li>Cumulative value of funds it has contributed to each of its investments</li> <li>Current estimated fair value of each of its investments at the end of the financial year</li> </ul>	Breakthrough Victoria's 2024-2025 Annual Report discloses fair values for financial and non-financial assets and liabilities, in accordance with the applicable Australian Accounting Standards

	<ul style="list-style-type: none"><li>Value of dividends received from each of its investments during the financial year</li></ul>	
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- b) Please provide an update on the status of the implementation of each of the recommendations that were made by the Committee in its *Report on the 2021–22 and 2022–23 Financial and Performance Outcomes* supported and supported-in-principle by the Government.

Department	Recommendations supported and supported-in-principle by Government	Actions taken at 30 September 2025
Jobs, Skills, Industry and Regions	<b>Recommendation 31 (DJSIR supported-in-principle):</b> The Department of Jobs, Skills, Industry and Regions publish summary information about the outcomes of all projects funded by mRNA grant programs and update this information at appropriate milestones throughout the project	<p>The mRNA Victoria website (<a href="http://www.djsir.vic.gov.au/mrna-victoria/research">http://www.djsir.vic.gov.au/mrna-victoria/research</a>) publishes a list of all mRNA Victoria Research Grants awarded since inception</p> <p>This list was updated in July 2025 with addition of the successful recipients of the mRNA Victoria Research Acceleration Fund Round 4</p>
Jobs, Skills, Industry and Regions	<b>Recommendation 32 (DJSIR supported-in-principle):</b> The Department of Jobs, Skills, Industry and Regions publish an assessment of the expected economic benefits of the ten -year partnership with Moderna, accounting for all phases of the partnership and information regarding the outcomes delivered by the partnership to date	<p>On 23 September 2025, an independent report by Oxford Economics Australia, commissioned by Moderna Australia, was published: <i>Australia's mRNA Advantage – Jobs, Health and Economic Resilience</i></p> <p>The report highlights the positive outcomes of the establishment of the Moderna manufacturing facility across 3 key areas: economic impact and sovereign capability; pandemic preparedness and health benefits; and R&amp;D benefits</p> <p>The full report can be found at <a href="https://www.modernatx.com/en-AU/economic-impact">https://www.modernatx.com/en-AU/economic-impact</a></p>
Jobs, Skills, Industry and Regions	<b>Recommendation 33 (DJSIR supported-in-principle):</b> The Department of Jobs, Skills, Industry and Regions publish the details of 'commercial -in -confidence' grants itemised by both grant program and grant recipient in future annual reports	<p>DJSIR continues to follow the Model Report for Victorian departments to prepare its annual report</p> <p>In line with the requirements of the 2024-25 Model Report for Victorian Departments, DJSIR has disclosed grants and related assistance for both commercial-in-confidence and discretionary grants by output name and program name. This was included in</p>

		Appendix 5 of the department's Annual Report which was tabled on 30 October 2025
Jobs, Skills, Industry and Regions	<b>Recommendation 37 (DJSIR supported-in-principle):</b> Victorian Government Departments, the Parliamentary Departments and Court Services Victoria provide a breakdown of the additional funding received when accounting for discrepancies between budgeted and actual revenue in response to the Committee's future general questionnaires	DJSIR provides details of additional funding received in its response to 2024-25 FPO PAEC Questionnaire Question 3 - Treasurer's Advances and other budget supplementation