Treasury Corporation of Victoria

Annual Report 2025-26



TCV

Cover image: Melbourne city
Artist: Xavier Ang
Source: iStock.com

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Published 2026

Acknowledgement of Country

Treasury Corporation of Victoria acknowledges that Aboriginal and Torres Strait Islander peoples are the First Peoples and Traditional Custodians of Australia, and the oldest continuing culture in human history.

We proudly acknowledge Victoria's Aboriginal communities and recognise the value and ongoing contribution of Aboriginal people and communities to Victorian life. We pay our respect to Elders past and present.



Image: Indigenous Fire Ritual Rite
Artist: Elena Pochesneva
Source: iStock.com

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Reference to Credit Ratings

All references to credit ratings in this document are provided for information purposes only. A credit rating is not a recommendation to buy, sell or hold any financial product. Such ratings are subject to revision or withdrawal at any time by the relevant rating agency.

Currencies

All monetary amounts are in Australian dollars (AUD) unless otherwise noted.

Responsible Body's declaration

In accordance with the *Financial Management Act 1994* (Vic), I am pleased to present Treasury Corporation of Victoria's Annual Report for the year ending 30 June 2026.



Michael Larkin
Managing Director and CEO
18 August 2026



1 Year in Review

Chair and CEO's report

Year in review

Image: The Nobbies Phillip Island
Artist: Greenantphoto
Source: iStock.com

Chair and CEO's report



Peter McGregor
Chair



Michael Larkin
Managing Director and CEO

Over more than three decades, Treasury Corporation of Victoria (TCV) has played a critical role in supporting the State of Victoria, its agencies and public sector organisations by sourcing capital, managing financial risks and providing trusted advice. Our purpose remains clear: to contribute to a better future for Victoria by helping our clients deliver the infrastructure, services and outcomes that matter to our community.

The 2025-26 financial year was characterised by ongoing uncertainty in global financial markets, changing economic conditions and a complex geopolitical environment. Against this backdrop, we continued to deliver on our mission. Throughout the year, we supported the State and our clients with reliable access to capital, expert financial advice and robust financial risk management, helping provide certainty and stability in an increasingly complex environment. We also achieved a number of significant milestones during 2025-26, including the successful execution of our inaugural €2 billion benchmark transaction, further diversification of our global investor base, release of our sustainable bond framework and continued recognition as a market leader in Australia's public sector fixed income market.

Central to our success is the strength of the relationships we maintain across our stakeholder community. We deeply appreciate the confidence and trust our clients place in us as their financing and advisory partner. We value the opportunity to support them with high-quality service, practical advice and responsive solutions. Equally important is the ongoing engagement of our dealer panel and investor community, whose support enables us to access funding markets efficiently and maintain a resilient and diversified funding program on behalf of the State.

We would also like to acknowledge the close and constructive partnership we enjoy with the Victorian Department of Treasury and Finance (DTF). As TCV's largest client and principal stakeholder, DTF is central to our ability to fulfil our mandate. The collaborative relationship between our organisations is fundamental to the effective management of the State's funding requirements, liquidity position and financial risks, and we are grateful for their ongoing support, guidance and engagement.

Over the year, we continued to invest in the capability, resilience and sustainability of our organisation. We strengthened core systems and processes, enhanced our risk and compliance frameworks and continued to build the organisational capacity necessary to serve Victoria into the future. As expectations of public institutions evolve, maintaining strong foundations while adapting to new challenges and opportunities remains a key focus.

None of these achievements would be possible without our people. The expertise, professionalism and commitment of our employees are at the

heart of everything we do. Across the organisation, our people continue to demonstrate deep technical capability, sound judgement and an unwavering focus on serving the State and our clients. We are grateful to every TCV team member for the contribution they make each day and for the care with which they pursue our purpose.

This year also marks an important transition for our Board. We extend our deepest gratitude to Cassandra Kelly, who concluded her tenure as Chair after more than a decade of leadership at TCV, and to Helen Thornton, who completed nine years' service as Deputy Chair. Through their leadership, insight and commitment, both have left a lasting mark on the organisation. Cassandra's contribution can be seen in the culture, relationships, strategic direction and values that continue to shape TCV, while Helen's influence is reflected in the strength of our governance, risk management and constructive approach to oversight. Their combined contribution has helped position TCV as the organisation it is today. On behalf of the Board, management and our people, we express our sincere thanks and wish them every success in the future.

While the environment ahead will continue to present challenges and change, TCV remains well positioned. Supported by our people, guided by our purpose, and strengthened by the relationships we have built across government, clients and the financial markets, we remain focused on delivering sustainable value for the State and helping build a better future for Victoria.

Year in review

Financial

$43.7m
Net Profit

12%
Return on equity

27.8%
Capital ratio

138%
Average WoVG liquidity ratio

Clients

97%
Customer satisfaction
+3% on prior survey

77
Net promoter score
+7 on prior survey

143
Active clients

69 of 79
Local councils are clients of TCV

Investors

268
Investors met in one-on-one and group meetings

100+
New investors in syndicated transactions

4.8
Average tender cover ratio for 2025-26

$477b
Turnover in TCV bonds
+35% on 2024-25

People

80
Employee engagement index
+3 on prior survey

95%
Positive rating on inclusion – People Matter Survey

52%
Employees are women

53%
Leadership positions held by women

Impact

$2.6b
Raised in 2025-26 for eligible green & social projects

$161m
Funding increase to local councils In 2025-26

5,427
Homes supported by the AHIP loan program

1.6GWh
Battery storage via Sustainable Bonds



2 About TCV

Who we are

Our clients

Our services

Creating value for Victoria

Image: Melbourne City & Yarra River
Artist: Gavin Guan
Source: iStock.com

Who we are

Treasury Corporation of Victoria (TCV) is the State of Victoria's central financial institution, established under the *Treasury Corporation of Victoria Act 1992* (Vic) (TCV Act).

Dedicated to supporting the State, our clients, and the community, our purpose is **a better future for Victoria**.

Our mission is to **provide financial services and manage risk to the benefit of the State and our clients**.

We add value and support the financial stability and resilience of the State and our clients by providing reliable and cost effective access to capital, effectively and efficiently managing financial risks, and by providing high quality, expert advice to the Victorian public sector. In an environment of continuing complexity and heightened uncertainty, TCV's role as a source of stability and confidence for our clients is both more challenging and more consequential.

By consolidating the management of these risks, we achieve economies of scale, establish and maintain a robust governance and risk management framework, employ a team of highly skilled specialists, and deliver outcomes more effectively and competitively than if these tasks were undertaken by the State or our clients directly.

In practice we:

- **Raise capital**: We source funding in wholesale financial markets to support the State and our clients
- **Represent Victoria**: We proudly showcase Victoria to domestic and international investors
- **Support our clients**: By understanding our clients and their needs, we help them achieve their goals by managing funding, liquidity and financial risks effectively and efficiently
- **Ensure market liquidity**: Through our issuance and active engagement with investors and intermediaries, we support a liquid market for debt securities.

Enshrined in our founding legislation is the objective to act for the benefit of the State and our clients. We provide services across the full breadth of the Victorian public sector and in doing so, help enable the delivery of essential services, infrastructure and long-term investments that matter most to Victorians.

Our values guide how we live our purpose and mission. They shape our culture and set clear expectations for how we work together and serve our clients, stakeholders and suppliers.

We care

About each other, our clients, interactions and communities

We care because our purpose matters and our business is based on relationships

We make a difference

We add value, are proactive and do the right thing

We make a difference because, while financial performance is a critical prerequisite, our success is defined by the broader impact we have

We deliver

To a high standard, reliably, efficiently and on our commitments

We deliver because our clients and stakeholders trust us to help them achieve their goals, and the risks we manage are significant for the State and our clients

We achieve together

We contribute, collaborate and embrace diversity

We achieve together because everything we accomplish is done with the collaboration and support of others, embracing diverse perspectives

We also uphold the Victorian public sector values.

Responsiveness · Integrity · Impartiality · Accountability · Respect · Leadership · Human Rights

Our clients

Serving Victoria

Our founding legislation requires us to act for the benefit of the State and our clients.

In practice, this means we help fund and support investment in essential infrastructure, including housing, schools, hospitals, roads, public transport and the State's water systems – helping to build a more inclusive, connected and resilient Victoria. We also provide financing and investment support to advance the State's climate action, energy transition and sustainability goals. This work strengthens the foundations of Victoria's economy and public services, supports economic growth, and delivers long-term value for communities across the State.

Our relationship with the Treasurer of Victoria

The Treasurer of Victoria (Treasurer) is responsible for the administration of the TCV Act.

In the exercise of its powers and performance of its functions under the TCV Act, we are subject to the general direction and control and specific approvals and determinations of the Treasurer.

Each year, we must pay from our surplus for the preceding financial year to the Consolidated Fund of the Government of Victoria a distribution in such amount as the Treasurer (after consultation with TCV) determines.

The Treasurer's interests are monitored by the Department of Treasury and Finance (DTF), with prudential oversight provided by an independent Prudential Supervisor.

Our payment obligations in relation to borrowings and derivative transactions are guaranteed by the State of Victoria (section 32 of the TCV Act). Our loans are made directly to the State of Victoria or are guaranteed by the State or Government of Victoria.

Our clients

We provide services across the full breadth of the Victorian public sector.

At 30 June 2026, TCV had accepted 169 public authorities as Participating Authorities (clients), in addition to the government of which 143 are active clients. We support the State and our clients by providing funding and risk management services that help them deliver essential products and services to the community.

We provide services to all government departments through DTF. We support local councils, water corporations, government agencies and organisations across housing, arts, sport, education, healthcare, infrastructure, technology and transport sectors.





Our services

We provide a range of services that support the State and our clients.

Treasury advisory services

We provide treasury advisory services to the State and our clients, including:

- Debt portfolio management
- Financial risk management and hedging advice
- Advice on DTF's treasury approval process
- Financial markets updates
- Treasury policy development and strategies
- Portfolio valuation and reporting.

We are also responsible for the daily management of the State's One Account arrangements with the Commonwealth Bank of Australia, National Australia Bank and Westpac Banking Corporation.

Using daily cashflow forecasts of the Public Account provided by DTF, we monitor movements across the State's Central Banking System accounts to determine daily cash and funding requirements within the Public Account and across the One Account, supporting effective management of Whole of State liquidity.

Loan products

We provide tailored loans and financial risk management advice to the State and our clients. Through our access to wholesale markets, we provide low-cost funding across loan facilities that range from short-term at call facilities to long-term commitments of 30 years or more.

In addition to providing loans to the State and our clients, we deliver loans under several State sponsored loan programs, including:

- **Affordable Housing Investment Partnerships (AHIP):** The AHIP provides government support of up to $2.1 billion to help housing associations access financing at affordable rates
- **Community Infrastructure Loans (CIL):** The CIL scheme supports the development of community infrastructure at the local government level
- **Community Sports Infrastructure Loans (CSIL):** The CSIL scheme provides low-interest, government-guaranteed loans to deliver infrastructure that supports grassroots participation in sport.

Transaction services

We provide a range of transaction services, including:

- **Foreign exchange**: DTF's foreign exchange risk management policy requires agencies and authorities to hedge any material foreign exchange exposures with TCV. We provide foreign exchange advice and services to clients across a range of sectors
- **Short-term investments**: We advise on strategies to manage cash and other short-term investment objectives
- **Commodities**: We provide commodity hedging advice and capabilities. Once advice is accepted, we can facilitate transactions to deliver seamless financial outcomes.

Economic services

We provide clients with expert guidance on economic and financial market developments to support informed business planning, project evaluation and the development of effective treasury strategies. Key activities include providing economic and financial markets information, forecasts and commentary, client presentations, and tailored research, advice and reports.

Guarantees

With the Treasurer's approval, we can provide a financial guarantee for the obligations of our clients.

Project advisory services

Our Project Advisory Services team helps clients develop, assess and implement infrastructure financing proposals. The team provides analysis and advice on financing options for publicly funded projects and assists clients to evaluate and select infrastructure proposals submitted by the private sector. Our services focus on financial evaluation, contract management and risk management advice, as well as assistance with transaction implementation.

We provide specialist financing advice to DTF, as central contract administrator, and to government departments and agencies on the financing aspects of Public Private Partnerships (PPP). This can include advice to DTF and procuring agencies on the financing aspects of PPP procurement submissions.

We also provide invoice verification and contract management services to government departments and agencies for Partnerships Victoria projects.

Key services include building independent PPP invoicing models, verifying monthly and quarterly invoices, and supporting amendments related to modifications, contractual adjustments, abatements and refinancing provisions.

In addition, we support clients in the development and operation of renewable energy programs and projects. Key clients include the Department of Energy, Environment and Climate Action (DEECA) and Zero Emissions Water, a body comprising 12 water authorities established to procure solar power from the Kiamal Solar Farm. This support includes use of the TCV REC Registry Account for Large Scale Renewable Energy Generation Certificates (LGCs) and associated transactional activity, independent financial modelling, invoice verification and settlement support.

The new Footscray Hospital (see below) is an example of how our advisory services support our clients and add value for Victoria.

Project Advisory Service: New Footscray Hospital

The new $1.5 billion Footscray Hospital has opened to meet growing demand in Melbourne's rapidly expanding western suburbs, ensuring families can access high-quality care closer to home. With nearly 200 more beds than the previous facility, once fully operational, the hospital will treat an additional 15,000 patients each year and enable around 20,000 more presentations to the emergency department annually.

TCV supported both the Victorian Infrastructure Delivery Authority and the Department of Health to ensure a seamless transition from procurement to operations. We provided specialist financial advice across payment model development, contract interpretation and stakeholder engagement.

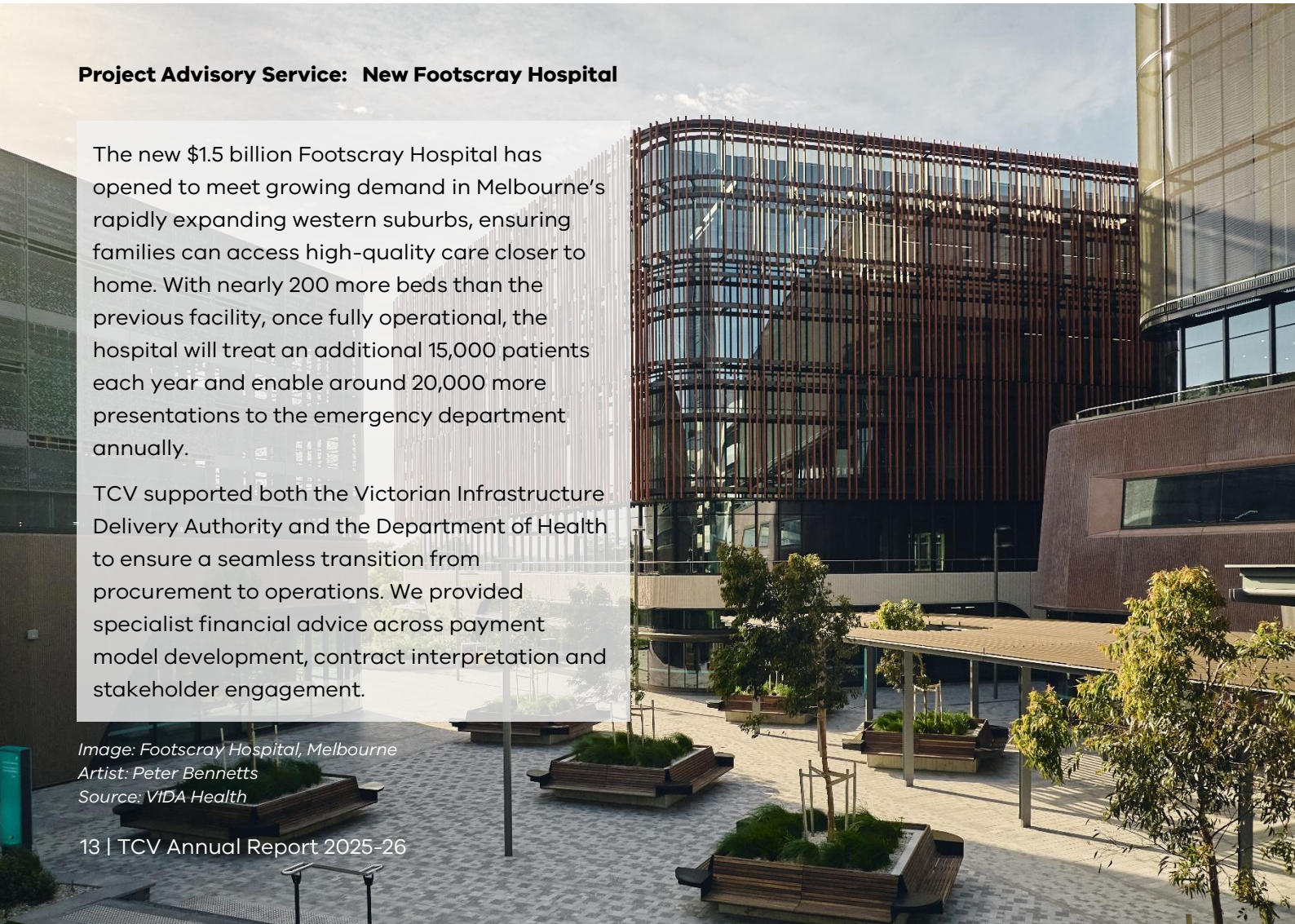


Image: Footscray Hospital, Melbourne
Artist: Peter Bennetts
Source: VIDA Health

Creating value for Victoria

A better future for Victoria

We are a purpose driven organisation, and we take pride in delivering exceptional outcomes for our clients and stakeholders.

We work with clients that vary in size, complexity and sector. In our recent client survey, clients provided overwhelmingly positive feedback, confirming that our relationships and expertise are highly valued.

> "The partnership has been professional, respectful and consistently supportive throughout."
>
> CFO – Women's Housing Limited

In 2025-26, we provided $31.6 billion in term loans to the State and our clients. This included funding to help deliver vital services to Victoria, including infrastructure, housing, schools, hospitals, roads, public transport, water and community facilities.

Our team takes great pride in delivering exceptional outcomes through expert advice, trusted client partnerships and disciplined stewardship of financial risks. We create value across the funding lifecycle by helping clients manage funding, liquidity and market risks, develop business cases and financing proposals, and respond to a changing operating environment.

The case study below demonstrates how we build trusted relationships to create value for our clients and the State.

Case Study: Women's Housing

About Women's Housing. Women's Housing Limited is a statewide not-for-profit community housing provider, dedicated to delivering safe, affordable and secure housing for women and their children. They support women experiencing housing insecurity, including those impacted by family violence, low income and social disadvantage, with a focus on long-term housing stability and independence.

Creating value. Our Client Services team worked closely with Women's Housing to reduce funding complexity through tailored lending and strategic advisory support. This enabled Women's Housing to accelerate the delivery of new homes and expand its capacity to meet growing community demand and support more women and families experiencing housing insecurity.

New funding supported the development of quality housing in areas of high need, including locations where specialist housing services were previously limited or unavailable, such as Camperdown, Hamilton, Warrnambool, Portland and Winchelsea. Access to finance has also enabled Women's Housing to invest in operational capability, strengthening service delivery, and extending its reach and responsiveness to the women and families it serves.

Trusted partners. Women's Housing is improving the lives of women and children across Victoria. This partnership demonstrates how our purpose is brought to life, by supporting clients to deliver essential services and infrastructure that create lasting benefits for Victorian communities. We are proud to play our part in building **a better future for Victoria** and support Women's Housing to achieve their vision.

913

Tenancies supporting women and children

331

Additional tenancies over 3 years

"It was a huge sense of relief to be able to feel safe."

WHL community member



Image Source: WHL



3 Strategy & Performance

Our strategy 2025-29

Summary of our outcomes

Progress on our strategic priorities

Image: Brighton Beach bathing boxes
Artist: robynmac
Source: iStock.com

Our strategy

Our operating environment in 2025-26 continued to be shaped by economic, policy and geopolitical uncertainty, evolving client and stakeholder needs, changing investor appetite and ongoing organisational change. In this environment, our strategy provided a structured framework and clear direction for TCV, supporting our mission and helping us deliver for the State and our clients.

Our core priorities remained central to our strategy:

- Deliver on our mission to raise capital and manage financial risk for the State and our clients
- Embrace Whole of Victorian Government sustainability to help our clients achieve their goals and deliver better funding outcomes
- Maintain and build our capability, capacity and resilience to ensure we can achieve our mission.

These priorities were underpinned by the following five focus areas that guided our efforts.

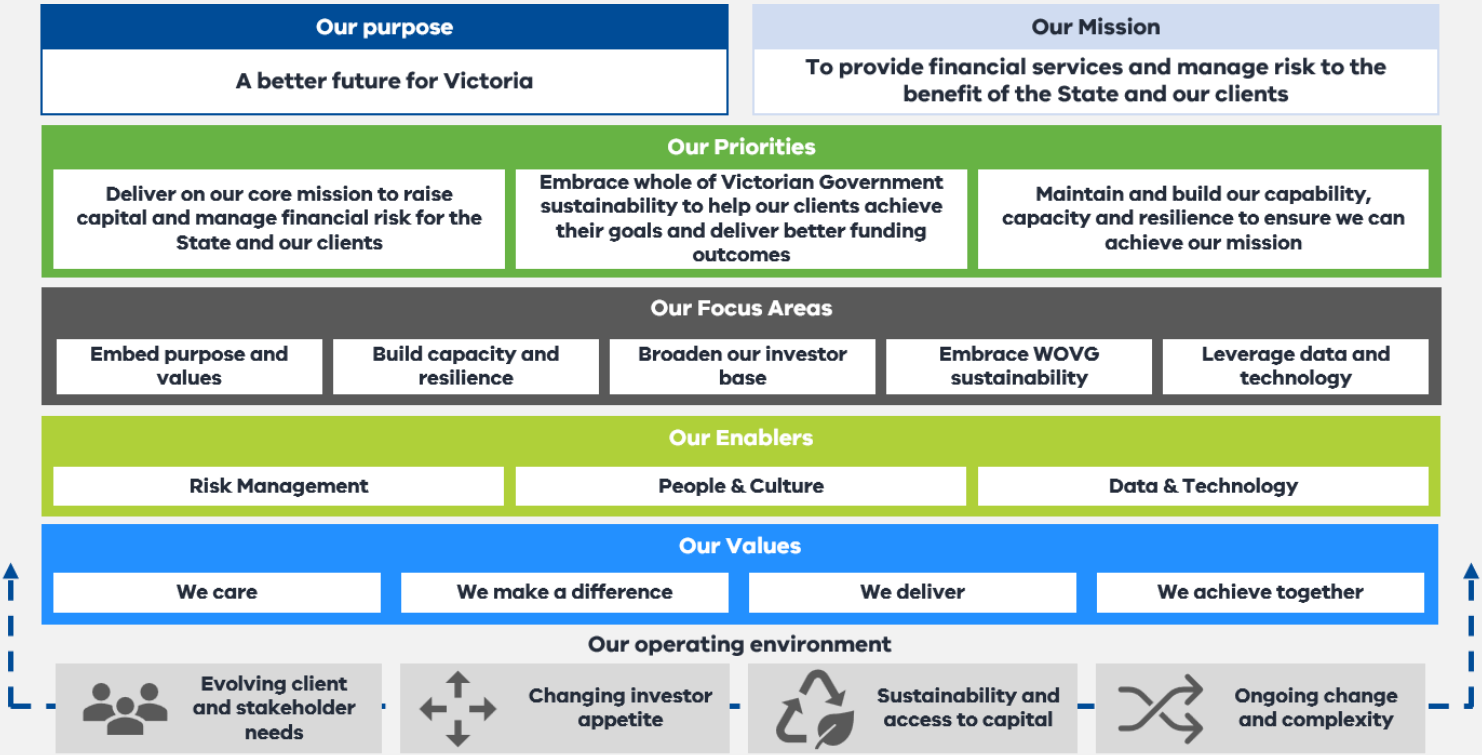
- Embed our purpose and values
- Build capacity and resilience
- Broaden our investor base
- Embrace Whole of Victorian Government sustainability
- Leverage data and technology.

Together, these focus areas provided the basis for a coordinated program of strategic initiatives across the organisation.

Our people and processes are the foundation of our strategic delivery. We have deep expertise, strong risk management, robust governance and oversight, a positive culture and high employee engagement.

Throughout 2025-26, this strategic framework continued to provide clarity and direction, supporting TCV to remain a trusted partner and deliver reliable funding, financial risk management and high-quality support to the State and our clients.

Our Strategic Framework 2025-29:



Summary of our outcomes

Our strategy sets out three organisational priorities that guide our actions and reflect our ambitions. We delivered substantial progress against these priorities, which together with our financial objectives, underpin a clear and disciplined approach to delivering our mission.

Deliverables summary

The table below summarises our deliverables against our strategic priorities for the reporting period.

Priority	2025-26 outcomes
Priority 1. Deliver on our core mission to raise capital and manage financial risk for the State and our clients	• Provided $31.6 billion in term loans to the State and our clients • Efficiency savings of $602,387 were achieved, exceeding the annual target • Managed market risk within our approved Value at Risk (VaR) limit • Continued to serve our clients, receiving a **97% customer satisfaction** score and 77 Net Promoter, improving on already high client satisfaction scores • Delivered our investor relations program. This included meeting with **268 investors** in one-on-one and group meetings in Australia and internationally, and presenting at 12 industry events and conferences • Raised approximately A$4.6 billion equivalent through non-AUD issuance at pricing comparable to domestic borrowing costs, contributing to the diversification of our investor base and lengthening our maturity profile. The highlight was the issuance of our **inaugural €2b 15year benchmark issue** • Turnover in TCV benchmark bonds has increased by 35% with international investors representing 59% from a historical base of 27% (5yr average) • Recognised market leadership, receiving three KangaNews Awards; Australian Government Sector **Issuer of the Year**, Australian Government Sector **Bond Deal of the Year** and Australian **Market Achievement of the Year** (joint award with Qld Treasury Corporation) for pioneering semi-government foreign currency benchmark issuance
Priority 2. Embrace whole of Victorian Government sustainability to help our clients achieve their goals and deliver better funding outcomes	• Issued **$2.6 billion of Sustainability Bonds** in 2025-26, with $13.7 billion outstanding • Updated the TCV Sustainable Bond Framework • Our revised Sustainable Bond Framework has achieved the best possible score of **SQS1** (excellent) and is classified by Moody's as **best practice** • Significant progress was made in strengthening Whole of Government collaboration and establishing the Sustainable Issuance Committee • TCV representative reappointed to the ICMA Advisory Council for 2026 to support sustainable finance market development
Priority 3. Maintain and build our capability, capacity and resilience to ensure we can achieve our mission	• Maintained a strong balance sheet with a **capital ratio of 27.8%** at 30 June 2026 • Maintained average Whole of Victorian Government liquidity ratio at 138% • Delivered an organisation-wide IT infrastructure refresh that improved performance, strengthened security and enabled more seamless and reliable ways of working • Strengthened technology resilience and reduced recovery times by implementing data centre mirroring and a cloud based disaster recovery solution • Achieved cybersecurity maturity targets

- Invested in AI capability and rolled out AI fluency for our leadership team and AI dexterity training for all employees
- Embedded a culture of continuous improvement, **completing 19 projects**
- Uplifted the compliance operating model, enhancing obligations monitoring, controls and assurance
- Completed material service provider scan to support third-party risk management
- Reduced the employee gender pay gap
- Refreshed the learning and development framework, supporting clearer individual development plans
- Launched an **Employee Representative Group** strengthening the employee voice
- Introduced quarterly Business Unit plan updates to all staff to improve visibility
- Launched a leadership program building leadership capability and supporting succession planning

Further information is provided in the section 'Progress on our strategic priorities'.

Financial summary

The table below summarises our financial performance for the reporting period.

$ millions	2025-26	2024-25	2023-24	2022-23	2021-22
Financial performance					
Net profit	**44**	**95**	**122**	**113**	**92**
Distributions	-	123	145	-	132
Financial position					
Cash and cash equivalents	2,622	2,577	5,525	4,496	4,021
Investments	14,103	17,123	12,563	11,772	8,749
Derivative assets	258	297	261	293	324
Loans	205,672	187,302	157,499	125,938	104,625
Other assets	9	95	9	5	193
Total assets	**222,664**	**207,394**	**175,857**	**142,504**	**117,912**
Deposits	73	60	52	30	60
Other liabilities	19,958	17,789	13,935	9,842	10,906
Derivative liabilities	1,227	796	915	585	677
Domestic benchmark bonds	169,617	163,340	132,207	111,019	86,331
Borrowing – domestic other	24,245	21,899	24,164	19,685	18,680
Borrowing - offshore	7,217	3,309	1,255	994	1,023
Total liabilities	**222,337**	**207,193**	**175,528**	**142,155**	**117,677**
Total equity	**327**	**201**	**329**	**349**	**235**

Case study - strategy in action: Inaugural Euro benchmark transaction

During the year, we successfully executed our inaugural Euro benchmark transaction, issuing a €2 billion, 15-year bond. The transaction marked a significant milestone in the evolution of our funding strategy and global investor engagement.

The transaction formed a key part of our strategy to diversify our investor base and strengthen the resilience of the State's access to capital. In response to structural changes in domestic bank demand, we progressively expanded our international investor engagement program, targeting central banks, sovereign wealth funds and global asset managers. This approach has driven a step change in investor composition, with international investors accounting for around 59% of total turnover, compared with a historical average of approximately 27%.

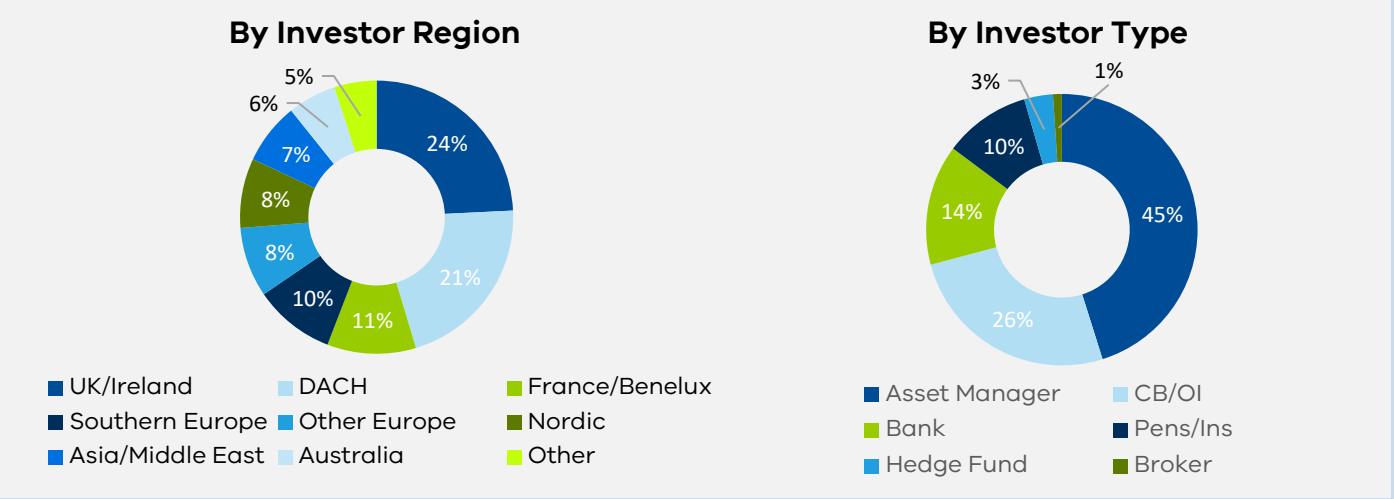
Foreign currency issuance, including Euro and Swiss franc transactions, has been central to this strategy. Non-AUD issuance has also served as an entry point for new international investors, helping familiarise them with TCV and supporting subsequent participation in our AUD program.

Strong investor demand

The Euro benchmark transaction attracted exceptional global interest, with total demand reaching approximately €17.3 billion from 280 bidders when the book closed after only 2.5 hours.

Demand was broad-based, with participation from asset managers, pension funds, insurance companies and central banks. This reinforced our growing presence in offshore markets and credibility as a repeat issuer.

The strong book demonstrated the depth of demand for high-quality semi-government issuers in global markets and reflected the effectiveness of our proactive investor engagement program across Europe, North America and Asia. The transaction statistics are shown below.



Strategic impact

The successful execution of the Euro benchmark transaction delivered several important outcomes:

- **Diversified funding base:** Expanded access to global capital and reduced reliance on domestic investor demand
- **Broadened investor mix:** Increased participation from international institutional and official investors
- **Improved funding resilience:** Strengthened our ability to access capital across cycles and market conditions
- **Market recognition:** Contributed to industry awards recognition, including the KangaNews Bond Deal of the Year.

Overall, the transaction demonstrated our market leadership, execution capability and ability to deliver efficient funding outcomes while advancing our long-term investor diversification strategy.

Progress on our strategic priorities

Priority 1:

Deliver on our core mission to raise capital and manage financial risk for the State and our clients

Key activities, initiatives and projects undertaken to advance this priority

This priority reflects our core mission - to secure funding for the State and our clients at the most competitive cost while managing financial risks.

It encompasses how we fund our loan book, manage interest rate, liquidity and refinancing risks for clients and the State, and maintain Victoria's reliable access to capital and financial flexibility.

1. Lending services

At 30 June 2026, total loans outstanding to the Budget Sector Debt Portfolio (BSDP) were $169.0 billion. Loans to Participating Authorities and other organisations, including co-operatives, associations and companies, excluding the BSDP, increased by $2.7 billion to $25.1 billion.

In 2025-26, we provided $31.6 billion in term loans and $4.8 billion in short-term loans to the State and our clients, helping them deliver projects and services for Victoria.

2. Treasury and transaction advisory services

The Client Services team delivered a significant volume of activity across lending, advisory and transactional services. During the period, the team facilitated over 4,800 transactions, held regular debt management discussions with clients, and provided advice on portfolio activity, strategy reviews, treasury policy updates, debt structuring, interest cost scenario analysis and cash management strategies.

3. Client engagement

Client Services held more than 300 client meetings, reflecting sustained engagement and activity across our client base.

Affordable Housing program (AHIP). Client Services has made a significant contribution to the AHIP program through loan origination, structuring and ongoing client management, resulting in:

- $1.2 billion in loans approved, supporting the delivery of more than 5,400 dwellings
- $860 million lent to 14 housing associations.

This work has been critical in advancing key government housing priorities and strengthening our role as a trusted delivery partner.

Client Survey. The 2026 client survey recorded exceptional results:

- 97% overall satisfaction, an increase on the prior survey's 94%
- Net Promoter Score (advocacy) of 77 up from 70 in the prior survey
- Feedback highlighted strong relationship management, responsiveness, and high-quality service delivery.

These results demonstrate the strength of the Client Services model and our client relationships.

Client Services' success is built on trust and understanding, a demonstrated desire to enable outcomes for clients, consistent and responsive engagement, tailored expert advice and disciplined, high quality execution.

4. Support for the Department of Treasury and Finance

DTF is our largest client, with loans outstanding of $169.0 billion at 30 June 2026. We maintained a close and productive relationship with DTF, working collaboratively throughout the year to manage the State's funding requirements, liquidity position and financial risks. Key areas of focus included actively refinancing the loan maturity profile and extending the maturity of the DTF loan portfolio.

5. Project advisory services

In 2025-26, we provided project advisory services to a range of clients. Key projects included:

- Providing PPP refinancing and procurement advice for projects including the Hopkins Correctional Centre, EastLink, Metro Tunnel, Victorian Desalination Plant and North and South Melbourne High-rise Redevelopment Program
- Assisting Monash Health with business case development and financial modelling for a car park extension at Dandenong Hospital
- Supporting Zero Emissions Water with invoice verification, LGC transfers, value modelling and settlement support
- Providing contract management services for the Department of Health to support the transition from procurement to operations for the New Footscray and Frankston Hospital Redevelopment projects
- Providing LGC transaction support and demand/supply modelling for DEECA's Renewable Certificate Purchasing Initiative and Solar Trams program.

6. Investor relations

Our FY26 investor engagement strategy focused on strengthening market confidence, deepening relationships and providing clearer, more consistent communication with investors.

The strategy responded to the growing diversity of our investor base and the increasing importance of proactive engagement in supporting the funding program. It brought together targeted meetings, more transparent funding execution and regular updates to give investors timely access to relevant information.

Domestically, we introduced a structured engagement plan taking into account investor participation and dealer feedback. This informed more than 42 one-on-one meetings with key investors during FY26, in addition to group updates.

We also improved transparency through regular Tradeweb tenders, more frequent syndicated transactions and quarterly investor updates outside the Budget and Half-Yearly Update. Increased tender and syndication activity enhanced pricing visibility, while updates provided information on funding progress, issuance activity and market turnover.

We expanded engagement with investors in North America and Europe, reflecting the growing participation of international investors in both the Australian dollar and euro programs. This included follow-up activity with new European investors following the 2040 Euro benchmark transaction, which attracted more than 80 first-time accounts.

Overall, the strategy supported more informed investor participation, reinforced our reputation as a consistent and accessible issuer, and provided a more effective and resilient platform for funding execution in FY26 and beyond.

7. Funding task FY27

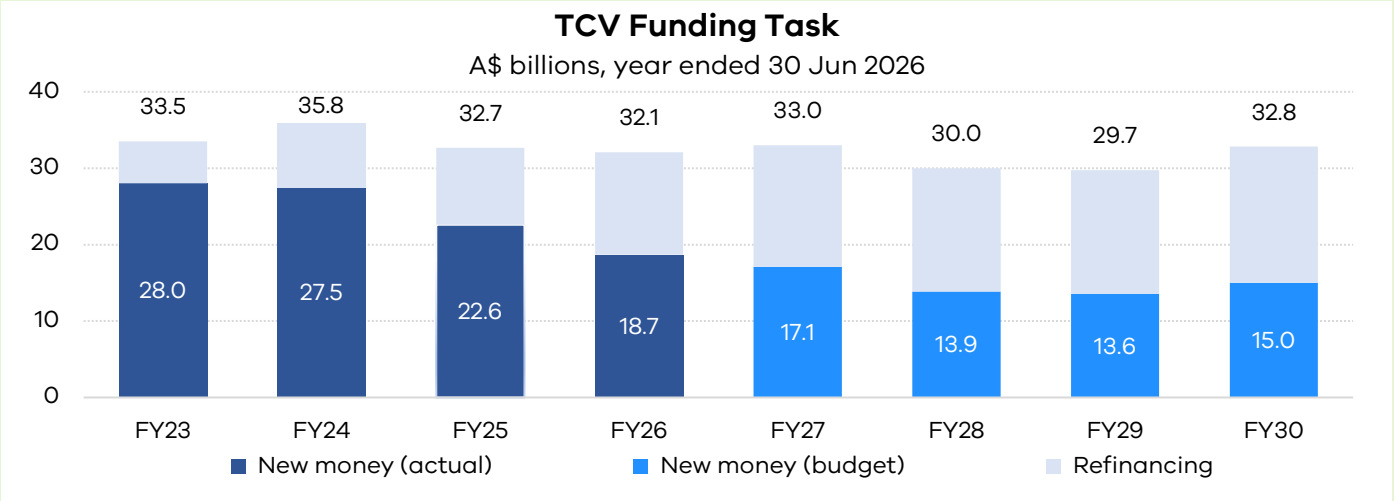
Our funding requirement for 2026-27 is $33.0 billion, comprising $17.1 billion in new money and $15.9 billion in refinancing.

To meet the 2026-27 task, the funding requirement will be raised predominantly through the Domestic Benchmark Bond program via a combination of bond tenders, syndications and reverse enquiry.

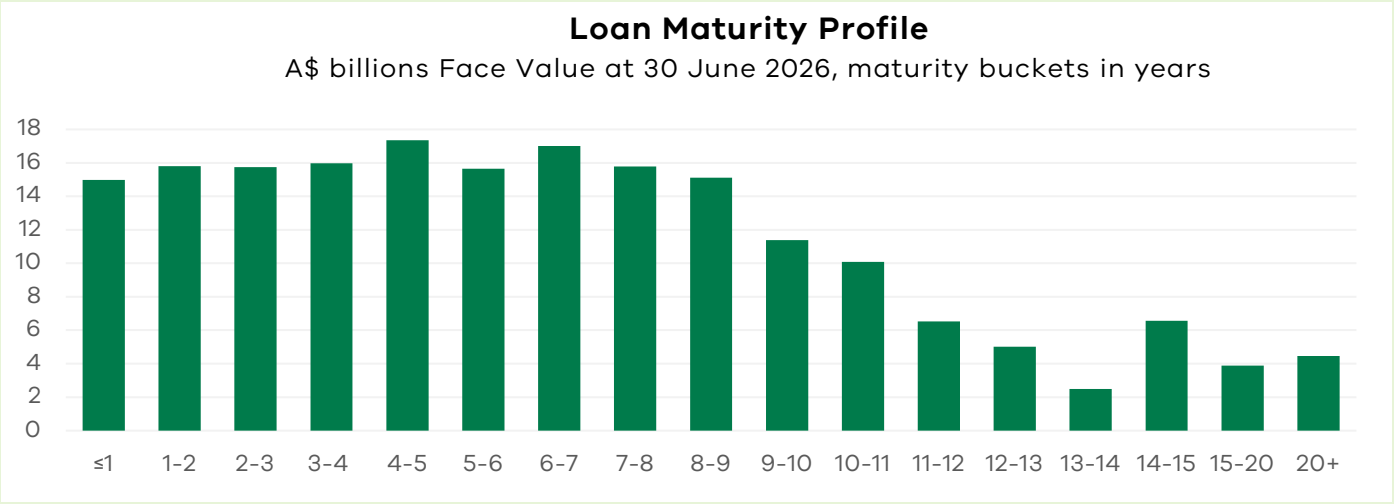
In 2025-26, we raised A$4.6 billion equivalent in currencies other than Australian dollars, including our inaugural €2.0 billion 15-year benchmark transaction. These transactions have enabled TCV to further diversify our funding sources and expand our global investor base. We will continue to monitor markets for opportunities to issue in currencies other than AUD, either in benchmark or non-benchmark form.

We also published an updated Sustainable Bond Framework, which supported initiatives that delivered meaningful environmental and social impact, enabling investors to participate in Victoria's sustainability agenda. Subject to market conditions, we plan to launch a Green Bond in 2026-27 to fund eligible green expenditure and further expand our investor base.

In-focus: Funding our loan book



We provide tailored loans to the State and our clients, which are available on demand and provided at wholesale rates. Loan facilities can be provided as bullet maturities or on a principal and interest basis. Maturities are based on our clients' needs and debt portfolio requirements and can extend from short-term at call facilities to long-term commitments of 30 years or more. In 2025-26, we lent $31.6 billion to the State and our clients. The maturity profile of our client loans at 30 June 2026 is shown in the chart below.



To finance this lending activity, TCV maintains four key funding programs:

- AUD Note program. This is the cornerstone of our funding strategy, incorporating 16 benchmark lines and 6 non-benchmark lines, as well as 6 Floating Rate Note maturities
- US$10 billion Euro Medium Term Note program
- A$5 billion Euro Commercial Paper program
- A$10 billion Domestic Promissory Note program.

This suite of programs helps us to maintain continual access to sources of liquidity and to meet client funding requirements in volume and duration at a competitive price.

Activity in each program is facilitated through dealer panels.

Face value ($b) Outstanding as at 30 June		
	2025	2026
Benchmark Bonds	179.1	190.5
Floating Rate Notes	15.9	18.9
Non-benchmark Bonds	4.1	4.6
Non-AUD bonds	3.2	7.7
Euro Commercial Paper	0.2	0.0
Domestic P -Note	2.7	2.0
Total	**205.2**	**223.7**

Priority 2:

Embrace Whole of Victorian Government sustainability to help our clients achieve their goals and deliver better funding outcomes

Key activities, initiatives and projects undertaken to advance this priority

This priority reflects the importance of sustainability to the State and our clients, the need to meet investor expectations, and the role sustainable finance can play in supporting access to capital in a competitive environment.

Our sustainability strategy supports the delivery of climate, environmental and social projects and services, helps achieve funding outcomes, and positions TCV as a leader in sustainable finance.

1. Sustainable bond framework

This year, we updated our Sustainable Bond Framework (Framework) to strengthen transparency and credibility for investors. Key enhancements included improved alignment with market standards, more stringent project assessment criteria, enhanced disclosure and a more integrated approach to sustainable finance, making clearer the links between Victorian Government policy priorities, investment in climate, environmental and social projects, and our sustainable issuance.

The Framework update supports our ability to meet evolving investor expectations and advances our broader strategic objective of diversifying funding and delivering better outcomes for the State and our clients.

2. WoVG approach to sustainable finance

Our Framework and issuance facilitate delivery of the Victorian Government's climate and social policy objectives, while supporting dialogue with investors on the State's sustainability opportunities, risks, strategy and performance.

To ensure the Framework provides a holistic view of Government objectives and actions on climate, environmental and social issues, we have collaborated across multiple Government Departments and Participating Authorities. This engagement generated buy-in for the Framework and has helped identify eligible expenditures to support future sustainable issuance. The Framework also established an interdepartmental Sustainability Issuance Committee to govern and manage eligible expenditure selection and reporting.

Sustainable issuance. Our sustainable issuance has responded to investor demand and broadened our investor base, supporting our ambition to improve funding outcomes for the benefit of the State and our clients. We have continued to issue into our 2035 Sustainability Bond, with total outstandings increasing by $2.5 billion over the year to June 2026.

3. Sustainable finance market development

We continue to play an active role in advancing the sustainable finance market. We contributed to the Australian Sustainable Finance Institute (ASFI) market development program for the Australian Sustainable Finance Taxonomy and were a key contributor to the Taxonomy-aligned Debt Guidance. We also participated in the ASFI Debt Guidance launch panel in March 2026, leading the discussion on the next phase of sustainable debt markets and we supported market development through market forums and conferences.

Internationally, we are a member of the ICMA Principles and Advisory Council and provide regular input to the Executive Committee. We contributed to the Taskforce on Official Sector Engagement and the Green Bond Principles, bringing Australian market insights to support interoperability across global standards, taxonomies and labelling regimes. We also contributed to key industry forums, including the ICMA Conference of the Principles in Tokyo in November 2025 and the Environmental Finance Sustainable Debt and Transition Finance Asia conference in Singapore in June 2026.

4. Second Party Opinion (SPO)

The revised Framework achieved Moody's highest possible SPO score of SQS1 (excellent) and was assessed as best practice.

We are one of only 14% of Moody's Sovereign and Supranational SPOs, and 17% of all Moody's SPOs globally, to achieve this scoring. Refer in-focus section.

In-focus: Market leader in sustainable finance

Updated sustainable bond framework

The updated Framework reflects evidence-based enhancements aligned with the latest ICMA Principles and leading sustainable finance standards and taxonomies, including the June 2025 ICMA Green and Social Bond Principles and the Australian Sustainable Finance Taxonomy (the Taxonomy). We are the first Australian semi-government issuer to incorporate and reference the Taxonomy, providing greater transparency on alignment with science-based thresholds and supporting market uptake of the Taxonomy. We draw on the Taxonomy technical screening criteria, where feasible and relevant, to strengthen our eligibility criteria for project evaluation and selection. This enhances transparency and comparability for investors assessing Taxonomy alignment. We recognise that alignment is currently partial and will be improved iteratively as the Taxonomy and market practice evolve.

Moody's Ratings second party opinion

We obtained a SPO on the updated Framework from Moody's Ratings, which classified the Framework as **SQS1 Excellent**, with **"best practices"** alignment with ICMA Principles and a **"high"** final contribution to sustainability. This sustainability quality score has been achieved by only **14%** of Moody's Sovereign and Supranational SPOs. It is a challenging score for issuers with broad eligible categories across green and social projects to achieve, and endorses the credibility and robustness of our Framework.

The updated Framework, SPO outcome and cross-government collaboration provide TCV with a strong platform to scale credible and transparent sustainable issuance.



Image: Koorangie Energy Storage System (KESS), included in the 2035 Sustainability Bond as part of the Victorian Government Renewable Energy Zone projects.

Source: Department of Energy, Environment and Climate Action.

Priority 3:

Maintain and build our capability, capacity and resilience to ensure we can achieve our mission

Key activities, initiatives and projects undertaken to advance this priority

This priority reflects our commitment to continuous improvement and our ability to navigate change across our business, organisation and external environment.

It recognises the need to invest in our people, systems and ways of working to enhance performance, improve organisational flexibility and embed the resilience required to anticipate and adapt to our operating environment.

1. Culture and employee development

We succeed because of our people. During the year, we continued to strengthen our culture and capability through learning and development, leadership development and initiatives that embed our values.

Learning and development. Learning and development was a key focus during the year. We refreshed our learning and development strategy to align with our strategy and to address both collective and individual development needs. Priority areas were identified to support targeted uplift, with clearer goal setting integrated into individual development plans for all employees. Internal learning opportunities were also expanded through a revitalised SkillSwap program, promoting peer-to-peer learning, cross-functional knowledge sharing and a culture of continuous improvement.

Leadership program. During the year, we commenced a program to strengthen leadership capability across the organisation. This leadership development program supports succession planning and will help our leaders build the skills they need to navigate a complex operating environment and sustain organisational performance and long-term resilience. The program will continue in 2026-27.

Embedding purpose and values. We continued to embed our purpose and values across the organisation through a coordinated program of internal engagement activities. This included implementing an internal stakeholder engagement plan to support consistent communication and engagement, and launching an Employee Representative Group, The Collective Voice, to strengthen employee input and feedback channels. Collective strategic and business planning sessions further reinforced shared priorities and strengthened alignment between individual, team and organisational objectives.

2. Technology and Systems

We continued to invest in IT infrastructure, resilience and capability, using technology to increase productivity and simplify processes. This year's focus included IT infrastructure, information management, cyber security and AI adoption.

IT infrastructure refresh. This program replaced existing servers, implemented data centre mirroring and introduced a cloud disaster recovery environment. It has improved network performance, increased resilience and reduced recovery times, supporting seamless interaction between teams. New remote access capability was also introduced to support a more mobile working environment.

Information management strategy. During 2025-26, we progressed our information management strategy, building on work commenced in the previous year to improve how information is organised, accessed and governed across the organisation. This included reviewing our information types and developing an information map aligned to retention and security requirements, as well as defining a target state for information storage across the data lifecycle. These foundations were supported by the migration of information to SharePoint for all employees, simplifying access to information resources and strengthening the organisation's approach to managing unstructured data. Together, these initiatives have improved the accessibility, consistency and governance of

information, while establishing a stronger foundation for future data management and technology uplift.

Cyber security. We continued to implement cyber security improvements in line with the cyber security strategy and plan. Metrics improved and remained aligned with the strategy.

Artificial intelligence adoption. During the year we invested in artificial intelligence capability, with a focus on both tools and people. This included rolling out AI fluency training for leadership teams and AI dexterity training for employees to build confidence, capability and practical understanding across the organisation. These initiatives built on work undertaken in the previous year to establish an AI governance framework and deliver training on authorised AI tools, supporting the responsible and transparent use of AI technologies. These investments have strengthened our ability to use AI to support operational efficiency, continuous improvement and higher-value work across the organisation.

3. Operational resilience and compliance

Consistent with our strong risk culture and enterprise-wide risk management framework, we continued to strengthen our operational resilience and compliance capabilities in 2025-26. These efforts are critical to maintaining continuity of essential services and meeting regulatory obligations.

Operational resilience. We advanced our approach to operational resilience by identifying critical operations and supporting processes, and assessing associated impact tolerances and recovery strategies. This work was aligned with CPS 230 principles and supported by our established business continuity and disaster recovery frameworks.

Compliance operating model. We strengthened our compliance capability through the appointment of a Head of Compliance, who developed and implemented an enterprise-wide compliance framework, consolidated obligations oversight and enhanced monitoring of our regulatory environment, supporting a broader enterprise wide compliance uplift. The remit of the Board Audit Committee was formally expanded to include compliance, with the Audit & Compliance Committee providing strengthened governance and oversight of compliance across the business.

4. Continuous improvement

During the year, 19 continuous improvement projects were completed, helping to strengthen capability, support delivery and embed more effective ways of working. Projects include new systems, process improvement, standardisation and automation, efficiency improvements and enhancements to ways-of-working.

Case study: AI in action

Project: Client onboarding



Background: Our client onboarding improvement project demonstrates how AI can be applied to solve practical operational challenges. The project was established to streamline the complex management of client data and related processes through the onboarding lifecycle and reduce duplication of effort across multiple teams.

AI augmentation: The project initially focused on new council clients and later extended to housing clients. AI was utilised in the onboarding process through a document intelligence tool that reads uploaded documents, extracts required data and presents the information for user review before routing it into our treasury system and workflow management engine. The tool also provides confidence ratings to support human validation before submission.

Outcomes:

- Improved productivity
- Enhanced visibility of onboarding
- Developed AI capability
- Improved downstream dataflow



4 People & Culture

Engagement

Diversity and inclusion

Image: Melbourne CBD trams
Artist: AscentXmedia
Source: iStock.com

Our people

Our people initiatives focus on creating an inclusive, supportive and high-performing environment for all employees. In 2025-26, our key initiatives focused on learning and development, leadership capability, gender equality, and workplace health and wellbeing. By fostering an inclusive and dynamic workplace, we empower our people to perform at their best and contribute to **a better future for Victoria.**

Engagement

We participated in the annual Victorian Public Sector Commission People Matter survey in 2026. Our overall results are strong and well above peer benchmarks, with particularly positive ratings for engagement index (80) and inclusion (95%).

Other findings are highlighted below.

90% or more of TCV's employees:

- Get a sense of accomplishment from their work
- Feel culturally safe at work
- Feel comfortable speaking up on issues that concern them
- Have a good work life balance
- Believe TCV acts to stop negative behaviour such as bullying, harassment, sexual harassment or violence
- Believe senior leaders act with integrity, respect and in line with company values

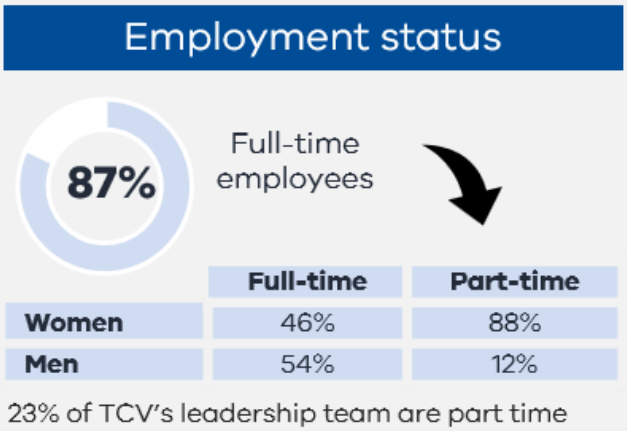
Diversity and inclusion

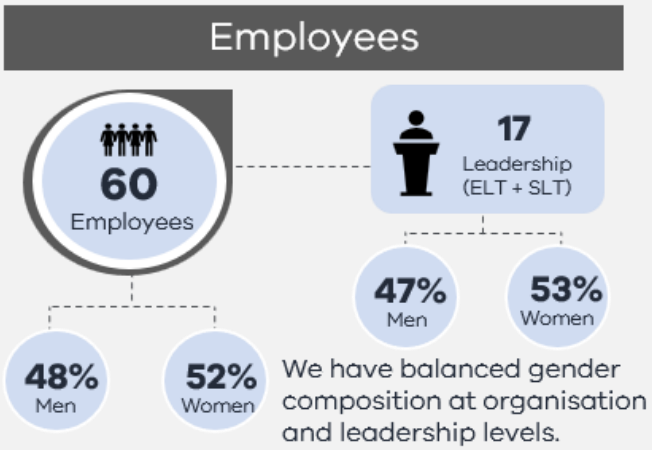
Diversity strengthens our organisation by bringing together a broad range of perspectives and experiences. We have achieved balanced gender representation across the organisation. Our flexible and hybrid work arrangements support diverse needs and promote work-life balance.

Gender Equality Action Plan (GEAP)

We developed our 2026-2030 GEAP in consultation with employees and the Board, setting out a four year program of measurable actions to advance gender equality across the organisation. The GEAP focuses on strengthening leadership capability, fostering a safe and inclusive workplace culture, supporting flexible and inclusive work practices, and promoting equitable career pathways. Since implementing our first GEAP, we have made significant progress across all gender equality indicators, including a continued reduction in the gender pay gap. Our median gender pay gap was 12.8% at 30 June 2026.

> "The [P&C] program has built strong momentum ... TCV genuinely values people development"
>
> Insync employee pulse survey 2026





Note: The leadership team comprises the Executive Leadership Team and the Senior Leadership Team



5 Outlook

Evolving operating environment

The year ahead

Image: Melbourne city
Artist: Jui-Chi Chan
Source: iStock.com

Evolving operating environment

In an environment of continuing complexity and heightened uncertainty, our role as a source of stability and confidence for our clients and the State is both more challenging and more consequential.

We regularly assess the external environment to understand our impact on our clients, stakeholders and business. We see five key themes shaping our strategy.

Clients & Stakeholders	TCV's client base is diverse and growing, with client needs and stakeholder expectations continuing to increase in scale and complexity
Access to capital	Investor appetite continues to evolve in response to market conditions and risk sentiment, creating opportunities and risks in competition for capital
Sustainability	While a changing policy landscape creates uncertainty, investor demand is resilient and sustainability remains a potential differentiator for issuers
Event risk	Although markets continue to be supportive, political and economic developments have the potential to create volatility and disruption
Organisation change	We continue to adapt and respond to changes amongst our clients and stakeholders, accelerating technology, regulatory and internal changes

Reflecting this continuing evolution in our operating environment, we have refined our strategy to:

- Formalise in our priorities a focus that already exists in practice on delivering exceptional outcomes for internal and external clients
- Broaden our focus on data and technology to technology-led innovation that adds value and supports continuous improvement
- Explicitly recognise the heightened domestic and international event risk in our operating environment.

Our strategy remains anchored in the priorities that define how we apply our expertise to deliver the greatest impact for the State and our clients:

1. Source capital and manage financial risk
2. Deliver exceptional outcomes for internal and external clients
3. Enhance our performance, flexibility and resilience
4. Advance client and funding outcomes through sustainable finance.

These priorities are supported by a continued focus on values-led leadership, organisational capability, strong and diversified investor engagement, an integrated, Whole of Government approach to sustainable finance and purposeful innovation to add value.

With our deep technical expertise, robust governance and risk management, and a purpose-led culture, we are well positioned to continue to contribute to our community as a trusted steward of the State's financial interests and a valued partner to our clients.

The year ahead

Planning for 2026-27

In 2026-27, our focus will be on initiatives that enable our broader strategic agenda and help us respond to our operating environment. The table below provides an overview of strategic initiatives, aligned to our five focus areas, to help us achieve our strategic objectives.

Focus area	Our objectives	FY27 initiatives
Foster a values-led culture	To facilitate strategic clarity, support decision making, drive shared actions and performance, and attract, motivate and retain employees	• Continue to embed purpose & values in processes, communications & the workplace • Execute L&D strategy, deliver leadership and high potential programs • Develop and implement capability frameworks • Implement gender equality action plan initiatives
Build capacity and capability	To ensure we have a resilient and flexible organization with the capability to meet the needs and expectations of our clients and stakeholders	• Continue to implement compliance operating model and Governance Risk and Compliance (GRC) system • Complete critical process resilience planning in accordance with Prudential Standard CPS230 • Ongoing review of third party risk & complete a material service providers register • Further develop knowledge management, cross training & succession plans
Expand and strengthen our investor engagement	To enhance the robustness of our funding program and ensure we have reliable, cost effective access to capital	• Continue structured approach to investor relations: increase domestic engagement, continue international outreach, and build engagement with new investors following benchmark EUR transaction • Continue non-AUD issuance & sustainable bond issuance • Ongoing review of investor channels, messaging, materials and uplift external website
Drive integrated sustainable finance	To enable achievement of clients' and the State's sustainability objectives, support investor diversification, identify incremental demand for TCV issuance and deliver enhanced funding outcomes	• Continue to embed integrated Whole of Victorian Government approach and governance mechanisms under the new Sustainable Bond Framework • Identify eligible expenditures to support ongoing sustainable issuance • Support market development and growth through engagement with participants and stakeholders
Innovate to add Value	To improve decision making, service delivery and ways of working to add value for our clients, people and stakeholders	• Plan, develop, deliver and scale technology enabled decision support and enhanced analytics projects • Planning for phase 2 client service and business intelligence projects • Continue employee capability and project delivery uplift



6 Governance & Accountability

Board of Directors

Management

Risk and controls

Regulatory compliance and disclosures

Image: Sunset view of Melbourne skyline from Point Ormond
Artist: ai_yoshi
Source: iStock.com

Board of Directors



Cassandra Kelly, Chair
B.Ec (Hons), AM
First appointed: 11 August 2015
Appointment expired: 31 December 2025

Qualifications and experience
Ms Kelly has extensive experience in advising on finance, risk, strategy and policy. In 2003, she co-founded Pottinger, a global corporate advisory company, where she contributes as a senior advisor. Following on from her role advising the G20/B20 on matters of infrastructure, finance, health and digitalisation, Ms Kelly is a continuing member of the European Union's Global Tech Panel, chaired by the EU Vice Commissioner.

Ms Kelly has held executive roles at GMAC Commercial Mortgage and Deutsche Bank and was a consultant at McKinsey and Co. Her experience is broad and spans areas such as financial services, infrastructure, technology, digital media and professional services.

Ms Kelly is an experienced director. She was chair of Pottinger, Allpress Espresso International and FutureFeed, and a director of Flight Centre Travel Group and UNSW Foundation. Ms Kelly was appointed a member in the General Division of the Order of Australia in June 2019 for significant service to business through executive roles, and as an advocate for gender equity.

Ms Kelly held the following appointments during the year:

- Director, Pottinger Co Pty Limited
- Member, European Union Global Tech Panel
- Director of Global Australians (AMER)
- Director of Fred Hollows Foundation
- Director of Fred Hollows Foundation USA Board



Peter McGregor, Audit & Compliance Committee Chair (to 2 February 2026) and Chair (from 3 February 2026)
B.Com, F.Fin, MAICD
First appointed: 16 May 2023
Current appointment expires: 15 May 2029

Qualifications and experience
Mr McGregor is a company director and adviser. He has over 30 years' experience in senior finance roles, with a particular expertise in financial markets and funds management.

His previous roles include having been Chief Financial Officer of the ASX50 company, Asciano, and a partner in the Investment Banking firm of Goldman Sachs JBWere. He was also Managing Director and Head of Institutional Banking & Markets, Victoria, with Commonwealth Bank of Australia.

Mr McGregor has extensive experience as a company director. He is a former Chairman of the Port of Geelong and Director of Melbourne Airport. Mr McGregor held the following appointments during the year:

- Director, Imricor Medical Systems, Inc.
- Director, Infrastructure Specialist Asset Management Pty Ltd
- Advisory Board Member, Boman Group Pty Ltd
- Chair, Investment and Finance Committee, Australia Indonesia Business Council.



Michael Larkin, Managing Director and Chief Executive Officer

B.Ec, MBA, MAICD
First appointed: 1 February 2023
Current appointment expires: 31 January 2028

Qualifications and experience

Mr Larkin is responsible for the successful leadership and management of TCV according to the strategic direction set by the Board and the Treasurer of Victoria.

Mr Larkin has more than 30 years' international corporate finance experience in the real estate, transport, construction materials, building materials and investment banking industries, with a particular interest in financial strategy, funding and capital management.

Prior to joining TCV, Mr Larkin spent 10 years at Lendlease as Group Treasurer with responsibility for the global funding, liquidity, financial risk management and transaction banking of both the Lendlease Group and the projects and funds managed by Lendlease and its subsidiaries. During his tenure, Mr Larkin repositioned the Lendlease global treasury team as a business partner that consistently delivered on its core mission of enabling commercial outcomes for the Group and its stakeholders, and established Lendlease as a leader in corporate sustainable financing in Australia.

Mr Larkin is a director of the Australian Corporate Treasury Association.



Helen Thornton, Deputy Chair and Audit & Compliance Committee Chair (from 17 February 2026)

B.Ec, ACA, GAICD
First appointed: 1 July 2017
Appointment expired: 30 June 2026

Qualifications and experience

Ms Thornton is a Chartered Accountant with over 30 years' experience across a wide range of industries including financial services.

Ms Thornton has extensive experience in governance, audit and risk management and she has held senior leadership roles at Deloitte, KPMG, BHP Ltd and Bluescope Steel Ltd, where she was responsible for the global risk management function.

Ms Thornton has over 25 years' experience as a non-executive director and held the following appointments during the year:

- Director, ANSVAR Insurance Pty Ltd
- Director, Arena REIT
- Director, McPherson's Ltd
- Director, Beyond Bank (appointed 25 November 2025).



Christopher Barrett

B.A, B.Com, MA, MPP
First appointed: 19 December 2023
Resigned: 13 August 2026

Qualifications and experience

Mr Barrett is Secretary of the Department of Treasury and Finance and has almost 30 years of experience in public policy. He leads the Department of Treasury and Finance in its role of providing economic, financial and resource management policy advice to the Victorian Government.

Mr Barrett commenced as Secretary of the Department of Treasury and Finance in December 2023, having joined the Department of Treasury and Finance as Deputy Secretary of the Economic Division in January 2021. In that role, Mr Barrett was responsible for the provision of high-level economic and policy advice to Government on productivity, taxation and regulation, along with social, environmental and economic development issues.

Before this, Mr Barrett was the CEO of Invest Victoria, and led both the Victorian Government's approach to investment attraction and the Economic Recovery Mission in response to coronavirus (COVID-19).

Mr Barrett's career includes over two decades in public service in Melbourne, Canberra and internationally.

Mr Barrett held the following appointments during the year:

- Director, Infrastructure Victoria
- Director, Victorian Funds Management Corporation
- Member, Tax and Transfer Policy Institute Advisory Board.



Swati Dave

B.Com, GAICD
First appointed: 2 July 2024
Current appointment expires: 1 July 2027

Qualifications and experience

Ms Dave is an experienced CEO and non-executive director with an established track record of successfully leading and transforming financing businesses covering domestic and international markets. She was most recently the Managing Director and CEO at Export Finance Australia from 2017 to 2022, where she led a significant business and cultural transformation to make the organisation more impactful and inclusive.

Ms Dave has over 30 years of banking and financial sector experience across a number of sectors, including infrastructure, natural resources, energy and utilities, renewable energy and property. She has held senior roles at National Australia Bank, Deutsche Bank, AMP Henderson Global Investors, Bankers Trust and Westpac.

Ms Dave currently serves as the Chair of the Advisory Board for the Centre for Australia India Relations, Member of the RBA Governance Board, Non-Executive Director on the Australian Financial Complaints Authority Board; and is an independent member of the QIC Global Infrastructure Investment Committee. She has been appointed by the federal government to independently review the National Reconstruction Fund Act. Ms Dave is a member of the Trade 2040 Taskforce convened by the Minister for Trade and Tourism and a Multicultural Ambassador for Cricket Australia.

Ms Dave held the following appointments during the year:

- Director, Australian Financial Complaints Authority
- Member, Reserve Bank of Australia Governance Board
- Independent Member, QIC Global Infrastructure Investment Committee
- Advisory Board Chair, Centre for Australia India Relations



Bruce MacDiarmid

B.Com, LLB, SFFin, GAICD
First appointed 8 October 2024
Current appointment expires 7 October 2027

Qualifications and experience

Mr MacDiarmid is a non-executive director focused on ASX-listed, GOC and socially responsible/not-for-profit boards. Prior to commencing his non-executive career, Mr MacDiarmid had a 30-year international career in financial services working for several major investment banks, most recently as Chairman of Investment Banking at Goldman Sachs, Australia & New Zealand from 2018 to 2023. Previously Mr MacDiarmid held leadership roles at Deutsche Bank and Rothschild Australia.

Mr MacDiarmid held the following appointments during the year:

- Director, Qualitas Limited
- Director, Washington H Soul Pattinson and Company Limited
- Deputy Chair, Sydney Children's Hospitals Network
- Member, University of New South Wales's Law Advisory Council
- Senior Adviser, ACEN Australia Pty Ltd (appointed 1 February 2026).



Pippa Crawford

B.SocSci, MAICD
First appointed: 19 September 2023
Current appointment expires: 18 September 2026

Qualifications and experience

Ms Crawford is a seasoned non-executive director and strategic advisor with over 25 years' experience across banking, capital markets, and corporate governance. She has held senior leadership roles at The Royal Bank of Scotland and Westpac Institutional Bank, including Global Head of Large Corporates, Infrastructure and Resources, and Head of Institutional Banking for Victoria and Tasmania, where she led complex client portfolios and cross-border teams.

Ms Crawford currently serves as a Director of Utilities of Australia, guiding investment strategy across essential infrastructure assets. Her prior board appointments include Chair of Food & Drink Victoria and Director of the Westpac Community Foundation, where she championed inclusive growth, stakeholder engagement and sector development. She is also an independent non-judicial member of the Courts Council, which contributes to the governance of Court Services Victoria.

Ms Crawford advises clients on critical business issues ranging from risk governance frameworks to long-term strategic planning. She has a strong commitment to ESG, organisational culture, and transformational change.

Ms Crawford held the following appointments during the year:

- Director, Utilities of Australia Pty Ltd
- Independent Member, Courts Council, Courts Services Victoria (commenced 1 August 2025).

Appointment of Directors

The TCV Act provides for a Board of Directors consisting of the Chief Executive Officer (the Managing Director) and 5 to 7 other Directors appointed by Victoria's Governor in Council on the recommendation of the Treasurer of Victoria.

The Managing Director of TCV cannot be appointed Chair or Deputy Chair of the Board. Officers of TCV, other than the Managing Director, are not eligible to be Directors.

Under the TCV Act, the Managing Director is appointed by the Board with the approval of the Treasurer of Victoria for a term not exceeding 5 years and is eligible for re-appointment. Directors are appointed for a term not exceeding 3 years and are also eligible for re-appointment.

The Governor in Council determines Directors' remuneration, other than that of the Managing Director or a Director who is also an employee of the public service. Details regarding the remuneration of Directors are given in Note 25 of the Financial Statements 2026.

During the year, the Board comprised the Managing Director, Michael Larkin, the Secretary of the Victorian Department of Treasury and Finance, Chris Barrett, and the following independent Directors:

- Cassandra Kelly (Chair) (ceased 31 December 2025)
- Peter McGregor (Audit & Compliance Committee Chair to 2 February 2026 and Board Chair from 3 February 2026)
- Helen Thornton (Deputy Chair and Audit & Compliance Committee Chair from 17 February 2026)
- Pippa Crawford
- Swati Dave
- Bruce MacDiarmid.

Responsibilities of Directors

Under the TCV Act, the Board is responsible for the management of the affairs of TCV. The Board reviews and approves TCV's strategy and corporate plan annually, monitors the performance of TCV, and oversees the financial governance, risk and compliance management frameworks.

The TCV Act requires a Director who has a pecuniary interest in a matter being considered or about to be considered by the Board to declare the nature of the interest at a meeting, as soon as practicable after the relevant facts have come to their knowledge. Such a declaration must be recorded in the minutes of the meeting. The TCV Act also provides that, unless the Board (excluding the Director) resolves otherwise, the Director must not be present during any deliberations with respect to the matter. The Director is not entitled to vote on the matter and, if the Director does vote on the matter, the TCV Act requires the vote to be disallowed. In addition to these statutory requirements, the Board manages conflicts in accordance with TCV's Board Conflict of Interest Policy.

Directors are also bound by the requirements of the *Public Administration Act 2004* (Vic) and the *Code of Conduct for Directors of Victorian Public Entities* (the Code) issued by the Victorian Public Sector Commission to promote adherence to public sector values by directors of Victorian public entities.

Directors are required to act honestly, in good faith in the best interests of TCV, with integrity, in a financially responsible manner and with a reasonable degree of care, diligence and skill.

The Board has established two Committees, the Audit & Compliance Committee and the People & Culture Committee, to assist it in certain of its oversight responsibilities.

Charters have been adopted for the Board and each of its Committees. The charters are statements of the purpose and objectives, duties, roles and responsibilities, and membership of the Board and its Committees.

An annual review of Board, Committee and Directors' performance is conducted consistent with the *Public Administration Act 2004* (Vic) and Standing Directions issued under the *Financial Management Act 1994* (Vic).

Board Committees

Audit & Compliance Committee

All of our Directors are members of the Audit & Compliance Committee, with the exception of the Managing Director and Chief Executive Officer, who is invited to attend Committee meetings. The Audit and Compliance Committee was chaired by Mr McGregor until 2 February 2026 and then by Ms Thornton from 17 February 2026.

The Committee is required to meet at least 4 times per year. The purpose of the Committee is to assist the Board in its oversight responsibilities by independently reviewing and assessing effectiveness of our systems and controls for financial management, performance, compliance and sustainability, overseeing the internal audit function, reviewing TCV's annual financial statements, and to review and monitor compliance with the *Financial Management Act 1994* (Vic) and other requirements applicable to TCV.

People & Culture Committee

All non-executive Directors of TCV are members of the Committee, and the Managing Director and Chief Executive Officer is invited to attend Committee meetings. The Committee was chaired by Ms Kelly until 31 December 2025 and then by Mr McGregor from 17 February 2026.

The Committee was established in 2024 to assist the Board in its oversight responsibilities relating to a safe and healthy work environment, People & Culture matters, Management succession planning, performance of the Managing Director, learning and development, recruitment and approach to gender equality, and diversity and inclusion. The Committee is required to meet at least two times per year.

Attendance by Directors at Board and Committee Meetings 1 July 2025 – 30 June 2026

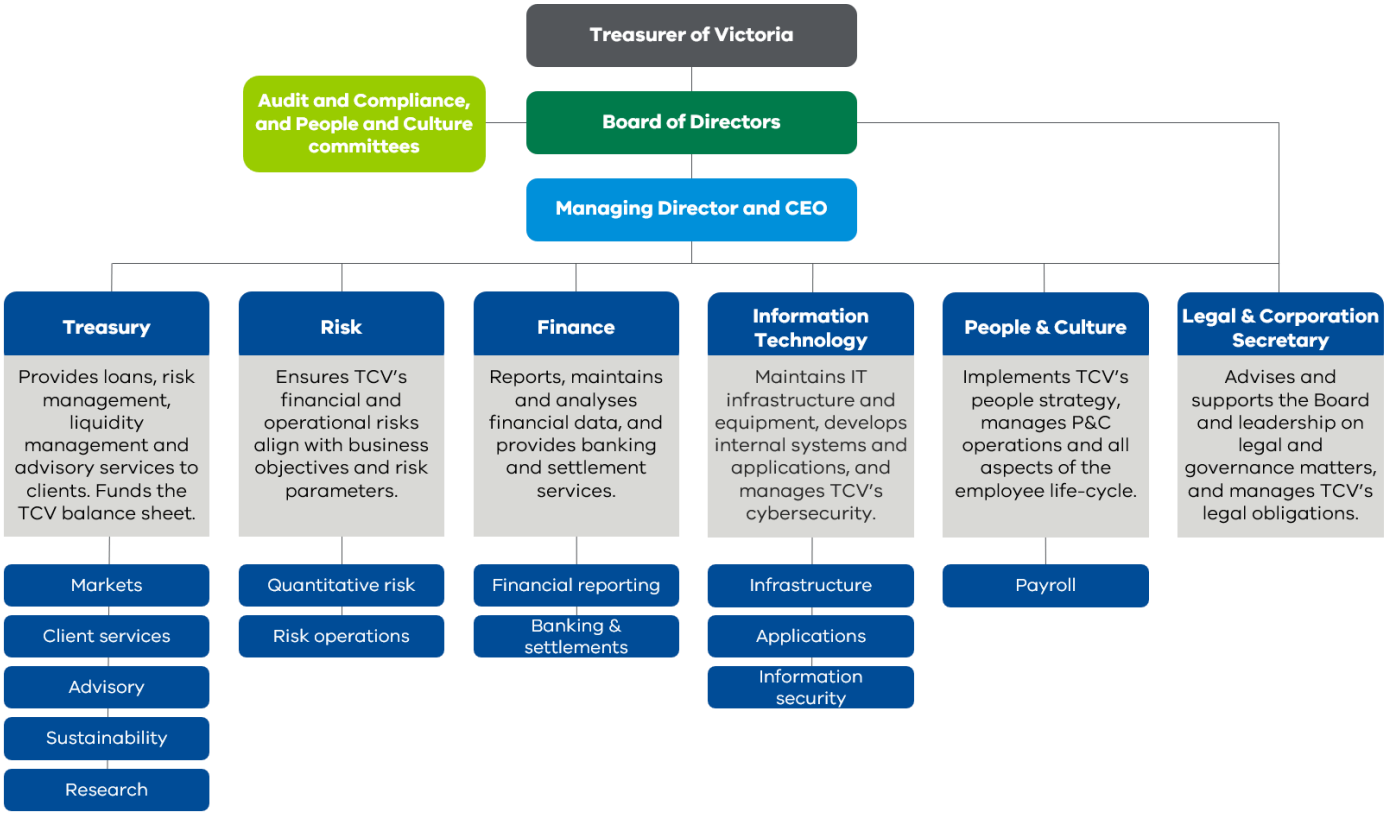
	Board		Audit & Compliance		People & Culture	
	Eligible to attend	Meetings attended	Eligible to attend	Meetings attended	Eligible to attend	Meetings attended
C Kelly	5	5	2	2	2	2
P McGregor	8	8	4	4	4	4
H Thornton	8	8	4	4	4	4
M Larkin*	8	8	4	4	4	4
C Barrett	8	8	4	4	4	4
P Crawford	8	8	4	4	4	4
S Dave	8	8	4	4	4	4
B MacDiarmid	8	8	4	4	4	4

** Mr Larkin is not a member of the Audit & Compliance or People & Culture Committees. He has a standing invitation to attend each meeting of the Audit & Compliance and People & Culture Committees.*

Management

Organisation Structure

The responsibility for the day-to-day operations and administration is delegated to the Chief Executive Office and the Executive Leadership Team.



Executive Leadership Team



Michael Larkin
Managing Director and CEO
Joined February 2023



Justin Lofting
Executive Director – Treasury
Joined January 1995



Mike van de Graaf
Executive Director – Risk
Joined February 2012



Hazel Kenyon
Chief Financial Officer
Joined November 2023



Warren Murray
Executive Director – Information Technology
Joined June 1999



Amy Ridley
Executive Director – People & Culture
Joined April 2025

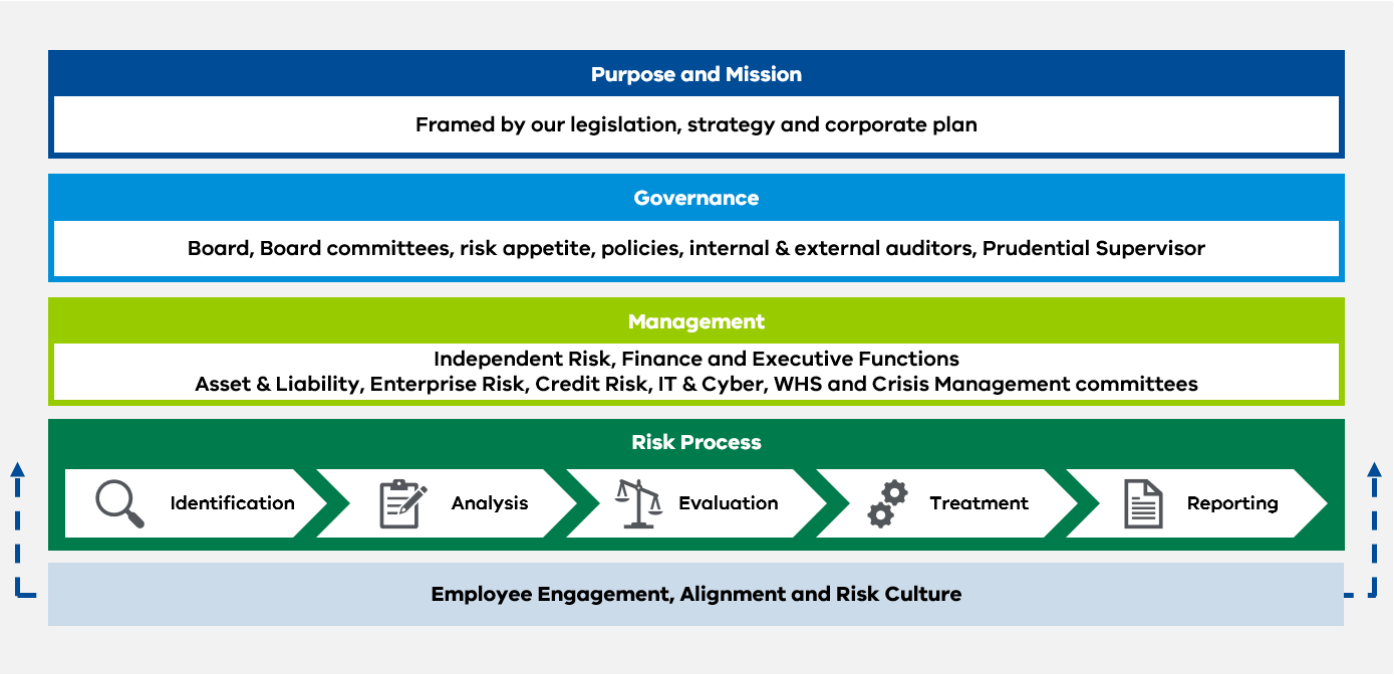


Danae Benjamin
General Counsel & Corporation Secretary
Joined September 2025

Risk and controls

Risk Management and Control Framework

Our risk management and control framework is designed to identify, assess, manage and monitor potential risks, supporting the stability, resilience and effectiveness of our operations.



Prudential Supervision

The Victorian Government has significant financial assets and liabilities that need to be managed professionally and efficiently. The Victorian Government actively promotes prudent behaviour by managers of the State's public financial corporations. Consistent with these objectives, the Treasurer has implemented a Prudential Supervision standard, which aims to ensure we operate in a sound and prudent manner.

Prudential Supervision integrates with, and builds on, existing government-wide financial risk policies. The Treasurer has appointed a Prudential Supervisor, Ernst & Young, to independently assess the fitness for purpose of requirements established by the Australian Prudential Regulation Authority (APRA) as they apply to TCV. This assessment is reflected in our Prudential Standard.

Management met regularly with the Prudential Supervisor during the year to review our compliance with the Prudential Standards and assess the impact of changes emerging from global and domestic financial markets and regulation.

Internal Risk Management and Control

Our operations expose financial and operational risks, and managing these risks is core to our mission. We maintain a robust and consistent risk management, performance measurement and capital management framework that is aligned with our purpose, objectives, strategy and risk appetite.

Our risk appetite is articulated by a formal Risk Appetite Statement approved by the Board.

The risk management framework is consistent with the Prudential Standard requirements and is monitored by the Board and the Prudential Supervisor. The framework includes a dedicated and independent Risk function, led by the Executive Director, Risk, who reports directly to the CEO. The Risk function establishes internal risk management policies and controls set by the Board and senior management. We also maintain an Internal Audit function, outsourced to Deloitte, to monitor internal controls and the risk management framework.

Interest Rate Risk

Interest rate risk is the risk of loss arising from adverse movements in market prices or interest rates of financial instruments and their derivatives. We have a comprehensive measurement and limits framework to manage and control interest rate risk.

Interest rate risk is quantified daily using Value at Risk and other portfolio-level risk measures. These metrics assess potential losses under a range of market scenarios and stress tests. Risk is managed within an approved limit and control structure and monitored daily, with breaches or excesses reported to the Managing Director and the Board as appropriate.

Funding and Liquidity Risk

Funding and liquidity risk is the risk that we may not be able to raise funds to meet our financial obligations as and when they fall due.

We have a comprehensive policy to manage liquidity risk. The key elements are:

- Operational controls, including limits against daily net and cumulative cash flows, balance sheet mismatches, maturity concentrations, investment risk, and cash flow stress tests
- A liquidity crisis action plan that is reviewed and updated periodically.

Credit Risk

Our loans are to the State of Victoria, Participating Authorities and other organisations as approved by the Treasurer. Loans to borrowers other than the State of Victoria are covered by a Treasurer's guarantee. As a result, our primary credit exposure arises not from loans, but from investments in financial assets and derivative transactions. Our credit exposures are actively managed within Board-approved limits, and our investments are high grade and are held for liquidity and hedging purposes. We have implemented Credit Support Annexes with derivative counterparties consistent with market practice.

Capital Adequacy

Our risk management framework incorporates a risk-based capital adequacy approach, as specified in the Prudential Standard, and generally follows APRA's standards on capital management. Under this standard, we are required to hold a minimum capital adequacy ratio of 8% of risk-weighted assets. We target a capital ratio of at least 10.5% of risk-weighted assets.

At 30 June 2026, our capital ratio was 27.8%.

Enterprise Risk Management and Operational Risk

Operational risk is the risk of direct or indirect loss resulting from inadequate or failed internal processes, people and systems or from external events.

We have an enterprise-wide risk management approach that integrates risk identification through the risk register, risk measurement through risk self-assessments, risk mitigation and reporting through risk controls and operational and incident reporting. A Risk Management Policy embeds the Enterprise Risk Framework into our operations.

The Enterprise Risk Management Committee meets at least quarterly to address operational risk management issues, review actual operational risk incidents and guide enterprise risk activities across TCV.

A risk report addressing both financial and operational risk management is presented to the Board quarterly. Significant operational risk issues and a summary of lower-rated errors are reported to the Board monthly. Details of incidents are captured in an internal operational risk database.

In addition, we have implemented Anti-Money Laundering and Counter-Terrorism Financing (AML/CTF) policies and processes, taking a risk-based approach consistent with the Board's risk appetite and our regulatory obligations. Further information is provided in the *Anti-Money Laundering and Counter-Terrorism Financing Act 2006* (Cth) disclosure below.

Business Continuity

We have detailed business continuity, crisis management and cyber incident response plans to ensure that:

- The safety of our employees is prioritised
- All aspects of the business are addressed and that critical business operations can continue to the extent possible

- Key resources are available and effectively managed.

Supporting systems and infrastructure are configured in a resilient manner, with key up-to-date information available to employees even if core systems are offline.

Business continuity plans are tested quarterly, crisis management plans are tested annually, and a full disaster recovery test is also performed annually.

We also conduct a range of cyber security activities to help maintain the integrity of information systems, including periodic testing of the cyber incident response plan.

Workplace Health and Safety

We manage potential risks to the health and safety of employees and visitors through oversight by the Board People & Culture Committee and support from our Workplace Health and Safety Committee, which comprises employees from across the organisation.

External Controls and Compliance

We are subject to compliance monitoring in line with the State's financial management principles and financial risk management framework. Several external entities monitor, supervise and report on our activities, including:

- Treasurer of Victoria – Member of Parliament and our key stakeholder
- Prudential Supervisor – reports to the Treasurer. Monitors our risk framework and provides independent advice to the Treasurer on the financial health, risks and risk management policies of our operations. The Treasurer has currently appointed Ernst & Young as our Prudential Supervisor
- Department of Treasury and Finance – reports to the Treasurer, maintains a stakeholder monitoring role and manages the prudential supervision relationship with Ernst & Young
- Auditor-General – reports to Parliament, provides an independent audit of TCV, and expresses an opinion on our financial statements to the Members of the Parliament of Victoria, the responsible Ministers, and TCV's Board, as required by the *Audit Act 1994* (Vic). The Victorian Auditor-General's Office has currently appointed Ernst & Young as its audit agent
- Minister for Finance – Member of Parliament. Monitors our compliance with the applicable requirements of the *Financial Management Act 1994* (Vic)
- Internal Audit – provides independent assurance to the Board and management that our risk management, governance and internal control processes are operating effectively and support compliance with the *Financial Management Act 1994* (Vic). The Board has currently appointed Deloitte to perform the internal audit function.

Our Risk Culture

Managing risk is central to everything we do. While our dedicated Risk function provides oversight and expertise, all employees are expected to understand and apply our risk policies, procedures and approach in their day-to-day work. We actively monitor our risk culture through a biennial employee survey, with results consistently placing us in the top quartile of benchmarked organisations and reflecting a strong organisation-wide commitment to risk awareness and accountability. Our 2025 results found:

- There is a positive culture when it comes to risk management issues
- Leaders encourage a culture of improvement
- Employees have a strong understanding of compliance obligations
- TCV fosters an environment in which mistakes are learned from
- Employees are comfortable speaking up and raising issues.

Regulatory compliance and disclosures

Treasury Corporation of Victoria Act 1992 (Vic)

The TCV Act establishes TCV and sets out its objectives, functions and powers, and deals with matters regarding its operation.

Direction of the Treasurer under the TCV Act

The Treasurer did not determine a dividend payable by TCV in respect of the 2025-26 financial year.

Borrowing and Investment Powers Act 1987 (Vic)

Our power to borrow, invest and undertake financial arrangements is conferred under this Act and the TCV Act.

Financial Management Act 1994 (Vic)

This annual report has been prepared in accordance with this Act and the Standing Directions 2018 issued under this Act.

Information in respect of Financial Reporting Direction 22 *Standard Disclosures in the Report of Operations* (FRD 22) under the Act which is not contained in this annual report has been prepared and is available to the Treasurer, Members of Parliament and the public on request, subject to the provisions of the *Freedom of Information Act 1982* (Vic).

Public Administration Act 2004 (Vic)

TCV is a 'public entity' as defined in the *Public Administration Act 2004* (Vic). As a public entity, we promote the public sector values and require our employees to comply with codes of conduct and certain Whole of Government policies established under the *Public Administration Act 2004* (Vic). We are also required under the Act to keep and make readily available to our Directors documents required to be kept by 'standard entities'.

Freedom of Information Act 1982 (Vic)

Pursuant to section 40 of the TCV Act, TCV is not, and is not eligible to be declared to be, an agency or prescribed authority within the meaning of the *Freedom of Information Act 1982* (Vic).

Building Act 1993 (Vic)

We do not own or control any government buildings and is therefore not required to notify of our compliance with the building and maintenance provisions of the *Building Act 1993* (Vic).

Equal Opportunity, Gender Equality and Anti-Discrimination Legislation

We are subject to Commonwealth and State legislation prohibiting unlawful discrimination and harassment. We are a proponent of equal opportunity in the workplace and employee selection is based on skills, competence and experience. Equal opportunity policies are reviewed and updated, and employee training held on a regular basis. All employees and potential employees are entitled to be treated with dignity, free from discrimination of any kind.

We consider sexual harassment, harassment, bullying and discrimination unacceptable forms of behaviour that will not be tolerated under any circumstances. We believe that all people have the right to work in an environment that is free of harassment and discrimination.

All gender equality reporting requirements have been submitted for approval to the Victorian Commission for Gender Equality in the Public Sector.

Occupational Health and Safety Act 2004 (Vic) and Accident Compensation Legislation

We are committed to fulfilling our obligations under the *Occupational Health and Safety Act* (Vic), the *Workplace Injury Rehabilitation and Compensation Act 2013* (Vic), and the *Accident Compensation Act 1985* (Vic).

We have implemented workplace health and safety policies and procedures to ensure compliance with these legislative requirements. To support this, our Workplace Health and Safety Committee, which comprises employees from across the organisation, is actively involved in monitoring and preventing any hazards or incidents in the workplace. In the event of a work-related injury, we are committed to preventing recurrence and provide necessary assistance to ensure employees can remain at work or return to work when it is considered safe.

No reportable incidents occurred, nor were any lost time injury claims received, during the financial year (or the previous financial year).

We are dedicated to providing a safe and healthy workplace. Recognising the critical importance of both mental and physical health, we have developed a comprehensive wellbeing program in partnership with Healthworks. This program includes a range of health-focused activities and services, including health and lifestyle assessments, annual flu vaccinations, skin checks and fitness challenges. Employees and their families can also access our Employee Assistance Program (EAP) which provides confidential coaching and mental health support for both personal and professional challenges.

We have 16 First Aiders and 16 Mental Health First Aiders. This represents 53% of our workforce trained and committed to supporting health and wellbeing in the workplace. In addition, in line with new WHS legislation, all employees completed training on psychosocial hazard identification and prevention.

Privacy and Data Protection Act 2014 (Vic) and Health Records Act 2001 (Vic)

We are subject to the *Privacy and Data Protection Act 2014* (Vic) which aims to protect personal information and promote the transparent handling of personal information in the public sector. We are also subject to the *Health Records Act 2001* (Vic) which aims to protect personal information contained in health records.

All of our employees receive training regarding the application of the *Privacy and Data Protection Act 2014* (Vic).

Local Jobs First Act 2003 (Vic)

We are subject to *the Local Jobs First Act 2003* (Vic) and Local Jobs First Policy. The Local Jobs First Policy supports Victorian businesses and workers by ensuring that small and medium size enterprises are given a full and fair opportunity to compete for both large and small government contracts, helping to create job opportunities. The Local Jobs First Policy is comprised of the Victorian Industry Participation Policy and the Major Projects Skills Guarantee.

Public bodies are required to apply the Local Jobs First Policy for all procurements and construction or grant or loan projects over $3 million in metropolitan Melbourne and $1 million in regional Victoria.

We did not commence or complete any Local Jobs First projects during the financial year.

Social Procurement Framework

The Social Procurement Framework governs how the Victorian Government undertakes social procurement. The framework applies to the procurement of all goods, services and construction undertaken by, or on behalf of, entities subject to the Standing Directions 2018 under the *Financial Management Act 1994* (Vic).

We leverage our buying power to deliver social, economic and environmental outcomes that benefit the Victorian community, economy and environment, in addition to the goods, services and construction works procured.

During 2025-26, we:

- Engaged 4 social benefit suppliers, with total expenditure of $13,595 with certified Victorian social enterprises.

Increased expenditure with certified Victorian social enterprises by $4,022 compared to the prior year.

During 2025-26, we also continued to implement initiatives to support our Social Procurement Strategy, including:

- Identifying additional opportunities to engage social benefit suppliers
- Providing refresher social procurement training to relevant staff to increase awareness of social procurement.

Competition Policies and Taxation

The *Competition and Consumer Act 2010* (Cth) and *Australian Consumer Law and Fair Trading Act 2012* (Vic) and regulations made under those Acts apply to TCV.

The Competitive Neutrality Policy of Victoria also applies to TCV. Competitive neutrality requires government businesses to ensure that where services compete, or potentially compete, with the private sector, any net advantage arising from government ownership is accounted for if it is not in the public interest. Government businesses that undertake significant business activities are required to implement competitive neutrality measures (such as setting competitive neutral prices), which accounts for any net advantage

that comes from public ownership. Competitive neutrality policy supports fair competition between public and private businesses and provides government businesses with a tool to enhance decisions on resource allocation. This policy does not override other policy objectives of government and focuses on efficiency in the provision of service.

We are subject to certain applicable Commonwealth and State taxes, charges and fees, including Goods and Services Tax (GST), Payroll Tax and Fringe Benefits Tax (FBT).

Anti-Money Laundering and Counter-Terrorism Financing Act 2006 (Cth)

We are subject to the suspicious matters reporting requirement of the *Anti-Money Laundering and Counter-Terrorism Financing Act 2006* (Cth). We have designated an AML/CTF compliance officer and implemented an AML/CTF program which is subject to oversight by the Board. The program is risk-based and sets out our approach to activities, including training of employees, employee due diligence, reporting of suspicious matters, and ongoing customer/transaction monitoring and customer identification processes and procedures.

Code of Conduct

All of our employees must comply with the Code of Conduct for Victorian Public-Sector Employees as a condition of employment, and with the code of conduct developed by the Australian Financial Markets Association.

Employee Numbers

At 30 June 2026, we employed 60 people (57.3 full time equivalent). At 30 June 2025, we employed 58 people (54.2 full time equivalent).

Consultants

Pursuant to FRD 22 *Standard Disclosures in the Report of Operations*, we are required to provide disclosures in respect of consultancy engagements. During 2025-26, there were 7 consultancy engagements valued at more than $10,000 (exclusive of GST), with a total of $265,765 incurred (exclusive of GST). Further information on these consultancies is available on our website (www.tcv.vic.gov.au). There was 1 consultancy engagement valued at less than $10,000 (exclusive of GST).

Major Contracts

We did not enter into any contracts greater than $10 million in value during the financial year. Details of contracts that have been disclosed in the Victorian Government Contracts Publishing System previously can be viewed at: www.tenders.vic.gov.au.

Information and Communications Technology Expenditure

FRD 22 *Standard Disclosures in the Report of Operations* requires that we disclose our Information and Communications Technology (ICT) expenditure.

ICT expenditure includes:

- Operating and capital expenditure (including depreciation)
- ICT services internally and externally sourced
- Cost of providing ICT services (including personnel and facilities).

Non-Business as Usual ICT expenditure is incurred to extend or enhance current ICT capabilities, activities usually run as projects.

Business as Usual ICT expenditure is all other ICT expenditure (operational and capital).

Expenditure 2025-26	**$000**
Business as Usual ICT	7,702
Non-Business as Usual ICT	-

Environmental, Social and Governance Risk

Environmental Data

FRD 24 was introduced by the Victorian Government to enhance transparency in public sector environmental performance, support the identification and management of climate-related risks, and promote continuous improvement in environmental reporting. In accordance with FRD 24, we are required to report on the environmental indicators outlined in the following 3 sections.

All the operations and activities of TCV are included within the organisational boundary for this reporting period.

Electricity Consumption

For the 2025-26 financial year, we continued to operate on a hybrid basis (work from home and office) in line with Government policies. We implemented a range of energy efficiency measures since moving to our new offices in January 2024 to reduce electricity consumption. Our key electricity consumption is as follows:

	2025-26 (MWh)
Purchased electricity - State Purchase Contract	64.8
Not directly purchased but sourced from outside the organisation *	110.3

* Includes TCV's share of electricity for the 80 Collins Street base building and TCV's Offsite Data hosting and Disaster Recovery Site

Electricity Offsets

For the 2025-26 financial year, our electricity offsets were as follows:

Offset type	2025-26
LGCs voluntarily retired by the entity	0
LGCs voluntarily retired on the entity's behalf *	39
GreenPower or certified carbon neutral electricity purchased	136
LGCs mandatorily retired (for RET liable entities only) or LGCs conveyed to an entity's retailer for mandatory retirement (where relevant)	0

* Represents the base building electricity LGC's for TCV share of the building footprint. Note Dexus applies these in arrears, with this amount expected to be surrendered in 2026-27.

Transportation

We did not own or lease any vehicles in 2025-26.

NABERS Energy Rating

TCV's leased office building has a 4.5 star NABERS energy rating.

Public Interest Disclosures Act 2012 (Vic)

The *Public Interest Disclosures Act 2012* (Vic) (PID Act) encourages and assists people in making disclosures of improper conduct by public officers and public bodies (including TCV and its employees) and protects people who report improper conduct in accordance with the PID Act. It also establishes a system for the matters disclosed to be investigated and rectifying action to be taken.

We do not tolerate improper conduct by our employees, officers or Directors, nor the taking of reprisals against those who come forward to disclose such conduct.

We recognise the value of transparency and accountability in our administrative and management practices and support the making of disclosures revealing improper conduct and will take all reasonable steps to protect people making disclosures from reprisals. It is also committed to affording natural justice to the person subject of the disclosure.

TCV is not able to receive disclosures regarding improper conduct by our employees, officers or Directors under the PID Act. Any such disclosures are required to be made to the Independent Broad-based Anti-Corruption Commission (IBAC) or investigating entities if the discloser wishes the disclosure to be protected under the PID Act.

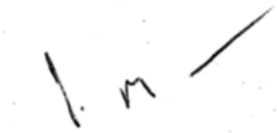
We have established procedures to:

- Make employees and other persons aware that they can make disclosures under the PID Act directly to IBAC
- Keep a discloser's identity and the content of a disclosure confidential
- Manage the welfare of disclosers, including protecting them from detrimental action.

Our Public Interest Disclosures procedures are accessible on our website at www.tcv.vic.gov.au.

Financial Management Compliance Attestation Statement

I, Peter McGregor, on behalf of the Board, certify that Treasury Corporation of Victoria has no Material Compliance Deficiency with respect to the applicable Standing Directions under the *Financial Management Act 1994* (Vic) and Instructions.



Peter McGregor
Chair

Annual Financial Report

For the year ended
30 June 2026

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Statement of Comprehensive Income

For the year ended 30 June 2026

	Note	2026 $ million	2025 $ million
Net gain/(loss) on financial instruments at fair value through profit and loss	2	(43.3)	78.2
Interest on financial assets at amortised cost	3	295.8	92.6
Other fees and income		6.1	5.6
		258.6	**176.4**
Borrowing expenses	4	19.6	9.8
Operating expenses	4	25.4	24.7
Interest on financial liabilities at amortised cost	3	169.3	46.2
Hedge ineffectiveness on cash flow hedge		0.6	0.6
		214.9	**81.3**
Net profit		**43.7**	**95.1**
Other comprehensive income			
Items that may be reclassified subsequently to profit or loss			
Hedge reserves	5	82.7	(101.3)
Total other comprehensive income		**82.7**	**(101.3)**
Total comprehensive income		**126.4**	**(6.2)**

This statement should be read in conjunction with the accompanying notes.

Statement of Financial Position

At 30 June 2026

	Note	2026 $ million	2025 $ million
Assets			
Cash and cash equivalents	8	2,621.8	2,576.7
Other receivables		0.9	86.8
Investments	9	14,103.3	17,123.4
Derivative assets	10	258.4	296.8
Loans	11	205,671.7	187,301.7
Other assets		8.0	8.5
Total assets		**222,664.1**	**207,393.9**
Liabilities			
Deposits		72.7	59.8
Other payables	12	19,926.3	17,757.9
Derivative liabilities	10	1,227.1	795.9
Borrowings – domestic	13	193,862.0	185,238.7
Borrowings – offshore	14	7,216.8	3,309.2
Other liabilities and provisions		32.1	31.7
Total liabilities		**222,337.0**	**207,193.2**
Net assets		**327.1**	**200.7**
Equity			
Contributed equity		30.0	30.0
Hedge reserves	5	(59.4)	(142.1)
Retained earnings		356.5	312.8
Total equity		**327.1**	**200.7**

This statement should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

For the year ended 30 June 2026

	Note	Contributed equity $ million	Hedge reserves $ million	Retained earnings $ million	Total $ million
As at 30 June 2025		30.0	(142.1)	312.8	200.7
Net profit for the period		-	-	43.7	43.7
Other comprehensive income		-	82.7	-	82.7
Distributions paid	23	-	-	-	-
Distribution payable	23	-	-	-	-
As at 30 June 2026		**30.0**	**(59.4)**	**356.5**	**327.1**

	Note	Contributed equity $ million	Hedge reserves $ million	Retained earnings $ million	Total $ million
As at 30 June 2024		30.0	(40.8)	340.2	329.4
Net profit for the period		-	-	95.1	95.1
Other comprehensive income		-	(101.3)	-	(101.3)
Distributions paid	23	-	-	(122.1)	(122.1)
Distribution payable	23	-	-	(0.4)	(0.4)
As at 30 June 2025		**30.0**	**(142.1)**	**312.8**	**200.7**

This statement should be read in conjunction with the accompanying notes.

Statement of Cash Flows

For the year ended 30 June 2026

	Note	2026 $ million	2025 $ million
Cash flows from operating activities			
Interest received		7,153.8	6,145.0
Interest paid		(5,925.8)	(5,434.9)
Net interest paid on derivatives		(236.0)	(105.3)
Fees received		6.0	5.4
Operational expenses paid		(46.9)	(34.9)
Cash flows from/(used in) operating activities before changes in operating assets and liabilities		**951.1**	**575.3**
Changes in operating assets and liabilities			
Net (increase)/decrease in			
Loans to the State of Victoria		(16,222.5)	(18,045.2)
Loans to Participating Authorities		(2,368.4)	(2,169.5)
Treasurer guaranteed loans		(112.3)	(36.8)
Investments		3,123.1	(3,935.5)
Net increase/(decrease) in			
Borrowings		14,671.9	20,696.8
Deposits		12.8	8.0
Net movement in derivatives		(10.3)	82.2
Changes in operating assets and liabilities arising from changes in cash flows		**(905.7)**	**(3,400.0)**
Net cash provided by/(used in) operating activities	24	**45.4**	**(2,824.7)**
Cash flows from investing activities			
Payments for other assets		(0.3)	(1.3)
Net cash provided by/(used in) investing activities		**(0.3)**	**(1.3)**
Cash flows from financing activities			
Distributions paid	23	-	(122.1)
Net cash provided by / (used in) financing activities		**-**	**(122.1)**
Net increase/(decrease) in cash and cash equivalents		45.1	(2,948.1)
Cash and cash equivalents at beginning of financial year		2,576.7	5,524.8
Cash and cash equivalents at end of year	8	**2,621.8**	**2,576.7**

This statement should be read in conjunction with the accompanying notes.

Notes to the Financial Statements

1. Basis of preparation

Treasury Corporation of Victoria (TCV) was established by the *Treasury Corporation of Victoria Act 1992* (Vic) (TCV Act) as the central financial institution for the State of Victoria (the State) and Participating Authorities.

The financial report of TCV for the year ended 30 June 2026 was authorised for issue in accordance with a resolution of the Board of Directors on 18 August 2026. The Board has the power to amend and reissue the financial statements.

(a) Basis of accounting

TCV, a Victorian statutory corporation, is a for-profit entity and has a single reportable operating segment for the purposes of preparing financial statements.

This financial report is a general-purpose financial report, prepared in accordance with Directions 5.2 of the Standing Directions 2018 under the *Financial Management Act 1994* (Vic), applicable Financial Reporting Directions, Australian Accounting Standards including interpretations, and other mandatory professional reporting requirements.

Material accounting policies adopted in the preparation of these financial statements are reported in this and subsequent notes to the financial statements. These policies have been consistently applied for all years presented, unless otherwise stated.

The financial statements have been prepared in accordance with the historical cost convention except for those financial assets and liabilities which are reported at fair value and certain provisions.

The presentation currency is Australian dollars which is TCV's functional currency. All amounts are rounded to the nearest $100,000 unless otherwise indicated.

(b) Foreign currency

Assets and liabilities denominated in foreign currencies are initially converted at the rate of exchange at the date of the transaction and, at the end of the financial year, are translated using the applicable rates of exchange. Net unrealised gains and losses arising from translation of foreign currency assets and liabilities are recognised in the Statement of Comprehensive Income.

(c) Income tax

TCV is not subject to income tax under the *Income Tax Assessment Act 1936* (Cth) or Victorian taxation under the *State Owned Enterprises Act 1992* (Vic). Accordingly, no income tax expense is recognised in the financial statements.

(d) Critical estimates and assumptions

The fair value of financial instruments not traded in active markets is determined using industry standard valuation techniques that involve significant estimates and assumptions. Valuation techniques include the use of indicative quotes for prices directly from, or interpolated or extrapolated from, prices for like instruments in active markets, and the use of quotes from market makers and established brokers.

Where the valuation technique requires adjustments that cannot be sourced directly from active markets, they are determined from inputs from market makers/brokers and internally developed models. The level of subjectivity and degree of management judgment required varies depending on the sophistication of the models and proportion of unobservable inputs.

(e) Adoption of new and revised accounting standards

From 1 July 2025, TCV did not adopt any new Australian Accounting Standards. A number of amended standards and interpretations became effective during the period. These amendments did not have a material impact on the amounts or disclosures recognised in prior periods and are not expected to have a material impact on the current or future reporting periods.

1. Basis of preparation (cont.)

(f) New and amended accounting standards issued but not yet effective

Standard	Effective for annual reporting periods beginning on or after	Expected to be initially applied in the financial year ending
AASB 18 - Presentation and Disclosure in Financial Statements	1 January 2027	30 June 2028

At the reporting date, AASB 18 had been issued but was not yet effective. The standard replaces AASB 101 and introduces new requirements for the presentation and disclosure of information in financial statements. TCV is currently assessing the impact of adopting the standard.

Revenue and expenditure

2. Net gain/(loss) on financial instruments at fair value through profit and loss

TCV generates revenue primarily through its lending activities and associated risk management strategies. Revenue is recognised as the net result of the realised or unrealised movements in the fair value of financial assets and financial liabilities. This includes interest income on financial assets and interest expense on financial liabilities. Together, these form the 'Net gain/(loss) on financial instruments at fair value through profit and loss'.

	2026 $ million	2025 $ million
Financial assets at fair value through profit and loss		
Interest income on cash and investments	577.3	733.1
Interest income on loans	6,680.5	5,791.8
Fair value movement of financial assets	(2,798.4)	5,852.7
Net gain on financial assets at fair value through profit and loss	**4,459.4**	**12,377.6**
Financial liabilities at fair value through profit and loss		
Interest expense on borrowings	(7,449.3)	(6,610.3)
Fair value movement of financial liabilities	3,744.8	(5,938.6)
Net loss on financial liabilities at fair value through profit and loss	**(3,704.5)**	**(12,548.9)**
Net gain/(loss) on derivatives	(798.2)	249.5
Net gain/(loss) on financial assets and liabilities at fair value through profit and loss	**(43.3)**	**78.2**

3. Interest on financial instruments at amortised cost

TCV recognises interest income on financial assets measured at amortised cost using the effective interest method. These include loans disclosed in Note 11, which are held to collect contractual cash flows that are solely payments of principal and interest. The offshore borrowings, disclosed in Note 14, were issued to fund these loans and are designated in cash flow hedge relationships. Although derivatives used in the hedging relationships are measured at fair value, the underlying financial assets and liabilities are measured at amortised cost, and interest on these instruments is recognised separately.

Refer to Note 5 for details of movements in the hedge reserves within other comprehensive income and equity.

	2026 $ million	2025 $ million
Interest on financial assets at amortised cost	295.8	92.6
Interest on financial liabilities at amortised cost	169.3	46.2

4. Operating expenses

	2026 $ million	2025 $ million
Borrowing expenses		
Issuance fees	13.5	5.4
Other fees and charges	6.1	4.4
	19.6	**9.8**
Other operating expenses		
Employee expenses	14.1	13.4
Information technology	3.1	2.9
Professional services[1]	2.6	2.9
Market information services	2.0	2.0
Other operating expenses[2]	3.6	3.5
	25.4	**24.7**

[1] Professional services include $398,000 excluding GST (2025: $378,453 excluding GST) paid or payable to the Victorian Auditor-General's Office in respect of the audit of the financial statements.

[2] The 2025 balance includes a non-monetary ex-gratia expense of $19,800.

5. Hedge reserves

TCV applies hedge accounting to manage foreign exchange risk associated with its foreign currency borrowings. These arrangements are designated as cash flow hedges under AASB 9. Derivatives designated as cash flow hedges are measured at fair value, with the effective portion of the fair value movement recognised in the hedge reserves within equity and any ineffective portion recognised in profit or loss.

	2026 $ million	2025 $ million
Opening balance	(142.1)	(40.8)
Changes in hedge reserves	82.7	(101.3)
Closing balance	(59.4)	(142.1)

Financial instruments

6. Financial instruments overview

TCV's financial instruments are predominantly measured at fair value through profit or loss (FVTPL). Exceptions include certain loans held to collect contractual cash flows that are solely payments of principal and interest, and certain offshore borrowings designated in cash flow hedge relationships, which are measured at amortised cost in accordance with AASB 9.

Financial instruments measured at FVTPL are initially recognised and subsequently measured at fair value, with changes recognised in profit or loss. Financial instruments are recognised on a trade date basis. Transactions executed but not yet settled are included in the Statement of Financial Position under 'Other receivables' or 'Other payables'. Financial instruments are derecognised when the contractual rights to the cash flows expire or when the instrument meets the derecognition criteria under AASB 9.

TCV debt securities may be repurchased from the market and cancelled prior to maturity. Similarly, loans provided by TCV may be repaid before maturity. Gains and losses associated with these repurchases or repayments are recognised immediately in the Statement of Comprehensive Income.

TCV applies hedge accounting to manage foreign exchange risk associated with its foreign currency borrowings. These arrangements are designated as cash flow hedges under AASB 9. Foreign currency borrowings designated in qualifying cash flow hedge relationships are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, while the related derivatives are measured at fair value in accordance with hedge accounting requirements.

7. Overview of fair value determination

TCV measures the fair value of financial instruments in accordance with AASB 13 Fair Value Measurement (AASB 13). Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, in the principal market or, in the absence of a principal market, the most advantageous market.

Financial instruments, other than those measured at amortised cost under hedge accounting, are fair valued on a recurring basis. Where observable market data is available, it is used in the valuation process. For instruments not actively traded, recognised valuation techniques are applied using relevant market inputs.

Bid-offer adjustments are applied where market risk is not offset. Further information on the determination of fair value is provided in Notes 8 to 15.

8. Cash and cash equivalents

Cash and cash equivalents include deposits with financial institutions and liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and subject to an insignificant risk of changes in value. The fair value of cash and cash equivalents approximates their carrying amount due to their short-term nature.

	2026 $ million	2025 $ million
Cash at bank	11.4	34.3
Deposits with futures clearing house	3.6	6.5
Deposits with financial institutions	1,104.1	466.5
Short-term discounted securities	-	718.2
Reverse repurchase agreements	1,502.7	1,351.2
Total cash and cash equivalents	**2,621.8**	**2,576.7**

Valuation methodology

Except for short-term discounted securities and reverse repurchase agreements, the fair value of cash and cash equivalents reflects the sum of interest accrued and their nominal value. Short-term discounted securities are valued by discounting the face value of the securities using yields interpolated off curves derived from market data. The fair value of reverse repurchase agreements reflects the discounted value of their cash flows.

9. Investments

Investments include liquid securities with original maturities of more than three months.

	2026 $ million	2025 $ million
Short-term discounted securities	7,580.3	11,209.0
Fixed interest securities	5,757.5	5,914.4
Term deposits with financial institutions	601.9	-
Floating rate securities	163.6	-
Total investments	**14,103.3**	**17,123.4**
Maturity in 12 months or less	8,798.4	11,846.5
Maturity in more than 12 months	5,304.9	5,276.9
Total investments	**14,103.3**	**17,123.4**

Valuation methodology

Short-term discounted securities are valued by discounting the face value of the securities using yields interpolated off curves derived from market data. The fair value of fixed interest securities is determined utilising market quotes. The fair value of term deposits is determined by discounting the cash flows using yields derived from market data. Floating rate securities are valued using standard market conventions.

10. Derivative assets and liabilities

TCV enters into derivatives to manage interest rate and foreign currency risks associated with its borrowing and investment activities, as well as risk arising from the activities of the State of Victoria and Participating Authorities. These derivatives are consistent with TCV's risk management strategy.

Derivatives are initially recognised at fair value on the trade date and are subsequently measured at fair value. Changes in fair value are recognised in profit or loss, unless the derivative is designated in a qualifying hedge relationship under AASB 9. For derivatives designated in a cash flow hedge, the effective portion of the fair value movement is recognised in the hedge reserves within equity, with any ineffective portion recognised in profit or loss.

	2026 $ million	2025 $ million
Derivative assets		
Interest rate swaps	228.6	228.7
Cross currency swaps	9.4	55.9
Forward foreign exchange contracts	10.7	7.7
Other	9.7	4.5
Total derivative assets	**258.4**	**296.8**
Maturity in 12 months or less	18.8	6.8
Maturity in more than 12 months	239.6	290.0
Total derivative assets	**258.4**	**296.8**
Derivative liabilities		
Interest rate swaps	419.5	385.3
Cross currency swaps	786.8	389.0
Forward foreign exchange contracts	10.7	7.7
Other	10.1	13.9
Total derivative liabilities	**1,227.1**	**795.9**
Maturity in 12 months or less	18.8	15.4
Maturity in more than 12 months	1,208.3	780.5
Total derivative liabilities	**1,227.1**	**795.9**

Valuation methodology

Over-the-counter derivatives, including interest rate swaps and cross currency swaps, are valued using present value techniques, based on observable market inputs such as interest rate curves and currency swap curves.

Credit valuation adjustments (CVA) are applied to reflect TCV's assessment of counterparty credit risk, and debit valuation adjustments (DVA) are applied to reflect TCV's own credit risk. These adjustments are consistent with current market practice and AASB 13 requirements.

11. Loans

A function of TCV under Section 8(1) of the TCV Act is to provide financial accommodation to the State of Victoria or a Participating Authority. A Participating Authority is a public authority accepted by TCV as a Participating Authority under the TCV Act. At the request of the Department of Treasury and Finance (DTF) and subject to the provision of a guarantee by the Treasurer, TCV also lends to other approved entities.

Loans are measured at fair value through profit and loss unless otherwise stated.

	2026 $ million	2025 $ million
Short-term cash	1,171.1	1,250.1
Floating interest loans	20,003.1	16,954.0
Fixed interest loans	176,605.8	165,831.0
Fixed interest loans at amortised cost[(1)]	7,827.4	3,187.5
Index linked loans	64.3	79.1
Total loans	**205,671.7**	**187,301.7**
Maturity in 12 months or less	15,179.5	11,627.8
Maturity in more than 12 months	182,664.8	172,486.3
Maturity in more than 12 months - Fixed interest loans at amortised cost[(1)]	7,827.4	3,187.6
Total loans	**205,671.7**	**187,301.7**
State of Victoria	173,204.3	161,926.0
State of Victoria - fixed interest loans at amortised cost [(1)]	7,827.4	3,187.5
Participating Authorities	22,693.4	20,472.3
Treasurer guaranteed loans	1,946.6	1,715.9
Total loans	**205,671.7**	**187,301.7**

[(1)] The fair value of the loans as at 30 June 2026 was $7,399.3 million (2025: $2,905.9 million), categorised within Level 2 of the fair value hierarchy.

Valuation methodology

- Short-term cash: fair value reflects the sum of interest accrued and the nominal value.
- Floating interest loans: valued using standard market conventions, with projected cash flows based on the AUD swap curve and discount rates derived from the TCV yield curve.
- Fixed interest loans (excluding those measured at amortised cost): valued using standard market conventions based on the TCV yield curve.
- Index linked loans: valued off curves derived from market data on index linked securities.
- Treasurer guaranteed loans: TCV collects from the client and pays DTF a proportion of interest received for the provision of the guarantee. Fair value is based on net cash flows after deducting the guarantee fee.

12. Other payables

Other payables comprise amounts payable in respect of loan transactions that have been executed but not yet settled.

These unsettled trades arise from TCV's prefunding strategy, which is aligned with mandated funding requirements. Prefunding is undertaken to manage refinancing and funding risk and to support forward-dated loans within TCV's upcoming funding program.

TCV holds unsettled trades with various future settlement periods. At 30 June 2026, the balances comprise $11.1 billion within 3 months (2025 $12.5 billion), $0.1 billion between 3-6 months (2025 $1.2 billion), $5.6 billion between 6-9 months (2025 $3.9 billion) and $3.1 billion beyond 12 months (2025 $0.1 billion).

	2026 $ million	2025 $ million
Unsettled trades		
Loans payable to State of Victoria and Participating Authorities	19,630.6	17,537.5
Treasurer guaranteed loans payable	295.5	196.3
Payables to market participants	-	23.9
Total unsettled trades	**19,926.1**	**17,757.7**
Other financial liabilities	0.2	0.2
Total other payables	**19,926.3**	**17,757.9**
Maturity in 12 months or less	16,776.3	17,681.1
Maturity in more than 12 months	3,150.0	76.8
Total other payables	**19,926.3**	**17,757.9**

13. Borrowings – domestic

All borrowings issued by TCV have the benefit of the Treasurer's guarantee pursuant to Section 32 of the TCV Act. TCV issues a range of domestic borrowing instruments to support its funding and lending programs. These include:

- Domestic benchmark bonds: fixed interest securities issued to provide deep market liquidity and support ongoing lending activities.
- Promissory notes: short-term instruments issued under the Commercial Paper Program with maturities up to one year.
- Fixed interest bonds – issued to diversify maturity profiles and meet investor demand.
- Floating rate notes: issued to complement the Domestic benchmark program and provide funding flexibility.

	2026 $ million	2025 $ million
Benchmark bonds	169,617.1	163,340.1
Promissory notes	1,934.4	2,636.2
Fixed interest bonds	3,141.9	3,205.4
Floating rate notes	18,938.9	15,808.6
Index linked securities	90.9	111.1
Payables to market participants	138.8	137.3
Total borrowings – domestic	**193,862.0**	**185,238.7**
Maturity in 12 months or less	9,348.8	8,388.0
Maturity in more than 12 months	184,513.2	176,850.7
Total borrowings – domestic	**193,862.0**	**185,238.7**

13. Borrowings – domestic (cont.)

Valuation methodology

- Domestic benchmark bonds are measured at fair value based on quoted market yields.
- Promissory notes and fixed interest bonds are valued by discounting contractual cash flows using discount rates derived from the TCV yield curve.
- Floating rate bonds are valued using projected future cash flows derived from the observable market swap curve and discounted using the TCV yield curve.
- Index linked securities are measured using standard market conventions and yields provided by market participants.

14. Borrowings – offshore

TCV issues offshore borrowings under its Euro Commercial Paper (ECP) program and Euro Medium Term Note (EMTN) program to access a broader investor base and diversify its funding sources.

- ECP: short-term instruments issued under the AUD5 billion multi-currency ECP Program. At 30 June 2026, the face value of the ECP outstandings were USD20 million (2025: USD150 million).
- EMTN: longer dated instruments issued under the USD 10 billion EMTN Program in multiple currencies including Japanese Yen (JPY), Euro (EUR), and Swiss Franc (CHF). At 30 June 2026, the balance comprises face value of AUD 104 million (2025: AUD104 million), JPY 7,500 million (2025: JPY7,500 million), EUR3,550 million (2025: EUR1,350 million) and CHF785 million (2025: CHF450 million).

All foreign currency risk associated with foreign currency issuances is fully hedged using derivatives. Certain long-term offshore borrowings are designated in cash flow hedge relationships under AASB 9. Financial liabilities are measured at FVTPL except for those designated as part of a cash flow hedge relationship, which are initially recognised at fair value, and subsequently measured at amortised cost.

	2026 $ million	2025 $ million
Euro Commercial Paper	29.1	229.2
Euro Medium Term Notes	87.0	86.6
Euro Medium Term Notes at amortised cost[(1)]	7,100.7	2,993.4
Total borrowings - offshore	**7,216.8**	**3,309.2**
Maturity in 12 months or less	29.1	229.2
Maturity in more than 12 months	7,187.7	3,080.0
Total borrowings - offshore	**7,216.8**	**3,309.2**

[(1)] The fair value of the Euro Medium Term Notes as at 30 June 2026 was $6,677.4 million (2025: $2,630.8 million), categorised within Level 2 of the fair value hierarchy.

Valuation methodology

- ECP is measured at fair value using observable market inputs
- AUD-denominated EMTNs are valued using present value techniques, with discounted rates derived from the TCV yield curve.
- Foreign currency denominated EMTNs designated in cash flow hedge relationships are measured at amortised cost, with associated derivatives accounted for under hedge accounting.

15. Fair value hierarchy

TCV applies the fair value hierarchy in accordance with AASB 13, which categorises financial instruments into three levels based on the observability of inputs used in the valuation techniques:

- Level 1 instruments are valued using unadjusted prices quoted in active markets for identical assets or liabilities. Financial instruments included in this category are Commonwealth of Australia Government, semi-government, supranational and bank issued bonds, and exchange traded derivatives
- Level 2 instruments are valued using valuation techniques that rely on prices for similar instruments in active markets without significant adjustment. Instruments valued on a cash flow basis using curves constructed from Level 1 instruments are included in this category, such as discount instruments, less liquid bonds, client loans and over-the-counter derivatives
- Level 3 instruments are valued using inputs that are not based on observable market data. There are no instruments with unobservable market inputs that are significant to valuation.

The table below summarises the fair value of financial instruments grouped by the level in the fair value hierarchy at the reporting date. TCV's policy is to recognise transfers between levels of fair value hierarchy at the date of the event or change in circumstances that caused the transfer.

15. Fair value hierarchy (cont.)

	Level 1 $ million	Level 2 $ million	Level 3 $ million	Total $ million
2026				
Assets				
Other receivables	-	0.9	-	0.9
Investments				
- Short-term discounted securities	-	7,580.3	-	7,580.3
- Fixed interest securities	5,732.2	25.3	-	5,757.5
- Term deposits with financial institutions	-	601.9	-	601.9
- Floating rate securities	-	163.6	-	163.6
Derivative assets	11.7	246.7	-	258.4
Loans (excludes loans at amortised cost)	-	196,673.2	-	196,673.2
	5,743.9	**205,291.9**	**-**	**211,035.8**
Liabilities				
Deposits	-	17.3	-	17.3
Other payables	-	19,926.3	-	19,926.3
Derivative liabilities	11.1	1,215.6	-	1,226.7
Borrowings – domestic	162,612.8	31,249.2	-	193,862.0
Borrowings – offshore (excludes borrowings at amortised cost)	-	116.0	-	116.0
	162,623.9	**52,524.4**	**-**	**215,148.3**
2025				
Assets				
Other receivables	-	86.8	-	86.8
Investments				
- Short-term discounted securities	-	11,209.0	-	11,209.0
- Fixed interest securities	5,914.4	-	-	5,914.4
Derivative assets	8.6	288.2	-	296.8
Loans (excludes loans at amortised cost)	-	184,114.2	-	184,114.2
	5,923.0	**195,698.1**	**-**	**201,621.2**
Liabilities				
Deposits	-	59.7	-	59.7
Other payables	-	17,757.9	-	17,757.9
Derivative liabilities	8.5	787.4	-	795.9
Borrowings – domestic	163,477.3	21,761.4	-	185,238.7
Borrowings – offshore (excludes borrowings at amortised cost)	-	315.8	-	315.8
	163,485.8	**40,682.2**	**-**	**204,168.0**

16. Offsetting financial assets and financial liabilities

Financial assets and liabilities are offset, and presented net in the Statement of Financial Position, only when there is a legally enforceable right to offset the recognised amounts and an intention to either settle on a net basis or realise the asset and settle the liability simultaneously.

The majority of the offsetting applied by TCV relates to derivatives and collateral arrangements, as well as repurchase (repo) and reverse repos.

The following table discloses the impact of offsetting on TCV's financial position, with the columns explained as follows:

1. **Gross amounts**: the total amount of recognised financial assets or liabilities before any offsetting.
2. **Gross amounts set off in the Statement of Financial Position**: the portion of gross amounts that have been legally offset.
3. **Net amounts presented in the Statement of Financial Position**: the net balances reported on the Statement of Financial Position after offsetting.
4. **Impact of master netting arrangement:** represents arrangements that do not meet criteria for offsetting in the normal course of business, but allow for the relevant amounts to be set off in certain circumstances, such as bankruptcy, default or insolvency.
5. **Cash and financial instrument collateral:** discloses collateral amounts received or pledged, including for amounts not offset. The rights to set off relating to the cash and financial instruments collateral are conditional upon the default of the counterparty.
6. **Net amount:** the impact on TCV's Statement of Financial Position if all existing rights of offset were exercised.

16. Offsetting financial assets and financial liabilities (cont.)

		Offsetting in the Statement of Financial Position			Amounts not offset	
	Gross amount	Offset amount	Net amount	Master netting arrangements	Cash and collateral	Net amount
	$ million	$ million	$ million	$ million	$ million	$ million
2026						
Assets						
Reverse repos[1]	1,502.7	-	1,502.7	-	(1,502.7)	-
Derivatives[2]	258.7	(0.3)	258.4	(115.8)	(135.0)	7.5
	1,761.4	**(0.3)**	**1,761.1**	**(115.8)**	**(1,637.7)**	**7.5**
Liabilities						
Derivatives[2]	1,227.4	(0.3)	1,227.1	(115.8)	(767.6)	343.7
	1,227.4	**(0.3)**	**1,227.1**	**(115.8)**	**(767.6)**	**343.7**
2025						
Assets						
Reverse repos[1]	1,351.2	-	1,351.2	-	(1,351.2)	-
Derivatives[2]	298.2	(1.4)	296.8	(141.6)	(135.7)	19.5
	1,649.4	**(1.4)**	**1,648.0**	**(141.6)**	**(1,486.9)**	**19.5**
Liabilities						
Derivatives[2]	797.3	(1.4)	795.9	(141.6)	(384.3)	270.0
	797.3	**(1.4)**	**795.9**	**(141.6)**	**(384.3)**	**270.0**

[1] Reverse repos are recognised within 'Cash and Cash Equivalents' if the maturity date is within 3 months.

[2] Cash collateral received and pledged are presented within 'Cash and Cash equivalents' and 'Borrowings – domestic' respectively.

17. Contractual obligations and financial liabilities

The table below outlines the difference between the carrying amount of financial liabilities and the contractual undiscounted cash flows that TCV is required to pay.

	2026			2025		
	Carrying amount	Principal owing at maturity[1]	Variance	Carrying amount	Principal owing at maturity[1]	Variance
	$ million	$ million	$ million	$ million	$ million	$ million
Deposits	72.7	72.4	0.3	59.8	59.6	0.2
Borrowings – domestic	193,862.0	216,222.3	(22,360.3)	185,238.7	202,433.5	(17,194.8)
Borrowings – offshore	7,216.8	7,498.8	(282.0)	3,309.2	3,698.3	(389.1)

[1] Principal owing at maturity is the amount TCV is contractually required to pay at maturity, to the holder of the obligation, exclusive of interest due.

Risk management

18. Risk management framework

TCV's activities expose it to a range of financial risks including market risk, funding and liquidity risk, credit risk, and foreign currency risk. These risks are managed in accordance with TCV's risk management framework, which is consistent with the TCV Prudential Standard. Compliance with the Prudential Standard is monitored by an independent Prudential Supervisor appointed by the Treasurer.

Governance and oversight

The risk management framework comprises the following key components:

- Board of Directors - oversees the risk management framework, including approval of the Risk Appetite Statement and key risk policies
- Audit and Compliance Committee - supports the Board by overseeing financial governance, risk management, and compliance, including review of the effectiveness of internal controls and assurance arrangements.
- Managing Director and CEO - responsible for the design and implementation of the risk management framework and related policies, and for ensuring risks are managed within Board approved limits
- Management committees - support the prudent and efficient management of TCV's financial assets and liabilities through Asset and Liability Committee, the Credit Risk Committee and the Enterprise Risk Management Committee

Functional responsibilities

- Treasury Function - responsible for day-to-day management of TCV's assets and liabilities, and funding and liquidity risks, in accordance with approved risk policies
- Risk Function - responsible for developing and maintaining appropriate risk policies consistent with the Prudential Standard and the guidelines of the Board, relating to risk identification, measurement, control, reporting and implementation
- Internal Audit - provides an independent, objective risk assurance and advisory service to assist the TCV Board, through its Audit and Compliance Committee, to evaluate the effectiveness of TCV's internal controls and governance framework

19. Market risk

Market risk is the risk of a loss arising from movements in market prices, yields, or interest rates affecting financial instruments and derivatives.

TCV's Treasury business manages market risk arising from funding, lending and investment activities. Loans are tailored to client cash flow needs, and funding is structured to manage interest rate risk mismatches. Liquid assets are actively managed within the approved risk parameters.

Value at Risk

Value at Risk (VaR) is a primary tool for measuring market risk. VaR estimates the potential daily loss on any day, within a 99% confidence interval, using a historical simulation approach. VaR positions are measured and monitored daily, with results reported to management. Back-testing is performed to validate the model, and results are monitored in accordance with the Prudential Standard.

TCV operates within Board-approved aggregate VaR limits. Sub-limits are allocated to individual portfolios and managed in line with the risk management framework.

TCV's VaR measure for the financial year was as follows:

	2026 $ million	2025 $ million
30 June	2.0	3.2
Average daily value during the year	2.4	2.3
Highest	3.2	3.2
Lowest	1.8	1.8

Throughout the financial year, VaR utilisation remained within approved limits

As VaR relies on historical data and assumptions, it may not always accurately predict all potential losses. The use of VaR is therefore complemented by Stressed VaR and a range of scenarios for stress testing to assess exposure to extreme events.

Contingent loss risk

TCV also uses Contingent Loss Risk (CLR), interest rate scenario model to quantify the exposure of TCV's core portfolios to plausible interest rate scenarios. CLR outputs are used to monitor interest rate risk and are governed by limits approved by the Managing Director and CEO.

20. Funding and liquidity risk

Funding and liquidity risk is the risk of an inability to meet financial obligations when they fall due and/or the ability to raise funds at the required volume or price.

TCV maintains liquidity policies and procedures in accordance with the Prudential Standard. In addition, DTF requires that TCV holds levels of surplus liquid assets for the State of Victoria to maintain the Whole of Victoria Government liquidity ratio at prescribed levels.

TCV has strong access to both domestic and offshore funding markets. It holds a portfolio of high-grade liquid assets to support its liquidity position. Funding is sourced through a range of programs including domestic bond issuance, Commercial Paper Program, and foreign currency issuance under EMTN and ECP programs. These diversified funding sources help manage liquidity risk and support flexibility under evolving market conditions.

The Treasury business plans and executes funding activities aligned to the State's financing needs. The Victorian State Budget and its updates provide guidance on funding requirements over a four-year horizon. Market demand for volumes and maturities are also considered in funding plans to ensure appropriate market access and risk diversification.

Liquidity requirements are monitored daily using a number of measures, including the Whole of Victoria Government Liquidity Ratio, cumulative cashflows and funding capacity, liquidity stress scenario coverage and other measures.

The table below summarises the maturity profile of TCV's liabilities based on contracted undiscounted repayment obligations.

Maturity in:	**At call**	**Less than 3 months**	**Between 3 to 12 months**	**Between 1 and 2 years**	**Between 2 and 5 years**	**Greater than 5 years**	**Total**
	$ million	**$ million**	**$ million**	**$ million**	**$ million**	**$ million**	**$ million**
2026							
Deposits	55.1	12.0	5.4	-	-	-	72.5
Borrowings – domestic	133.6	2,669.4	12,827.8	21,312.9	70,563.3	155,695.9	263,202.9
Borrowings – offshore	-	195.4	20.4	186.8	664.0	9,778.6	10,845.2
	188.7	**2,876.8**	**12,853.6**	**21,499.7**	**71,227.3**	**165,474.5**	**274,120.6**
2025							
Deposits	38.3	12.1	10.8	-	-	-	61.2
Borrowings – domestic	149.2	2,428.5	11,382.8	18,523.0	67,735.1	143,569.0	243,787.6
Borrowings – offshore	-	229.4	15.7	53.0	159.0	4,570.3	5,027.4
	187.5	**2,670.0**	**11,409.3**	**18,576.0**	**67,894.1**	**148,139.3**	**248,876.2**

21. Credit risk

Credit risk refers to the risk that TCV may incur a financial loss due to a counterparty failing to meet its contractual obligations as they fall due.

TCV is exposed to credit risk through its investment of funds in financial assets and derivative transactions with market counterparties. In respect of loans to the State of Victoria, Participating Authorities and Treasurer guaranteed entities, the ultimate credit exposure rests with the State.

The types of counterparties with which TCV may invest and the type of securities TCV may hold are set out in TCV's investment powers. These powers are approved by the Governor in Council on the recommendation of the Treasurer. The Treasurer also approves the types of derivative transactions that TCV may transact in.

Under TCV's risk management framework, this credit risk is managed by:

- external credit ratings based maximum exposure limits, consistent with TCV's investment powers
- internal risk assessment and individual exposure limits for counterparties and investments, approved by the Board or the Managing Director and CEO
- periodic credit reviews and on-going monitoring of the credit quality of investments and market counterparties to ensure that any subsequent deterioration in credit quality is appropriately addressed.

21. Credit risk (cont.)

Concentration of Credit Risk - by credit rating

The credit quality of financial assets that are neither past due nor impaired are assessed by reference to external credit ratings. The following table summarises the fair value of TCV's financial assets by credit rating, primarily based on Standard & Poor's (S&P) ratings, except where otherwise stated.

2026	AAA $ million	AA+/AA/AA- $ million	A+/A/A- $ million	BBB+/BBB $ million	Other $ million	Total $ million
Cash and cash equivalents	-	2,454.2	167.6	-	-	2,621.8
Other receivables	-	0.9	-	-	-	0.9
Investments[1]	1,712.4	11,404.8	692.2	-	293.9	14,103.3
Derivative assets [2][3]	-	243.9	13.8	-	-	257.7
Loans [3][4]	-	205,671.7	-	-	-	205,671.7
Total credit risk exposure	**1,712.4**	**219,775.5**	**873.6**	**-**	**293.9**	**222,655.4**
2025						
Cash and cash equivalents	-	2,542.0	34.7	-	-	2,576.7
Other receivables	0.2	43.7	42.9	-	-	86.8
Investments[1]	1,957.0	13,714.2	1,119.7	-	332.5	17,123.4
Derivative assets [2][3]	-	236.0	59.8	-	-	295.8
Loans [3][4]	-	187,301.7	-	-	-	187,301.7
Total credit risk exposure	**1,957.2**	**203,837.6**	**1,257.1**	**-**	**332.5**	**207,384.4**

[1] Investments classified as rated "Other" are rated Aa3 by Moody's and are not rated by S&P.

[2] Reflects the credit exposure of derivative assets. This exposure is mitigated by derivative portfolio netting pursuant to Master Netting Agreements and collateral deposits. At 30 June 2026, TCV held $138.1 million (2025: $129.5 million) in cash deposits pursuant to Credit Support Annexures which provide for the provision of collateral to cover the credit risk arising from net derivative exposures to market counterparties.

[3] Rating may reflect the State of Victoria's rating or its rating as guarantor.

[4] Balances include client loans measured at fair values as well as at amortised cost under hedge accounting.

Capital and Dividends

22. Capital adequacy

The Prudential Standard requires TCV to maintain sufficient capital to act as a buffer against the risks associated with its activities. TCV is required to hold a minimum capital adequacy ratio of 8% of risk weighted assets.

	Actual 2026 $ million	Required 2026 $ million	Actual 2025 $ million	Required 2025 $ million
Total capital[1]	386.4	111.1	342.8	125.6
Risk weighted assets[2]	1,389.0	1,389.0	1,570.3	1,570.3
Capital ratio	27.8%	8%	21.8%	8%

[1] Total capital is the sum of contributed equity and retained earnings. It excludes hedge reserves

[2] Risk weighted assets are calculated in accordance with TCV's Prudential Standard, which is based on APRA standards.

23. Distributions

Under Section 31 of the Treasury Corporation of Victoria Act 1992, TCV is required to pay to the Victorian Government Consolidated Fund, from its surplus for the preceding financial year, such amount as determined by the Treasurer after consultation with TCV.

No dividend or distribution was determined by the Treasurer for the 2025-26 financial year (2025: $122.5 million).

Other Information

24. Notes supporting Statement of Cash Flows

(i) Cash flows presented on a net basis

Cash flows arising from operating activities are presented on a net basis in the Statement of Cash Flows.

(ii) Reconciliation of net cash outflow from operating activities to net profit

	2026 $ million	2025 $ million
Net profit	43.7	95.1
Depreciation and amortisation	1.3	1.2
Increase/(decrease) in other payables and liabilities	0.2	3.4
(Increase)/decrease in other receivables and assets	(0.2)	-
(Increase)/decrease in interest receivable	(246.6)	(77.4)
Increase/(decrease) in interest payable	324.8	225.2
Discount/premium amortisation	1,170.2	575.9
Net (gain)/loss from financial instruments	(342.9)	(248.7)
Hedge ineffectiveness	0.6	0.6
Operating cash flow items not included in profit	(905.7)	(3,400.0)
Net cash provided by/(used in) operating activities	**45.4**	**(2,824.7)**

25. Responsible persons

The following Directors together with the Treasurer, Jaclyn Symes MLC are or have been responsible persons of TCV during the year:

- Peter McGregor, Chair
- Cassandra Kelly (ceased 31 December 2025)
- Helen Thornton, Deputy Chair (ceased 30 June 2026)
- Michael Larkin, Managing Director and CEO
- Christopher Barrett
- Pippa Crawford
- Swati Dave
- Bruce MacDiarmid

TCV Directors have the benefit of indemnities given by the Treasurer pursuant to the *Financial Management Act 1994* (Vic) and by the Victorian Managed Insurance Authority pursuant to the *Victorian Managed Insurance Authority Act 1996* (Vic).

Remuneration

The total remuneration paid or payable to Directors for the year was $1,201,312 (2025: $1,225,707). These amounts include all employee benefits which are all forms of consideration paid, payable or provided by TCV, or on behalf of TCV, in exchange for service rendered.

Remuneration of Directors	**2026**	**2025**
Income band	**No. of Directors**	**No. of Directors**
$720,000 to $729,999 [(1)]	1	1
$160,000 to $169,999	-	1
$110,000 to $119,999	1	-
$70,000 to $79,999	4	1
$60,000 to $69,999	1	3
$50,000 to $59,999	-	1
$0 to $9,999[(2)]	1	2

[(1)] The total remuneration reported for the Managing Director and CEO, includes recreational leave and long service leave accrued during the year. Non-executive directors do not accrue these benefits.

[(2)] Director Christopher Barrett is an employee of DTF and is not compensated by TCV.

26. Remuneration of executives

The table below presents the total remuneration received or receivable by executives and the number of executives exclusive of the Managing Director and CEO (refer Note 25). Remuneration comprises employee benefits in all forms of consideration paid, payable or provided by TCV, or on behalf of TCV, in exchange for services rendered. Accordingly, remuneration is determined on an accrual basis and is disclosed in the following categories:

- short-term employee benefits include wages, salaries, accrued bonus, annual leave or sick leave that are usually paid or payable on a regular basis
- post-employment benefits include superannuation and other benefits paid or payable after employment ends
- other long-term benefits include long service leave and other entitlements not expected to be settled within 12 months
- termination benefit includes payments made upon cessation of employment, including notice pay, redundancy payments and other amounts payable upon cessation of employment.

Remuneration of executive officers	**2026**	**2025**
	$	**$**
Short-term benefits	1,938,037	2,040,898
Post-employment benefits	179,391	171,064
Other long-term benefits	69,120	72,531
Termination benefits	-	129,557
Total remuneration	**2,186,548**	**2,414,050**
Total number of executive officers	**7**	**7**
Total annualised employee equivalent [(1)]	**5.8**	**5.4**

[(1)] The total annualised employee equivalent provides a measure of full-time equivalent executive officers over the reporting period based on working 5 days per week.

27. Related parties

TCV is the central financing authority and financial markets adviser for the State of Victoria. TCV provides treasury services to the State of Victoria and Participating Authorities. TCV also provides financial advice and analytical services to Participating Authorities, government departments and agencies and other parties at the direction of the Treasurer. Significant transactions with government related entities that occurred during the year are discussed below.

Related parties of TCV include:

- all key management personnel and their close family members and personal business interests (controlled entities, joint ventures and entities they have significant influence over)
- all cabinet ministers and their close family members
- all departments and public sector entities that are controlled and consolidated into the Whole of State consolidated financial statements.

27. Related parties (cont.)

Key management personnel

Key management personnel of TCV include the former Treasurer, Jaclyn Symes MLC, TCV's Directors (refer Note 25) and members of the executive leadership team.

The remuneration below excludes the salaries and benefits of the Treasurer. Amounts relating to ministers are reported within the State's Annual Financial Report.

Remuneration of key management personnel	**2026**	**2025**
	$	**$**
Short-term benefits	3,039,809	3,166,863
Post-employment benefits	259,944	252,245
Other long-term benefits	88,105	91,092
Termination benefits	-	129,557
Total remuneration	**3,387,858**	**3,639,757**

Significant transactions with government related entities

In December 2019, TCV entered into a Deed of Guarantee and Indemnity with the Treasurer acting for and on behalf of the Crown in the right of the State of Victoria. The guarantee unconditionally and irrevocably indemnifies TCV against demands, claims, suits, actions, damages, liabilities, losses, costs and expenses incurred by TCV in respect of the obligations and payments of Aquasure Finance Pty Ltd for three floating rate amortising loans and four interest rate swaps to be provided by TCV. On trade date the loans had a face value of $1.2 billion and the swaps a notional amount of $1.8 billion. In consideration for providing that guarantee, DTF will receive a proportion of interest received from the loans and swaps by TCV. In respect of this consideration, in 2025-26 TCV paid DTF $10.4 million (2025: $10.7 million), with a further $103.4 million (2025: $114.8 million) due to be paid over the life of the loans and swaps until their maturity in 2038.

Transactions and balances with key management personnel and other related parties

All transactions that involve the related parties listed below are dealt with on normal commercial terms and conditions, and without reference to the key management personnel concerned. No provision has been required, nor any expense recognised, for impairment of receivables from related parties.

Key management person	**Related party**	**Key management person relationship with related party**	**Services provided to the related party**
Christopher Barrett, Director	Department of Treasury and Finance	Secretary	Loan and deposit products and advisory services

28. Undrawn client loan facilities

Undrawn client loan facilities that did not expire on 30 June 2026 totalled $2,149.8 million (2025: $1,596.1 million).

29. Subsequent events

TCV had no material or significant events occurring after the reporting date.

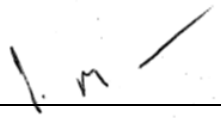
Certification of Financial Statements

The attached financial statements for Treasury Corporation of Victoria have been prepared in accordance with Direction 5.2 of the Standing Directions of the Assistant Treasurer under the *Financial Management Act 1994* (Vic), applicable Financial Reporting Directions, Australian Accounting Standards including interpretations, and other mandatory professional reporting requirements.

We further state that, in our opinion, the information set out in the Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows and accompanying notes, presents fairly the financial transactions during the year ended 30 June 2026 and financial position of Treasury Corporation of Victoria as at 30 June 2026.

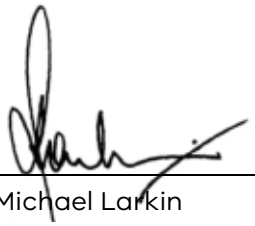
At the time of signing, we are not aware of any circumstance which would render any particulars included in the financial statements to be misleading or inaccurate.

We authorise the attached financial statements for issue on 18 August 2026.



Peter McGregor
Chair

Melbourne
Date: 18 August 2026



Michael Larkin
Managing Director and CEO

Melbourne
Date: 18 August 2026



Hazel Kenyon
Chief Financial Officer

Melbourne
Date: 18 August 2026

Disclosure index

The Annual Report of TCV is prepared in accordance with all relevant Victorian legislation and statutory disclosure requirements. This index has been prepared to facilitate identification of TCV's compliance with statutory disclosure requirements.

Victorian Legislation and Pronouncements	Requirement	Page Reference
Financial Reporting Directions		
FRD 10	Disclosure index	77
FRD 11	Disclosure of ex-gratia payments	56
FRD 12	Disclosure of major contracts	45
FRD 21	Responsible person and executive officer disclosures	73
FRD 22	Manner of establishment and the relevant Minister	11
FRD 22	Purpose, functions, powers and duties	10
FRD 22	Nature and range of services provided	12
FRD 22	Organisational charts	39
FRD 22	Key initiatives and projects	17
FRD 22	Workforce data, employment and conduct principals	45
FRD 22	Workforce inclusion policy	N/A
FRD 22	Occupational health and safety	43
FRD 22	Summary of the financial results	18
FRD 22	Significant changes in financial position	8
FRD 22	Operational and budgetary objectives	17
FRD 22	Subsequent events	75
FRD 22	Expenditure on consultancies	45
FRD 22	Expenditure on government advertising	N/A
FRD 22	Information and Communications Technology expenditure	45
FRD 22	Disclosure of asset maturity assessment	N/A
FRD 22	Emergency procurement	N/A
FRD 22	Social procurement	44
FRD 22	Procurement complaints	N/A
FRD 22	Review and study expenses	N/A
FRD 22	Disclosure of grants and transfer payments	N/A
FRD 22	Application of *Freedom of Information Act 1982* (Vic)	43
FRD 22	Application and operation of the *Public Interest Disclosures Act 2012* (Vic)	46
FRD 22	Statement on Competition and Taxation Policy	44

Victorian Legislation and Pronouncements	Requirement	Page Reference
FRD 22	Statement on *Carers Recognition Act 2012* (Vic)	N/A
FRD 22	Statement of compliance with *Building Act 1993* (Vic)	43
FRD 22	Summary of environmental performance	45
FRD 22	Statement of availability of other information	43
FRD 24	Reporting of environmental data by government entities	45
FRD 25	Local Job disclosures	43
FRD 29	Employees employed under Part 3 of the *Public Administration Act 2004*	N/A

Victorian Legislation and Pronouncements	Requirement	Page Reference
2018 Standing Directions		
SD5.1.4	Financial Management Compliance Attestation Statement	47
SD5.2.1(a)	Compliance with Australian accounting standards and other authoritative pronouncements	76
SD5.2.2	Declaration in financial statements	76
SD5.2.3	Declaration in report of operations	4
Legislation		
Freedom of Information Act 1982 (Vic)		43
Public Interest Disclosures Act 2012 (Vic)		46
Local Jobs First Act 2003 (Vic)		44
Financial Management Act 1994 (Vic)		43

Independent Auditor's Report

Victorian Auditor-General's Office

To the Board of the Treasury Corporation of Victoria

Opinion	I have audited the financial report of the Treasury Corporation of Victoria (the Corporation) which comprises the: • statement of financial position as at 30 June 2026 • statement of comprehensive income for the year then ended • statement of changes in equity for the year then ended • statement of cash flows for the year then ended • notes to the financial statements, including material accounting policy information • certification of financial statements. In my opinion, the financial report presents fairly, in all material respects, the financial position of the Corporation as at 30 June 2026 and its financial performance and cash flows for the year then ended in accordance with the financial reporting requirements of the *Financial Management Act 1994* and applicable Australian Accounting Standards.
Basis for opinion	I have conducted my audit in accordance with the *Audit Act 1994* which incorporates the Australian Auditing Standards. I further describe my responsibilities under that Act and those standards in the *Auditor's Responsibilities for the Audit of the Financial Report* section of my report. My independence is established by the *Constitution Act 1975*. My staff and I are independent of the Corporation in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report in Victoria. My staff and I have also fulfilled our other ethical responsibilities in accordance with the Code. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.
Other information	The Board of the Corporation is responsible for the Other Information, which comprises the information in the Corporation's annual report for the year ended 30 June 2026, but does not include the financial report and my auditor's report thereon. My opinion on the financial report does not cover the Other Information and accordingly, I do not express any form of assurance conclusion on the Other Information. However, in connection with my audit of the financial report, my responsibility is to read the Other Information and in doing so, consider whether it is materially inconsistent with the financial report or the knowledge I obtained during the audit, or otherwise appears to be materially misstated. If, based on the work I have performed, I conclude there is a material misstatement of the Other Information, I am required to report that fact. I have nothing to report in this regard.
Key audit matter	A key audit matter is a matter that, in my professional judgement, was of most significance in my audit of the financial report of the current period. This matter was addressed in the context of my audit of the financial report as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on this matter.

Level 31 / 35 Collins Street, Melbourne Vic 3000
T 03 8601 7000 enquiries@audit.vic.gov.au www.audit.vic.gov.au

Key audit matter	How I addressed the matter
Valuation of financial instruments carried at fair value and related net gain on financial assets and liabilities at fair value Refer to Note 7 of the financial report for the accounting policy associated with the valuation of financial instruments and the fair value determination section of the relevant financial instrument notes for the assumptions applied by management in valuing financial instruments.	
Financial assets at fair value - $222.7 billion. Financial liabilities at fair value - $222.3 billion. Net loss on financial assets and liabilities at fair value - $43.3 million. I considered this to be a key audit matter because: • financial instruments and the related fair value gain on financial assets and liabilities are financially significant • the underlying models used by management to reliably fair value financial instruments with higher estimation uncertainty are complex • a significant degree of management judgement is required in valuing these financial instruments • the performance of financial markets fluctuated over the period impacting the value of financial assets • manual valuation adjustments made outside of the system are complex and subject to management judgement • a small adjustment to a valuation input may have a significant impact on the fair value of each financial instrument • extensive disclosures are required by Australian Accounting Standards which are critical to the users understanding of the valuation of financial instruments carried at fair value.	My key procedures included: • gaining an understanding of the valuation processes and identifying key controls supporting the valuation of financial instruments, and the calculation and measurement of related net gains • assessing the sufficiency and appropriateness of methodologies and valuation models across financial instrument classes • assessing the design and operating effectiveness of key manual, IT-dependent manual and automated controls supporting the valuation processes • assessing the characteristics and valuation methodology for each type of financial instrument and categorising them based on the level of estimation uncertainty in the valuation • engaging valuation specialists to perform independent testing of key valuation inputs, valuation methodology and assumptions for financial instruments with a higher level of estimation uncertainty • assessing, in conjunction with our valuation specialists, any manual fair value adjustments made to financial assets and liabilities that impact the net gain • obtaining independent counterparty confirmations of financial instruments at 30 June 2026 and agreeing these to the recorded balances • assessing the completeness and adequacy of financial statements disclosures against the requirements of Australian Accounting Standards.

The Board's responsibilities for the financial report	The Board of the Corporation is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the *Financial Management Act 1994,* and for such internal control as the Board determines is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error. In preparing the financial report, the Board is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless it is inappropriate to do so.
Auditor's responsibilities for the audit of the financial report	As required by the *Audit Act 1994*, my responsibility is to express an opinion on the financial report based on the audit. My objectives for the audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report. As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also: • identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control • obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control • evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board • conclude on the appropriateness of the Board's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern • evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

Auditor's responsibilities for the audit of the financial report (continued)	I communicate with the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit. From the matters communicated with the Board, I determine those matters that were of most significance in the audit of the financial report of the current period and are therefore key audit matters. I describe these matters in the auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in the auditor's report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



MELBOURNE
24 August 2026

Andrew Greaves
Auditor-General

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	+61 3 9911 3636	Dealing room
	+61 3 9651 4802	Settlements
Facsimile	+61 3 9651 4880	General

Registry of Inscribed Stock	Inscribed stock registries are operated by Computershare Investor Services Pty Ltd, located at: Yarra Falls, 452 Johnston Street, Abbotsford, Victoria, 3067 Telephone: +61 3 9415 5000
Government Bonds of Victoria	Free call number 1800 628 008
Designated Investment Bonds	For information on Designated Investment Bonds issued under the Australian Department of Immigration and Border Protection, please email tcv@tcv.vic.gov.au or telephone +61 3 9911 3636.

This document is produced by TCV for general information purposes and is not a recommendation, solicitation or invitation to purchase, hold or sell any notes or any other instruments issued or to be issued by TCV.

The information provided is based on facts and data available to TCV at the time of its preparation. It is in summary form and does not purport to be complete. It is not intended to be relied upon as advice and has been prepared without reference to the financial situation, funding requirements, investment objectives or specific needs of any particular client. The information is not to be used or relied upon as a substitute for professional financial, legal, tax or social advice, and the obligation to conduct such due diligence remains with the recipient.

This document may contain forward-looking statements including statements or opinions regarding the author's intent, belief or current expectations regarding TCV's business operations, economic and market conditions, financial instruments and credit markets. When used in this document, the words "estimate", "project", "intend", "anticipate", "believe", "expect", "may", "should" and similar expressions are intended to identify forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of the document. Opinion and forecasts do not guarantee future outcomes, performance or rates as they will be subject to variations due to fluctuations and changed financial market or economic conditions. TCV does not undertake to publicly release the result of any revisions to these forward-looking statements to reflect events or circumstances after the date of the document.

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