

PARLIAMENT OF VICTORIA

Public Accounts and Estimates Committee



2026–27 Budget Estimates questionnaire

Department of Justice and Community Safety

Contents

Contents	2
Questionnaire information.....	4
Major initiatives.....	5
Strategic issues	34
Revenue and expenditure – variances	39
Revenue initiatives – new and changed.....	46
Expenditure – new programs and initiatives (output and asset)	48
Expenditure – lapsing programs (output initiatives, including grants)	66
Capital asset expenditure.....	89
Public Private Partnerships – expenditure	90
Public Private Partnerships – expected and actual benefits	92
Major project contracting – DTP only	96
Savings initiatives	97
Use of funds saved from other programs or initiatives.....	99
Service delivery.....	100
Departmental objectives	124
Objective indicators.....	126
Outputs.....	128
Performance measures	131
Employees	159
Workforce capability and capacity	168
Contractors.....	169
Consultants.....	171
Labour Hire arrangements	175
Enterprise Bargaining Agreements.....	177
Relationship between the Commonwealth and Victoria	178
Climate Change.....	179
Gender Responsive Budgeting	183
Implementation of PAEC recommendations.....	196
Community consultation on budget initiatives	207
Victoria’s Housing Statement	216
Cyber security.....	217
Health spending – DH only	221
Large scale infrastructure projects – DTF/DTP only	222

Economic forecast – DTF only	223
Grants – DTF only	224
Equity funding – DTF only.....	225
Land transfer duty – DTF only	226
Public Private Partnerships – modifications and accountability – DTF only	227
Net Debt – DTF only.....	228
Long term financial management objectives – DTF only	229

Questionnaire information

The Committee's Inquiry into the 2026–27 Budget Estimates examines the Government's expenditure and revenue raising plan.

The Committee's Budget Estimates inquiry aims to benefit the Parliament and the community by:

- promoting the accountability, transparency and integrity of the executive and the public sector
- encouraging effective and efficient delivery of public services and assets
- enhancing understanding of the budget estimates and the wider economic environment
- assisting members of Parliament in their deliberation on the appropriation bills.

This questionnaire seeks information about how the budget affects each department, including how budget allocations are connected to service delivery, infrastructure projects and assets, and other key economic, financial management and emerging issues.

Timeline and format

Responses to this questionnaire are due by **5.00pm on 8 May 2026**.

It is essential that the Committee receive responses by this date to allow sufficient time to consider them before the budget estimates hearings.

The completed questionnaire and Excel worksheet in response to Question 10 should be sent (in the format received) to: paec@parliament.vic.gov.au.

Consistency with the budget papers

Wherever referring to an initiative (including output, asset and savings initiatives) that is also referred to in the budget papers, please use the name used in the budget papers. This ensures that the Committee can correlate the information provided by the department with the information in the budget papers.

Wherever providing details about the department (including amounts of funding, anticipated expenditure and revenue and savings targets) please provide figures for the department on the same basis of consolidation as is used in the budget papers, unless otherwise specified.

Machinery of government changes

For initiatives (including output, asset and savings initiatives) that have been subject to any prior machinery of government changes, the department with responsibility for the initiative at the time of the 2026–27 Budget is the relevant reporting department for this inquiry.

Specific guidance

Additional guidance is provided for particular questions in the questionnaire.

For any inquiries about this questionnaire, please contact the Committee secretariat:

paec@parliament.vic.gov.au or 03 8682 2867.

Kathleen Hurley, Financial Analyst at kathleen.hurley@parliament.vic.gov.au

Charlotte Lever, Lead Analyst at charlotte.lever@parliament.vic.gov.au

Ryan Kennedy, Research Officer at ryan.kennedy@parliament.vic.gov.au

<mailto:rowen.germain@parliament.vic.gov.au>

Major initiatives

Question 1

What progress has been made in implementing the major initiatives/programs identified in the 2025–26 Budget for the department. Please identify a minimum of five initiatives/programs.

Response

Department of Justice and Community Safety						
	Major initiatives/programs	Objectives	Output	Activities undertaken	Progress against performance measures as at 30 April 2026	Progress achieved against key Government objectives
1.	Continuing early intervention and resolution legal services	To deliver critical legal assistance to vulnerable and disadvantaged Victorians, with a focus on early intervention and integrated services.	Public Prosecutions and Legal Assistance	<p>Key activities undertaken to date include:</p> <ul style="list-style-type: none"> Maintenance of the community legal centre Family Violence and Assistance Fund's funding quantum 10 early intervention programs delivered by community legal centres Victorian Aboriginal Legal Service continuing delivery of culturally safe legal services at hubs in five regional locations Five long-standing health justice partnerships to maintain current service delivery levels The Federation of community legal centres for 	<p>There are no specific performance measures for this initiative.</p> <p>This initiative is funded via the Early Intervention Investment Framework. The funded service providers report annually against outcomes measures which capture the improved client outcomes and system wide reduction in acute service usage their programs deliver.</p>	<p>The initiative contributes to the government's priority to invest in early intervention projects which improve peoples' lives and reduce pressure on acute services via the Early Intervention Investment Framework.</p> <p>This progresses the government's objective of investing in services to maximise economic and social benefits.</p>

Department of Justice and Community Safety						
	Major initiatives/programs	Objectives	Output	Activities undertaken	Progress against performance measures as at 30 April 2026	Progress achieved against key Government objectives
				<p>its sector data capability service</p> <ul style="list-style-type: none"> The specialist family violence pre-court engagement service delivered by Victoria Legal Aid, community legal centres and Victoria Police. 		
2.	Further supporting our emergency services and volunteers	To support emergency services and volunteers to ensure they have the tools and resources they need to respond and keep Victorians safe, and assist recovery from emergency events and natural disasters.	Emergency Management Capability	<p>Funding has driven the following outcomes and achievements across a number of areas:</p> <ul style="list-style-type: none"> CFA has accelerated procurement programs for fleet replacement to deliver more new vehicles sooner than previously scheduled. VICSES has established the VICSES Rescue Vehicle Build Panel to streamline delivery of new vehicles VICSES is delivering maintenance activities to support improved asset condition, compliance and reliability of VICSES facilities. The 2025-26 round of VESEP funding, which doubled to \$62m, saw: 	There are no specific performance measures for this initiative.	<p>This initiative contributes to Priority four of the Strategic Roadmap for Emergency Management in Victoria 2022-28 (a sustainable emergency management workforce that represents the people it serves).</p> <p>This initiative includes Action 4.2 of the Victorian Strategic Action Plan 2025-2028.</p>

Department of Justice and Community Safety						
	Major initiatives/programs	Objectives	Output	Activities undertaken	Progress against performance measures as at 30 April 2026	Progress achieved against key Government objectives
				<ul style="list-style-type: none"> ○ 102 grants provided to fund operational equipment. ○ 141 grants provided to support the purchase and/or refurbishment of vehicles and appliances. ○ 90 grants provided to enable facility improvements and upgrades. ● Project Director recruited and project planning underway to commence delivery of uplift to the VicEmergency app and Emergency Management Common Operating Picture (EM-COP). 		
3.	Stolen Generations Reparations Package (Package)	The Package addresses the trauma and suffering caused by the forced removal of Aboriginal children from their families,	Financial redress, restorative programs and written and in-person apologies	<ul style="list-style-type: none"> ● DJCS has established a culturally safe and supported application process for members of the Stolen Generations, and embedded Aboriginal leadership in guiding implementation and determining Package eligibility. 	As of 30 April 2026: <ul style="list-style-type: none"> ● 33 applications have been received in total and reparations payments of \$75.92 million have been made to 760 applicants. ● 508 written apology letters have been signed by the Premier 	<ul style="list-style-type: none"> ● The Package addresses the trauma and suffering caused by the forced removal of Aboriginal children from their families, culture and Country and was designed by the Stolen Generations Steering Committee,

Department of Justice and Community Safety						
	Major initiatives/programs	Objectives	Output	Activities undertaken	Progress against performance measures as at 30 April 2026	Progress achieved against key Government objectives
		culture, and Country.		<ul style="list-style-type: none"> Applicants can access up to 35 hours of trauma-informed counselling, 5 hours of financial advice and 5 hours of legal advice. DJCS has also established a range of restorative programs that complement financial reparations, including written apology and an in-person apology from the Victorian Government, and access to removal records held by state and federal government agencies. DJCS is continuing its work with community partners on the development and delivery of remaining restorative programs which focus on connection, collective healing, as well as the recording and sharing of personal experiences. 	<p>and delivered to eligible applicants.</p> <ul style="list-style-type: none"> 61 applicants have received an In-Person Apology. The Premier delivered the first in-person apology on 10 October 2024 on Wurundjeri Country in Melbourne and the Attorney General delivered the second in-person apology on 19 August 2025 on Gunaikurnai Country, Bairnsdale, Gippsland. As of 30 April 2026, 119 applicants have received their records from DFFH, 43 applicants have received their records from AIS and 53 applicants have received their records from NAA through the Access to Records Program. 	<p>made up of members of the Stolen Generations, their descendants and community-controlled support organisations.</p> <ul style="list-style-type: none"> The establishment of an Advisory Committee and an Independent Assessment Panel ensure continued Aboriginal leadership in guiding implementation of the Package and determining Package eligibility. Restorative Program development and delivery continue to progress in partnership with Aboriginal community partners

Department of Justice and Community Safety						
	Major initiatives/programs	Objectives	Output	Activities undertaken	Progress against performance measures as at 30 April 2026	Progress achieved against key Government objectives
4.	Establishing a modern integrated tobacco and liquor regulator and supporting effective regulation	To establish a tobacco regulator to ensure the effective regulation of the Victorian tobacco industry.	Liquor, Tobacco, Gambling and Casino Regulation	<p>Funding for this initiative has supported the following significant activities, outcomes and achievements:</p> <ul style="list-style-type: none"> Establishment of the tobacco regulator, Tobacco Licensing Victoria (TLV) Implementation of the tobacco licensing scheme, which commenced on 1 July 2025 Development of TLV's compliance inspection plan Commencement of compliance and enforcement inspections from 1 February 2026. <p>Additional activities include the creation of a public register of tobacco licensees, the launch of an online webform to manage licence enquiries and reports of suspected illicit tobacco activity, and the publication of newsletters and website content to support stakeholder awareness and understanding of the licensing scheme.</p>	<p><u>Target:</u> 10,000 tobacco licence applications reviewed and determined</p> <p><u>Actual:</u> 4,924 tobacco licence applications received; and 3,814 reviewed and determined.</p> <p><u>Target:</u> 95% of reviewable tobacco licensing decisions made within 28 days of receiving an application for internal review.</p> <p><u>Actual:</u> 100%</p> <p><u>Target:</u>80% of tobacco inspections completed in accordance with compliance inspection plan.</p> <p><u>Actual:</u> 96.5%.</p> <p><u>Target:</u>500 tobacco inspections completed.</p> <p><u>Actual:</u> 161 inspections completed. *</p> <p>*performance on track for the operational period noting target is for a 12 month period.</p>	<p>The establishment of TLV and implementation of the tobacco licensing scheme (commenced 1 July 2025) directly contribute to Objective 6: <i>Promoting responsible liquor, tobacco and gambling industries and supporting a safe and sustainable racing sector.</i></p> <p>This objective focuses on minimising harm through effective regulation of the gambling, tobacco and liquor industries. TLV plays a key role in advancing this objective by strengthening oversight, improving compliance, and supporting a more transparent and accountable tobacco sector.</p> <p>TLV has commenced a range of enforcement activities in response to non-compliance.</p>

Department of Justice and Community Safety						
	Major initiatives/programs	Objectives	Output	Activities undertaken	Progress against performance measures as at 30 April 2026	Progress achieved against key Government objectives
						In addition to administering the licensing scheme, TLV continues to collaborate with operational partners, including Victoria Police, to regulate the tobacco industry and disrupt the illicit tobacco market. These coordinated enforcement efforts support broader harm minimisation outcomes and enhance regulatory integrity.
5.	Community Safety Package Prisoner Supervision and Support output	Effective management of prisoners and offenders and provision of opportunities for rehabilitation and reparation	Prisoner Supervision and Support	<ul style="list-style-type: none"> Operationalised 1,808 additional public and private prison beds between June 2025 and April 2026. Delivered an uplift of workforce training, including safety measures and increased capacity of remand-focused services and programs. Developed and delivered new de-escalation and dynamic risk assessment training for uniformed staff. 	There are no specific performance measures for this initiative.	<p>This initiative contributes to the government’s key objective of upholding community safety by:</p> <ul style="list-style-type: none"> increasing the capacity of Victoria’s prisons to meet the increased demand expected from the bail reforms, and supporting people in prison to rehabilitate and reintegrate into

Department of Justice and Community Safety						
	Major initiatives/programs	Objectives	Output	Activities undertaken	Progress against performance measures as at 30 April 2026	Progress achieved against key Government objectives
				<ul style="list-style-type: none"> Recruited 597 additional staff across custodial officer grades, VPS grades and Allied Health, with 481 having commenced as at 8 April 2026. increased the capacity of primary health and forensic mental health services and ensured sufficient subacute medical beds are available for health services to meet the increased demand, including implementing arrangements for the continued operation of 20 subacute beds at Port Phillip Prison. 		the community at the end of their time in prison, reducing recidivism.
6.	Community Safety Package Youth Justice components	To ensure Youth Justice safely accommodates increased demand following reforms to bail and community safety laws.	Youth Justice Custodial Services and Youth Justice Community Services	<p>Key activities undertaken to date include:</p> <ul style="list-style-type: none"> Operationalising 88 rooms across Parkville and Cherry Creek Youth Justice Precincts, supported by the recruitment of 320 additional staff (285 YJW staff recruited to date). Expanding the in-house Statewide Rehabilitation Service as well as primary 	There are no specific performance measures for this initiative.	This initiative contributes to the delivery of the Victorian Government's commitment to keep communities safe and reduce reoffending.

Department of Justice and Community Safety						
	Major initiatives/programs	Objectives	Output	Activities undertaken	Progress against performance measures as at 30 April 2026	Progress achieved against key Government objectives
				<p>health care and supports for young people in custody</p> <ul style="list-style-type: none"> • Expansion of Aboriginal Youth Justice (AYJ) programs, including: <ul style="list-style-type: none"> • expanding the Aboriginal Youth Justice Hubs initiative and Family Centred Program to further locations • maintaining core community program roles across several funded agencies, re-establishing Aboriginal Case Management Review Panels • implementation of relevant <i>Youth Justice Act 2024</i> components. 		
7.	Continuity of the road safety camera network (Statewide) 2	To contribute to road safety through continued enforcement of seatbelt requirements and detection of portable device offences.	Fines and Road Safety Enforcement	<p>Extended the current service agreement and expand the number of enforcement hours and DDS trailers (up to 100,000 annual hours and 12 DDS trailers) from 1 July 2025.</p> <p>Progressed planning for the market approach (request for tender) to expand DDS camera operations to 200,000 hours annually.</p>	There are no specific performance measures for this initiative.	<p>Contract options were enacted to continue delivery of DDS camera operations from 1 July 2025.</p> <p>DDS camera operations commenced increasing 1 October 2026 and are on track to deliver 100,000 hours by 30 June 2027.</p>

Department of Justice and Community Safety						
	Major initiatives/programs	Objectives	Output	Activities undertaken	Progress against performance measures as at 30 April 2026	Progress achieved against key Government objectives
		To expand hours of operation of DDS cameras to 200,000 hours annually by 2028.		Completed a trial of fixed DDS cameras – ahead of a statewide rollout as part of increasing to 200,000 annual hours.		

Victoria Police						
	Major initiatives/programs	Objectives	Output	Activities undertaken	Progress against performance measures as at 30 April 2026	Progress achieved against key Government objectives
1.	Embedded Youth Outreach Program (EYOP)	EYOP is led by Victoria Police and delivered in partnership with youth workers to deliver joint after-hours services aimed at reducing youth offending. The objective of EYOP is to reduce the risk of long-term	Policing and Community Safety	EYOP has been delivering services across 4 delivery sites operating from Werribee, Dandenong, Caroline Springs and Shepparton police stations. These sites service the Wyndham, Hobsons Bay, Maribyrnong, Greater Dandenong, Cardinia, Casey, Melton, Brimbank and Greater Shepparton Local Government Areas.	Victoria Police reports on the EYOP via the performance measure 'Number of youth referrals' in the Department Performance Statement. This measure captures the number of youth referrals recorded in the Victoria Police eReferrals (VPeR) System.	EYOP has engaged an independent evaluator, CFBS at Swinburne University to provide a multi-year evaluation of the initiative. In addition to the existing sites in Werribee and Dandenong (funded in the 2021-22 State Budget), funding was provided in the 2024-25 State Budget to enhance and expand the

Victoria Police						
	Major initiatives/programs	Objectives	Output	Activities undertaken	Progress against performance measures as at 30 April 2026	Progress achieved against key Government objectives
		involvement in the criminal justice system by engaging with a young person in real time, assessing their needs and referring them to youth specific supports.		<p>Youth workers and police have engaged with a high volume of young people with complex needs. One hundred per cent of all young people who consent to speak to a youth worker have been assessed for criminogenic and welfare needs using an evidence-based tool developed specifically for the program.</p> <p>A new pilot targeting complex EYOP clients has commenced at the metropolitan EYOP sites (Caroline Springs, Dandenong, and Werribee) aimed at increasing levels of engagement with support services.</p>		program to Shepparton and Caroline Springs.

Question 2

What initiatives or programs have been streamlined or eliminated from the 2025–26 and 2026–27 Budget in line with the Government’s response to the Independent Review of the Victorian Public Service?¹

Response

Department of Justice and Community Safety				
Initiative/program	Reason for streamlining/elimination	Anticipated saving in 2026–27	Anticipated impact on department/agency	Anticipated impact on service delivery
Absorb Emergency Recovery Victoria (ERV) into Emergency Management Victoria (EMV)	Supports move towards a coordinated, all hazards approach, clarifies responsibilities for preparing for emergencies or supporting recovery when emergencies occur.	\$0.107m	Emergency Management Victoria (EMV) and Emergency Recovery Victoria (ERV) have been merged onto one organisational unit within DJCS.	Nil expected.
Victoria Police				
N/A				

¹ Victorian Government, *Ensuring the public sector is focussed on what matters most*, Melbourne, 2025.

Question 3

For each of the output initiatives detailed in the 2022 Victorian Economic and Fiscal Update, 2023–24 Budget, 2023–24 Budget Update, 2024–25 Budget, 2024–25 Budget Update, 2025–26 Budget and the 2025–26 Budget Update that have allocated funding in 2025–26 and 2026–27,² please detail (on the same basis of consolidation as the budget papers):

- the original funding allocation for 2025–26 and 2026–27
- the current expected funding allocation for 2025–26 and 2026–27
- an explanation for any variances between the current funding and what was originally published in the budget papers when the initiative was announced. If machinery of government changes affected the implementation of these initiatives, please detail how.

Department of Justice and Community Safety							
	Output initiative	Original funding allocation for 2025–26	Current expected funding allocation for 2025–26	Explanation of variance (if any)	Original funding allocation for 2026–27	Current expected funding allocation for 2026–27	Explanation of variance (if any)
2022 Victorian Economic and Fiscal Update	Fiskville Redress Scheme	9.80	0.00	Variance reflects funding received in previous financial years in line with recognised accounting practice under the Australian Accounting Standards to provision for redress schemes.	N/A	N/A	N/A
2022 Victorian Economic and Fiscal Update	Support for victims of sexual violence	6.19	6.19	No variance	N/A	N/A	N/A
2023–24 Budget	Operationalising a new	3.07	0.00	Variance reflects the bringing forward of	3.09	0.00	Variance reflects the bringing forward of

² Please include any programs that originally had funding allocated for 2025–26 and 2026–27 but no longer have funding.

Department of Justice and Community Safety							
	Output initiative	Original funding allocation for 2025–26	Current expected funding allocation for 2025–26	Explanation of variance (if any)	Original funding allocation for 2026–27	Current expected funding allocation for 2026–27	Explanation of variance (if any)
	financial assistance scheme for victims of crime (FAS)			funding from 2025-26 into 2024-25 to align with the first-time recognition of provisional requirements for the financial assistance scheme.			funding from 2026-27 into 2024-25 to align with the first-time recognition of provisional requirements for the financial assistance scheme.
2023–24 Budget	Preventing youth offending through early intervention	4.62	4.31	Variance reflects an approved rephase of funding from 2025-26 into previous financial years 2023-24 and 2024-25.	Nil	Nil	No variance.
2023–24 Budget	Next generation computer aided dispatch system for Triple Zero	TBC	50.08	Funding was reported as 'tbc' at the time of the 2023-24 Budget as commercial arrangements were still to be finalised.	TBC	16.23	Funding was reported as 'tbc' at the time of the 2023-24 Budget as commercial arrangements were still to be finalised.
2023–24 Budget	Public water safety interventions	3.19	3.19	No variance.	3.27	3.27	No variance.
2023–24 Budget	Strengthening critical Victorian community	2.34	3.84	Variance reflects an approved rephase of funding from 2024-25.	2.38	2.38	No variance.

Department of Justice and Community Safety							
	Output initiative	Original funding allocation for 2025–26	Current expected funding allocation for 2025–26	Explanation of variance (if any)	Original funding allocation for 2026–27	Current expected funding allocation for 2026–27	Explanation of variance (if any)
	information services						
2023–24 Budget	Implementing a new and sustainable clinical forensic medicine service model	7.01	7.01	No variance.	7.23	7.23	No variance.
2023–24 Budget	Embedding and expanding the BlueHub Police Mental Health Project	1.00	1.00	No variance.	1.00	1.00	No variance.
2023–24 Budget	Health-based response to public intoxication (DJCS only)	0.90	1.03	Rephased budget due to change in contract delivery milestones for an evaluation by Monash University on the justice-based impacts of the public intoxication reform.	Nil	Nil	No variance.
2023–24 Budget	Women’s custodial health services	9.59	9.59	No variance.	10.48	10.48	No variance.

Department of Justice and Community Safety							
	Output initiative	Original funding allocation for 2025–26	Current expected funding allocation for 2025–26	Explanation of variance (if any)	Original funding allocation for 2026–27	Current expected funding allocation for 2026–27	Explanation of variance (if any)
2023–24 Budget	Justice system costs associated with court programs	0.47	0.47	No variance.	0.48	0.48	No variance.
2023–24 Budget	Specialist family violence legal assistance at court (Includes transfer from Victoria Police)	3.41	3.41	No variance.	3.41	3.40	Negligible variance.
2023–24 Budget	Supporting Community Sector Jobs	1.00	1.00	No variance.	1.06	1.06	No variance.
2023–24 Budget	Protecting integrity in local government	0.63	0.63	No variance.	0.63	0.63	No variance.
2023–24 Budget	Backing jobs in Victorian Racing	23.00	23.00	No variance.	18.00	18.00	No Variance.
2023–24 Budget	Backing Victoria's Racing Industry: increase to	118.60	Any questions in relation to this initiative should be directed to the Treasurer.	Any questions in relation to this initiative should be directed to the Treasurer.	123.30	Any questions in relation to this initiative should be	Any questions in relation to this initiative should be directed to the Treasurer.

Department of Justice and Community Safety							
	Output initiative	Original funding allocation for 2025–26	Current expected funding allocation for 2025–26	Explanation of variance (if any)	Original funding allocation for 2026–27	Current expected funding allocation for 2026–27	Explanation of variance (if any)
	wagering revenue payment					directed to the Treasurer.	
2023–24 Budget Update	Historical Forced Adoption Redress Scheme for mothers	0.27	0.27	No variance.	Nil	Nil	No Variance.
2023–24 Budget Update	Supporting Community Sector Jobs	2.50	2.50	No variance.	2.50	2.50	No variance.
2024–25 Budget	Supporting and safeguarding vulnerable Victorians	5.14	5.14	No variance.	5.29	5.29	No variance.
2024–25 Budget	Country Fire Authority – New urban pumpers	0.05	0.05	No variance.	0.88	0.88	No variance.
2024–25 Budget	Emergency management information and warnings systems	0.42	5.22	The variance reflects a transfer from asset to output appropriation to align with the nature of expenditure and rephases from 2024-25	0.43	1.23	The variance reflects a rephase from 2025-26 into 2026-27 to align with revised project delivery timelines.

Department of Justice and Community Safety							
	Output initiative	Original funding allocation for 2025–26	Current expected funding allocation for 2025–26	Explanation of variance (if any)	Original funding allocation for 2026–27	Current expected funding allocation for 2026–27	Explanation of variance (if any)
				into 2025-26, and from 2025-26 into 2026-27 to align with revised project delivery timelines.			
2024–25 Budget	Emergency management radio network	tbc	33.62	Funding was not reported in 2024-25 Budget as commercial arrangements were still to be finalised.	tbc	23.21	Funding was not reported in 2024-25 Budget as commercial arrangements were still to be finalised.
2024–25 Budget	Fire Rescue Victoria – New aerial platform pumpers	0.27	0.27	No variance.	Nil	Nil	No variance.
2024–25 Budget	State Control Centre Workforce	8.15	8.15	No variance.	8.31	8.31	No variance.
2024–25 Budget	VICSES volunteer training and facilities	1.20	1.20	No variance.	0.6	0.60	No variance.
2024–25 Budget	Water Safety	4.61	4.61	No variance.	Nil	Nil	No variance.
2024–25 Budget	Justice system costs associated	5.34	5.34	No variance.	5.49	5.49	No variance.

Department of Justice and Community Safety							
	Output initiative	Original funding allocation for 2025–26	Current expected funding allocation for 2025–26	Explanation of variance (if any)	Original funding allocation for 2026–27	Current expected funding allocation for 2026–27	Explanation of variance (if any)
	with court programs						
2024–25 Budget	Supporting the corrections system to improve community safety	18.43	18.43	No variance.	7.09	7.09	No variance.
2024–25 Budget	Community sector legal support and early intervention services	9.03	9.03	No variance.	5.46	5.46	No variance.
2024–25 Budget	Safeguarding public prosecution services	11.17	11.17	No variance.	9.13	9.13	No variance.
2024–25 Budget	Preventing and responding to gambling harm	41.09	8.10	Transfer to Department of Health (DH) of \$33 million recognising the abolishment of Victorian Responsible Gambling Foundation (VRGF) and certain functions responding to gambling harm would	41.79	8.54	The total funding remains unchanged, compromising the DJCS component and a transfer to DH of \$33.25 million to deliver the gambling related harm activities

Department of Justice and Community Safety							
	Output initiative	Original funding allocation for 2025–26	Current expected funding allocation for 2025–26	Explanation of variance (if any)	Original funding allocation for 2026–27	Current expected funding allocation for 2026–27	Explanation of variance (if any)
				transfer to DH and be funded through the newly established Gambling Harm Response Fund.			that are their responsibilities.
2024–25 Budget	Enhanced Youth Justice bail supervision and support	11.57	9.00	Demand for the program reached projected levels in October 2025. Placements into the program are reliant on independent Court outcomes.	11.31	11.31	No Variance
2024–25 Budget	Continuing to support a safe and stable Youth Justice system	8.70	8.70	No variance.	8.90	8.90	No variance.
2024–25 Budget Update	Strengthening Women’s Safety – legal services and supports	4.26	4.49	Variance reflects the realignment of funding, via approved rephases and Treasurer’s Advance reinstatement, with revised project milestones.	2.09	3.35	Variance reflects the realignment of funding, via approved rephases and Treasurer’s Advance reinstatement, with revised project milestones.

Department of Justice and Community Safety							
	Output initiative	Original funding allocation for 2025–26	Current expected funding allocation for 2025–26	Explanation of variance (if any)	Original funding allocation for 2026–27	Current expected funding allocation for 2026–27	Explanation of variance (if any)
2024–25 Budget Update	Supporting our emergency services and volunteers	50.00	14.64	Variance reflects the realignment of funding via approved: <ul style="list-style-type: none"> transfers from output to asset funding in line with the nature of the forecast expenditure a rephase into future financial years in line with revised project milestones. 	50.00	46.76	Variance reflects the realignment of funding via approved: <ul style="list-style-type: none"> transfers from output to asset funding in line with the nature of the forecast expenditure partially offset by a rephase from 2025-26 in line with revised project milestones.
2025–26 Budget	Eliminating change and suppression practices	0.49	0.49	No variance.	0.49	0.49	No variance.
2025–26 Budget	Family violence risk assessment and information sharing schemes	2.49	2.49	No variance.	2.49	2.49	No variance.

Department of Justice and Community Safety							
	Output initiative	Original funding allocation for 2025–26	Current expected funding allocation for 2025–26	Explanation of variance (if any)	Original funding allocation for 2026–27	Current expected funding allocation for 2026–27	Explanation of variance (if any)
2025–26 Budget	Victims' Legal Service	3.16	3.16	No variance.	Nil	Nil	No variance.
2025–26 Budget	Victims of Crime Financial Assistance Scheme (FAS) continued operations	74.20	74.20	No variance.	70.00	70.00	No variance.
2025–26 Budget	Preventing crime in the community	1.46	1.46	No variance.	1.50	1.50	No variance.
2025–26 Budget	Backing Triple Zero Victoria to meet demand	9.36	9.36	No variance.	8.79	8.79	No variance.
2025–26 Budget	Better protecting Fire Rescue Victoria from cyber security threats	5.34	5.34	No variance.	5.99	5.99	No variance.
2025–26 Budget	Boosting Victoria's capability and capacity to	1.36	1.36	No variance.	1.45	1.45	No variance.

Department of Justice and Community Safety							
	Output initiative	Original funding allocation for 2025–26	Current expected funding allocation for 2025–26	Explanation of variance (if any)	Original funding allocation for 2026–27	Current expected funding allocation for 2026–27	Explanation of variance (if any)
	respond to critical incidents						
2025-26 Budget	Building more Country Fire Authority stations	0.51	0.51	No variance.	0.61	0.61	No variance.
2025-26 Budget	Strengthening Marine Search and Rescue and delivering new vessels	1.18	1.18	No variance.	1.20	1.20	No variance.
2025-26 Budget	Road Safety Action Plan 2	19.73	14.01	Variance reflects the realignment of funding with project milestones for the Distracted Driver and Seatbelt (DDS) Program.	17.45	19.02	Variance reflects the realignment of funding with project milestones for the Distracted Driver and Seatbelt (DDS) Program.
2025-26 Budget	Supporting the Inspector-General for Emergency Management Victoria	1.05	1.05	No variance.	0.80	0.80	No variance.

Department of Justice and Community Safety							
	Output initiative	Original funding allocation for 2025–26	Current expected funding allocation for 2025–26	Explanation of variance (if any)	Original funding allocation for 2026–27	Current expected funding allocation for 2026–27	Explanation of variance (if any)
2025-26 Budget	Supporting Victoria's State Control Centre	2.60	2.60	No variance.	2.60	2.60	No variance.
2025-26 Budget	Victorian Fire Season Campaign	6.83	6.48	Variance reflects the redirection of \$0.35m from Fire Season Campaign to Emergency Management Preparedness in support of the 2025-26 High Risk Weather Season to increase awareness and use of VicEmergency app.	7.06	7.06	No variance.
2025-26 Budget	Continuity of the road safety camera network	6.74	6.74	No variance.	15.42	15.42	No variance.
2025-26 Budget	Supporting the sustainability of fines services	9.51	9.51	No variance.	26.65	26.65	No variance.
2025-26 Budget	Establishing a modern integrated tobacco and	17.21	17.21	No variance.	15.85	15.85	No variance.

Department of Justice and Community Safety							
	Output initiative	Original funding allocation for 2025–26	Current expected funding allocation for 2025–26	Explanation of variance (if any)	Original funding allocation for 2026–27	Current expected funding allocation for 2026–27	Explanation of variance (if any)
	liquor regulator and supporting effective regulation						
2025-26 Budget	Victorian Fixated Threat Assessment Centre and initiatives to counter violent extremism (DJCS component only – see also Victoria Police table)	1.34	1.34	No variance.	0.80	0.80	No variance.
2025-26 Budget	Community Safety Package	278.07	340.39	Variance reflects an approved rephase of funding from 2026-27 to 2025-26.	407.98	344.65	Variance reflects an approved rephase of funding from 2026-27 to 2025-26.
2025-26 Budget	Supporting a safe and effective	9.84	9.84	No variance.	9.62	9.62	No variance.

Department of Justice and Community Safety							
	Output initiative	Original funding allocation for 2025–26	Current expected funding allocation for 2025–26	Explanation of variance (if any)	Original funding allocation for 2026–27	Current expected funding allocation for 2026–27	Explanation of variance (if any)
	corrections system						
2025-26 Budget	Continuing early intervention and resolution legal services	11.31	11.31	No variance.	11.72	11.72	No variance.
2025-26 Budget	Justice system costs associated with court programs	8.08	8.08	No variance.	7.68	7.68	No variance.
2025-26 Budget	Supporting community sector jobs	0.25	0.25	No variance.	0.26	0.26	No variance.
2025-26 Budget	Supporting a safe and effective Youth Justice system	42.35	42.35	No variance.	40.56	40.56	No variance.
2025–26 Budget Update	Anti-vilification reforms	0.93	0.93	No variance.	1.63	1.63	No variance.
2025–26 Budget Update	Community Safety Package – DJCS only	121.06	121.06	No variance.	171.68	171.68	No variance.

Department of Justice and Community Safety							
	Output initiative	Original funding allocation for 2025–26	Current expected funding allocation for 2025–26	Explanation of variance (if any)	Original funding allocation for 2026–27	Current expected funding allocation for 2026–27	Explanation of variance (if any)
2025–26 Budget Update	Emergency Preparedness Package	13.05	2.44	Variance relates to CFA allocation of \$10.61m held in central contingency subject to report back and acquittal of incurred expenditure	Nil	Nil	No variance.

Victoria Police							
	Output initiative	Original funding allocation for 2025–26 \$ million	Current expected funding allocation for 2025–26 \$ million	Explanation of variance (if any)	Original funding allocation for 2026–27 \$ million	Current expected funding allocation for 2026–27 \$ million	Explanation of variance (if any)
2022 Victorian Economic and Fiscal Update	Service Delivery Transformation Program	4.01	4.01	No variance.	N/A	N/A	N/A
2023–24 Budget	Drug tests on our roads	6.53	6.28	Variance reflects approved funding rephased into outer years.	6.63	6.88	Variance reflects approved funding rephased into 2026-27.
	Specialist Family Violence Legal Assistance at Court	1.63	1.63	No variance.	1.63	1.63	N/A
	Reducing future justice demand and keeping the community safe	3.27	2.58	Variance reflects approved funding rephased into outer years including 2028-29.	3.20	3.54	Variance reflects approved funding rephased into 2026-27.
2023–24 Budget Update	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2024–25 Budget	Youth Crime Prevention and Early Intervention Project (sourced from EIFF contingency)	1.63	0.33	Variance reflects approved funding rephased into outer years (2028-29).	1.67	1.67	No variance.
	Justice system costs associated	7.01	7.01	No variance.	7.48	7.48	No variance.

Victoria Police							
	Output initiative	Original funding allocation for 2025–26 \$ million	Current expected funding allocation for 2025–26 \$ million	Explanation of variance (if any)	Original funding allocation for 2026–27 \$ million	Current expected funding allocation for 2026–27 \$ million	Explanation of variance (if any)
	with court programs						
	Continuing to support a safe and stable Youth Justice system (WORC & YJB)	0.24	0.24	No variance.	0.27	0.27	No variance.
2024–25 Budget Update	N/A	N/A	N/A	N/A	N/A	N/A	N/A
2025–26 Budget	Victoria Police Recruitment	2.79	2.79	No variance.	2.60	2.60	No variance.
	Continuing early intervention and resolution legal services (Pre Court Engagement)	1.63	1.63	No variance.	1.62	1.62	No variance.
	Victorian Fixated Threat Assessment Centre and initiatives to counter violent extremism	3.92	3.92	No variance.	4.20	4.20	No variance.
	Supporting a safe and effective	1.09	0.68	Variance reflects approved funding	1.37	1.77	Variance reflects approved funding

Victoria Police							
	Output initiative	Original funding allocation for 2025–26 \$ million	Current expected funding allocation for 2025–26 \$ million	Explanation of variance (if any)	Original funding allocation for 2026–27 \$ million	Current expected funding allocation for 2026–27 \$ million	Explanation of variance (if any)
	Youth Justice system			rephased into outer years.			rephased into 2026-27.
	Embedded Youth Outreach Program (EYOP)	1.88	1.88	No variance.	1.94	1.94	No variance.
	Sustaining family violence risk management and information sharing	0.56	0.56	No variance.	0.58	0.58	No variance.
	Operationalisation of Wyndham Law Courts	6.44	6.44	No variance.	8.88	8.88	No variance.
	National Firearm Register (State funding)	N/A	N/A	N/A	4.54	4.54	No variance.
	Establishing a modern integrated tobacco and liquor regulator	2.38	2.38	No variance.	2.38	2.38	No variance.
2025–26 Budget Update	Community Safety Package (Procurement of additional handheld metal detectors)	11.34	11.34	No variance.	10.18	10.18	No variance.

Strategic issues

Question 4

In order of priority, please list the five most significant strategic issues that influenced the development of the department's estimates for the 2026–27 financial year. Please describe how the department will address these issues in 2026–27.

Response

Department of Justice and Community Safety			
	Strategic issue	How the department will address the issue in 2026–27	What progress, if any, has been made as at 30 April 2026, if applicable?
1.	Continuing critical programs in the corrections system	<p>DJCS will focus its efforts on continuing a range of programs and supports for vulnerable cohorts to assist their rehabilitation and reintegration, including:</p> <ul style="list-style-type: none"> • supporting people on remand and under short sentences, noting remand populations are increasing due to recent bail reforms • ensuring Government meets legal obligations to provide critical disability supports • meeting Government commitments to reducing family violence, and reducing reoffending through supporting strong family relationships • continuing to deliver Maribyrnong Community Residential Facility. 	<ul style="list-style-type: none"> • The 2026-27 Budget provides funding to continue a range of existing critical programs, including: <ul style="list-style-type: none"> ○ post-release support for people to transition back into the community ○ Prison Disability Support Initiative, which assists individuals with cognitive impairment ○ the Adapt, Take Stock, Look Ahead Suite (ATLAS) psycho-educational group sessions to people on remand to help them adjust to prison and build emotional and practical coping skills ○ Tuning into Respectful Relationships, a program to raise awareness of the elements of healthy, respectful relationships ○ Family Engagement Services and the Family Visits Program ○ the Maribyrnong Community Residential Facility (MCRF), which provides short-term transitional accommodation and wraparound reintegration support for men exiting prison who would otherwise face homelessness.

Department of Justice and Community Safety			
	Strategic issue	How the department will address the issue in 2026–27	What progress, if any, has been made as at 30 April 2026, if applicable?
			<ul style="list-style-type: none"> These programs have contributed to a reduction in reoffending, improved community safety, and made prison safer. They are critical to providing rehabilitative and transitional support for people across the system and mitigating the criminogenic impacts of imprisonment.
2.	Increasing Youth Justice system capacity to meet increased demand on the system resulting from community safety reforms	<p>Youth Justice has seen, and is expected to continue to experience, a significant increase in custodial system demand following the introduction of governments community safety reforms. It is critical that Youth Justice has the capacity to safely manage this demand, ensuring a stable operational environment for staff and young people.</p> <p>To support this, Youth Justice is recommissioning 75 custodial rooms at the Malmsbury Youth Justice Precinct, supported by the recruitment of more than 200 staff. This will bring Youth Justice’s total accommodation room capacity to 331 rooms (once opened).</p> <p>Youth Justice continuously monitors system demand to ensure a safe and stable youth justice custodial system.</p>	<ul style="list-style-type: none"> Youth Justice has commenced work to recommission 75 rooms at Malmsbury Youth Justice Precinct. Recruitment is underway to recruit all positions that will support the 75 rooms, with the first staff already operational onsite. Preparatory works to date include critical infrastructure and security upgrades that ensure all rooms are fit for purpose, onboarding service providers including a new primary health service, and a targeted recruitment campaign. Rooms will be opened via a staged approach. Malmsbury recommenced operation on 30 April 2026, with initial capacity of 30 rooms.
3.	Ensuring a culturally safe, fair, and accessible justice system for Aboriginal people	<p>DJCS will focus its efforts on working in partnership with the Victorian Aboriginal community to:</p> <ul style="list-style-type: none"> finalise and implement Phase 5 of the Aboriginal Justice Agreement (AJA) – which will be the new overarching roadmap to guide partnership efforts to reduce Aboriginal over-representation in the criminal justice system 	<ul style="list-style-type: none"> Invested in Aboriginal organisations to deliver innovative, community-led solutions to Aboriginal justice issues, including through the administration of over \$68.63 million in Commonwealth and State grant funding in 2025/26 under the AJA Community Grants Program. Over 98% of AJA Community Grants Program funding was provided to Aboriginal organisations, supporting self-determination through

Department of Justice and Community Safety			
	Strategic issue	How the department will address the issue in 2026–27	What progress, if any, has been made as at 30 April 2026, if applicable?
		<ul style="list-style-type: none"> • deliver a new community grants program to enable Aboriginal organisations to deliver self-determined supports to Aboriginal people on bail and remand, and • enhance self-determination and cultural safety in all justice and community safety systems and services - including through continued engagement in the Treaty implementation process, responding to recommendations of the Yoorrook Justice Commission and implementing emerging AJA priority actions. 	<p>transfer of resources and decision-making authority to Aboriginal communities.</p> <ul style="list-style-type: none"> • Implemented a diverse range of actions from AJA and Wirkara Kulpa, the first Aboriginal Youth Justice Strategy, to improve justice outcomes for Aboriginal adults and youth – in partnership with the Aboriginal community, through the suite of statewide, regional, local and issues-based AJA partnership structures. • Continued delivery of the Stolen Generations Reparations Package, including the commencement of in-person apologies to members of the Stolen Generations. • Supported Aboriginal self-determination through continued engagement with the Treaty implementation process, including steps to educate DJCS staff about treaty and positioning DJCS to provide robust, timely responses to issues that emerge in treaty implementation. • Significantly progressed development of AJA Phase 5, in partnership with Aboriginal community, which is anticipated to be completed in mid 2026. • Victoria is the only jurisdiction to be exceeding the justice targets of the National Agreement on Closing the Gap for reductions in incarceration rates for Aboriginal adults and children.
4.	Emergency response and recovery as natural disasters become more frequent and intense	<p>DJCS will focus its efforts on delivering the following 2026-27 budget initiatives:</p> <ul style="list-style-type: none"> • \$148.60 million for Country Fire Authority (CFA) to boost the safety and wellbeing of CFA volunteers, replace firefighting appliances and deliver facilities. 	<p><u>Delivery of firefighting appliances for CFA and FRV</u></p> <ul style="list-style-type: none"> • Progress towards securing procurement contracts for critical FRV fleet replacement vehicles. • Funding provided in 2025-26 has enabled CFA to bring forward procurement programs for fleet replacement.

Department of Justice and Community Safety			
	Strategic issue	How the department will address the issue in 2026–27	What progress, if any, has been made as at 30 April 2026, if applicable?
		<ul style="list-style-type: none"> • \$56.97 million for Fire Rescue Victoria (FRV) to support critical emergency vehicle and vessel replacement and maintenance, upgrade FRV’s human resources systems and support safety and gender inclusion measures at FRV stations. • \$6.97 million for Life Saving Victoria (LSV) to keep Victorians safe around water and ensure the completion of vital surf lifesaving facilities. • \$23.56 million for Victoria State Emergency Service (VICSES) to keep communities safe from flooding, build critical infrastructure, commission new volunteer units and maintain vessels. • \$101.91 million for Triple Zero Victoria (TZV) to replace its telephony system. • \$13.41 million for Emergency Management Victoria (EMV) to support the national Emergency Alert system, replace 2 emergency response vessels and continue maintenance support for volunteer marine search and rescue vessels. <p>DJCS will also continue to deliver the following 2025-26 budget initiatives:</p> <ul style="list-style-type: none"> • Rolling fleet replacement programs for VICSES, CFA and FRV, allowing these agencies to strategically manage their fleet pipeline. • Strengthening our emergency services to respond to emergency events • Supporting the ongoing operation of the VicEmergency warning and information platform 	<p>CFA now has more than 160 new emergency response vehicles currently on order or in production.</p> <p><u>Supporting VICSES</u></p> <ul style="list-style-type: none"> • VICSES is developing an Operational Training Roadmap to ensure sustainable training that keeps members safe and meets community safety needs. • Targeted training initiatives are being implemented including a major update to operational work instructions, increases to training courses and additional support for rural and remote units in training outcomes. • VICSES continues to adopt a supportive approach to identifying and responding to harmful behaviours through its Be Heard program, including developing foundational work to establish a Contact Officer function, with a focus on strengthening support pathways, including for family violence matters. • VICSES continues to build leadership capability and succession planning, through initiatives such as the development and piloting of a Unit Controller mentoring program. <p><u>Other key initiatives delivered</u></p> <ul style="list-style-type: none"> • Project Director recruited and project planning underway to commence delivery of uplift to the VicEmergency app and Emergency Management Common Operating Picture (EM-COP) • Delivery of a new vessel to Queenscliff Coast Guard. • Delivery of the 2025-26 Victorian Fire Season Campaign.

Department of Justice and Community Safety			
	Strategic issue	How the department will address the issue in 2026–27	What progress, if any, has been made as at 30 April 2026, if applicable?
		<ul style="list-style-type: none"> Building community capacity to prepare for and respond to future emergencies through the continuation of the Victorian Fire Season Campaign 	
5.	Operationalising a new financial assistance scheme for victims of crime	<p>An independent review of the operations of the Victims of Crime Financial Assistance Scheme (FAS) has commenced in line with legislative obligations.</p> <p>Key objectives of the review are to consider the FAS' operational performance, the appropriateness of its legislative and policy setting and to make recommendations for any improvements.</p> <p>Under the legislative requirements, the review must be completed by November 2026 and tabled in Parliament.</p>	<ul style="list-style-type: none"> Since its commencement in November 2024, the FAS continues to experience significant demand. Key activities undertaken since the FAS commenced to try to address demand and processing times include: <ul style="list-style-type: none"> onboarding additional resourcing to support front end processing and the call centre system enhancements to the Case Management System and Portal, including automating payment processes, bringing online review and variation applications, bringing online service provider payments requests and streamlining portal account transfer requests. updating the FAS Guidelines to support consistent and transparent decision making, in consultation with stakeholders.

Revenue and expenditure – variances

Question 5

Budget Paper No. 5: Statement of Finances provides a comprehensive operating statement that details each department's revenue and expenses on an accrual basis reflecting the cost of providing its output.

For each line item of the comprehensive operating statement if there is a variance greater than 10 per cent (positive or negative) or greater than \$100 million (positive or negative) please explain the reason for the variance between the budget for 2025–26, the revised estimate for 2025–26 and the budget for 2026–27.

Guidance

Where the variance is in 'Other operating expenses', please supply the relevant expense category.

Response – Part A

Department of Justice and Community Safety			
Line item	2025–26 Budget (\$ million)	2025–26 Revised estimate (\$ million)	Explanation for any variances greater than ±10% (or greater than \$100 million) 2025–26 Budget vs. 2025–26 Revised estimate
Total income from transactions			
Output appropriation	9,843.50	10,348.63	The increase of \$505.13m (or 5.13%) was mainly due to: <ul style="list-style-type: none"> fixed term funding supplementation approved post the 2025-26 Budget including the <i>Supporting a safe and effective Youth Justice system</i> initiative, <i>Community Safety Package</i> and funding to support the Emergency Services Organisations. New initiatives announced in the 2026-27 Budget including the <i>Delivering serious consequences and keeping the community safe</i> initiative under the <i>Community Safety Package</i>. The increase is partially offset with a decrease in Victoria Police due to the rephase of funding from 2025-26 into 2026-27 post the 2025-26 Budget.
Special appropriation	126.74	73.67	The decrease of \$53.07m (or 41.87%) was mainly due to the bringing forward of funding from 2025 26 into 2024-25 to align with the first-time recognition of provisional requirements for the financial assistance scheme.

Interest Income	0.05	0.05	Less than ± 10 per cent or \$100m no commentary required.
Sales of goods and services	-	5.84	The increase of \$5.84m (or 100%) was mainly due to a change in accounting treatment relating to the Emergency Alert Program, with funding now being received directly into the Emergency Management Operational Communication Program (EMOC) trust rather than via output appropriation.
Grants	81.40	118.57	The increase of \$37.17m (or 45.66%) was mainly due to grants revenue from other departments and agencies post the 2025-26 Budget mainly from the Victorian Legal Service Board and Commissioner for the Public Purpose funding package.
Fair value of assets	54.16	54.16	Less than ± 10 per cent or \$100m no commentary required.
Other Income	61.90	32.81	The decrease of \$29.10m (or 47.01%) was due to a revised funding contribution post 2025-26 Budget to the EMOC trust including the <i>Emergency management radio network</i> initiative to meet the required service deliverables.
Total expenses from transactions			
Employee benefits	5,368.03	5,469.08	The increase of \$101.04m (or 1.88%) mainly reflects funding supplementation approved post the 2025-26 Budget for the <i>Community Safety Package</i> . Additionally, there were increased costs for Victoria Police's operations and resources, and incremental costs associated with employee salaries, allowances and on-costs relevant to the Sworn and VPS Enterprise Agreements.
Depreciation	605.90	525.08	The decrease of \$80.82m (or 13.34%) was mainly due to the depreciation expense being rephased from 2025-26 into future years to align with capital rephases mainly across prisons and youth justice centres.
Interest expense	130.00	130.00	Less than ± 10 per cent or \$100m no commentary required.
Grants and other transfers	1,991.87	2,241.71	The increase of \$249.83m (or 12.54%) was mainly due to additional grant payments post the 2025-26 Budget to support the Emergency Service Organisations, Victoria Legal Aid and Community Service Organisations under the <i>Community Safety Package</i> .
Other operating expenses	2,106.39	2,320.17	The net increase of \$213.79m (or 10.15%) is mostly driven by the expected cost increase for the implementation of the EMOC program, the release of budget for the implementation of the <i>Supporting a safe and effective Youth Justice system</i> initiative and funding supplementation for <i>Community Safety Package</i> post the 2025-26 Budget.

			The increase was partially offset by a decrease in Victoria Police mainly due to the rephase of funding from 2025-26 into 2026-27 and outer years post the 2025-26 Budget.
--	--	--	--

Response – Part B

Department of Justice and Community Safety			
Line item	2025–26 Budget (\$ million)	2026–27 Budget (\$ million)	Explanation for any variances greater than ±10% (or greater than \$100 million) 2025–26 Budget vs. 2026–27 Budget
Total income from transactions			
Output appropriation	9,843.50	10,183.55	The increase of \$340.05m (or 3.45%) was mainly due to: <ul style="list-style-type: none"> incremental funding increase for the <i>Further supporting our emergency services and volunteers</i> initiative and the <i>Community Safe Package</i> approved in 2025-26. New initiatives announced in the 2026-27 Budget including the <i>Supporting a safe and effective corrections system</i> initiative, <i>A stronger, safer Country Fire Authority</i> initiative, the <i>Youth crime prevention package</i>, the <i>Strengthening Victoria’s tobacco regulator</i>, <i>Supporting Victoria Police operations</i>, <i>Increasing PSO capacity and funding for Operation Pulse</i> initiatives. Incremental costs associated with employee salaries, allowances and on-costs for sworn and Victorian Public Sector (VPS) staff including the new 2025 Sworn Enterprise Bargaining Agreement and existing initiatives approved in previous budgets to enhance policing capacity to meet service demand for Victoria Police.
Special appropriation	126.74	110.38	The decrease of \$16.36m (or 12.91%) reflected the bringing forward of funding from 2026-27 into 2024-25 to provision for expected future payments for the financial assistance scheme in line with accounting standards.
Interest Income	0.05	0.05	Less than ± 10 per cent or \$100m no commentary required.
Sales of goods and services	-	26.89	The increase of \$26.89m (or 100.00%) was mainly driven by a change in accounting treatment relating to the Emergency Alert Program, with funding now being received directly into the EMOC trust rather than via output appropriation.

Department of Justice and Community Safety			
Line item	2025–26 Budget (\$ million)	2026–27 Budget (\$ million)	Explanation for any variances greater than ±10% (or greater than \$100 million) 2025–26 Budget vs. 2026–27 Budget
Grants	81.40	136.36	The increase of \$54.96m (or 67.51%) was mainly due to additional grants revenue from other departments and agencies post the 2025-26 Budget mainly from the Victorian Legal Service Board and Commissioner for the Public Purpose funding package.
Fair value of assets	54.16	53.80	Less than ± 10 per cent or \$100m no commentary required.
Other Income	61.90	33.15	The decrease of \$28.76m (or 46.46%) was mainly due to a revised funding contribution in the EMOC trust post the 2025-26 Budget including the <i>Emergency management radio network</i> initiative to meet the required service deliverables.
Total expenses from transactions			
Employee benefits	5,368.03	5,496.63	The increase of \$128.60m (or 2.4%) mainly due to: <ul style="list-style-type: none"> new initiatives announced in the 2026-27 Budget including the <i>Supporting Victoria Police operations, Freeing up frontline police through use of police reservists, and the Strengthening Victoria's tobacco regulator</i> initiatives. Incremental costs of the Victorian Public Sector (VPS) and Sworn Officer (Victoria Police) Enterprise Agreement. increased expenditure from existing government initiatives approved in previous years primarily relating to enhanced policing capacity, bail reform and other workforce-related pressures.
Depreciation	605.90	601.39	Less than ± 10 per cent or \$100m no commentary required.
Interest expense	130.00	130.44	Less than ± 10 per cent or \$100m no commentary required.
Grants and other transfers	1,991.87	2,092.40	The increase of \$100.53m (or 5.05%) mainly due to: <ul style="list-style-type: none"> additional funding provided to support the Emergency Service Organisations under the <i>Further Supporting our Emergency Services and volunteers</i> initiative, and Victoria Legal Aid and Community Service Organisations under the <i>Community Safety Package</i>. new initiatives announced in the 2026-27 Budget including <i>Supporting Victoria Police operations and Police information technology refresh</i> for Victoria Police.

Department of Justice and Community Safety			
Line item	2025–26 Budget (\$ million)	2026–27 Budget (\$ million)	Explanation for any variances greater than ±10% (or greater than \$100 million) 2025–26 Budget vs. 2026–27 Budget
Other operating expenses	2,106.39	2,216.90	<p>The increase of \$110.51m (or 5.25%) mainly due to:</p> <ul style="list-style-type: none"> incremental funding increase for Community Safety Packages and the <i>Further supporting our Emergency Services and volunteers</i> initiative announced in 2025-26. New funding announced in the 2026-27 including the <i>Supporting a safe and effective corrections system, Emergency Alert, Supporting Victoria Police operations, Police information technology refresh and Mobile technology for Police and evidence recording upgrade</i> initiatives.

Response – Part C

Department of Justice and Community Safety			
Line item	2025–26 Revised estimate (\$ million)	2026–27 Budget (\$ million)	Explanation for any variances greater than ±10% (or greater than \$100 million) 2025–26 Revised estimate vs. 2026–27 Budget
Total income from transactions			
Output appropriation	10,348.63	10,183.55	<p>The decrease of \$165.08m (or 1.6%) was mainly due to fixed term funding provided in 2025-26 including the <i>Supporting a safe and effective Youth Justice system, Community Safety Package</i> and funding to support the Emergency Service Organisations.</p> <p>The decrease is partially offset with:</p> <ul style="list-style-type: none"> new funding announced in the 2026-27 Budget mainly for the <i>Supporting a safe and effective corrections system, A stronger, safer Country Fire Authority initiatives, the Youth crime prevention package, the Emergency Alert, the Strengthening Victoria's tobacco regulator, the Supporting Victoria Police operations, Increasing PSO capacity and funding for Operation Pulse, and Police information technology refresh</i> initiatives. incremental costs associated with employee salaries, allowances and on-costs for sworn and Victorian Public Sector (VPS) staff including the new 2025 Sworn

Department of Justice and Community Safety			
Line item	2025–26 Revised estimate (\$ million)	2026–27 Budget (\$ million)	Explanation for any variances greater than ±10% (or greater than \$100 million) 2025–26 Revised estimate vs. 2026–27 Budget
			Enterprise Bargaining Agreement and exiting initiatives approved in previous budgets to enhance policing capacity to meet service demand for Victoria Police.
Special appropriation	73.67	110.38	The increase of \$36.71m (or 49.83%) was mainly due to the bringing forward of funding from 2026-27 and 2025-26 into 2024-25 for the provision for expected future payments of the financial assistance scheme in line with accounting standards, of which the 2025-26 budget were fully recognised, and 2026-27 budget were partially recognised in the previous year 2024-25.
Interest Income	0.05	0.05	Less than ± 10 per cent or \$100m no commentary required.
Sales of goods and services	5.84	26.89	The increase of \$21.06m (or 360.82%) was mainly due to the Emergency Alert Program, with funding now being received directly into the EMOC trust rather than via output appropriation.
Grants	118.57	136.36	The increase of \$17.79m (or 15.01%) was mainly due to additional grants revenue from other departments and agencies mainly from the Victorian Legal Service Board and Commissioner for the Public Purpose funding package.
Fair value of assets	54.16	53.80	Less than ± 10 per cent or \$100m no commentary required.
Other Income	32.81	33.15	Less than ± 10 per cent or \$100m no commentary required.
Total expenses from transactions			
Employee benefits	5,469.08	5,496.63	Less than ± 10 per cent or \$100m no commentary required.
Depreciation	525.08	601.39	The increase of \$76.31m (or 14.53%) was mainly due to the depreciation expense being rephased from 2025-26 into 2026-27 and future years to align with capital rephases mainly across prisons and youth justice centres.

Department of Justice and Community Safety			
Line item	2025–26 Revised estimate (\$ million)	2026–27 Budget (\$ million)	Explanation for any variances greater than ±10% (or greater than \$100 million) 2025–26 Revised estimate vs. 2026–27 Budget
Interest expense	130.00	130.44	Less than ± 10 per cent or \$100m no commentary required.
Grants and other transfers	2,241.71	2,092.40	The decrease of \$149.30m (or 6.66%) was mainly due to fixed term funding supplementation in 2025-26 to support the Emergency Service Organisations including the Fire Rescue Victoria. This is partially offset by an increase funding for Victoria Police for new initiatives announced in the 2026-27 Budget including the <i>Blue Light Crime Prevention</i> and <i>Early Intervention</i> initiatives and Youth crime prevention package under the <i>Community Safety Package</i> .
Other operating expenses	2,320.17	2,216.90	The decrease of \$103.27m (or 4.45%) was mainly due to fixed term funding provided in 2025-26 including the <i>Supporting a safe and effective Youth Justice system</i> initiative, and the <i>Community Safety Package</i> . This is partially offset with: <ul style="list-style-type: none"> new funding announced in the 2026-27 Budget including the <i>Supporting a safe and effective corrections system</i> and <i>Emergency Alert, Supporting Victoria Police operations, Police information technology refresh, Mobile technology for police and evidence recording upgrade</i> initiatives.

Revenue initiatives – new and changed

Question 6

For all new revenue initiatives in the 2026–27 budget papers and for all existing revenue initiatives that have changed in the 2026–27 budget papers as compared to the previous financial year, please provide the:

- a) name of the initiative in the 2026–27 budget papers
- b) objective/s of the initiative
- c) reason for the new initiative or change to the initiative
- d) expected outcome/benefit for the Victorian community of the new initiative/change to the initiative
- e) anticipated revenue in the financial year 2026–27 and over the forward estimates gained or foregone as a result of the new initiative/change to the initiative.

Response

Department of Justice and Community Safety	
Name of the initiative in the 2026–27 budget papers	Strengthening Victoria's tobacco regulator– part of Community Safety Package
Objective/s of the initiative	To regulate tobacco retailers in line with the tobacco licensing scheme
Reason for new initiative or change	<p>To bring Victoria in line with the tobacco regulators in other states and significantly strengthen the tobacco business licensing scheme, the Minister for Casino, Gaming and Liquor Regulation announced that in 2026 the Victorian Government will introduce legislative changes to:</p> <ul style="list-style-type: none"> • Enable businesses caught selling illicit tobacco to be closed • Give powers to landlords to evict business selling illicit tobacco • Penalise landlords who knowingly permit the sale of illicit tobacco on premises they own • Authorise the destruction of seized illicit tobacco pre-trial <p>The 2026-2027 budget provides \$13.443 million (over 2 years) to ensuring a functional tobacco regulator and providing</p>

Department of Justice and Community Safety	
Expected outcome/benefit for the Victorian community of the new initiative/change to the initiative	The tobacco licensing scheme will play a critical role in helping to protect legitimate businesses from criminal syndicates and banning those who have criminal affiliations from selling tobacco.
Anticipated revenue in financial year 2026–27 gained or foregone	\$0.35 million gained
Anticipated revenue in financial year 2027–28 gained or foregone	\$0.53 million gained
Anticipated revenue in financial year 2028–29 gained or foregone	\$0.53 million gained
Anticipated revenue in financial year 2029–30 gained or foregone	\$0.40 million gained

Victoria Police
N/A

Expenditure – new programs and initiatives (output and asset)

Question 7

For all new programs and initiatives (output and asset) in the 2026–27 budget papers, please provide the:

- name of the program/initiative
- objective(s) of the program
- factors that have driven the creation of the initiative (including social, environmental or economic factors)
- budgeted expenditure in financial year 2026–27 on the program/initiative
- how it will be funded (i.e. through new output appropriation, Commonwealth funding, internal reprioritisation etc.)
- how the outcomes and impacts will be measured (such as relevant indicators, evaluations, routine monitoring).

Response

Department of Justice and Community Safety					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
South Sudanese Australian Youth Justice Expert Working Group	To support the implementation of key recommendations of the South Sudanese Australian Youth Justice Expert Working Group (EWG) including: <ul style="list-style-type: none"> continuation of targeted local community programs service design and delivery of a South Sudanese Australian Community Hub 	The EWG has provided advice and recommendations to Government.	2.29	Output Appropriation Community Support Fund	This initiative contributes to a range of performance indicators and output measures.

Department of Justice and Community Safety					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
Supporting a safe and effective youth justice system	<p>To support the reform direction of the Youth Justice system, including through:</p> <ul style="list-style-type: none"> the delivery of programs that address offending behaviours by young people including the YJ Lived Experience Mentoring Program Funding for key justice partners to implement the <i>Youth Justice Act 2024</i> 	<ul style="list-style-type: none"> Government's commitment to enhance community safety The <i>Youth Justice Act 2024</i> received Royal Assent on 10 September 2024 and will commence in full by 30 September 2026 	5.14	<p>Output Appropriation (including EEIF contingency)</p> <p>Community Support Fund</p>	This initiative contributes to a range of performance indicators and output measures with regular internal reporting.
Supporting a safe and effective corrections system	<p>The objective of this initiative is to continue to provide rehabilitative and transitional supports for people across the adult corrections system.</p> <p>The objective is also to reduce the risk of women and girls having contact with the justice system</p>	All programs in this initiative are already in operation and will continue over 2026-27. These programs provide rehabilitation and transitional supports to people in the Corrections system.	21.38 Output 0.32 Asset	<p>Community Support Fund</p> <p>Output Appropriation (including EEIF contingency)</p> <p>Asset Appropriation</p>	Evaluative activity will align with the DJCS Centre for Evaluation's guidance, with the exception of Aboriginal programs, which are evaluated in accordance with the Aboriginal Justice Agreement 4 (AJA4) Monitoring, Evaluation and Learning Framework.

Department of Justice and Community Safety					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
					Key Performance Measures will be reported to Corrections Victoria leadership on a quarterly basis.
Community Safety Package - Strengthening Victoria's tobacco regulator	<p>Funding to support the Victorian Government's announcement of proposed legislative changes to:</p> <ul style="list-style-type: none"> enable businesses caught selling illicit tobacco to be closed give powers to landlords to evict businesses selling illicit tobacco penalise landlords who knowingly permit the sale of illicit tobacco on premises they own authorise the destruction of seized illicit tobacco pre-trial. 	To significantly strengthen the tobacco business licensing scheme and bring Victoria in line with the tobacco regulators powers in other jurisdictions.	7.39	Output Appropriation	DPS measure to include an additional 200 inspections completed in 2026-27 and 2027-28.
Enhancing legal assistance for Victorians	To maintain investment in Victoria's dedicated LGBTIQ+ legal service and maintain critical funding to Victoria Legal Aid to provide	The continuation of these unique initiatives supports improved outcomes for individuals as well as reducing pressure on courts, and broader	3.95	Output Appropriation (including EIF Contingency)	DJCS measures outcomes through ongoing monitoring of performance indicators (through DPS reporting

Department of Justice and Community Safety					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
	early legal assistance to vulnerable and disadvantaged Victorians.	justice and social service systems.			for VLA), and performance data and outcome measures captured in designated EIIIF reporting. This includes a range of key metrics such as service delivery data, demographic data, and outcomes for priority communities to ensure programs are reaching intended priority client groups and delivering desired impacts.
Maintaining investment in Aboriginal community-based justice solutions	To enable Aboriginal Organisations to continue to deliver culturally appropriate justice initiatives that reduce the overrepresentation of Aboriginal people in the criminal justice system and lower the risk of Aboriginal deaths in custody.	There are unique drivers of Aboriginal overrepresentation in the justice system and rising family violence rates that require a culturally safe response. The Aboriginal Community Justice Panels and Ngarra Jarranounith Place Residential Program are community-led, early intervention specific to the needs of Aboriginal people, and	5.22	Output Appropriation (including EIIIF Contingency)	Outcomes and impacts will be measured via key performance indicators and associated reporting requirements embedded into funding agreements with organisations delivering these programs. These reporting requirements will align with the Aboriginal Justice

Department of Justice and Community Safety					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
		are not replaceable by existing services.			Agreement Monitoring, Evaluation and Learning Framework.
Continuing the County Court Team - Specialist Trial Prosecution Program	To support the prosecution of serious crimes in Victoria through a specialist County Court Team who facilitate the triage, case management and early resolution of matters by the Office of Public Prosecutions (OPP).	To enable the continued operation of the CCT-STP Program, which engages in early and intensive case management and triage of matters entering the County Court Victoria (CCV) trial pipeline prior to trial, including identification of matters with potential for early resolution.	1.95	Output Appropriation	Monitoring through BP3 performance measures, performance data from Amicus case management system and via key performance indicators: <ol style="list-style-type: none"> 1. count of matters assessed, triaged and forwarded to Trial Divisions for progression to trial, and 2. count of early resolutions.
Supporting bail reform implementation in the justice system	To meet the increased volume and complexity of bail applications, hearings demand and appeals. To address anticipate increase in demand for legal assistance.	Since March 2025, the OPP have faced unprecedented increases due to the growth in bail related matters that was experienced in the latter part of the 2024-25 financial year which was significantly higher than	5.15	Output Appropriation	Outcomes will be monitored through performance indicators and output measures.

Department of Justice and Community Safety					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
		projections and has continued throughout 2025-26. Reforms contained within the <i>Justice Legislation Amendment (Community Safety) Act 2025</i> .			
Supporting community sector jobs	Support for community service organisations that deliver social services on behalf of the government	Government commitment to support Victoria's community service organisations via funding the gap up to the agreed indexation rate set annually. The rate set for 2025-26 is 3.35%	5.05	Output Appropriation	N/A – Indexation funding provided by government is passed on in full by DJCS to community service organisations.
Supporting the State's forensic capability	To continue to deliver critical human tissue services by the Donor Tissue Bank of Victoria (DTBV)	DTBV supports adult and child spinal and orthopaedic, cardiothoracic and burns patients. Without funding, the DBTV would need to cease operations in 2026-27.	1.10	Output Appropriation	N/A – Continuation of service provision by DTBV to be reported in the VFIM Annual Report.
Strengthening Victoria State Emergency Service	To enhance community safety by delivering fit-for-purpose facilities at multiple VICSES locations.	Continuing the renewal and replacement of facilities to ensure they meet VICSES' needs into the future.	7.96	Asset Appropriation	This initiative contributes to a range of performance indicators and output measures.
Delivering new Country Fire Authority fleet	To upgrade CFA's fleet of firefighting appliances.	Elements of the CFA's fleet are ageing and require replacement.	10.00	Asset Appropriation	This initiative contributes to a range of performance

Department of Justice and Community Safety					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
					indicators and output measures.
Delivering new Fire Rescue Victoria fleet	To upgrade and maintain FRV's fleet of firefighting appliances.	FRV's emergency response capabilities will be enhanced by a modern fleet of appliances, that can support service delivery into the future.	0.85 Output 10.00 Asset	Output Appropriation Asset Appropriation	This initiative contributes to a range of performance indicators and output measures.
Upgrading Fire Rescue Victoria's human resources information system	To improve the quality, reliability and security of FRV's human resources data and the management of the workforce throughout their career.	Decommissioning of legacy ICT infrastructure and manual work practices will modernise the organisation.	0.41 Output 17.90 Asset	Output Appropriation Asset Appropriation	This initiative contributes to a range of performance indicators and output measures.
Upgrading Victoria's Triple Zero Telephony	To safeguard TZV's productivity, call answer speed and service reliability.	The telephony system requiring replacement.	4.16 Output 6.51 Asset	Output Appropriation Asset Appropriation	This initiative contributes to a range of performance indicators and output measures.
Opening more Victoria State Emergency Service units	To operationalise new VICSES units in the population growth areas of Kalkallo and Devon Meadows	Operationalising new facilities as construction ends.	1.24 Output 1.95 Asset	Output Appropriation Asset Appropriation	This initiative contributes to a range of performance indicators and output measures.

Department of Justice and Community Safety					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
A stronger, safer Country Fire Authority	To ensure CFA volunteers are equipped with modern, fit-for-purpose PPC and equipment, and to support CFA's Get Ready preparedness weekend.	Ongoing replacement and renewal of equipment to support service delivery. CFA's continued focus on preparedness and recruitment is foundational to delivering a high quality service to the community.	17.69 Output 0.12 Asset	Output Appropriation Asset Appropriation	This initiative contributes to a range of performance indicators and output measures.
Backing VICSES to keep communities safe from flooding	To update flood management resources to better protect the public.	Supporting VICSES service delivery during flood events.	0.88	Output Appropriation	This initiative contributes to a range of performance indicators and output measures.
Emergency Alert	To meet Victoria's obligations to continue the service.	Renewal of ageing equipment and software underpinning the Emergency Alert system.	7.24	Output Appropriation	This initiative contributes to a range of performance indicators and output measures.
Building more Country Fire Authority stations	To provide CFA volunteers with modern and future ready facilities.	Continuing the renewal and replacement of facilities to ensure they meet CFA's needs into the future.	1.78 Output 10.89 Asset	Output Appropriation Asset Appropriation	This initiative contributes to a range of performance indicators and output measures.
Backing Victoria's marine search and rescue and	To support ongoing operational service delivery across our waterways.	Continuing the renewal and replacement of vessels to ensure	0.90 Output 2.44 Asset	Output Appropriation	This initiative contributes to a range of performance

Department of Justice and Community Safety					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
delivering new vessels		they meet MSAR's needs into the future.		Asset Appropriation	indicators and output measures.
Strengthening Fire Rescue Victoria's fire station safety	To improve the safety and operability of FRV stations.	Continuing the renewal and maintenance of FRV facilities to ensure they meet FRV's needs into the future.	0.61 Output 4.00 Asset	Output Appropriation Asset Appropriation	This initiative contributes to a range of performance indicators and output measures.
Backing Life Saving Victoria	To enhance community safety through evidence-based public water safety interventions, and to deliver lifesaving facilities that are modern, safe, compliant with building regulations and fit-for-purpose.	Funding of interventions to reduce the risk of drowning incidents in Victoria, and for renewal and maintenance of LSV facilities to ensure they meet LSV's needs into the future..	6.97	Community Support Fund	This initiative contributes to a range of performance indicators and output measures.
Community Safety Package - Protecting Victoria through preventing and countering violent extremism	Initiatives to prevent violent extremism, combat antisemitism and protect Victoria's crowded places from terrorism.	These initiatives support the Premier's 5 step plan to combat antisemitism and promote public safety. <ul style="list-style-type: none"> Northern CSG work with community to engender a culture of resilience and social cohesion, to help young people maintain a sense of belonging, purpose, and identity. 	1.00	Output Appropriation	This initiative contributes to a range of performance indicators and output measures.

Department of Justice and Community Safety					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
		<ul style="list-style-type: none"> DJCS will continue to operationalise Australia's strategy for protecting crowded places and deliver initiatives to reduce the risks of terrorism or extreme violence at publicly accessible locations. 			
Community Safety Package - Youth Crime Prevention Package	<p>To continue the operation of the Youth Crime Prevention Program, which is delivered at 14 locations through funded partners. The program supports young people who are at risk of or in contact with the justice system to prevent, cease or reduce the severity of offending.</p> <p>To provide legal service support for the Youth Crime Prevention Early Intervention Program to divert young people from the justice system through effective cautioning.</p>	At-risk young people need support to address risk factors for offending, including increasing protective factors, connection, engagement with education and community.	6.58	Output Appropriation (including EIFF Contingency)	Departmental Performance Statement measures report on program outcomes and effectiveness

Department of Justice and Community Safety					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
Delivery of the Victims of Crime Financial Assistance Scheme	To help address the current and ongoing operational demand within the FAS, particularly in relation to front end processing and managing applicant enquiries and help deliver more timely financial assistance to victims of crime.	This continues improvements to FAS front end processing and the management of applicant enquiries through the contact centre.	4.35	Output Appropriation	This initiative contributes to a range of performance indicators and output measures.
Effective and sustainable Victims of Crime Commissioner	To continue to support the Victims of Crime Commissioner to improve victims' experiences in the justice system.	Required resourcing to undertake legislative functions, including delivering a trauma-informed and accessible complaints process.	1.27	Output Appropriation	In addition to overarching legislation, the Commissioner's Strategic Plan 2020-23 sets out the strategic direction and goals the Commissioner aims to achieve during her term, as well as the strategies to ensure those goals are realised. The Commissioner is required to report annually to Parliament on the performance of her functions and this includes reporting

Department of Justice and Community Safety					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
					against the Strategic Plan.
Improving access to justice for vulnerable victims of crime	To continue the operation of the Victims Legal Service (VLS) for 2 years. The VLS provides free legal advice and representation to support victims with their Victims of Crime Financial Assistance Scheme (FAS) and Restitution and Compensation Order (RACO) matters.	The VLS was established in 2023 in response to the findings of numerous reviews that demonstrated the significant need for a specialised legal service for victims to understand and exercise their rights and entitlements, and previous funding was lapsing on 30 June 2026.	3.16	Output Appropriation	The VLS Outcomes Framework measures victim outcomes and satisfaction, and the data collected by VLS providers under its performance measures seeks to demonstrate the extent to which services are supporting with priority communities.
Uniting Victoria through stopping antisemitism and hate (DJCS only)	To create stronger hate speech laws, special police powers following a terrorist event, toughen gun laws, appoint a commissioner for preventing and countering violent extremism and take long term accountability to return a sense of normality to Victoria's Jewish community.	To implement the Premier's 5 step plan to combat antisemitism and hate and protect public safety.	0.41	Output Appropriation	This initiative contributes to a range of performance indicators and output measures.

Department of Justice and Community Safety					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
Bushfire relief and recovery (DJCS only)	To meet the immediate emergency response and recovery needs of 2026 bushfire-affected communities	There was a need for: <ul style="list-style-type: none"> impacted people get the support and direction to access available recovery support options legal assistance identified through relief centres, helplines, councils, outreach activities and support programs local level community-facing supports for councils is often required after major events and the demand for hubs and recovery officers was confirmed through the identification of recovery needs the safe disposal of hazardous waste is required to remove public health risks. 	65.42	Output Appropriation POBOS Appropriation	This initiative contributes to a range of performance indicators and output measures.
Community Safety Package - Delivering serious consequences and keeping the community safe	To deliver serious consequences to perpetrators of violent crime and keep the community safe.	The commencement of the <i>Justice Legislation Amendment (Community Safety) Act 2025</i> and the need for additional	68.99 output 12.21 asset	Output Appropriation Asset Appropriation	This initiative contributes to a range of performance indicators and output

Department of Justice and Community Safety					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
(DJCS and Victoria Police only)		capacity in the youth justice and adult corrections systems.			measures which will be monitored.
Community Safety Package - Violence Reduction Unit – Local crime prevention solutions	To deliver Violence Reduction Unit programs which will work with local communities and young people to take preventative measures to address the root causes of violent youth crime.	Government’s commitment to enhance community safety	2.11	Output Appropriation	This initiative contributes to a range of performance indicators and output measures which will be monitored.

Victoria Police					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
Community Safety Package - Blue Light Crime Prevention and Early Intervention initiatives	Deliver early intervention programs for at-risk children and young people to reduce pathways into offending.	Rising youth offending Strong evidence base and social return from early intervention.	3.83	EIIF contingency and revenue from schools	<ul style="list-style-type: none"> Participation numbers. Reduction in police/youth justice contact with participants in regions where prevention and early intervention programs operate. Decrease in rates of offending in regions where prevention and early intervention programs operate.
Community Safety Package – Critical cybercrime and digital forensic storage and software	Maintain core digital forensic storage and software licensing to avoid system failure and loss of evidentiary integrity.	Increasing technology-enabled crime. Risk of cessation of Digital Forensics storage and licence expiry, which could impact critical capabilities for Victoria Police.	0.90 output 1.75 asset	Output appropriation Asset appropriation	<ul style="list-style-type: none"> Continuity of licence-dependent forensic workflows.
Community Safety Package – Freeing Up Frontline Police through Use of Police Reservists	Deploy police reservists to perform administrative duties, redirecting sworn officers to frontline policing activities.	Government’s commitment to enhance community safety.	26.85 output	Output appropriation	Evaluation of effectiveness and benefits in line with the project evaluation framework and the

Victoria Police					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
					Resource Management Framework (RMF) reporting requirements.
Community Safety Package – Increasing PSO capacity and funding for Operation Pulse	<p>Funding to continue Operation Pulse at shopping centres to the end of 2026.</p> <p>Detect and deter more crime through intelligence-led deployment based on real police intelligence.</p> <p>Increase visibility through active patrols, with PSOs moving across stations, trains and station precincts.</p> <p>Put PSOs where they're needed, when they're needed, based on changed crime patterns.</p> <p>Keep more people safe by boosting PSO numbers and strengthening frontline patrol capacity.</p>	Changed crime patterns since PSOs were introduced, requiring a more flexible, intelligence-led approach to deployment	<p>14.42 output</p> <p>2.60 asset</p>	<p>Output appropriation</p> <p>Asset appropriation</p>	<ul style="list-style-type: none"> • Increased PSO numbers. • Visibility and mobility of PSOs, including expansion of patrol coverage. • Implementation of intelligence-led deployment.

Victoria Police					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
Delivering on bail reform for Victoria Police	Support increased custody, prosecution and demand arising from strengthened bail laws.	Bail reforms.	0.24 output 2.40 asset	Output appropriation Asset appropriation	<ul style="list-style-type: none"> Improved police custody capacity.
Mobile technology for police and evidence recording upgrade	To equip all operational police, including specialist units with mobile technology, enabling access to the policing ICT solutions already available to other frontline operational members. Replace failing Digital Evidence Capture (DEC) equipment.	Specialist police lack mobile devices capable of accessing Victoria Police systems, impeding their operational capability in the field. Interview recording equipment is old, inefficient and failing and needs to be replaced to ensure that police can continue to digitally record interviews.	3.61 output 11.92 asset	Output appropriation Asset appropriation	<ul style="list-style-type: none"> Number of new mobile technology devices delivered to Operational Police. Number of digital record of interview devices in operation.
Police information technology refresh	Stabilise and secure critical ICT infrastructure by addressing the most acute end-of-life systems and priority cyber risks.	Extreme enterprise risk from ageing ICT, cyber threat exposure, repeated outages, and regulatory security obligations.	6.22 output 19.75 asset	Output appropriation Asset appropriation	<ul style="list-style-type: none"> Reduction in unplanned ICT outages. Cyber security maturity rating.
Prosecutions at Wyndham Law Courts	Wyndham Law Court operations.	New court infrastructure driving sharp demand increases across custody and prosecutions.	2.02 output 0.87 asset	Output appropriation Asset appropriation	<ul style="list-style-type: none"> Increased prosecution services.
Supporting Victoria Police operations	To address operational demand relating to	Increased frontline safety exposure, growing intelligence	15.40 output	Output appropriation	<ul style="list-style-type: none"> Improved work safety.

Victoria Police					
Name of the program/initiative	Objective(s) of the program	Factors driving creation of the initiative	Budgeted expenditure in FY 2026–27 on the program/initiative (\$ million)	How it will be funded	How the outcomes and impacts will be measured
	frontline safety measures and essential intelligence and systems.	and cyber obligations and the requirement to support new/amended legislation (relating to unexplained wealth, protest powers, weapons).	2.61 asset	Asset appropriation	<ul style="list-style-type: none"> Maintain essential intelligence and systems capability. Improved compliance with legislative or policy requirements.
Victoria Police licensing and registration management system	Upgrade Victoria Police's information system used to regulate firearms, weapons and the private security industry.	Implementation of the National Firearm Register, driven by national regulatory obligations and increasing public-safety risk, requires sustained enhancement of capability to effectively regulate the firearms, weapons and private security sectors.	0.89 output 8.35 asset	Output appropriation Asset appropriation	<ul style="list-style-type: none"> Improving timely access to accurate firearms information and enhancing community safety.
Victoria Police capital maintenance investment	Replace and refurbish the most critical end-of-life assets to maintain frontline capability and safety.	Degraded assets creating extreme risks to service delivery, OH&S and compliance.	12.00 asset	Asset appropriation	<ul style="list-style-type: none"> Sustained capability. Cost reduction for repairs. Reduced risks.

Expenditure – lapsing programs (output initiatives, including grants)

Question 8

For all programs (output initiatives, including grants) with total funding of equal to or greater than \$5 million that were to lapse in the financial year 2025–26, where funding is to be extended in the 2026–27 Budget, please provide the:

- a) name of the program
- b) objective(s) of the program
- c) expenditure in the financial years 2025–26 and 2026–27 (and where relevant, future years)
- d) details of how the program will be funded (i.e. through new output appropriation, Commonwealth funding, internal reprioritisation etc.)
- e) confirmation that an evaluation of the program has been conducted as per *Section 6.1 Evaluating lapsing programs* of the Resource Management Framework (RMF). Please advise who undertook the evaluation and attach a copy of the executive summary of the evaluation in the questionnaire response. If ‘appropriate evidence’ or annual outcomes reporting was provided in lieu of an evaluation report (as permitted under the RMF for lapsing programs with less than \$20 million in funding), please briefly describe the evidence provided.³
- f) evidence of the continued need for the program, and Government’s role in delivering it
- g) evidence of the program’s progress towards its stated objectives and expected outcomes, including the alignment between the program, its output (as outlined in *Budget Paper No. 3: Service Delivery*), departmental objectives and any Government priorities
- h) evidence of the program being delivered within its scope, budget, expected timeframe and in line with appropriate governance and risk management practices
- i) extent and level of efficiencies realised in the delivery of the program
- j) information about the nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts
- k) evidence that the further funding reflects the actual cost required to deliver the program.

Guidance

Lapsing program—the Committee uses the definition of lapsing program as set out in the Department of Treasury and Finance, *Resource Management Framework*: A lapsing program is a program to deliver services (output-related) that is funded for a specified time period only (and not ongoing in nature). Programs of a ‘one-off’ or a time-specific nature (e.g. funding provided for specific events) are considered ‘fixed-term’ and do not fall under the definition of a ‘lapsing program’.

³ Department of Treasury and Finance, *The Resource Management Framework Part 1 of 2 – Main document*, Melbourne, 2026, p. 137

Response

Department of Justice and Community Safety				
Name of the program	Community sector legal support and early intervention services (2024-25 Budget)			
Objective(s) of the program	To continue early intervention programs that provide legal assistance for people experiencing hardship, including: Q+Law specialist LGBTQIA+ integrated legal service, the Help Before Court program (delivered by Victoria Legal Aid (VLA)) that supports people to resolve their matter at their first hearing, and Independent Family Advocacy and Support program (IFAS) that works with parents and primary carers in the early (pre-court) phase of child protection involvement.			
Expenditure in the financial years 2025–26 and 2026–27 (and, where relevant, future years) (\$ million)	2025–26 <i>Budget \$3.75m</i>	2026–27 <i>Budget \$3.95m</i>	2027-28 <i>Budget \$4.07m</i>	2028-29 <i>Budget \$2.02m</i>
Details of how the program will be funded	<i>New output appropriation (including the Early Intervention Investment Framework)</i>			
Confirmation that an evaluation for the program has been conducted. Please advise who undertook the evaluation and attach a copy of the executive summary of the evaluation	Evaluations have been undertaken for internal purposes only to inform Victorian Legal Aid and Fitzroy Legal Service of the progress, objective and the need of their early intervention programs.			
Evidence of the continued need for the program and the Government's role in delivering it	<p>Legal assistance services deliver critical and cost-effective early intervention and prevention legal help to disadvantaged and vulnerable Victorians. Q+Law, Help Before Court and the Independent Family Advocacy Support service are early intervention programs providing targeted support to cohorts of people who experience greater vulnerability and legal need.</p> <p>The Victoria Law Foundation's Public Understanding of Law Survey (PULS), in ground-breaking research, interviewed more than 6,000 Victorians between 2020 and 2022 to explore how Victorians experience, understand and navigate law and everyday life problems.</p> <p>The PULS revealed 42 per cent of respondents had commonplace legal issues (justiciable problems) interwoven into their lives, and vulnerable cohorts reported problems more frequently. Results of the PULS showed 21 per cent of people with a justiciable problem obtained advice from a legal service; of the 79 per cent that did not, 30 per cent of the 79 per cent did not for reasons such as not knowing where to get help or being fatalistic</p>			

Department of Justice and Community Safety	
	as to its value. This substantiates the continued need for early intervention legal assistance programs.
Evidence of the program’s progress toward its stated objectives and expected outcomes	<p>Programs in this initiative report against EIIF outcomes measures to demonstrate their early intervention impacts and outcomes.</p> <p>Victoria Legal Aid's reports on Help Before Court and IFAS through its DSP performance reporting, which are exceeding targets. VLA also produces an annual report which includes service delivery outcomes and is tabled in Parliament.</p>
Evidence of the program being delivered within its scope, budget, expected timeframe and in line with appropriate governance and risk management practices	<p>Q+Law funding is administered by funding agreement with DJCS. The agreement includes budgeting, timeframes and implementation milestones, including reporting against EIIF outcomes.</p> <p>Victorian Legal Aid is a public entity and provide regular financial and performance reporting to DJCS and government.</p>
Extent and level of efficiencies realised in the delivery of the program	N/A – funding being continued in the 2026-27 Budget.
Nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts	N/A – funding being continued in the 2026-27 Budget.
Evidence that the further funding reflects the actual cost required to deliver the program	Program is required to be delivered within the funding envelope.

Department of Justice and Community Safety					
Name of the program	Safeguarding public prosecution services (2024-25 Budget)				
Objective(s) of the program	Funding was provided for the Office of Public Prosecutions (OPP) to support the prosecution of serious crimes in Victoria, including the specialist County Court Team who facilitate the triage, case management and early resolution of matters.				
Expenditure in the financial years 2025–26 and 2026–27 (and, where relevant, future years) (\$ million)	2025–26	2026–27	2027-28	2028-29	2029-30
	<i>Budget \$2.08m</i>	<i>Budget \$1.95m</i>	<i>Budget \$1.95m</i>	<i>Nil</i>	<i>Nil</i>
Details of how the program will be funded	<i>New output appropriation</i>				

Department of Justice and Community Safety	
Confirmation that an evaluation for the program has been conducted. Please advise who undertook the evaluation and attach a copy of the executive summary of the evaluation	Confirmed. An evaluation has been conducted by the OPP in line with DTF's <i>Resource Management Framework</i> evaluation guidelines for internal use.
Evidence of the continued need for the program and the Government's role in delivering it	<p>The CCT-STP Program continues to deliver early and appropriate resolution of matters through efficient triage case management and early resolution activities.</p> <p>In 2024–25, 449 matters were resolved, remitted or otherwise diverted from trial division allocation. On average, these matters were finalised within 4 to 6 months of commencement, demonstrating the impact of early assessment and triaging of matters, and streamlined decision-making processes that support early and appropriate resolution.</p>
Evidence of the program's progress toward its stated objectives and expected outcomes	<p>The objective of the CCT-STP Program is to support the prosecution of serious crimes in Victoria through triage, case management and early resolution of matters before they get to trial.</p> <p>The CCT's effectiveness and value is evidenced by the high number of early resolutions achieved by the CCT-STP Program.</p> <p>The CCT-STP Program has demonstrated improved efficiencies by reducing the average time taken to resolve and finalise matters, ultimately improving clearance rates and cutting court backlogs.</p>
Evidence of the program being delivered within its scope, budget, expected timeframe and in line with appropriate governance and risk management practices	<p>The OPP's CCT-STP Program began as a trial in 2022-23, originally envisaged as a COVID-19 backlog reduction tool. However, its value to the criminal justice system has transcended its original purpose and it now constitutes an essential case management component within the criminal justice system.</p> <p>The result of the CCT-STP Program's approach to triage, assessment and early resolution has been continued efficiency and effectiveness of matter throughput in the County Court and a significant reduction in workload pressure across the OPP.</p> <p>The OPP has internal governance structures and risk management practices in place to oversee and coordinate the delivery of the staff and project components of the CCT-STP Program. The OPP is responsible for governance, project management, change management and implementation tasks.</p>

Department of Justice and Community Safety	
Extent and level of efficiencies realised in the delivery of the program	N/A – funding being continued in the 2026-27 Budget.
Nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts	N/A – funding being continued in the 2026-27 Budget.
Evidence that the further funding reflects the actual cost required to deliver the program	Program is required to be delivered within the funding envelope.

Department of Justice and Community Safety											
Name of the program	Preventing youth offending through early intervention (2023-24 Budget)										
Objective(s) of the program	Funding was provided to continue the Youth Crime Prevention Program to prevent youth crime by engaging young people in the community and addressing the key drivers of crime.										
Expenditure in the financial years 2025–26 and 2026–27 (and, where relevant, future years) (\$ million)	<table border="1"> <thead> <tr> <th>2025–26</th> <th>2026–27</th> <th>2027-28</th> <th>2028-29</th> <th>2029-30</th> </tr> </thead> <tbody> <tr> <td><i>Budget \$4.62m</i></td> <td><i>Budget \$5.12m</i></td> <td><i>Nil</i></td> <td><i>Nil</i></td> <td><i>Nil</i></td> </tr> </tbody> </table>	2025–26	2026–27	2027-28	2028-29	2029-30	<i>Budget \$4.62m</i>	<i>Budget \$5.12m</i>	<i>Nil</i>	<i>Nil</i>	<i>Nil</i>
2025–26	2026–27	2027-28	2028-29	2029-30							
<i>Budget \$4.62m</i>	<i>Budget \$5.12m</i>	<i>Nil</i>	<i>Nil</i>	<i>Nil</i>							
Details of how the program will be funded	<i>New output appropriation (including the Early Intervention Investment Framework)</i>										
Confirmation that an evaluation for the program has been conducted. Please advise who undertook the evaluation and attach a copy of the executive summary of the evaluation	An evaluation was undertaken by the Centre for Evaluation at DJCS and found that the program is meeting its objectives in addressing young people’s risk factors that drive offending										
Evidence of the continued need for the program and the Government’s role in delivering it	<p>The evaluation found that the program is meeting its objectives in addressing the risks and needs of young people who are at risk of, or who have engaged in offending or who have had justice system contact. It fills a key gap in the service system for 10-24 year olds, with stakeholders reporting they conduct activities other agencies lack the resources to do, including service coordination, providing intensive case management for young people and their families. Further, need is demonstrated through more than two-thirds of program providers reporting unmet demand for the program. Some providers have waitlists and triage young people where possible to cope with increased demand.</p> <p>Further evidence for the continued need for the program is contained in regular progress reporting from program service providers. It outlines the service responses to the cohort of young people with complex needs and risks that are best addressed through established, well-performing YCPP services that work to target the core drivers of youth</p>										

Department of Justice and Community Safety	
	<p>crime. This extends to the providers facilitating key connections to specialist services where needed, including mental health and Alcohol and Other Drug services.</p>
Evidence of the program’s progress toward its stated objectives and expected outcomes	<p>The evaluation found that the YCPP is meeting its objectives through its flexibility in service delivery, its delivery of prosocial activities alongside intensive case management and mentoring, and through links to specialist services to address drivers of offending.</p> <p>It found that specialist AOD referrals through the YCPP have contributed to a decrease in use of AOD for participants. Over 89% of surveyed stakeholders agreed that YCPP projects contributed to an increase in protective factors for young people through work like re-engagement in education and training and prosocial activities to build connection to community. Working with young people and their families has improved family relationships, which is a critical protective factor in young people reducing offending.</p> <p>Partnerships between YCPP service providers and other community organisations and government agencies such as Victoria Police has meant improved information sharing, strengthened referral pathways, and increased staff capability and skills.</p>
Evidence of the program being delivered within its scope, budget, expected timeframe and in line with appropriate governance and risk management practices	<p>The YCPP is monitored by DJCS. Data from DPS measures, internal reporting, and a recent evaluation has shown the program is being delivered within scope with effective results. This has included over 526 unique young people receiving support between the evaluation period of July 2023 and June 2025. The program is exceeding all DPS targets relating to program participation and completion.</p> <p>DJCS’s funding agreements with providers align with performance milestones, which are regularly monitored. The program has not exceeded budget allocation and is operating within its funding envelope.</p> <p>The YCPP is being delivered within expected timeframes, with current contracts set to expire on 30 June 2026. DJCS compiles regular progress and milestone reporting every 6 months. This tracks performance measures and collates both qualitative and quantitative data to give insights. This is a part of the governance of the program and includes risk management practices and escalation of issues when appropriate. This includes all providers delivering the service in line with Child Safe Standards, and critical incident reporting metrics monitored by DJCS.</p>
Extent and level of efficiencies realised in the delivery of the program	N/A – funding being continued in the 2026-27 Budget.

Department of Justice and Community Safety	
Nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts	N/A – funding being continued in the 2026-27 Budget.
Evidence that the further funding reflects the actual cost required to deliver the program	Program is required to be delivered within the funding envelope.

Department of Justice and Community Safety																
Name of the program	Reducing future justice demand and keeping the community safe (2022-23 Budget)															
Objective(s) of the program	<p>Funding was provided for a range of initiatives to address offending and improve outcomes for over-represented cohorts in contact with the justice system, including:</p> <ul style="list-style-type: none"> continued operation of the Maribyrnong Community Residential Facility, which provides short term accommodation and transitional support for men exiting the prison system who would otherwise be at risk of homelessness expanding the Prison Disability Support Initiative to assist individuals in prison with a suspected or confirmed cognitive impairment and evidence of associated functional deficits that require support. expanding the family visits support program for prisoners to help repair relationship and assist with reunification of family units enhanced rehabilitation and reintegration support services for sentenced prisoners to support their successful transition back into the community bolstering the Women and Mentoring Program, which matches women at risk of offending with supportive female mentors Ngarra Jarranounith Place Residential Diversion Program for Aboriginal male perpetrators of family violence 															
Expenditure in the financial years 2025–26 and 2026–27 (and, where relevant, future years) (\$ million)	<table border="1"> <thead> <tr> <th>2025–26</th> <th>2026–27</th> <th>2027-28</th> <th>2028-29</th> <th>2029-30</th> </tr> </thead> <tbody> <tr> <td><i>Budget</i></td> <td><i>Budget</i></td> <td><i>Budget</i></td> <td><i>Nil</i></td> <td><i>Nil</i></td> </tr> <tr> <td><i>\$11.85m</i></td> <td><i>\$12.36m</i></td> <td><i>\$12.00m</i></td> <td></td> <td></td> </tr> </tbody> </table>	2025–26	2026–27	2027-28	2028-29	2029-30	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Nil</i>	<i>Nil</i>	<i>\$11.85m</i>	<i>\$12.36m</i>	<i>\$12.00m</i>		
2025–26	2026–27	2027-28	2028-29	2029-30												
<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Nil</i>	<i>Nil</i>												
<i>\$11.85m</i>	<i>\$12.36m</i>	<i>\$12.00m</i>														
Details of how the program will be funded	<i>New output appropriation (including the Early Intervention Investment Framework) and Community Support Fund</i>															
Confirmation that an evaluation for the program has been conducted. Please advise who undertook the evaluation and attach a copy of the executive summary of the evaluation	<p>Maribyrnong Community Residential Facility (MCRF) An evaluation of MCRF conducted by DJCS found the vast majority of MCRF residents did not reoffend during their stay or after leaving the facility.</p>															

Department of Justice and Community Safety	
	<p>Prison Disability Support Initiative An evaluation by DJCS found that the service achieved its intended short-term outcomes, including improved and supported access to and engagement with rehabilitation and reintegration services for people in prison with a cognitive impairment and timely identification of people in custody with complex needs.</p> <p>Enhanced rehabilitation and reintegration support services An evaluation by DJCS found that the services are working well at some prison locations and are responsive to women and Aboriginal people. The evaluation highlighted the ongoing need for the services and that they are the only programs available that support high needs people on remand or under short sentence.</p> <p>VACRO Family Visits Program Evaluation of the VACRO Family Visits Program is currently underway and is scheduled to be completed in 2026.</p> <p>Women and Mentoring Program Evaluation of the Women and Mentoring program has found it has had a positive impact in supporting women to address issues underlying their offending behaviour, navigate the criminal justice system, and reduce recidivism in the short term.</p> <p>Ngarra Jarranounith Place (NJP) Residential Diversion An evaluation completed by Deloitte and the Healing Foundation found that each dollar invested in Dardi provided a return on investment of between 50% and 190%. The report also found a 100% reduction in homelessness for participants and reductions in domestic and family violence, disengagement from education, unemployment, and substance misuse after program completion.</p>
Evidence of the continued need for the program and the Government’s role in delivering it	<p>Maribyrnong Community Residential Facility MCRF provides a critical post-release housing service. There is a high need for housing for men who may be granted parole, together with men on Community Corrections Orders (CCOs).</p> <p>VACRO Family Visits Program The objective of the Family Visits Support Program is to encourage and facilitate family engagement through supported visits. The Family Support Workers provide a level of socio-emotional support to the prisoners and their families in community both before,</p>

Department of Justice and Community Safety

during and after visits, to facilitate family reunification and cultivate positive, prosocial relationships that are critical to a prisoner's successful reintegration post-release. In women's prisons, 75% of eligible referrals that have sought support to engage with their children have demonstrated real and tangible benefits for participants.

Women and Mentoring Program

The program is an early intervention program that supports women charged with a criminal offence or at risk of offending, by matching them individually with a volunteer female mentor who is trained and resourced to provide appropriate support. It addresses issues such as the complexities and drivers of offending behaviour and the relationship between this and family violence, homelessness, mental health and alcohol and drug use. The program supported 100 women in mentoring matches across Melbourne in 2022-23, and an estimated 180 women in 2025-26.

Prison Disability Support Initiative

There continues to be high demand for the initiative. Given the large and growing waitlist of referrals, it is inferred there is currently an unmet demand for the initiative across the prison system. This, along with the finding that the initiative was effective indicates that the PDSI should continue. All stakeholders stated this view and added that they believed there is a large and growing need for more disability services across the prison system in general. This view is in line with the Disability Action Plan Framework (2019-20), which calls for establishing a baseline in relation to service provision and the experiences of people with disability.

Enhanced rehabilitation and reintegration support services

Due to bail reform and other factors between 30 March 2016 and 30 March 2026, the unsentenced prison population grew 56% (1,858 to 2,899), increasing from 29% to 40% of the total prison population. As a result, demand for reintegration support for remandees has increased significantly since 2022-23 and the scope of these services was expanded to include remandee cohorts. The evaluation found that there is a clear demand for the services and this demand is likely to increase. These specialist services provide eligible people three months of post-release intensive, assertive outreach and targeted support in the community, across a range of reintegration needs. This includes housing, alcohol and drugs, health, employment and any other relevant community supports.

Department of Justice and Community Safety	
	<p>Ngarra Jarranounith Place Residential Diversion Provides an intensive residential healing and behaviour change program for Aboriginal men aged 18 years and over who use or are at risk of using violence. Aboriginal men remain overrepresented in the prison system. The program also acquires recommendations from the Royal Commission into Family Violence.</p>
Evidence of the program's progress toward its stated objectives and expected outcomes	<p>Maribyrnong Community Residential Facility Demand for the MCRF is high, with 237 people residing at the facility between June 2020 and November 2023. Over the same period more than 524 applications to the facility were submitted. With just 42-beds and a flexible length of stay, demand currently exceeds capacity.</p> <p>VACRO Family Visits Program Since the expansion into the men's prisons, the referral rate and interest in the program has remained steady, with approximately 352 referrals received across the 10 locations for 2023-24. During 2023-24, 114 individuals were supported to have video visits with their family, of which 322 visits were conducted.</p> <p>Women and Mentoring Program As above, the program supported 100 women in mentoring matches across Melbourne in 2022-23, 92 individuals in 2023-24.</p> <p>Ngarra Jarranounith Place Residential Diversion The program won gold in the community-led category at the national Crime and Violence Prevention Awards in November 2021. The Australian Institute of Criminology Director, Michael Phelan APM, recognised that NJP "helps to break the cycle of intergenerational trauma in the Victorian Aboriginal community and supports healing for behaviours that can manifest in family violence. It demonstrates an effective response to a complex community issue".</p>
Evidence of the program being delivered within its scope, budget, expected timeframe and in line with appropriate governance and risk management practices	<p>Maribyrnong Community Residential Facility The MCRF is managed through a partnership model. The facility is managed by CV and is supported by two contractors: G4S provides security and facility services and management, and Jesuit Social Services (JSS) provides transitional and onsite support for residents. The 2023 evaluation found that the partnership model is key to the success of</p>

Department of Justice and Community Safety	
	<p>the MCRF. With each party having a distinct role, the facility provides a smooth transition for men leaving custody where they can gradually adjust to life in the community.</p> <p>VACRO Family Visits Program Delivered by VACRO as a registered not-for-profit organisation. While program evaluation is not yet complete, indications are that the program is being delivered within its scope, budget, and expected timeframe.</p> <p>Women and Mentoring Program Program evaluations and EIFF reporting have found the program is being delivered within its scope, budget, and expected timeframe</p> <p>Prison Disability Support Initiative The evaluation found that the PDSI pilot was established and rolled out in the context of challenging and unavoidable circumstances including operational restrictions brought about by the COVID-19 pandemic that prohibited PDSI staff from attending prisons. However, despite these difficulties, the initiative was still implemented successfully, with staff adapting well to COVID-19 restrictions and processes being continuously reviewed and improved.</p> <p>Enhanced rehabilitation and reintegration support services The evaluation found the program services are working well at some prison locations and is responsive to women and Aboriginal people. At prison locations where the service delivery model is working well, local processes developed and managed by offender services staff contributed to the effectiveness of the program. Strong relationships between all stakeholders, including relationships with program participants, and communication regarding court outcomes, enabled timely pre-release planning and Reintegration Assessments.</p> <p>Ngarra Jarranounith Place Residential Diversion The program is delivered by Dardi Munwurro, an Aboriginal Organisation, via a grant funding agreement administered by DJCS. Reporting required through the funding agreement shows the program is being delivered within scope, budget and expected timeframes.</p>
Extent and level of efficiencies realised in the delivery of the program	N/A – funding being continued in the 2026-27 Budget.

Department of Justice and Community Safety	
Nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts	N/A – funding being continued in the 2026-27 Budget.
Evidence that the further funding reflects the actual cost required to deliver the program	Program is required to be delivered within the funding envelope.

Department of Justice and Community Safety																
Name of the program	Supporting the corrections system to improve community safety (2024-25 Budget)															
Objective(s) of the program	Funding is provided to support the operation of the corrections system, reduce recidivism and enhance prisoners' reintegration in the community.															
Expenditure in the financial years 2025–26 and 2026–27 (and, where relevant, future years) (\$ million)	<table border="1"> <thead> <tr> <th>2025–26</th> <th>2026–27</th> <th>2027-28</th> <th>2028-29</th> <th>2029-30</th> </tr> </thead> <tbody> <tr> <td><i>Budget</i></td> <td><i>Budget</i></td> <td><i>Budget</i></td> <td><i>Nil</i></td> <td><i>Nil</i></td> </tr> <tr> <td>\$10.30m</td> <td>\$10.86m</td> <td>\$11.11m</td> <td></td> <td></td> </tr> </tbody> </table>	2025–26	2026–27	2027-28	2028-29	2029-30	<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Nil</i>	<i>Nil</i>	\$10.30m	\$10.86m	\$11.11m		
2025–26	2026–27	2027-28	2028-29	2029-30												
<i>Budget</i>	<i>Budget</i>	<i>Budget</i>	<i>Nil</i>	<i>Nil</i>												
\$10.30m	\$10.86m	\$11.11m														
Details of how the program will be funded	<i>New output appropriation (including the Early Intervention Investment Framework) and Community Support Fund</i>															
Confirmation that an evaluation for the program has been conducted. Please advise who undertook the evaluation and attach a copy of the executive summary of the evaluation	<p>Adapt, Take Stock, Look Ahead Suite (ATLAS Program) An evaluation by DJCS found the suite of programs successfully supported the mental health needs of people on remand and provided a range of benefits to remand prisoner wellbeing.</p> <p>Court assessment and prosecution services - BARC - CAPS Workforce No formal evaluation completed.</p> <p>Disability and Complex Needs Service (DCNS) An evaluation by DJCS found the DCNS established effective information sharing with key staff across the Dame Phyllis Frost Centre (DPFC) and culture change amongst custodial staff regarding their willingness to work with prisoners with disabilities and/or complex needs.</p> <p>Family engagement services A pilot evaluation was completed by the Bouverie Centre. Despite challenges caused by the COVID-19 pandemic, 802 sessions were delivered (453 at DPFC and 349 at Tarrengower) to 188 unique women between October 2020 and 31 May 2023.</p>															

Department of Justice and Community Safety	
	<p>Maribyrnong Community Residential Facility An evaluation of MCRF conducted by DJCS found the vast majority of MCRF residents did not re-offend during their stay or after leaving the facility (based on data up to 30 June 2021)</p>
<p>Evidence of the continued need for the program and the Government’s role in delivering it</p>	<p>Adapt, Take Stock, Look Ahead Suite (ATLAS Program) People on remand or serving short sentences have complex needs requiring a unique service response to support their transition. The services provided by ATLAS are critical to facilitating the rehabilitation and reintegration of a large cohort of people on remand who present with complex and high levels of need during short and uncertain periods of time in custody.</p> <p>Court assessment and prosecution services - BARC - CAPS Workforce Bail and Remand Court (BaRC) operates from 10am until 9pm, seven days a week, to provide greater access to bail hearings, reduce the number of people unnecessarily remanded in custody and reduce pressure on other areas of the judicial system, including the Magistrates’ Court and bail justices. Since 2018, Court Assessment and Prosecution Services (CAPS) practitioners have supported BaRC by providing timely, evidence-informed advice to support the court’s consideration of a person’s suitability to be sentenced to a Community Corrections Order (CCO) and ensure the timely hearing of contravention matters. This has enabled the court to improve case finalisation rates, increase access to bail when appropriate, reduce time accused persons are held on remand unnecessarily and provide further supports to help increase the efficiency of the Magistrates’ Court (e.g. responding to afterhours queries from the court). Without CAPS supporting BaRC, these cases would not have been processed in a timely and efficient manner.</p> <p>Disability and complex needs service The DCNS is a critical element of the government’s response to various major inquiries about disability service delivery including the Commonwealth Royal Commission into Abuse, Neglect and Exploitation of People with Disability (DRC) and the Victorian Auditor General Office’s (VAGO) report ‘Correctional Services for People with an Intellectual Disability or an Acquired Brain Injury’. The Yoorrook Justice Commission also expressed strong interest in the delivery of disability services to Aboriginal people in custody.</p> <p>Family engagement services</p>

Department of Justice and Community Safety	
	<p>Strong family connections play a pivotal role in promoting rehabilitation, reducing recidivism, and supporting reintegration of individuals released from prison. The FES contributes to the corrections system’s ability to rehabilitate and reintegrate women offenders’ post-sentence, given the strong link between women’s offending and the types of skills, relationships and issues addressed by the service (i.e. family connections, intergenerational trauma, positive parenting skills and reintegration support for women and their families).</p> <p>Maribyrnong Community Residential Facility Delays in access to appropriate, stable housing post-release increase the chances of further offending and return to prison. There remains a significant unmet demand for housing supports for people engaged with the justice system. Post release housing instability undermines a person’s reintegration and rehabilitation journey and can exacerbate issues known to contribute to re-offending, The provision of stable housing provides a key platform upon which a range of reintegration and rehabilitation issues can be successfully addressed and is a key protective factor for reducing the risk of reoffending and improving community safety. MCRF provides a critical post-release housing service. There is a high need for housing for men who may be granted parole, together with men on CCOs.</p>
Evidence of the program’s progress toward its stated objectives and expected outcomes	<p>Adapt, Take Stock, Look Ahead Suite (ATLAS Program) The program has been assessed as effective with 5,787 ATLAS modules completed by remandees in 2024-25.</p> <p>Court assessment and prosecution services - BaRC - CAPS Workforce In the 2024 calendar year during BaRC’s after hours operations, the BaRC CAPS practitioners:</p> <ul style="list-style-type: none"> • responded to a total of 616 inquiries • completed a total of 71 assessments • completed a total of 115 prosecutions • completed a total of 28 bail applications. <p>Disability and complex needs service The service receives on average 20 referrals per month from custodial staff and other key stakeholders. Custodial staff have been heavily engaged by the DCNS team to implement positive behaviour support strategies. Anecdotal evidence suggests the</p>

Department of Justice and Community Safety	
	<p>positive behaviour support strategies are having a positive impact on women’s behaviour.</p> <p>Family engagement services In 2024-25, 1,083 referrals were accepted and actioned across both locations. 1,218 appointments were provided with the focus remaining on child protections assistance.</p> <p>Maribyrnong Community Residential Facility Demand for the MCRF is high, with 237 people residing at the facility between June 2020 and November 2023. Over the same period more than 524 applications to the facility were submitted. With just 42-beds and a flexible length of stay, demand currently exceeds capacity.</p>
Evidence of the program being delivered within its scope, budget, expected timeframe and in line with appropriate governance and risk management practices	<p>Adapt, Take Stock, Look Ahead Suite (ATLAS Program) Service delivered by Relationships Australia Victoria as a registered not for profit. Program has been delivered within its scope, budget, and expected timeframe.</p> <p>Disability and complex needs service Service provided by Corrections Victoria. The evaluation completed by DJCS found the program was delivered within its scope, budget, and expected timeframe noting disruptions from COVID-19.</p> <p>Family engagement services Service provided by Corrections Victoria. The evaluation found the program was delivered within its scope, budget, and expected timeframes.</p> <p>Maribyrnong Community Residential Facility The MCRF is managed through a partnership model. The facility is managed by Corrections Victoria and is supported by two contractors: G4S provides security and facility services and management, and Jesuit Social Services (JSS) provides transitional and onsite support for residents. The evaluation found that the partnership model is key to the success of the MCRF.</p>
Extent and level of efficiencies realised in the delivery of the program	N/A – funding being continued in the 2026-27 Budget.
Nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts	N/A – funding being continued in the 2026-27 Budget.

Department of Justice and Community Safety	
Evidence that the further funding reflects the actual cost required to deliver the program	Program is required to be delivered within the funding envelope.

Department of Justice and Community Safety					
Name of the program	Supporting a safe and effective corrections system (2025-26 Budget)				
Objective(s) of the program	Funding was provided to support the operation of the corrections system, reduce recidivism and enhance prisoners' reintegration in the community, including continued support for people in the criminal justice system through the Tuning into Respectful Relationships Program (TIRR).				
Expenditure in the financial years 2025–26 and 2026–27 (and, where relevant, future years) (\$ million)	2025–26 <i>Budget \$0.42m</i>	2026–27 <i>Budget \$0.43m</i>	2027-28 <i>Budget \$0.45m</i>	2028-29 <i>Nil</i>	2029-30 <i>Nil</i>
Details of how the program will be funded	<i>Community Support Fund</i>				
Confirmation that an evaluation for the program has been conducted. Please advise who undertook the evaluation and attach a copy of the executive summary of the evaluation	An evaluation completed by Corrections Victoria found that Tuning into Respectful Relationships (TIRR) achieved its objectives and brought about positive change in participants' self-reported understanding and appreciation of respectful relationships across all cohorts.				
Evidence of the continued need for the program and the Government's role in delivering it	TIRR has a focus on introducing the issues of family violence, such as understanding the connection between respect and acts of violence. Without perpetrator intervention, there is limited opportunity for adults who use family violence to understand and take responsibility for their actions and change their behaviour. This increases the likelihood of recidivist family violence behaviour and exacerbates the already significant risk to victim-survivors of family violence and the broader community.				
Evidence of the program's progress toward its stated objectives and expected outcomes	In 2024-25, there were 657 program completions. Feedback from participants generally demonstrates positive feedback with almost all participants reporting increased confidence in using the communication skills learned during the session.				
Evidence of the program being delivered within its scope, budget, expected timeframe and in line with appropriate governance and risk management practices	Service provided by Anglicare Victoria as a registered not for profit. Program has been performing within its scope, budget, and expected timeframes.				
Extent and level of efficiencies realised in the delivery of the program	N/A – funding being continued in the 2026-27 Budget.				

Department of Justice and Community Safety	
Nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts	N/A – funding being continued in the 2026-27 Budget.
Evidence that the further funding reflects the actual cost required to deliver the program	Program is required to be delivered within the funding envelope.

Department of Justice and Community Safety					
Name of the program	Upskilling and protecting our firefighters (2022-23 Budget)				
Objective(s) of the program	Funding was provided to the Country Fire Authority (CFA) for volunteer driver training.				
Expenditure in the financial years 2025–26 and 2026–27 (and, where relevant, future years) (\$ million)	2025–26 <i>Budget \$0.30m</i>	2026–27 <i>Budget \$0.13m</i>	2027-28 <i>Budget \$0.17m</i>	2028-29 <i>Budget \$0.18m</i>	2029-30 <i>Budget \$0.19m</i>
Details of how the program will be funded	<i>New output appropriation</i>				
Confirmation that an evaluation for the program has been conducted. Please advise who undertook the evaluation and attach a copy of the executive summary of the evaluation	CFA continues to review the outcomes of the program in terms of the number of volunteers accredited to drive CFA fleet vehicles at individual units.				
Evidence of the continued need for the program and the Government's role in delivering it	The obtainment of a National Heavy Vehicle Licence is required by CFA volunteers to drive the majority of the CFA's firefighting fleet.				
Evidence of the program's progress toward its stated objectives and expected outcomes	Sufficient CFA volunteers are accredited to drive CFA vehicles and respond to emergencies.				
Evidence of the program being delivered within its scope, budget, expected timeframe and in line with appropriate governance and risk management practices	The program operates in manner that meets national training accreditation requirements on an ongoing basis.				
Extent and level of efficiencies realised in the delivery of the program	N/A – funding being continued in the 2026-27 Budget.				
Nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts	N/A – funding being continued in the 2026-27 Budget.				
Evidence that the further funding reflects the actual cost required to deliver the program	Program is required to be delivered within the funding envelope.				

Department of Justice and Community Safety					
Name of the program	Water Safety (2024-25 Budget)				
Objective(s) of the program	Funding was provided to continue supporting Life Saving Victoria to deliver paid lifeguard services, rescue watercraft services, rescue helicopter and drone services and public information, relations and messaging.				
Expenditure in the financial years 2025–26 and 2026–27 (and, where relevant, future years) (\$ million)	2025–26 <i>Budget \$4.61m</i>	2026–27 <i>Budget \$5.47m</i>	2027-28 <i>Nil</i>	2028-29 <i>Nil</i>	2029-30 <i>Nil</i>
Details of how the program will be funded	<i>Community Support Fund</i>				
Confirmation that an evaluation for the program has been conducted. Please advise who undertook the evaluation and attach a copy of the executive summary of the evaluation	LSV conducts research and evaluation of frontline services with internal and external stakeholders where relevant to the service and strategic goals.				
Evidence of the continued need for the program and the Government’s role in delivering it	The funding supports public facing core essential services, such as the paid lifeguard service and rescue helicopter service.				
Evidence of the program’s progress toward its stated objectives and expected outcomes	The program has delivered frontline paid lifeguard services, rescue watercraft (jet-ski) services, helicopter and drone aerial observation, and public information, awareness, and messaging campaigns.				
Evidence of the program being delivered within its scope, budget, expected timeframe and in line with appropriate governance and risk management practices	Paid lifeguard service 42 high risk locations. Rescue watercraft services made up of at least 8 roving rescue jet-ski crews patrolling in pairs at targeted high-risk coastal and bay areas, providing fast response for emergencies. 370 hours flown by helicopter and 1,899 hours by drones (June 2025).				
Extent and level of efficiencies realised in the delivery of the program	N/A – funding being continued in the 2026-27 Budget.				
Nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts	N/A – funding being continued in the 2026-27 Budget.				
Evidence that the further funding reflects the actual cost required to deliver the program	Program is required to be delivered within the funding envelope.				

Department of Justice and Community Safety	
Name of the program	Victims of Crime Financial Assistance Scheme (FAS) continued operations (2025-26 Budget)

Department of Justice and Community Safety					
Objective(s) of the program	Funding was provided for the continued operations of the FAS, which commenced in November 2024 replacing the Victims of Crime Assistance Tribunal (VoCAT).				
Expenditure in the financial years 2025–26 and 2026–27 (and, where relevant, future years) (\$ million)	2025–26 <i>Budget \$4.20m</i>	2026–27 <i>Budget \$4.20m</i>	2027–28 <i>Budget \$4.20m</i>	2028-29 <i>Nil</i>	2029-30 <i>Nil</i>
Details of how the program will be funded	<i>New output appropriation</i>				
Confirmation that an evaluation for the program has been conducted. Please advise who undertook the evaluation and attach a copy of the executive summary of the evaluation	An independent review of the operations of the FAS has commenced in line with legislative requirements.				
Evidence of the continued need for the program and the Government's role in delivering it	The FAS must continue to be delivered by government to meet statutory obligations under the <i>Victims of Crime (Financial Assistance Scheme) Act 2022</i> .				
Evidence of the program's progress toward its stated objectives and expected outcomes	In line with its legislative obligations to provide financial assistance to victims of crime, the FAS continues to award and pay assistance to victims to help them recover from the effects of violent crime.				
Evidence of the program being delivered within its scope, budget, expected timeframe and in line with appropriate governance and risk management practices	The independent review is expected to deliver findings on the extent to which the FAS is meeting its statutory obligations. Governance and risk management fall within the responsibilities performed by the FAS Chief Executive Officer appointed under the <i>Public Administration Act 2004 and the Victims of Crime (Financial Assistance Scheme) Act 2022</i> .				
Extent and level of efficiencies realised in the delivery of the program	N/A – funding being continued in the 2026-27 Budget.				
Nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts	N/A – funding being continued in the 2026-27 Budget.				
Evidence that the further funding reflects the actual cost required to deliver the program	Program is required to be delivered within the funding envelope.				

Department of Justice and Community Safety	
Name of the program	Supporting a safe and effective Youth Justice system (2025-26 Budget)

Department of Justice and Community Safety					
Objective(s) of the program	Funding is provided to support the operation of the Youth Justice system, including continuation of the South Sudanese Australian Youth Justice Expert Working Group (EWG) that support diversion and early intervention				
Expenditure in the financial years 2025–26 and 2026–27 (and, where relevant, future years) (\$ million)	2025–26	2026–27	2027-28	2028-29	2029-30
	<i>Budget \$1.44m</i>	<i>Budget \$1.51m</i>	<i>Budget \$1.51m</i>	<i>Nil</i>	<i>Nil</i>
Details of how the program will be funded	<i>New output appropriation (including the Early Intervention Investment Framework)</i>				
Confirmation that an evaluation for the program has been conducted. Please advise who undertook the evaluation and attach a copy of the executive summary of the evaluation	The initiative contains multiple components including for EWG staffing, community organisation funding and for advisory groups. These individual components have allowed for the delivery of the EWG's final report, with the reports key recommendations contributing to a number of performance and output measurers.				
Evidence of the continued need for the program and the Government's role in delivering it	<p>South Sudanese Australian (SSA) young people are overrepresented in the Victoria youth justice system. As of 30 April 2026, South Sudanese and Sudanese Australians represented approximately 11.5% of all young people under Youth Justice supervision. At the 2021 Census, less than 0.2% of the Victorian population were of Sudanese or South Sudanese ancestry.</p> <p>The EWG final report delivers a series of recommendations to reduce this overrepresentation and for systemic change. Recommendations must now be considered and implemented.</p>				
Evidence of the program's progress toward its stated objectives and expected outcomes	The EWG's final report is being considered.				
Evidence of the program being delivered within its scope, budget, expected timeframe and in line with appropriate governance and risk management practices	Funding to date has allowed the EWG to deliver its report to government within agreed timelines and parameters, and to provide direct support to young people and their families, and to emerging community organisations through grant funding rounds. Funding received through the 2026-27 Budget enables the EWG to pivot to implementation activities that will be delivered within the approved budget and in line with recognised government risk management practices.				
Extent and level of efficiencies realised in the delivery of the program	N/A – funding being continued in the 2026-27 Budget.				
Nature of the impact of the program ceasing and what strategies have been identified to minimise any negative impacts	N/A – funding being continued in the 2026-27 Budget.				

Department of Justice and Community Safety	
Evidence that the further funding reflects the actual cost required to deliver the program	Program is required to be delivered within the funding envelope.

Victoria Police	
N/A	

Question 9

For all programs (output initiatives, including grants) with total funding of equal to or greater than \$5 million that are to lapse in 2025–26, please provide the:

- a) name of the program
- b) objective(s) of the program
- c) expenditure in the financial year 2025–26
- d) reasons why the program was established
- e) details of who (describe the type of users, for example, health care providers, families, volunteers etc.) and how many used the program, and evidence of the outcomes achieved
- f) reasons why further funding is not being sought
- g) impact of ceasing the program
- h) strategies that are being implemented to minimise any negative impacts.

Response

Department of Justice and Community Safety	
Name of the program	Strengthening Women’s Safety – legal services and supports (2024-25 Budget Update)
Objective(s) of the program	Funding was provided to improve how Family Violence Intervention Orders are issued and served to strengthen Women’s safety
Expenditure in the financial year 2025–26 (\$ million)	<i>\$1.16m budget as financial year is yet to be completed</i>
Reasons why the program was established	To enable DJCS to develop the legislative reforms in the Women’s Safety Package.
Details of who and how many used the program and evidence of the outcomes achieved	Delivery of the <i>Justice Legislation Amendment (Family Violence, Stalking and Other Matters) Act 2026</i> which delivered key legislative reforms in the Women’s Safety Package.
Reasons why further funding is not being sought	Further funding was not required as the program was delivered in 2025-26.
Impact of ceasing the program	Reduced scope of legislative reforms that can be delivered.
Strategies that are being implemented to minimise any negative impacts	Further family violence reform will be delivered as part of BAU resourcing.

Victoria Police	
Name of the program	Service Delivery Transformation Program (run by Service Delivery Transformation Command - SDTC)
Objective(s) of the program	Transform Victoria Police's service delivery and operating model so the organisation can better respond to complex and changing community needs, and meet future demand for police services.
Expenditure in the financial year 2025–26 (\$ million)	\$7m (including operating and labour costs)
Reasons why the program was established	<ul style="list-style-type: none"> To deliver time-limited, large-scale transformation to improve service delivery, workforce efficiency, and operational outcomes across Victoria Police. To trial and implement new operating models and technology that better align resources, data, and processes with frontline demand. To provide a dedicated command to govern and deliver complex reform initiatives, separate from business-as-usual operations.
Details of who and how many used the program and evidence of the outcomes achieved	<ul style="list-style-type: none"> Delivery of major transformation initiatives across rostering, workforce allocation, operations centres, and supporting technology, with many initiatives transitioned into business-as-usual arrangements. Successful trials and implementation of new operating models and digital solutions that improved workforce deployment, decision-making, and service delivery efficiency. Strengthened organisational capability to deliver reform, establishing governance, delivery frameworks, and learnings to inform future uplift programs.
Reasons why further funding is not being sought	SDTC's functions are being transitioned from a BFC-funded, time-limited program to a sustainable, internally funded model for ongoing organisational uplift and transformation.
Impact of ceasing the program	Inability to deliver the program objectives per above.
Strategies that are being implemented to minimise any negative impacts	Transitioning the Service Delivery Transformation Program into an enduring, financially sustainable and fully funded operating model under Continuous Improvement, Uplift and Technology (CIUT).

Capital asset expenditure

Question 10

Budget Paper No. 5: Statement of Finances provides cash flow statements for departments.

Budget Paper No. 4: State Capital Program provides the capital projects undertaken by departments.

For the 'Payments for nonfinancial assets' line item in the 2026–27 budget cash flow statement, please provide a breakdown of these costs and indicate which capital project they relate to.

If any other line items in the cash flow statement comprises expenditure on Public Private Partnerships (PPPs), please list the PPP it relates to and the cost.

Guidance

Capital projects extracted from the cash flow statements are expected to correspond to capital projects listed in *Budget Paper No. 4: State Capital Program* as 'New projects', 'Existing projects', or 'Completed projects'.

Response

Please see Excel Worksheet for response.

Public Private Partnerships – expenditure

Question 11

Budget Paper No. 5: Statement of Finances provides a comprehensive operating statement that details each department's revenue and expenses on an accrual basis reflecting the cost of providing its output.

- a) In the 2026–27 comprehensive operating statement please identify all expenditure on Public Private Partnerships (PPP) by line item and provide a breakdown of these costs and indicate to which project they relate.

Guidance

If the line item 'Other operating expenses' in the comprehensive operating statement comprises expenditure on PPPs, please also list the PPP it relates to and the cost.

- b) Please also provide the estimated/forecast expenditure for all PPPs across forward estimates.

Response

a)

Department of Justice and Community Safety				
Line item	2024–25 Actual (\$ million)	2025–26 revised Budget (\$ million)	2026–27 Budget (\$ million)	Related project(s)
Interest expense	56.95	61.11	59.12	Victorian Correctional Facilities – Metropolitan Remand Centre and Marngoneet Correctional Centre
				Ravenhall Correctional Centre
				Hopkins Correctional Centre
				Fulham Correctional Centre
				Port Phillip Prison
Other operating expenses	425.27	391.85	364.51	Victorian Correctional Facilities – Metropolitan Remand Centre and Marngoneet Correctional Centre
				Ravenhall Correctional Centre
				Hopkins Correctional Centre
				Fulham Correctional Centre
				Port Phillip Prison
Total	482.22	452.96	423.63	

Victoria Police
N/A

b)

Department of Justice and Community Safety						
PPPs	2024–25 Actual (\$ million)	2025–26 revised Budget (\$ million)	2026–27 Budget (\$ million)	2027–28 Estimated/Forecast (\$ million)	2028–29 Estimated/Forecast (\$ million)	2029–30 Estimated/Forecast (\$ million)
Ravenhall Correctional Centre	184.45	209.08	239.99	237.89	242.04	245.59
Victorian Correctional Facilities – Metropolitan Remand Centre and Marngoneet Correctional Centre	45.35	43.21	49.69	48.77	44.95	45.19
Fulham Correctional Centre Contract Extension Project	73.98	83.47	97.56	93.91	100.10	104.01
Port Phillip Prison Contract Extension Project ⁴	147.82	84.05	0.00	0.00	0.00	0.00
Hopkins Correctional Centre	30.63	33.16	36.39	36.19	32.22	31.71
Total	482.22	452.96	423.63	416.76	419.31	426.49

Victoria Police
N/A

⁴ The Prison Services Agreement between DJCS and G4S to operate Port Phillip Prison ceased on 31 December 2025, with the majority of people in custody transferred to other suitable locations. Corrections Victoria assumed operations of Port Phillip Prison from 1 January 2026 with a small cohort of people remaining in the St John's Subacute Health Unit.

Public Private Partnerships – expected and actual benefits

Question 12

For Public Private Partnerships (PPP) projects in operation and in procurement and delivery, please provide detail on:

- the expected benefits of the PPP project in the uncommissioned (planning and construction) stages
- the value to the State of the expected benefits of the PPP project in the uncommissioned stages
- the actual/existing benefits of the PPP project in its commissioned (operations and maintenance) stage
- the value of the actual/existing benefits of the PPP project in its commissioned stage per year
- how benefits are monitored, measured and publicly reported.

Response:

Department of Justice and Community Safety					
PPP	Expected benefits in uncommissioned (planning and construction) phases	Value of expected benefits to the State (\$ million)	Actual/existing benefits of commissioned (operations and maintenance) stage	Value of actual/existing benefits per year (\$ million)	How benefits are monitored, measured and publicly reported
Ravenhall Correctional Centre	N/A	N/A	Benefits realised via use of a full-service PPP for the Ravenhall Correctional Centre include: <ul style="list-style-type: none"> timeliness and certainty of operational commencement delivery of better operational and service solutions an optimum level of risk transfer to the private Sector confirmation of superior whole-of-life design and maintenance outcomes 	223.34	Benefits are monitored via: <ul style="list-style-type: none"> Contractor monthly performance reporting, regular and routine contract management meetings and validation of Operational Processes and Service Indicators. Service Indicators measure the delivery of services such as health, education, criminogenic program and/or intervention delivery and the ongoing

Department of Justice and Community Safety					
PPP	Expected benefits in uncommissioned (planning and construction) phases	Value of expected benefits to the State (\$ million)	Actual/existing benefits of commissioned (operations and maintenance) stage	Value of actual/existing benefits per year (\$ million)	How benefits are monitored, measured and publicly reported
			compared to unbundled construction-based models.		maintenance/upkeep of the facility. These benefits are largely measured based on financial model estimates which are then publicly reported through the DJCS Annual Report.
Victorian Correctional Facilities – Metropolitan Remand Centre and Marngoneet Correctional Centre	N/A	N/A	Benefits realised through the use of an Asset and Service Bundle Delivery model for the Victorian Correctional Facilities (Melbourne Remand Centre and Marngoneet Correctional Centre) include: <ul style="list-style-type: none"> • appropriate transfer of maintenance risk, site risk, asset capability risk, and interface risk to the private sector • optimal whole-of-life costs with the private sector responsible for long-term maintenance in addition to design and construction, driving an overall optimal whole-of-life outcome • DJCS achieved a competitive outcome, due 	57.24	Benefits are monitored via: <ul style="list-style-type: none"> • reports provided on a monthly and quarterly basis capturing the performance, security and maintenance data • audit inspections and walkarounds on at least a monthly basis, to ensure proper adherence to the minimum and performance requirements • monthly meetings at Site as well as with the Contract Administrator to ensure alignment between the parties and resolution of any contentious issues.

Department of Justice and Community Safety					
PPP	Expected benefits in uncommissioned (planning and construction) phases	Value of expected benefits to the State (\$ million)	Actual/existing benefits of commissioned (operations and maintenance) stage	Value of actual/existing benefits per year (\$ million)	How benefits are monitored, measured and publicly reported
			to sufficient market depth, through this model.		<ul style="list-style-type: none"> The Contractor is subject to financial abatements for potential failures to meet the contractual benchmarks. <p>These benefits are largely measured based on financial model estimates which are then publicly reported through the DJCS Annual Report.</p>
Fulham Correctional Centre Contract Extension Project	N/A	N/A	<p>Original Prison Services Agreement (PSA) provides the following benefits:</p> <ul style="list-style-type: none"> best model to achieve the Project's objectives for ongoing provision of services at the prison retention of the prison in order to meet projected demand and configuration of prisoner beds in Victoria cost efficient outcomes delivery when compared to those delivered at public correctional facilities; 	83.47	<p>Benefits are monitored via:</p> <ul style="list-style-type: none"> monthly reports which are submitted for review and validated by the State to capture Performance data monthly meetings to discuss operational and contractual issues/outcomes quarterly performance reviews and financial abatements for failure to meet benchmarks quarterly meetings to discuss operational

Department of Justice and Community Safety					
PPP	Expected benefits in uncommissioned (planning and construction) phases	Value of expected benefits to the State (\$ million)	Actual/existing benefits of commissioned (operations and maintenance) stage	Value of actual/existing benefits per year (\$ million)	How benefits are monitored, measured and publicly reported
			<ul style="list-style-type: none"> and representing value for money for the State, in terms of risk allocation and removal of operational interfaces that would otherwise need to be managed by the State. 		<p>performance, issues, innovations.</p> <p>These benefits are largely measured based on financial model estimates which are then publicly reported through the DJCS Annual Report.</p>
Hopkins Correctional Centre	N/A	N/A	<p>Benefits realised from utilisation of the Asset and Service Bundle Delivery model for the Hopkins Correctional Centre included:</p> <ul style="list-style-type: none"> a delivery method that transfers maintenance risk, site risk, asset capability risk and interface risk to the private sector optimal whole-of-life costs, as the private sector is responsible for long-term maintenance in addition to design and construction, which should drive an optimal whole-of-life outcome 	50.33	<p>Benefits are monitored via:</p> <ul style="list-style-type: none"> performance, security and maintenance data are captured through monthly and quarterly reports audit inspections and walkarounds conducted at least monthly to ensure compliance with minimum and performance requirements monthly meetings held both on-site and with the contract administrator to maintain alignment and resolve any emerging issues

Department of Justice and Community Safety					
PPP	Expected benefits in uncommissioned (planning and construction) phases	Value of expected benefits to the State (\$ million)	Actual/existing benefits of commissioned (operations and maintenance) stage	Value of actual/existing benefits per year (\$ million)	How benefits are monitored, measured and publicly reported
			<ul style="list-style-type: none"> a competitive outcome due to sufficient market depth. 		<ul style="list-style-type: none"> Failure to meet performance benchmarks allows DJCS to apply financial abatements, reducing the contractor's service payments. <p>Benefits are largely assessed using financial model estimates, which are publicly reported in the DJCS Annual Report.</p>

Victoria Police
N/A

Major project contracting – DTP only

Question 13

Not applicable to the Department of Justice and Community Safety.

Savings initiatives

Question 14

For each of the savings initiatives detailed in the 2025–26 Budget,⁵ please detail:

- a) the department’s saving target for 2025–26 and 2026–27
- b) a breakdown of how the department will meet the savings targets in 2025–26 and 2026–27
- c) the impact that these actions will have on the delivery of services and assets/infrastructure during 2025–26 and 2026–27.

Response

Department of Justice and Community Safety						
Initiative	2025–26			2026–27		
	Savings target for (\$ million)	Breakdown of how the department met savings targets	Impact these actions had on the delivery of services and assets/infrastructure	Savings target (\$ million)	How the department will meet savings targets	Impact these actions will have on delivery of services and assets/infrastructure
Whole of Government savings and efficiencies – see 2025–26 Budget, Paper 3, Chapter 1, page 102.	9.32	Undertaking reviews to improving entity governance arrangements and streamline functions to achieve cost reductions and efficiencies. Initiatives to achieve WorkCover efficiencies, consolidate accommodation sites, and implement technology-enabled procurement.	No material impacts on frontline service delivery or asset/infrastructure projects.	15.20	Continuation of 2025-26 actions with minor ongoing increase in savings and efficiencies to be achieved spread across the identified initiatives.	No anticipated material impacts on frontline service delivery or asset/infrastructure projects.

⁵ Department of Treasury and Finance, *Budget Paper No. 3: 2025-26 Service Delivery*, Melbourne, 2025, p. 102.

Question 15

For each of the savings initiatives detailed in the 2026–27 Budget, please detail (on the same basis of consolidation as the budget papers):

- the department's saving target for 2026–27
- how the department will meet the various savings targets in 2026–27
- the impact that these actions will have on the delivery of services and assets/infrastructure during 2026–27.

Response

Department of Justice and Community Safety						
Initiative	Savings target for 2026–27 (\$ million)	Savings target for 2027–28 (\$ million)	Savings target for 2028–29 (\$ million)	Savings target for 2029–30 (\$ million)	How the department will meet various savings targets	Impact these actions will have on delivery of services and assets/infrastructure
Whole of Government savings and efficiencies – see 2026–27 Budget, Paper 3, Chapter 1, page 102.	N/A	N/A	N/A	N/A	Data cannot be provided at this stage, as details of individual savings initiatives are subject to the final whole of government implementation approach and consultation with impacted staff.	Data cannot be provided at this stage, as details of individual savings initiatives are subject to the final whole of government implementation approach and consultation with impacted staff.

Use of funds saved from other programs or initiatives

Question 16

In relation to any programs or initiatives that have been reprioritised, curtailed or reduced for 2026–27, please identify:

- the amount expected to be spent under the program or initiative during 2026–27 at the time of the 2025–26 Budget
- the amount currently to be spent under the program or initiative during 2026–27
- the use to which the funds realised by this reduction will be put. Please include the name(s) of any program or initiative that will be funded or partially funded.

Response

Department of Justice and Community Safety			
Program/initiative that has been reprioritised, curtailed or reduced	The amount expected to be spent under the program or initiative during 2026–27 (\$ million)		The use to which the funds will be put
	At the time of the 2025–26 Budget	At the time of the 2026–27 Budget	
Nil.			

Victoria Police		
N/A		

Service delivery

Question 17

- a) Please provide the total estimated cost to the department (if any) of the machinery of government changes made since July 2025.

Response

Department of Justice and Community Safety
Any financial impacts/costs associated with the machinery of government (MoG) are yet to be quantified.

Victoria Police
N/A

- b) Please complete the table below detailing the impacts on the department of any machinery of government changes since July 2025.

Response

Department of Justice and Community Safety	
Impact on the department	On 1 April 2026, the Community Safety Building Authority (CSBA) transferred to the Victorian Infrastructure Delivery Authority (VIDA), an administrative office of the Department of Transport and Planning (DTP).
Impact on departmental outputs	Minimal impact.
Impact on departmental agencies	N/A
Impact on portfolios	N/A
Impact on statutory authorities	N/A
Estimated cost and date changes are anticipated to be fully implemented	Any financial impacts/costs associated with the MoG are yet to be quantified.
New portfolio responsibilities and/or how responsibilities are shared, if relevant	VIDA will be acting as an agent of DJCS in its responsibility of delivering justice and emergency service organisations infrastructure projects. This

Department of Justice and Community Safety	
	structure is reflective of the government's intention to utilise VIDA's expertise to support infrastructure delivery across the State.
* Where the machinery of government change has no impact on the department, please type N/A where appropriate in the table above.	

Victoria Police	
N/A	

Question 18

Department Performance Statement: Service Delivery presents departmental performance statements that state the department's outputs by departmental objectives.

Please provide, by ministerial portfolio, the relevant objective(s), objective indicator(s), output(s) and performance measure(s) as provided in the 2025–26 Budget. Where responsibility for outputs, initiatives or performance measures is shared, please clearly outline what is shared and how responsibility is divided between Ministers or portfolios.

Please use a separate table for each portfolio.

Please use one line per output and ensure that outputs align with the relevant objective and indicator/s.

* Where Ministers share responsibility for outputs, initiatives or performance measures please detail where appropriate

Response

Department of Justice and Community Safety			
Minister	Sonya Kilkenny MP		
Portfolio	Attorney-General		
Objective	Objective indicator/s	Output	Performance measures
Ensuring community safety through policing, law enforcement and crime prevention activities	<ul style="list-style-type: none"> Number of road fatalities Number of road injuries 	Fines and Road Safety Enforcement	<ul style="list-style-type: none"> Infringement notices processed Warrants actioned Proportion of images that are capable of supporting the issue of an infringement notice Clearance of infringements within 180 days
A fair and accessible justice system where Victorians are protected with equal opportunities, rights and information freedoms	<ul style="list-style-type: none"> Prosecutions completed and returning guilty outcomes (OPP) (percentage of total case finalisations) Legal assistance services provided to Victorians (VLA) Law reform publications completed (VLRC) Medico-legal death investigations (VIFM) 	Public Prosecutions and Legal Assistance	<ul style="list-style-type: none"> Advocacy and client support services (Victoria Legal Aid) Community legal education and information services (Victoria Legal Aid) Duty lawyer services (Victoria Legal Aid) Grants of legal assistance (Victoria Legal Aid) Judicial Officer sitting days requiring prosecutors (Office of Public Prosecutions) Legal advice and minor assistance (Victoria Legal Aid)

Department of Justice and Community Safety			
Minister	Sonya Kilkenny MP		
Portfolio	Attorney-General		
Objective	Objective indicator/s	Output	Performance measures
	<ul style="list-style-type: none"> Number of Sentencing Advisory Council publications (SAC) Conciliation and facilitation activities delivered by the Victorian Equal Opportunity and Human Rights Commission People assisted through Public Advocate advice and education activities (OPA) 		<ul style="list-style-type: none"> Number of briefs prepared and hearings attended (Office of Public Prosecutions) Number of victim and witness consultations (Office of Public Prosecutions) Proportion of Victoria Legal Aid services provided where family violence is involved Client satisfaction with services provided by Victoria Legal Aid Guilty outcomes (guilty pleas and trial convictions) as a percentage of case completions (Office of Public Prosecutions) Average minutes of wait time to Legal Help (Victoria Legal Aid) Proportion of trials listed which did not proceed to adjournment on application of the Crown (Office of Public Prosecutions)
		Forensic Justice Services	<ul style="list-style-type: none"> Clinical forensic medical services by the Victorian Institute of Forensic Medicine Enquiries resolved by the Coronial Admissions and Enquiries Office of non-reportable deaths Medico legal death investigations (Victorian Institute of Forensic Medicine) Peer reviewed research articles published Provision of expert forensic medical and scientific evidence in court (Victorian Institute of Forensic Medicine) Audited medico legal death investigation reports with no significant diagnostic errors (Victorian Institute of Forensic Medicine)

Department of Justice and Community Safety			
Minister	Sonya Kilkenny MP		
Portfolio	Attorney-General		
Objective	Objective indicator/s	Output	Performance measures
			<ul style="list-style-type: none"> • Medical and scientific investigations on the body of the deceased completed within two days (Victorian Institute of Forensic Medicine) • Medico-legal death investigation reports issued within agreed period (Victorian Institute of Forensic Medicine)
		Justice Policy, Services and Law Reform	<ul style="list-style-type: none"> • Community education sessions (in person or online) conducted by Victorian Law Reform Commission • Consultation sessions conducted by Victorian Law Reform Commission • Law reform publications completed by Victorian Law Reform Commission • Number of Sentencing Advisory Council publications • Proportion of grant funding administered by the Koori Justice Unit that is provided to Aboriginal Organisations • Views of school curriculum related material on Victorian Law Reform Commission website • Written submissions made to the Victorian Law Reform Commission website including online surveys • Client satisfaction with quality of legal advice provided (Victorian Government Solicitor's Office) • Teachers and students who are satisfied with education programs delivered by Victorian Law Reform Commission website and the

Department of Justice and Community Safety			
Minister	Sonya Kilkenny MP		
Portfolio	Attorney-General		
Objective	Objective indicator/s	Output	Performance measures
			<ul style="list-style-type: none"> school curriculum related material provided on the VLRC website Client satisfaction with timeliness of legal advice provided (Victorian Government Solicitor's Office)
		Advocacy, Human Rights and Victim Support <i>*This output is shared with the Victims portfolio.</i>	<ul style="list-style-type: none"> Advocacy matters opened by the Office of the Public Advocate Conciliation and facilitation activities delivered by the Victorian Equal Opportunity and Human Rights Commission Decisions made by the Public Advocate under the <i>Medical Treatment Planning and Decisions Act 2016</i> (Office of the Public Advocate) Education and information sessions delivered by the Victorian Equal Opportunity and Human Rights Commission Information and advice provided by the Office of the Public Advocate Information and advice provided by the Victorian Equal Opportunity and Human Rights Commission New guardianship and investigation orders of the Victorian Civil and Administrative Tribunal actioned by the Office of the Public Advocate Number of people supported to receive adoption information

Department of Justice and Community Safety			
Minister	Sonya Kilkenny MP		
Portfolio	Attorney-General		
Objective	Objective indicator/s	Output	Performance measures
			<ul style="list-style-type: none"> • Public Advocate auspiced volunteer interventions for people with disability (Office of the Public Advocate) • Customer satisfaction rating - Conciliation and facilitation delivered by the Victorian Equal Opportunity and Human Rights Commission • Customer satisfaction rating - Education and information sessions delivered by the Victorian Equal Opportunity and Human Rights Commission • Settlement rate of conciliation and facilitation (Victorian Equal Opportunity and Human Rights Commission) • Average number of days to initiate the process to identify the person's will and preferences following order from the Victorian Civil Administrative Tribunal (Office of the Public Advocate) • Victorian Equal Opportunity and Human Rights Commission complaints and reports of change or suppression practices finalised within six months

Department of Justice and Community Safety			
Minister	Ingrid Stitt MP		
Portfolio	Special Minister of State		
Objective	Objective indicator/s	Output	Performance measures
A fair and accessible justice system where Victorians are protected with equal opportunities, rights and information freedoms	<ul style="list-style-type: none"> N/A 	Public Sector and Local Government Integrity, Privacy and Information Protection	<ul style="list-style-type: none"> Education and training activities delivered by Office of the Victorian Information Commissioner Regulatory actions conducted: Examinations, reviews, audits or investigations (Office of the Victorian Information Commissioner) Reviews and complaints closed by the Office of the Victorian Information Commissioner Client satisfaction with education and training provided (Office of the Victorian Information Commissioner) Percentage of Office of Victorian Information Commissioner recommendations accepted by agencies following information security assurance activities Average number of days taken to close privacy complaints (Office of the Victorian Information Commissioner) Average number of days taken to close Freedom of Information review applications (Office of the Victorian Information Commissioner) Independent internal review requests processed within 30 days (Local Government Inspectorate) Initial complaints assessed by the Local Government Inspectorate and a triage outcome communicated to the complainant within 10 business days

Department of Justice and Community Safety			
Minister	Ingrid Stitt MP		
Portfolio	Special Minister of State		
Objective	Objective indicator/s	Output	Performance measures
			<ul style="list-style-type: none"> Investigations finalised by the Local Government Inspectorate within 6 months

Department of Justice and Community Safety			
Minister	The Hon. Anthony Carbines MP		
Portfolio	Police		
Objective	Objective indicator/s	Output	Performance measures
Ensuring community safety through policing, law enforcement and crime prevention activities	<ul style="list-style-type: none"> Community safety during the day and at night Community safety on public transport Crime Statistics Number of road fatalities Number of road injuries 	Policing and Community Safety	<ul style="list-style-type: none"> Community calls for assistance to which a Victoria Police response is dispatched Contravention of family violence intervention order (FVIO) offences per 100 000 population Crimes against property – excluding family violence related crime (rate per 100 000 population) Crimes against property – family violence related crime (rate per 100 000 population) Crimes against the person – excluding family violence related crime (rate per 100 000 population) Crimes against the person – family violence related crime (rate per 100 000 population) Number of alcohol screening tests conducted Number of family violence incidents recorded Number of impounded/surrendered vehicles related to high risk driving behaviours or other traffic offences Number of prohibited drug screening tests conducted Number of youth referrals

Department of Justice and Community Safety			
Minister	The Hon. Anthony Carbines MP		
Portfolio	Police		
Objective	Objective indicator/s	Output	Performance measures
			<ul style="list-style-type: none"> • Police record checks and police information reports compiled • Perceptions of safety – walking locally at night • Proportion of Family Incident Report affected family members receiving referrals • Proportion of community satisfied with policing services (general satisfaction) • Proportion of drivers tested by road safety cameras who comply with posted speed limits • Proportion of successful prosecution outcomes • Proportion of the community who have confidence in police (an integrity indicator) • Proportion of crimes against the person resolved within 30 days • Proportion of property and deception offences resolved within 30 days

Department of Justice and Community Safety			
Minister	The Hon. Anthony Carbines MP		
Portfolio	Community Safety		
Objective	Objective indicator/s	Output	Performance measures
Ensuring community safety through policing, law enforcement and crime prevention activities	<ul style="list-style-type: none"> • Community safety during the day and at night • Community safety on public transport • Crime Statistics 	Community Crime Prevention	<ul style="list-style-type: none"> • Number of young people who are supported by the Youth Crime Prevention program • Proportion of young people that exit the Youth Crime Prevention Program having

Department of Justice and Community Safety			
Minister	The Hon. Anthony Carbines MP		
Portfolio	Community Safety		
Objective	Objective indicator/s	Output	Performance measures
			<p>achieved successful completion of the program</p> <ul style="list-style-type: none"> Proportion of Crime Prevention funded projects completed in previous 12 months where outcomes are published on Community Crime Prevention website

Department of Justice and Community Safety			
Minister	The Hon. Anthony Carbines MP		
Portfolio	Racing		
Objective	Objective indicator/s	Output	Performance measures
Promoting responsible liquor, tobacco and gambling industries and supporting a safe and sustainable racing sector	<ul style="list-style-type: none"> Number of people registered or licensed in the Victorian Racing Industry 	Racing Industry Support and Regulation	<ul style="list-style-type: none"> Racing industry development initiatives Racing matters processed (including licences, permits and grant applications) Proportion of racing grants that support regional economies Racing grant applications processed within 50 days

Department of Justice and Community Safety			
Minister	The Hon. Anthony Carbines MP		
Portfolio	Victims		
Objective	Objective indicator/s	Output	Performance measures
A fair and accessible justice system where Victorians are protected with equal opportunities, rights and information freedoms	<ul style="list-style-type: none"> Proportion of victim services and Financial Assistance Scheme clients who reported they felt treated with dignity and respect when accessing victim services 	<p>Advocacy, Human Rights and Victim Support*</p> <p><i>*This output is shared with the Attorney-General portfolio.</i></p>	<ul style="list-style-type: none"> Inbound and outbound calls from the Victims of Crime Helpline New and continuing registrations on the Victims Register

Department of Justice and Community Safety			
Minister	The Hon. Anthony Carbines MP		
Portfolio	Victims		
Objective	Objective indicator/s	Output	Performance measures
			<ul style="list-style-type: none"> • Number of applications lodged with the Victims of Crime Financial Assistance Scheme • Referrals received by the Victims of Crime Helpline • New and ongoing clients receiving a service from the Victims Assistance Program • Client satisfaction with the Victims Assistance Program • Client satisfaction with the Victims of Crime Helpline and Victims Register • Proportion of applicants that are satisfied with the Victims of Crime Financial Assistance Scheme service and agree that their recovery needs are met • Proportion of Victims of Crime Financial Assistance Scheme decisions that are either amended or substituted following internal review

Department of Justice and Community Safety			
Minister	Vicki Ward MP		
Portfolio	Emergency Services and Natural Disaster Recovery		
Objective	Objective indicator/s	Output	Performance measures
Reduce the impact of natural disasters and emergencies on people, infrastructure, the economy and environment	<ul style="list-style-type: none"> Value of domestic fire insurance claims Rate of deaths from fire events 	Emergency Management Capability	<ul style="list-style-type: none"> Non-operational emergency services volunteers (Country Fire Authority and Victoria State Emergency Service) Number of emergency calls answered (Triple Zero Victoria) Number of events dispatched (Triple Zero Victoria) Number of State Recovery Coordination Committee meetings convened Operational emergency services volunteers (Country Fire Authority and Victoria State Emergency Service) Permanent non-operational full-time equivalent emergency services staff (Country Fire Authority, Victoria State Emergency Service and Fire Rescue Victoria) Permanent operational full-time equivalent emergency services staff (Country Fire Authority, Victoria State Emergency Service and Fire Rescue Victoria) Number of level 3 Incident Controller accredited staff and volunteers (Country Fire Authority, Victoria State Emergency Service and Fire Rescue Victoria) Number of road accident rescue accredited brigades and units (Country Fire Authority, Victoria State Emergency Service and Fire Rescue Victoria)

Department of Justice and Community Safety			
Minister	Vicki Ward MP		
Portfolio	Emergency Services and Natural Disaster Recovery		
Objective	Objective indicator/s	Output	Performance measures
			<ul style="list-style-type: none"> • Percentage of event types accurately assigned by Triple Zero Victoria based on information provided by the caller • Percentage of structural fires attended that were confined to the room of origin (Country Fire Authority and Fire Rescue Victoria) • Percentage of emergency calls for an ambulance answered within set benchmark (Triple Zero Victoria) • Percentage of emergency calls for Country Fire Authority answered within set benchmark (Triple Zero Victoria) • Percentage of emergency calls for Fire Rescue Victoria answered within set benchmark (Triple Zero Victoria) • Percentage of emergency calls for police answered within set benchmark (Triple Zero Victoria) • Percentage of calls for Victoria State Emergency Service (132 500) answered within set benchmark (Triple Zero Victoria) • Percentage of emergency medical response incidents responded to within set benchmarks (Fire Rescue Victoria) • Percentage of Priority 0 ambulance events dispatched within set benchmark (Triple Zero Victoria) • Percentage of Priority 0 emergency calls for an ambulance processed within set benchmark (Triple Zero Victoria)

Department of Justice and Community Safety			
Minister	Vicki Ward MP		
Portfolio	Emergency Services and Natural Disaster Recovery		
Objective	Objective indicator/s	Output	Performance measures
			<ul style="list-style-type: none"> • Percentage of Priority 1 ambulance events dispatched within set benchmark (Triple Zero Victoria) • Percentage of Priority 1 emergency calls for an ambulance processed within set benchmark (Triple Zero Victoria) • Percentage of Priority 1 emergency calls for police processed within set benchmark (Triple Zero Victoria) • Percentage of Priority 1 events for Country Fire Authority processed and dispatched within set benchmarks (Triple Zero Victoria) • Percentage of Priority 1 events for Fire Rescue Victoria processed and dispatched within set benchmarks (Triple Zero Victoria) • Percentage of Priority 1 police events dispatched within set benchmark (Triple Zero Victoria) • Percentage of Priority 1 Victoria State Emergency Service assistance events dispatched within set benchmark (Triple Zero Victoria) • Percentage of road accident rescue incidents responded to within set benchmark (Fire Rescue Victoria) • Percentage of road accident rescue incidents responded to within set benchmarks (Country Fire Authority) • Percentage of road accident rescue incidents responded to within set benchmarks (Victoria State Emergency Service)

Department of Justice and Community Safety			
Minister	Vicki Ward MP		
Portfolio	Emergency Services and Natural Disaster Recovery		
Objective	Objective indicator/s	Output	Performance measures
			<ul style="list-style-type: none"> Percentage of structural fires attended within set benchmark (Fire Rescue Victoria) Percentage of structural fires attended within set benchmarks (Country Fire Authority)

Department of Justice and Community Safety			
Minister	The Hon. Paul Hamer MP		
Portfolio	Corrections		
Objective	Objective indicator/s	Output	Performance measures
Effective management of prisoners and offenders and provision of opportunities for rehabilitation and reparation	<ul style="list-style-type: none"> Escapes from corrective facilities Percentage of community corrections orders completed Rate of prisoner return to prison within two years Rate of offender return to corrective services within two years 	Community Based Offender Supervision	<ul style="list-style-type: none"> Average daily offenders with reparation orders Average daily offenders with supervised court orders Average daily prisoners on parole Community work hours performed Percentage of community work hours ordered that are completed Rate of return to corrective services within two years of discharge from a community corrections order Successful completion of parole orders Successful completion of reparation orders Successful completion of supervised court orders Successful completion of violence related programs for family violence offenders in community corrections

Department of Justice and Community Safety			
Minister	The Hon. Paul Hamer MP		
Portfolio	Corrections		
Objective	Objective indicator/s	Output	Performance measures
			<ul style="list-style-type: none"> Offenders with a treatment or rehabilitation program condition who have been appropriately referred to a program
		Prisoner Supervision and Support	<ul style="list-style-type: none"> Annual daily average number of female prisoners Annual daily average number of male prisoners Average daily female prison utilisation rate of total female prison capacity Average daily male prison utilisation rate of total male prison capacity Total annual number of random drug tests undertaken Number of reception and transfer health assessments completed within 24 hours on arrival to a prison location Number of active Integrated Care Plans in place for people in prison Average daily out of cell hours - open prisons Average daily out of cell hours - secure prisons Percentage of education modules successfully completed Percentage of positive random drug tests Proportion of benchmark measures in prison services agreement achieved Proportion of eligible prisoners in employment Rate of prisoner participation in education Rate of return to prison within two years

Department of Justice and Community Safety			
Minister	The Hon. Paul Hamer MP		
Portfolio	Corrections		
Objective	Objective indicator/s	Output	Performance measures
			<ul style="list-style-type: none"> Assessment of prisoners 'at risk' undertaken within two hours Proportion of prisoner risk assessments completed within set timeframes

Department of Justice and Community Safety			
Minister	The Hon. Paul Hamer MP		
Portfolio	Youth Justice		
Objective	Objective indicator/s	Output	Performance measures
Effective supervision of children and young people through the provision of youth justice services promoting rehabilitation	<ul style="list-style-type: none"> Percentage of community-based orders successfully completed Young people in youth justice participating in community reintegration activities 	Youth Justice Community Based Services	<ul style="list-style-type: none"> Average daily number of young people under community-based supervision Number of Children's Court Youth Diversions Proportion of young people in youth justice under community-based supervision Community-based orders completed successfully Proportion of successfully completed Children's Court Youth Diversions Young people on supervised orders who have a case plan completed within six weeks of the commencement of the order
		Youth Justice Custodial Services	<ul style="list-style-type: none"> Annual daily average number of young people in custody - males (15 years plus) Annual daily average number of young people in custody - males (under 15 years) and female Average daily custodial centre utilisation rate of total centre capacity - males (15 years plus)

Department of Justice and Community Safety			
Minister	The Hon. Paul Hamer MP		
Portfolio	Youth Justice		
Objective	Objective indicator/s	Output	Performance measures
			<ul style="list-style-type: none"> • Average daily custodial centre utilisation rate of total centre capacity - males (under 15 years) and female • Average daily number of Aboriginal children and young people (under 18 years) in custody • Average daily number of young people (under 14 years) in custody • Young people in youth justice participating in community re-integration activities • Young people on custodial orders who have a case plan completed within six weeks of the commencement of the order

Department of Justice and Community Safety			
Minister	The Hon. Enver Erdogan MLC		
Portfolio	Casino, Gaming and Liquor Regulation		
Objective	Objective indicator/s	Output	Performance measures
Promoting responsible liquor, tobacco and gambling industries and supporting a safe and sustainable racing sector	<ul style="list-style-type: none"> • Percentage of Victorian survey participants that agree gambling is conducted fairly and can be trusted 	Liquor, Tobacco, Gambling and Casino Regulation	<ul style="list-style-type: none"> • Casino applications, monitoring and audit activities • Gambling and Casino information and advice • Gambling applications, monitoring and audit activities • Gambling audits completed • Liquor inspections completed • Liquor licence applications processed • Liquor licensing information and advice provided via phone and email • Operations conducted with co-regulators to identify high harm liquor breaches

Department of Justice and Community Safety			
Minister	The Hon. Enver Erdogan MLC		
Portfolio	Casino, Gaming and Liquor Regulation		
Objective	Objective indicator/s	Output	Performance measures
			<ul style="list-style-type: none"> • Proof of age card applications processed • Tobacco inspections completed • Tobacco license applications reviewed and determined • Gambling audits conducted at high risk times • Liquor licensing client satisfaction • Proportion of high harm gambling breaches resulting in regulatory action • Proportion of high harm liquor breaches resulting in regulatory action • Proportion of liquor inspections conducted at high risk times • Proportion of tobacco inspections completed in accordance with compliance inspection plan • Average number of days for liquor licence applications to be finalised • Calls to Victorian Gambling and Casino Control Commission client services answered within 60 seconds • Gambling approvals, licence, permit applications and variations completed within set time • Proportion of reviewable tobacco licensing decisions made within 28 days of receiving an application for internal review

Question 19

- a) Please provide, by ministerial portfolio, a list of the agencies/entities/bodies and the categories (for example statutory/administrative office/authority) to which the information contained in this questionnaire relates.

Department of Justice and Community Safety		
Ministerial Portfolio	Name of agency/entity/body	Category of agency/entity/body
Attorney-General	Judicial College of Victoria	Statutory Authority
Attorney-General	Judicial Commission of Victoria	Exempt Body
Attorney-General	Local Government Inspectorate	Administrative Office
Attorney-General	Office of Public Prosecutions	Exempt Body
Attorney-General	Office of the Victorian Information Commissioner	Special Body
Attorney-General	Public Advocate	Statutory Office
Attorney-General	Sentencing Advisory Council	Public Entity
Attorney-General	Victoria Law Foundation	Public Entity
Attorney-General	Victoria Legal Aid	Public Entity
Attorney-General	Victorian Equal Opportunity and Human Rights Commission	Public Entity
Attorney-General	Victorian Government Solicitor's Office	Administrative Office
Special Minister of State	Office of the Victorian Information Commissioner	Special bodies

Department of Justice and Community Safety		
Ministerial Portfolio	Name of agency/entity/body	Category of agency/entity/body
Attorney-General	Victorian Institute of Forensic Medicine	Public Entity
Attorney-General	Victorian Law Reform Commission	Public Entity
Attorney-General	Victorian Legal Admissions Board	Public Entity
Attorney-General	Victorian Legal Services Board	Public Entity
Attorney-General	Victorian Legal Services Commissioner	Statutory Office
Attorney-General (jointly administered with the Minister for Police)	Chief Examiner and Examiners	Statutory Office
Casino, Gaming and Liquor Regulation	Victorian Gambling and Casino Control Commission	Public Entity
Corrections	Commissioner for Corrections Victoria	Departmental officer with specific statutory functions
Emergency Services	Country Fire Authority	Public Entity
Emergency Services	Emergency Management Victoria	Public Entity
Emergency Services	Fire Rescue Victoria	Public Entity
Emergency Services	Inspector-General for Emergency Management Victoria	Statutory Office
Emergency Services	Triple Zero Victoria	Public Entity
Emergency Services	Victoria State Emergency Service	Public Entity

Department of Justice and Community Safety		
Ministerial Portfolio	Name of agency/entity/body	Category of agency/entity/body
Police	Chief Commissioner of Police	Statutory Office
Police	Deputy Commissioners of Police	Statutory Office
Police	Road Safety Camera Commissioner	Statutory Office
Police	Road Safety Camera Commissioner Reference Group	Ministerial appointment or body
Police	Victoria Police	Special Body
Police	Firearms Appeals Committee	Statutory Authority
Police	Police Registration and Services Board	Statutory Authority
Police	Victoria Police	Special Body
Racing	Racing Integrity Commissioner	Statutory Office
Racing	Victorian Racing Integrity Board	Public Entity
Victims	Scheme decision maker - Victims of Crime Financial Assistance Scheme	Departmental officer with specific statutory functions
Victims (jointly and severally administered with the Attorney- General)	Office of the Victims of Crime Commissioner	Statutory Office
Victims (jointly and severally administered with the Attorney- General)	Victims of Crime Commissioner	Special Body
Victims (jointly and severally administered with the Attorney- General)	Victims of Crime Consultative Committee	Public Entity

Department of Justice and Community Safety		
Ministerial Portfolio	Name of agency/entity/body	Category of agency/entity/body
Youth Justice and Attorney-General	Youth Parole Board	Public Entity
Youth Justice	*Part 2.2. of the Youth Justice Act 2024 provides for a Youth Justice Commissioner and outlines the Commissioner's statutory functions and powers. The relevant provisions commence operation on 30 September 2026 unless proclaimed earlier	Departmental officer with specific statutory functions
Youth Justice	South Sudanese Australian Youth Justice Expert Working Group	Advisory Body

b) Please identify functions that have been moved into the department in line with the Government’s response to the Independent Review of the Public Service⁶ (or are planned to be moved in this budget year and over the estimates)?

Department of Justice and Community Safety			
Function	Entity previously responsible for function	What is/will be the impact on the department of taking on these functions? (including budgetary and service delivery impacts)	What is/will be the impact on the function of moving it into the department?
Corporate services functions of Court Services Victoria (CSV) to transfer to DJCS – transition date TBC.	CSV	To be determined following implementation planning and further government decisions.	To be determined following implementation planning and further government decisions.
Emergency Recovery Victoria (ERV) to merge with Emergency Management Victoria as one unit within DJCS – transition occurred in the 2025-26 financial year.	ERV	<ul style="list-style-type: none"> Nil services delivery impacts are anticipated Net savings over the forward estimates total approximately \$1.609m.	<ul style="list-style-type: none"> Absorbs ERV into EMV. Supports move towards a coordinated, all hazards approach, clarifies responsibilities for preparing for emergencies and

⁶ Victorian Government, *Ensuring the public sector is focused on what matters most*, Melbourne, 2025, p. 9.

Department of Justice and Community Safety			
Function	Entity previously responsible for function	What is/will be the impact on the department of taking on these functions? (including budgetary and service delivery impacts)	What is/will be the impact on the function of moving it into the department?
			supporting recovery when emergencies occur.
On 31 March 2026, the Entities Legislation Amendment (Consolidation and Other Matters) Bill 2025 received Royal Assent, repealing the <i>Road Safety Camera Commissioner Act 2011</i> and abolishing the RSCC, the Office of the RSCC and the RSCC Reference Group. Remaining functions, including complaints, system review and reporting have now transitioned into DJCS.	RSCC	<ul style="list-style-type: none"> DJCS will now manage the necessary review, research and complaints handling functions internally, including managing a complaints portal accessible by the public. <p>Net savings over the forward estimates total approximately \$1.611m, with an ongoing net saving of \$0.614m.</p>	<ul style="list-style-type: none"> Abolished the RSCC and RSCC Reference Group. Government endorsed savings over 5 years (net)- \$1.611 million.
Government is considering options to implement the Silver Review recommendation to absorb the Victims of Crime Commissioner into DJCS.	Victims of Crime Commissioner.	<ul style="list-style-type: none"> Recommendation supported in principle by government. Government is currently considering options to deliver operational efficiencies, while ensuring that the Commissioner continues to be a strong advocate for victims of crime. 	<ul style="list-style-type: none"> Further consideration is being given to implementation, including the current statutory functions of the Commissioner and high-level operating model.

Victoria Police
N/A

Departmental objectives

Question 20 – new objectives

For all new departmental objectives in the 2026–27 *Department Performance Statement: Service Delivery*, please provide:

- a description of the objective
- an explanation of why the objective was added
- related outputs
- related objective indicators
- how the departmental objective aligns with Government objectives and priorities.

Response

Department of Justice and Community Safety
Objective
Not applicable - there are no new objectives in the 2026–27 DJCS Department Performance Statement.

Victoria Police
N/A

Question 21 – modified objectives

For all modified departmental objectives in the 2026–27 *Department Performance Statement: Service Delivery*, please provide:

- a description of changes made to the objective
- an explanation of why the objective was changed.

Response

Department of Justice and Community Safety
Objective
Not applicable - there are no modified objectives in the 2026–27 DJCS Department Performance Statement

Victoria Police
N/A

Question 22 – discontinued objectives

For all discontinued departmental objectives in the 2026–27 *Department Performance Statement: Service Delivery*, please provide:

- a) a description of the objective
- b) an explanation of why the objective was discontinued
- c) any objectives that will replace the discontinued objective in part or in full.

Response

Department of Justice and Community Safety
Objective
Not applicable - there are no discontinued objectives in the 2026–27 DJCS Department Performance Statement

Victoria Police
N/A

Objective indicators

Question 23 – new indicators

For all new objective indicators in the 2026–27 *Department Performance Statement: Service Delivery*, please provide:

- a) the related objective
- b) a description of the indicator
- c) an explanation of why the indicator was added
- d) the assumptions and methodology underpinning the indicator
- e) the target (if applicable)
- f) how the target was set (if applicable)
- g) any shortcomings of the indicator, including data limitations, that limit the ability to assess performance against departmental objectives.

Response

Department of Justice and Community Safety
Indicator
Not applicable - there are no new objective indicators in the 2026–27 DJCS Department Performance Statement
Victoria Police
N/A

Question 24 – modified objective indicators

For all modified objective indicators in the 2026–27 *Department Performance Statement: Service Delivery*, please provide:

- a) a description of changes made to the indicator
- b) an explanation of why the indicator was changed.

Response

Department of Justice and Community Safety
Indicator
Not applicable - there are no modified objective indicators in the 2026–27 DJCS Department Performance Statement

Victoria Police
N/A

Question 25 – discontinued indicators

For all discontinued objective indicators in the 2026–27 *Department Performance Statement: Service Delivery*, please provide:

- a) a description of the indicator
- b) an explanation of why the indicator was discontinued
- c) any impacts on the ability to measure achievement of departmental objectives
- d) any indicators that will replace the discontinued indicator in part or in full.

Response

Department of Justice and Community Safety
Indicator
Not applicable - there are no discontinued objective indicators in the 2026–27 DJCS Department Performance Statement

Victoria Police
N/A

Outputs

Question 26 – new outputs

For all new outputs in the 2026–27 *Department Performance Statement: Service Delivery*, please provide:

- a) a description of the output
- b) an explanation of why the output was added
- c) related performance measures
- d) how the output will contribute to outcomes in terms of departmental objectives.

Response

Department of Justice and Community Safety
Output
Not applicable - there are no new outputs in the 2026–27 DJCS Department Performance Statement

Victoria Police
N/A

Question 27 – modified outputs

For all modified outputs in the 2026–27 *Budget Paper No. 3: Service Delivery*, please provide:

- a) a description of changes made to the output
- b) an explanation of why the output was changed.

Response

Department of Justice and Community Safety
Output
Not applicable - there are no modified outputs in the 2026–27 DJCS Department Performance Statement

Victoria Police
N/A

Question 28 – discontinued outputs

For all discontinued outputs in the 2026–27 *Department Performance Statement: Service Delivery*, please provide:

- a) a description of the output
- b) an explanation of why the output was discontinued
- c) any impacts on the achievement of departmental objectives
- d) any outputs that will replace the discontinued output in part or in full.

Response

Department of Justice and Community Safety
Output
Not applicable - there are no discontinued outputs in the 2026–27 DJCS Department Performance Statement
Victoria Police
N/A

Performance measures

Question 29 – new performance measures

For all new performance measures in the 2026–27 *Department Performance Statement: Service Delivery*, please provide:

- the output the measure relates to
- a description of the measure
- the assumptions and methodology underpinning the measure (including how the supporting data are calculated or derived, source and frequency of data collection, as well as any other business rules and assumptions)
- how the target was set
- the shortcomings of the measure, including data limitations.

Response

Department of Justice and Community Safety	
Performance measure	Number of emergency calls answered (Triple Zero Victoria)
Output the measure relates to	Emergency Management Capability
Description of the measure	New performance measure for 2026–27 to capture the volume of emergency calls answered by Triple Zero Victoria (TZV).
Assumptions and methodology underpinning the measure	The measure is underpinned by assumptions relating to call demand, staffing levels and operator productivity.
How target was set	The 2026–27 target of 2,950,000 was set based on historical call volumes and service level performance.
Shortcomings of the measure, including data limitations	This measure focuses on emergency call volume only.
Performance measure	Number of events dispatched (Triple Zero Victoria)
Output the measure relates to	Emergency Management Capability
Description of the measure	New performance measure for 2026–27 to capture the volume of events dispatched by Triple Zero Victoria.

Department of Justice and Community Safety	
Assumptions and methodology underpinning the measure	The number of events dispatched is based on historical volumes and available resources, with the assumption that events are consistently classified and accurately recorded.
How target was set	The 2026–27 target of 4,850,000 was set based on historical call volumes and service level performance.
Shortcomings of the measure, including data limitations	This measure reflects dispatch volume only.
Performance measure	Percentage of event types accurately assigned by Triple Zero Victoria based on information provided by the caller
Output the measure relates to	Emergency Management Capability
Description of the measure	New performance measure for 2026–27 to align with contemporary Triple Zero Victoria Performance Standards set by the Emergency Management Commissioner.
Assumptions and methodology underpinning the measure	The measure is based on the assumption that caller information is reliable, event classification criteria are consistent, and call-taking staff follow standard procedures.
How target was set	The 2026–27 target of 98% was set based on quality standards to guide staff in correctly classifying event types.
Shortcomings of the measure, including data limitations	This measure reflects classification accuracy only.
Performance measure	Percentage of Priority 0 emergency calls for an ambulance processed within set benchmark (Triple Zero Victoria)
Output the measure relates to	Emergency Management Capability
Description of the measure	New performance measure for 2026–27 to capture the time taken for Triple Zero Victoria (TZV) to process Priority 0 emergency calls for an ambulance and to align with contemporary TZV Performance Standards set by the Emergency Management Commissioner.
Assumptions and methodology underpinning the measure	The measure is based on the assumption that calls are consistently defined, call taking staff follow standard procedures, and systems accurately record call times.
How target was set	The 2026–27 target of 80% was set based on TZV’s new contemporary performance standards that come into effect 1 July 2026, reflecting the service level expectations and operational capacity to process calls within the defined benchmark.

Department of Justice and Community Safety	
Shortcomings of the measure, including data limitations	This measure captures timeliness only.
Performance measure	Percentage of Priority 0 ambulance events dispatched within set benchmark (Triple Zero Victoria)
Output the measure relates to	Emergency Management Capability
Description of the measure	New performance measure for 2026–27 to capture the time taken for Triple Zero Victoria (TZV) to dispatch Priority 0 events for an ambulance and to align with contemporary TZV Performance Standards set by the Emergency Management Commissioner.
Assumptions and methodology underpinning the measure	The measure is based on the assumption that events are consistently defined, call taking staff follow standard procedures, and systems accurately record dispatch times.
How target was set	The 2026–27 target of 80% was set based on TZV's new contemporary performance standards that come into effect 1 July 2026, reflecting the service level expectations and the operational capacity to dispatch events within the defined benchmark.
Shortcomings of the measure, including data limitations	This measure captures timeliness only.
Performance measure	Percentage of Priority 1 emergency calls for an ambulance processed within set benchmark (Triple Zero Victoria)
Output the measure relates to	Emergency Management Capability
Description of the measure	New performance measure for 2026–27 to capture the time taken for Triple Zero Victoria (TZV) to process Priority 1 emergency calls for an ambulance and to align with contemporary TZV Performance Standards set by the Emergency Management Commissioner.
Assumptions and methodology underpinning the measure	The measure is based on the assumption that calls are consistently defined, call taking staff follow standard procedures, and systems accurately record call times.
How target was set	The 2026–27 target of 80% was based on TZV's new contemporary performance standards that come into effect 1 July 2026, reflecting the service level expectations and operational capacity to process calls within the defined benchmark.
Shortcomings of the measure, including data limitations	This measure captures timeliness only.
Performance measure	Percentage of Priority 1 ambulance events dispatched within set benchmark (Triple Zero Victoria)

Department of Justice and Community Safety	
Output the measure relates to	Emergency Management Capability
Description of the measure	New performance measure for 2026–27 to capture the time taken for Triple Zero Victoria (TZV) to dispatch Priority 1 events for an ambulance and to align with contemporary TZV Performance Standards set by the Emergency Management Commissioner.
Assumptions and methodology underpinning the measure	The measure is based on the assumption that events are consistently defined, call taking staff follow standard procedures, and systems accurately record dispatch times.
How target was set	The 2026–27 target of 80% was set based on TZV's new contemporary performance standards that come into effect 1 July 2026, reflecting the service level expectations and the operational capacity to dispatch events within the defined benchmark.
Shortcomings of the measure, including data limitations	This measure captures timeliness only.
Performance measure	Percentage of Priority 1 emergency calls for police processed within set benchmark (Triple Zero Victoria)
Output the measure relates to	Emergency Management Capability
Description of the measure	New performance measure for 2026–27 to capture the time taken for Triple Zero Victoria (TZV) to process Priority 1 emergency calls for Police response and to align with contemporary TZV Performance Standards set by the Emergency Management Commissioner.
Assumptions and methodology underpinning the measure	The measure is based on the assumption that calls are consistently defined, call taking staff follow standard procedures, and systems accurately record call times.
How target was set	The 2026–27 target of 80% was set based on TZV's new contemporary performance standards that come into effect 1 July 2026, reflecting the service level expectations and the operational capacity to process calls within the defined benchmark.
Shortcomings of the measure, including data limitations	This measure captures timeliness only.
Performance measure	Percentage of Priority 1 Victoria State Emergency Service assistance events dispatched within set benchmark (Triple Zero Victoria)
Output the measure relates to	Emergency Management Capability

Department of Justice and Community Safety	
Description of the measure	New performance measure for 2026-27 to capture the time taken for Triple Zero Victoria (TZV) to dispatch Priority 1 Victoria State Emergency Service events, and to align with contemporary TZV Performance Standards set by the Emergency Management Commissioner.
Assumptions and methodology underpinning the measure	The measure is based on the assumption that events are consistently defined, call taking staff follow standard procedures, and systems accurately record dispatch times
How target was set	The 2026–27 target of 80% was set based on TZV’s new contemporary performance standards that come into effect 1 July 2026, reflecting the service level expectations and the operational capacity to dispatch events within the defined benchmark.
Shortcomings of the measure, including data limitations	This measure captures timeliness only.
Performance measure	Number of reception and transfer health assessments completed within 24 hours on arrival to a prison location
Output the measure relates to	Prisoner Supervision and Support
Description of the measure	New performance measure for 2026-27 to reflect the provision of health services to prisoners.
Assumptions and methodology underpinning the measure	The measure is based on systems accurately reflecting population movements, health staff following standard procedures for recording assessments and systems accurately recording assessment times.
How target was set	The 2026–27 target of 23,750 was set by evaluating the projected CV population for 2026–27 and applying analysis for the past three financial years on the number of individuals moving into and between prisons.
Shortcomings of the measure, including data limitations	The measure does not capture all health assessments in custody. The measure only captures the timeliness of health assessments at key transition points.
Performance measure	Number of active Integrated Care Plans in place for people in prison
Output the measure relates to	Prisoner Supervision and Support
Description of the measure	New performance measure for 2026-27 to reflect the provision of health services to prisoners.
Assumptions and methodology underpinning the measure	The measure is based on systems health staff following standard procedures for recording care plans.

Department of Justice and Community Safety	
How target was set	The 2026–27 target of 6,500 was set by evaluating the proportion of individuals with an active Integrated Care Plan compared to the overall population each year for the past two financial years and applying this to the projected population for 2026-27.
Shortcomings of the measure, including data limitations	The target does not take into account changes in the health needs of people in custody, or reductions in how long they stay in custody, that would lead to an increase or decrease in the need for an integrated care plan; A care plan is not required if an individual is discharged within 29 days.
Performance measure	Proportion of Victims of Crime Financial Assistance Scheme decisions that are either amended or substituted following internal review
Output the measure relates to	Advocacy, Human Rights and Victim Support
Description of the measure	New performance measure for 2026–27 to appropriately capture the quality of services delivered through the Victims of Crime Financial Assistance Scheme.
Assumptions and methodology underpinning the measure	This measure is based on the number of decisions that are either amended or substituted at internal review. It does not include those decisions that were upheld on review. The measure reflects consistency and quality of decision making; noting that if the decision is correct, it will not be required to be changed on review. It assumes that staff conducting internal reviews of decisions are following operational policy and procedures.
How target was set	The 2026–27 target of 50% was set using data from the Q2 2025–26 performance. These results showed 66% of all decisions were either amended or substituted following an internal review. It is expected that as the scheme matures these results will improve and the proportion of decisions that need to be amended or substituted on review will decrease as decision making becomes more consistent over time.
Shortcomings of the measure, including data limitations	As this is a new measure in a new scheme, there is no historical data that can show the rate of improvement over time and so the target may be set too high (that is it has assumed that the rate of improvement will be higher than it actually is by next financial year.)
Performance measure	Percentage of Office of Victorian Information Commissioner recommendations accepted by agencies following information security assurance activities
Output the measure relates to	Public Sector and Local Government Integrity, Privacy and Information Protection

Department of Justice and Community Safety	
Description of the measure	New performance measure for 2026–27 to enhance coverage of services and capture the quality of the Office of the Victorian Information Commissioner's information security recommendations made to agencies.
Assumptions and methodology underpinning the measure	<p>Agencies accept recommendations primarily when they consider them economic, efficient and effective. Higher acceptance is assumed to correlate with audit quality and usefulness</p> <p>Acceptance may not equal implementation but identified as risks that need to be managed in line with agencies Risk Management Frameworks.</p> <p>This metric does not apply where a compliance notice is issued.</p> <p>Methodology – Acceptance rate = (Number of recommendations accepted)/(total recommendations issued) * 100.</p>
How target was set	<p>The 2026–27 target of 80% was set considering similar measures and related targets in other jurisdictions (for example the OIAC). The other factors considered were consequential impacts on OVIC making recommendations:</p> <ul style="list-style-type: none"> • A very high target (>90%) may influence recommendations that are too weak and are negotiated to ensure agreement (to meet measures) • A very low target may influence ineffective, inefficient or uneconomic recommendations • 80% - an approach that balances appropriate rigour with recommendations made but is high enough to demonstrate value and relevance. It is also low enough to allow legitimate agency disagreement.
Shortcomings of the measure, including data limitations	OVIC could influence outcomes or acceptance of recommendations by negotiation pressure.
Performance measure	Average number of days taken to close privacy complaints (Office of the Victorian Information Commissioner)
Output the measure relates to	Public Sector and Local Government Integrity, Privacy and Information Protection
Description of the measure	New performance measure for 2026–27 to enhance coverage of services and capture the timeliness of the Office of the Victorian Information Commissioner in responding to a range of privacy complaint actions.
Assumptions and methodology underpinning the measure	<p>This measure provides a very clear assessment of OVIC's timeliness in closing privacy complaints.</p> <p>Methodology – Average days to close privacy complaints = (total number of days to close privacy complaints/number of complaints). The average number of days to close a complaint will not include the period during which the complainant considers VCAT referrals (which may extend up to 60 days), as this</p>

Department of Justice and Community Safety	
	timeframe falls outside the complaint resolution window and is considered purely an administrative function at that stage.
How target was set	The 2026–27 target of 120 was set using average days which is consistent with other jurisdictions annual reports. Target was set by analysing the results of previous years, reviewing existing business processes and taking into account the average days reported in other jurisdictions for similar performance measures.
Shortcomings of the measure, including data limitations	The measure is influenced by factors outside of the control of OVIC, for instance response times from Complainants or Respondents and an assumption that most complaints are generally similar in nature.
Performance measure	Average number of days taken to close Freedom of Information review applications (Office of the Victorian Information Commissioner)
Output the measure relates to	Public Sector and Local Government Integrity, Privacy and Information Protection
Description of the measure	New performance measure for 2026–27 to enhance coverage of services and capture the timeliness of the Office of the Victorian Information Commissioner in responding to a range of Freedom of Information review applications.
Assumptions and methodology underpinning the measure	Average completion timeframe is a metric used in other FOI jurisdictions and is seen as a straightforward and easy to understand measure of timeliness. Methodology – Average closure = (Total number of days to close reviews/number of reviews closed).
How target was set	The 2026–27 target of 120 was set based on the average completion timeframe results for the past 5 years (121 days) and that where an applicant agrees to an extension to time, this is generally 120 days or less.
Shortcomings of the measure, including data limitations	This measure does not take into account factors outside of OVIC's control such as: <ul style="list-style-type: none"> • increases in the volume of incoming review applications requiring attention • delays in the parties to a review providing required information needed to allow OVIC to finalise its review decision in a fulsome way.

Victoria Police
N/A

Question 30 – modified performance measures

For all existing performance measures with an associated target that has been modified in the 2026–27 *Budget Paper No. 3: Service Delivery*, please provide:

- the output the measure relates to
- a description of the measure
- the previous target
- the new target and how it was set
- the justification for changing the target
- an explanation of why the target was not met in 2024–25, if applicable and the 2025–26 expected outcome
- the methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget.

Response

Department of Justice and Community Safety	
Performance measure	Permanent operational full-time equivalent emergency services staff (Country Fire Authority, Victoria State Emergency Service, Fire Rescue Victoria)
Output the measure relates to	Emergency Management Capability
Description/purpose of the measure	This performance measure reports on the number of staff employed or remunerated by the emergency services provider (ESP) and is formally accredited and endorsed by the ESP to deliver an emergency management service directly to the community, or respond to an emergency, or undertake emergency management duties. Includes trainees, new recruits and command management.
The previous target	The 2025–26 target for this measure was 4,110.
The new target and how it was set	The 2026–27 target for this measure is 4,150. This was set by combining the anticipated number of permanent operational staff for the Victoria State Emergency Service, Country Fire Authority and Fire Rescue Victoria in 2026-27.
The justification for changing the target	The 2026–27 target is higher than the 2025–26 target which reflects anticipated workforce growth.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	Not applicable. The 2025–26 expected outcome is 4,150.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on estimates using year-to date actual data.

Department of Justice and Community Safety	
Performance measure	Permanent non-operational full-time equivalent emergency services staff (Country Fire Authority, Victoria State Emergency Service, Fire Rescue Victoria)
Output the measure relates to	Emergency Management Capability
Description/purpose of the measure	This performance measure reports on the number of non-operational staff members employed or remunerated by the emergency services provider who is not actively engaged in an emergency management role.
The previous target	The 2025–26 target for this measure was 1,653.
The new target and how it was set	The 2026–27 target for this measure is 1,661. This was set by combining the anticipated number of non-operational staff members for the Victoria State Emergency Service, Country Fire Authority and Fire Rescue Victoria in 2026-27.
The justification for changing the target	The 2026–27 target is higher than the 2025–26 target which reflects anticipated workforce growth.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	Not applicable. The 2025–26 expected outcome is 1,656.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on estimates using year-to-date actual data.
Performance measure	Average daily offenders with reparation orders
Output the measure relates to	Community-Based Offender Supervision
Description/purpose of the measure	This performance measure reports on the average daily number of people with reparation orders only. Reparation orders have no conditions other than that the offender is to complete a court-specified number of community work hours.
The previous target	The 2025–26 target for this measure was 1,400.
The new target and how it was set	The 2026–27 target for this measure is 911–1,151. This was set using basic statistical modelling – the width of the range is based on the historical level of variability, and the centre of the range is based on latest available data at the time target was being set (1 February 2026).

Department of Justice and Community Safety	
The justification for changing the target	The 2026–27 target is lower than the 2025–26 target due to a reduction of reparation orders imposed by the courts, and has been updated to a range to reflect the number of reparation orders imposed by the courts.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	The 2024–25 actual was lower than the target due to a reduction of reparation orders imposed by the courts. The 2025–26 expected outcome is 1,066.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on actual data from July to December 2025. Values for January to June 2026 were calculated by applying seasonal monthly percentage changes derived from the average of the past 3 years to the most recent actual data. The full July 2025 to June 2026 data was then averaged to produce the final result.
Performance measure	Average daily offenders with supervised court orders
Output the measure relates to	Community-Based Offender Supervision
Description/purpose of the measure	This performance measure reports on the average daily number of people with a supervised order imposed by a court. Supervised court orders include orders that involve a supervision component in addition to community work and/or program requirements.
The previous target	The 2025–26 target for this measure was 9,000.
The new target and how it was set	The 2026–27 target for this measure is 5,811–7,439. This was set using basic statistical modelling – the width of the range is based on the historical level of variability, and the centre of the range is based on latest available data at the time target was being set (1 February 2026).
The justification for changing the target	The 2025–26 expected outcome was determined based on actual data from July to December 2025. Values for January to June 2026 were calculated by applying seasonal monthly percentage changes derived from the average of the past 3 years to the most recent actual data. The full July 2025 to June 2026 data was then averaged to produce the final result.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	The 2024–25 actual was lower than the target due to the number of community correction orders imposed by the courts being lower than in previous years. The 2025–26 expected outcome is 6,507.

Department of Justice and Community Safety	
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2026–27 target is lower than the 2025–26 target due to a reduction of community correction orders imposed by the courts and has been updated to a range to reflect the number of supervised court orders being imposed by the courts.
Performance measure	Average daily prisoners on parole
Output the measure relates to	Community-Based Offender Supervision
Description/purpose of the measure	This performance measure reports on the average daily number of people with a parole order. Parole Orders ensure that, upon conditional release from prison, people are supervised in a way that supports their reintegration in the community while providing the means to monitor their behaviour.
The previous target	The 2025–26 target for this measure was 850.
The new target and how it was set	The 2026–27 target for this measure is 600-750. This was set using basic statistical modelling – the width of the range is based on the historical level of variability, and the centre of the range is based on latest available data at the time target was being set (1 February 2026).
The justification for changing the target	The 2026–27 target is lower than the 2025–26 target due to a decline in prisoners receiving parole eligible sentences, leading to a decrease in the average daily prisoners on parole. The target has been updated to a range to reflect the number of prisoners being granted parole by the Adult Parole Board.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	The 2024–25 actual was lower than the target due to a decline in prisoners receiving parole eligible sentences, leading to a decrease in the average daily prisoners on parole. The 2025–26 expected outcome is 710.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on actual data from July to December 2025. Values for January to June 2026 were calculated by applying seasonal monthly percentage changes derived from the average of the past 3 years to the most recent actual data. The full July 2025 to June 2026 data was then averaged to produce the final result.
Performance measure	Community work hours performed
Output the measure relates to	Community-Based Offender Supervision
Description/purpose of the measure	Total number of community work hours worked by people managed by Community Correctional Services during the reporting period.

Department of Justice and Community Safety	
The previous target	The 2025–26 target for this measure was 450,000.
The new target and how it was set	The 2026–27 target for this measure is 350,000-400,000. This was set using 2025-26 expected outcome data.
The justification for changing the target	The 2026–27 target is lower than the 2025–26 target due to fewer community correction orders with a community work condition being ordered by the courts. The target has been updated to a range to reflect the number of community work hours being ordered by the courts.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	The 2024–25 actual was lower than the target due to fewer community corrections orders with a community work condition being ordered by the courts and reduced reliance on the home-based community work program. The 2025–26 expected outcome is 354,419.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on actual data from July to December 2025. Values for January 2026 to June 2026 were calculated by applying seasonal monthly percentage changes derived from the average of the past 3 years to the most recent actual data. The full July 2025 to June 2026 data was then averaged to produce the final result.
Performance measure	Annual daily average number of male prisoners
Output the measure relates to	Prisoner Supervision and Support
Description/purpose of the measure	This performance measure reports on the average daily male prison population of both permanent and temporary prison accommodation across all Victorian prisons.
The previous target	The 2025–26 target for this measure was 5,890–6,745.
The new target and how it was set	The 2026–27 target for this measure is 6,418–7,273. This was set by statistical modelling – the width of the range is based on the historical level of variability, and the centre of the range is based on the latest available Criminal Justice System Forecasting Model projections of numbers of people in custody at the time the target was being set.
The justification for changing the target	The 2026–27 target is higher than the 2025–26 target which reflects increased numbers of people in prison due to more offenders being remanded and sentenced to imprisonment.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	The 2024–25 actual was within 5% of the target. The 2025–26 expected outcome is 6,524.

Department of Justice and Community Safety	
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on actual data from July to December 2025. Values for January to June 2026 were sourced from the September 2025 prisoner projections using the High Scenario. The full July to June dataset was then averaged to produce the final expected outcome.
Performance measure	Total annual number of random drug tests undertaken
Output the measure relates to	Prisoner Supervision and Support
Description/purpose of the measure	This performance measure reports the aggregate of the number of test results that comprise the effective sample for each month in the reporting period. This measure is the denominator of the existing measure ‘percentage of positive random drug tests,’ that is the total count of effective sample tests for the relevant testing month.
The previous target	The 2025–26 target for this measure was 3,255–3,810.
The new target and how it was set	The 2026–27 target for this measure is 3,709–4,290. This was set by CV based on the following two factors: <ul style="list-style-type: none"> the projected increase in prisoner numbers the average ratio of random drug tests undertaken as compared to the average population across the past 3 financial years.
The justification for changing the target	The 2026–27 target is higher than the 2025–26 target which reflects an increase in prisoner numbers, as drug tests are conducted based on a percentage of the prisoner population.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	Not applicable. The 2025–26 expected outcome is 3,754.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on estimates using year-to-date actual data as at the end of November 2025.
Performance measure	Average daily out of cell hours - secure prisons
Output the measure relates to	Prisoner Supervision and Support
Description/purpose of the measure	This performance measure reports on the average number of hours in a 24-hour period, over the reporting period for which prisoners within secure perimeter prisons are not confined to their cells or units.
The previous target	The 2025–26 target for this measure was 10.5.

Department of Justice and Community Safety	
The new target and how it was set	The 2026–27 target for this measure is 9.5. This was set based on staff resources – rosters that promote security and safety – while maximising time out of cell.
The justification for changing the target	The 2026–27 target is lower than the 2025–26 target which reflects new out of cell hours in medium-security prisons, which commenced on 1 January 2026.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	The 2024–25 actual was lower than the target due to staff resourcing pressures at some secure prison locations which has resulted in a temporary reduction in out of cell hours at a number of public prisons. The 2025–26 expected outcome is 9.3.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on year-to-date performance for data available from July to December 2025.
Performance measure	Proportion of benchmark measures in prison services agreement achieved
Output the measure relates to	Prisoner Supervision and Support
Description/purpose of the measure	Benchmarks for various Service Delivery Outcomes (SDOs) are set by Corrections Victoria to measure the performance of prisons in areas such as assaults, self-harm, unnatural deaths, education and employment delivery, drug use, etc. This performance measure reports the percentage of SDOs achieved across prisons in Victoria during the relevant period. There are 22 SDOs that form part of this aggregated measure, with a total of 308 measures to achieve.
The previous target	The 2025–26 target for this measure was 90%.
The new target and how it was set	The 2026–27 target for this measure is 80%. This was set by CV, based on: <ul style="list-style-type: none"> • past performance • the number of measures with zero tolerance benchmarks
The justification for changing the target	The 2026–27 target is lower than the 2025–26 target which reflects the ongoing need to balance zero-tolerance measures, which account for approximately 30% of the benchmarks, with stretch benchmarks that are intentionally challenging.

Department of Justice and Community Safety	
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	The 2024–25 actual was lower than the target due to the operational results of some prisons impacting Service Delivery Outcomes, primarily in the first half of the reporting year. The 2025–26 expected outcome is 76.3%.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on estimates using year-to-date actual data as at the end of November 2025.
Performance measure	Average daily number of young people under community-based supervision
Output the measure relates to	Youth Justice Community-Based Services
Description/purpose of the measure	This performance measure reports on the daily average number of young offenders on a supervised community-based order.
The previous target	The 2025–26 target for this measure was 440–500.
The new target and how it was set	The 2026–27 target for this measure is 500–560. This target was set based on 2025-26 year-to-date data combined with historic performance, that reflected an increasing trend of community-based supervision, driven by governments community safety reforms.
The justification for changing the target	The 2026–27 target is higher than the 2025–26 target which reflects an increasing trend of community-based supervision, driven by the government's community safety reforms.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	Not applicable. The 2025–26 expected outcome is 520.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on year-to-date data combined with historic performance that reflects an increasing trend of community-based supervision.
Performance measure	Number of Children's Court Youth Diversions
Output the measure relates to	Youth Justice Community-Based Services
Description/purpose of the measure	This performance measure reports on the number of Children's Youth Court Diversions for a given period.
The previous target	The 2025–26 target for this measure was 1,100–1,300.
The new target and how it was set	The 2026–27 target for this measure is 900–1,100.

Department of Justice and Community Safety	
	This target was set based on 2025-26 year-to-date data combined with historic performance, that reflected a decreasing trend of diversions ordered by the courts..
The justification for changing the target	The 2026–27 target is lower than the 2025–26 target which reflects a lower number of diversions expected to be ordered by the courts.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	Not applicable. The 2025–26 expected outcome is 1,000.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on year-to-date data combined with historic performance that reflects a decreasing trend of diversions.
Performance measure	Proportion of young people in youth justice under community based supervision
Output the measure relates to	Youth Justice Community-Based Services
Description/purpose of the measure	This performance measure reports on the proportion of Youth Justice clients on supervised community-based orders against all orders for the reporting period.
The previous target	The 2025–26 target for this measure was 85%.
The new target and how it was set	The 2026–27 target for this measure is 75%. This target was set based on 2025-26 year-to-date data combined with historic performance, that reflected a trend of community-based supervision increasing at a slower rate than custodial-based supervision.
The justification for changing the target	The 2026–27 target is lower than the 2025–26 target which reflects a trend of community-based supervision increasing at a slower rate than custodial-based supervision, driven by the government's community safety reforms.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	The 2024–25 actual was lower than the target due to a reduction in community-based supervision driven by new laws to strengthen Victoria's bail system. The 2025–26 expected outcome is 75%.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on year-to-date data combined with historic performance that reflects a trend of community-based supervision increasing at a slower rate than custodial-based supervision.

Department of Justice and Community Safety	
Performance measure	Annual daily average number of young people in custody - males (15 years plus)
Output the measure relates to	Youth Justice Custodial Services
Description/purpose of the measure	This performance measure reports on the daily average population of male offenders aged over 15 years in custody.
The previous target	The 2025–26 target for this measure was 120–160.
The new target and how it was set	The 2026–27 target for this measure is 160–200. This target was set based on 2025-26 year-to-date data combined with historic performance, that reflected an increasing trend of custodial based-supervision.
The justification for changing the target	The 2026–27 target is higher than the 2025–26 target which reflects an increasing trend of custodial based-supervision driven by government's community safety reforms.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	Not applicable. The 2025–26 expected outcome is 165.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on year-to-date data combined with historic performance that reflects an increasing trend of custodial based-supervision.
Performance measure	Views of school curriculum related material on Victorian Law Reform Commission website
Output the measure relates to	Justice Policy, Services and Law Reform
Description/purpose of the measure	This performance measure counts the traffic to the Teachers and Students section of the Victorian Law Reform Commission (VLRC) website, focussing on pageviews.
The previous target	The 2025–26 target for this measure was 5,000.
The new target and how it was set	The 2026–27 target for this measure is 4,000. This was set by assessing the results of previous years combined with 2025-26 website views to date and anticipated demand for services and educational information.
The justification for changing the target	The 2026–27 target is lower than the 2025–26 target which reflects a shift in student engagement patterns. Views of school curriculum related material on the VLRC website increased significantly over the preceding two years and the target was increased during these years to reflect this trend. The most recent

Department of Justice and Community Safety	
	reporting period has shown a plateau in views, indicating that awareness of the resources has now reached the majority of legal studies students.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	The 2024–25 actual was lower than the target due to an overestimation of the use of the website material. In the previous 2 years, website views had increased significantly each year. Views have stabilised in the 2024–25 reporting period. The 2025–26 expected outcome is 4,100.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on using year-to-date data combined with historic performance.
Performance measure	Written submissions made to the Victorian Law Reform Commission website including online surveys
Output the measure relates to	Justice Policy, Services and Law Reform
Description/purpose of the measure	This performance measure counts the number of written submissions, including online survey/questionnaire responses, made to the Victorian Law Reform Commission (VLRC) in relation to its research projects. It includes submissions to Attorney-General references and community law reform projects.
The previous target	The 2025–26 target for this measure was 60.
The new target and how it was set	The 2026–27 target for this measure is 50. This was set by assessing the results of previous years and best available evidence about anticipated workflow.
The justification for changing the target	The 2026–27 target is lower than the 2025–26 target which reflects the expected workflow of written submissions in line with the varied nature of VLRC projects and the impact of external factors on timelines.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	The 2024–25 actual was lower than the target due to the introduction of ‘Spotlight’ publications, which are largely research-based papers and do not call for written submissions, as is the case with other VLRC projects. The 2025–26 expected outcome is 60.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on year-to-date data combined with historic performance.
Performance measure	Education and information sessions delivered by the Victorian Equal Opportunity and Human Rights Commission

Department of Justice and Community Safety	
Output the measure relates to	Advocacy, Human Rights and Victim Support
Description/purpose of the measure	This performance measure reports on the number of public scheduled courses (general enrolment programs), number of client sessions, number of speaking engagements, number of cohorts of 15 participants completing a Commission eLearning module. The data is provided by individual participants or by the organisation they are from.
The previous target	The 2025–26 target for this measure was 1,500.
The new target and how it was set	The 2026–27 target for this measure is 2,000. This was set based on the 2025-26 being 1,076, which is the number of sessions delivered in 6 months, and based on the assumption that increased demand for education and information sessions will remain steady for the remainder of this financial year.
The justification for changing the target	The 2026–27 target is higher than the 2025–26 target which reflects the sustained increase in demand for VEOHRC digital e-learning products.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	Not applicable. The 2025–26 expected outcome is 2,000.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on the 2025–26 expected outcome was determined based on a doubling of the 2025-26 second quarter results, and the assumption that the demand for education and information remains steady for the remainder of this financial year.
Performance measure	Number of people supported to receive adoption information
Output the measure relates to	Advocacy, Human Rights and Victim Support
Description/purpose of the measure	This performance measure reports on the number of eligible requests for adoption information processed for a reporting period.
The previous target	The 2025–26 target for this measure was 450.
The new target and how it was set	The 2026–27 target for this measure is 550. This was set with the consideration of performance in 2025, where it was recognised that some of the overperformance was based on temporary factors. While the 2025–26 expected outcome is 800, much of this relates to requests resulting from the Historical Forced Adoption Redress Scheme. This is expected to reduce in the forward years.

Department of Justice and Community Safety	
The justification for changing the target	The 2026–27 target is higher than the 2025–26 target due to a change in legislation enabling greater access to adoption information to organisations and natural relatives, as well as increased demand related to the Historical Forced Adoption Scheme.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	Not applicable. The 2025–26 expected outcome is 800.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on 2025 data. This underestimated an increase in demand from the Historical Forced Adoption Redress Scheme.
Performance measure	Education and training activities delivered by Office of the Victorian Information Commissioner
Output the measure relates to	Public Sector and Local Government Integrity, Privacy and Information Protection
Description/purpose of the measure	This performance measure reports on the number of Freedom of Information, Privacy, Information Security education sessions delivered.
The previous target	The 2025–26 target for this measure was 50.
The new target and how it was set	The 2026–27 target for this measure is 60. This was set by OVIC’s Communications & Education team, based on an increase to the number of activities over the previous financial year, and reflecting predicted changes to output methods and delivery in 2026-27 financial year.
The justification for changing the target	The 2026–27 target is higher than the 2025–26 target due to an increase in the number of communications regarding events and resources circulated to maximise reach and attendance.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	Not applicable. The 2025–26 expected outcome is 90.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on the 2025–26 expected outcome was determined based on observations of the number of education activities undertaken in the previous financial year, and the responsiveness of stakeholders to these activities.
Performance measure	Regulatory actions conducted: Examinations, reviews, audits or investigations (Office of the Victorian Information Commissioner)

Department of Justice and Community Safety	
Output the measure relates to	Public Sector and Local Government Integrity, Privacy and Information Protection
Description/purpose of the measure	This performance measure reports on the number of regulatory actions including preliminary inquiries, audits, examinations and investigations undertaken in relation to data security, privacy and freedom of information
The previous target	The 2025–26 target for this measure was 8.
The new target and how it was set	The 2026–27 target for this measure is 25. This was set by reference to 2025-26 performance to date and consideration of internal changes that have been implemented which have increased the output and which will continue.
The justification for changing the target	The 2026–27 target is higher than the 2025–26 target due to the Office of the Victorian Information Commissioner (OVIC) shifting its approach to investigations and assurance work to enable greater agility in addressing a higher volume of matters, and the varied mix of work undertaken by OVIC.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	Not applicable. The 2025–26 expected outcome is 40.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on year-to-date data combined with historic performance.
Performance measure	Reviews and complaints closed by the Office of the Victorian Information Commissioner
Output the measure relates to	Public Sector and Local Government Integrity, Privacy and Information Protection
Description/purpose of the measure	This performance measure reports on the total number of Privacy or freedom of information (FOI) complaint closures and FOI review closures
The previous target	The 2025–26 target for this measure was 950.
The new target and how it was set	The 2026–27 target for this measure is 1,000. This was set based on data from previous reporting periods where OVIC closed more than 950 cases.
The justification for changing the target	The 2026–27 target is higher than the 2025–26 target due to an increase in the number reviews and complaints received, coupled with improved efficiencies in completion of cases.

Department of Justice and Community Safety	
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	Not applicable. The 2025–26 expected outcome is 1,200.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on the 2025–26 expected outcome was determined based on year-to-date data combined with historic performance. Consideration was further given to the impact of factors outside of OVIC’s control such as incoming volume.
Performance measure	Operations conducted with co-regulators to identify high harm liquor breaches
Output the measure relates to	Liquor, Tobacco, Gambling and Casino Regulation
Description/purpose of the measure	This performance measure reports on the number joint operations with co-regulators where high harm offences are the focus. The measure includes operations with an operation order and post operation report, operations coordinated by the Liquor Control Victoria (LCV), and operations coordinated by the co-regulator. A co-regulator is an entity that has responsibility under legislation in a related area.
The previous target	The 2025–26 target for this measure was 20.
The new target and how it was set	The 2026–27 target for this measure is 25. This was set by expected increased activity in the inspection and investigations teams on high-priority operations that involve Victoria Police and other co-regulators.
The justification for changing the target	The 2026–27 target is higher than the 2025–26 target which reflects increased activity in the inspection and investigations teams on high-priority operations that involve Victoria Police.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	Not applicable. The 2025–26 expected outcome is 20.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on based on year-to-date data, historic performance, and targeted priorities.
Performance measure	Tobacco license applications reviewed and determined
Output the measure relates to	Liquor, Tobacco, Gambling and Casino Regulation
Description/purpose of the measure	This performance measure reports on the number of tobacco licence applications reviewed and determined by Tobacco Licensing Victoria (TLV). This measure reflects the volume of licensing applications

Department of Justice and Community Safety	
	processed, providing an indicator of operational throughput and workload demand. It helps demonstrate TLV's efficiency in progressing applications and provides transparency on service delivery levels.
The previous target	The 2025–26 target for this measure was 10,000.
The new target and how it was set	The 2026–27 target for this measure is 8,000. This was set by 2025-26 performance to date and anticipated demand for services.
The justification for changing the target	The 2026–27 target is lower than the 2025–26 target which reflects updated estimates for the size of the industry and the volume of tobacco license applications anticipated to be reviewed and determined. As the scheme began in 2025–26, the volume of tobacco license applications was not yet established and the forecast of 10,000 at that time was indicative only for the 2025–26 financial year.
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	Not applicable. The 2025–26 expected outcome is 10,000.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on estimates using year-to-date actual data combined with statistical modelling based on a greater understanding of the size of the industry.

Victoria Police	
Performance measure	Number of prohibited drug screening tests conducted
Output the measure relates to	Policing and Community Safety
Description/purpose of the measure	This performance measure reports on the number of Preliminary Oral Fluid (screening) Tests (POFTs) conducted by Authorised Officers attached to approved work locations.
The previous target	The 2025–26 target was 150,000.
The new target and how it was set	The 2026–27 target is 175,000. The higher 2026–27 target reflects funding to deliver an additional 25,000 roadside drug tests each year.
The justification for changing the target	The 2026–27 target is higher than the 2025–26 target due to funding to deliver an additional 25,000 roadside drug tests.

Victoria Police	
An explanation of why the target was not met in 2024–25, if applicable, and the 2025–26 expected outcome	Not applicable as the 2024–25 actual met the target. The 2025–26 expected outcome is 175,000.
The methodology behind estimating the 2025–26 expected outcome in the 2026–27 Budget	The 2025–26 expected outcome was determined based on the number of funded drug tests.

Question 31 – discontinued performance measures

For performance measures that are identified as to be discontinued in the 2026–27 *Department Performance Statement: Service Delivery*, please provide:

- the output the measure related to
- a description/purpose of the measure and the year the measure was introduced
- the previous target
- when the target was last modified and reasons for modification
- the justification for discontinuing the measure, including any further information that is not available in *Budget Paper No. 3*
- any performance measures that will replace the discontinued measure in part or full.

Response

Department of Justice and Community Safety	
Performance measure	Code 1 dispatch performance meeting benchmarks - Ambulance Victoria (Triple Zero Victoria)
Output the measure related to	Emergency Management Capability
Description/purpose of the measure and year introduced	This performance measure reflects the percentage of Code 1 Ambulance Victoria events that are dispatched by Triple Zero Victoria within the set benchmark time, which is set in accordance with Inspector General for Emergency Management performance standards. Code 1 Ambulance Victoria events are where the final event code is 'code 1' which is a lights and sirens response. It was introduced in 2023–24.
The previous target	The 2025–26 target was 90%.
When the target was last modified and reason for modification	Not applicable.

Department of Justice and Community Safety	
The justification for discontinuing the measure	This performance measure is proposed to be discontinued in 2026–27 as it has been replaced by contemporary and disaggregated TZV performance standards set by the Emergency Management Commissioner.
Performance measures that will replace the discontinued measure	<ul style="list-style-type: none"> • Percentage of Priority 0 emergency calls for an ambulance processed within set benchmark (Triple Zero Victoria) • Percentage of Priority 0 ambulance events dispatched within set benchmark (Triple Zero Victoria) • Percentage of Priority 1 emergency calls for an ambulance processed within set benchmark (Triple Zero Victoria) • Percentage of Priority 1 ambulance events dispatched within set benchmark (Triple Zero Victoria).
Performance measure	Priority 1 dispatch performance meeting benchmarks - Victoria State Emergency Service (Triple Zero Victoria)
Output the measure related to	Emergency Management Capability
Description/purpose of the measure and year introduced	<p>This measure reflects the percentage of Priority 1 Victoria State Emergency Service (VICSES) events that are dispatched by Triple Zero Victoria (TZV) within the set benchmark time, which is set in accordance with Inspector General for Emergency Management performance standards.</p> <p>The measure was introduced in 2023–24.</p>
The previous target	The 2025–26 target was 90%
When the target was last modified and reason for modification	Not applicable.
The justification for discontinuing the measure	This performance measure is proposed to be discontinued in 2026–27 as it no longer aligns with the contemporary TZV Performance Standards set by the Emergency Management Commissioner.
Performance measures that will replace the discontinued measure	Percentage of Priority 1 Victoria State Emergency Service assistance events dispatched within set benchmark (Triple Zero Victoria).
Performance measure	Freedom of Information review decisions overturned or set aside on appeal to the Victorian Civil and Administrative Tribunal (Office of the Victorian Information Commissioner)

Department of Justice and Community Safety	
Output the measure related to	Public Sector and Local Government Integrity, Privacy and Information Protection
Description/purpose of the measure and year introduced	This performance measure reports on the proportion of Freedom of Information (FOI) review decisions overturned or set aside on appeal at the Victorian Administrative Appeals Tribunal (VCAT). It was introduced in 2012–13.
The previous target	The 2025–26 target was <25.
When the target was last modified and reason for modification	In 2017–18 the target was lowered from <30 to <25 to reflect new funding for the then-named Office of the Freedom of Information Commissioner to meet increased demand.
The justification for discontinuing the measure	This performance measure is proposed to be discontinued in 2026–27 as it no longer accurately reflects the quality of service delivery by the Office of the Victorian Information Commissioner (OVIC). This measure assesses the proportion of FOI decisions overturned at the Victorian Civil and Administrative Tribunal (VCAT). However, the number of decisions reviewed at VCAT has substantially reduced since the measure was introduced, undermining the validity of the performance information.
Performance measures that will replace the discontinued measure	This measure is proposed to be replaced with the performance measures 'Percentage of Office of Victorian Information Commissioner recommendations accepted by agencies following information security assurance activities', which more appropriately captures the quality of service delivery.
Performance measure	Freedom of Information reviews finalised by agreement following informal resolution (Office of the Victorian Information Commissioner)
Output the measure related to	Public Sector and Local Government Integrity, Privacy and Information Protection
Description/purpose of the measure and year introduced	This performance measure reports on the impact of the Office of the Victorian Information Commissioner's (OVIC) informal resolution efforts which aim to settle Freedom of Information (FOI) review applications without a formal Notice of Decision from a Commissioner to reduce finalisation time frames and formality in review handling. It was introduced in 2020–21.
The previous target	The 2025–26 target was 25%.

Department of Justice and Community Safety	
When the target was last modified and reason for modification	Not applicable.
The justification for discontinuing the measure	This performance measure is proposed to be discontinued in 2026–27 as it does not accurately reflect OVIC's performance, given that informal resolution outcomes depend heavily on the willingness of parties to cooperate and are largely outside OVIC's control. Additionally, the <i>Freedom of Information Act 1982</i> limits the applicability of informal resolution to cases deemed reasonably resolvable by the Information Commissioner, further narrowing the measure's relevance.
Performance measures that will replace the discontinued measure	This measure is proposed to be replaced with the performance measures 'Average number of days taken to close Freedom of information review applications' and 'Average number of days taken to close privacy complaints', which more accurately and comprehensively represent the service delivery performance of OVIC.
Performance measure	Freedom of Information reviews completed within timelines agreed with applicant (Office of the Victorian Information Commissioner)
Output the measure related to	Public Sector and Local Government Integrity, Privacy and Information Protection
Description/purpose of the measure and year introduced	This performance measure reports on the impact of the Office of the Victorian Information Commissioner's (OVIC) informal resolution efforts which aim to settle Freedom of Information (FOI) review applications without a formal Notice of Decision from a Commissioner to reduce finalisation time frames and formality in review handling. It was introduced in 2012–13.
The previous target	The 2025–26 target was 50%.
When the target was last modified and reason for modification	In 2024–25 the target was lowered from 60% to 50% due to increased volumes of review applications and complaints, as well as resourcing impacts.
The justification for discontinuing the measure	This performance measure is proposed to be discontinued in 2026–27 as it no longer accurately reflects the timeliness of FOI review requests by the OVIC. This measure provides a percent response rate within agreed timelines but does not show the actual average time required for a review response.
Performance measures that will replace the discontinued measure	This measure is proposed to be replaced with the performance measures 'Average number of days taken to close FOI review applications' and 'Average number of days taken to close

Department of Justice and Community Safety	
	privacy complaints', which more accurately and comprehensively represent the service delivery performance of OVIC.

Victoria Police	
	N/A

Employees

Question 32

The Victorian Government's response to the Independent Review of the Victorian Public Service stated that the Government will reduce executive-like roles by 332 and reduce the proportion of senior VPS5 and VPS6 positions. In terms of the Government's response, please indicate:

- the planned number roles reduced in 2025–26 by VPS/Executive classification (Please list each level and actual FTE)
- the number of roles planned for reduction in 2026–27 by VPS/Executive classification (Please list each level and actual FTE)
- anticipated total budgeted savings made as part of the Review for 2025–26 (\$ million)
- anticipated total budgeted savings made as part of the Review for 2026–27 (\$ million)
- the functions within the department expected to be impacted by the reduction of roles
- the impact of role reductions on service delivery.

Response

Department of Justice and Community Safety					
Number of roles planned for reduction in 2025–26 by VPS/Executive classification (Actual FTE)	Number of roles planned for reduction in 2026–27 by VPS/Executive classification (Actual FTE)	Anticipated total budgeted savings for 2025–26 (\$ million)	Anticipated total budgeted savings in 2026–27 (\$ million)	Functions expected to be impacted by the reduction of roles	Impact of the role reductions on service delivery
DJCS has commenced reduction with a focus on achieving savings as recommend by the Silver review over next 4 years.	Reduction will be focused on achieving savings as recommend by the Silver review over next 4 years. Silver targets*: Executives: 22 (achieved) VPS6: 58 (partially achieved) VPS5: 81 (partially achieved)	Nil *	\$10.49	Functions that are expected to be impacted by the reduction include Corporate, Policy, Legislation and Regulation functions. Frontline workforce will be excluded.	Impact of reductions may impact the workload of teams, the speed in which targets can be achieved and/or the ability to manage new work without offsets.

*Reduction commenced in 2025-26 however budgeted savings is occurring from 2026-27.

Victoria Police
N/A

Question 33

Please provide the department's (actual/expected/forecast) Full Time Equivalent (FTE) staff numbers for the financial years ending 30 June 2025, 30 June 2026 and 30 June 2027:

- broken down into employee classification codes
- broken down into categories of on-going, fixed term or casual
- according to their gender identification
- employees identifying as Aboriginal or Torres Strait Islander or having a disability.

Guidance

In responding to this question please provide details about the department on the same basis of consolidation as is used in the comprehensive operating statement audited by the Victorian Auditor-General's Office in the department's Annual Report.

Response

a)

Department of Justice and Community Safety						
Classification	As at 30-06-2025		As at 30-06-2026		As at 30-06-2027	
	(Actual FTE Number)	(% of total staff)	(Expected FTE Number)	(% of total staff)	(Forecast FTE Number)	(% of total staff)
Secretary	1.00	0.01	1.00	0.01	N/A	N/A
EO-1 (SES-3)	12.00	0.12	9.00	0.08	N/A	N/A
EO-2 (SES-2)	58.60	0.57	52.70	0.47	N/A	N/A
EO-3 (SES-1)	81.80	0.80	68.40	0.61	N/A	N/A
VPS Grade 7.3	12.00	0.12	8.00	0.07	N/A	N/A
VPS Grade 7.2	18.80	0.18	17.92	0.16	N/A	N/A
VPS Grade 7.1	32.10	0.31	29.80	0.27	N/A	N/A
VPS Grade 6.2	409.84	4.01	409.93	3.67	N/A	N/A
VPS Grade 6.1	438.63	4.29	424.43	3.80	N/A	N/A

Department of Justice and Community Safety						
Classification	As at 30-06-2025		As at 30-06-2026		As at 30-06-2027	
	(Actual FTE Number)	(% of total staff)	(Expected FTE Number)	(% of total staff)	(Forecast FTE Number)	(% of total staff)
VPS Grade 5.2	377.27	3.69	398.38	3.56	N/A	N/A
VPS Grade 5.1	842.48	8.25	863.00	7.72	N/A	N/A
VPS Grade 4	1072.11	10.50	1189.53	10.64	N/A	N/A
VPS Grade 3	813.22	7.96	918.19	8.22	N/A	N/A
VPS Grade 2	455.20	4.46	429.73	3.85	N/A	N/A
VPS Grade 1	N/A	N/A	N/A	N/A	N/A	N/A
Government Teaching Service	N/A	N/A	N/A	N/A	N/A	N/A
Health services	N/A	N/A	N/A	N/A	N/A	N/A
Police	N/A	N/A	N/A	N/A	N/A	N/A
Allied health professionals	148.21	1.45	203.97	1.83	N/A	N/A
Child protection	N/A	N/A	N/A	N/A	N/A	N/A
Disability development and support	N/A	N/A	N/A	N/A	N/A	N/A
*Youth Justice Workers						
YJW Grade 6	3.00	0.03	5.00	0.04	N/A	N/A
YJW Grade 5	7.00	0.07	5.00	0.04	N/A	N/A
YJW Grade 4	23.40	0.23	28.00	0.25	N/A	N/A
YJW Grade 3	33.00	0.32	43.95	0.39	N/A	N/A
YJW Grade 2	481.47	4.71	673.72	6.03	N/A	N/A
YJW Grade 1	127.15	1.24	172.30	1.54	N/A	N/A
*Custodial officers						
Custodial Officer Grade 7	5.00	0.05	5.00	0.04	N/A	N/A
Custodial Officer Grade 6	11.00	0.11	12.00	0.11	N/A	N/A
Custodial Officer Grade 5	10.00	0.10	12.95	0.12	N/A	N/A
Custodial Officer Grade 4	55.00	0.54	61.00	0.55	N/A	N/A
Custodial Officer Grade 3	268.75	2.63	297.62	2.66	N/A	N/A

Department of Justice and Community Safety						
Classification	As at 30-06-2025		As at 30-06-2026		As at 30-06-2027	
	(Actual FTE Number)	(% of total staff)	(Expected FTE Number)	(% of total staff)	(Forecast FTE Number)	(% of total staff)
Custodial Officer Grade 2b	705.58	6.91	809.73	7.25	N/A	N/A
Custodial Officer Grade 2a	2221.46	21.75	2517.59	22.54	N/A	N/A
Custodial Officer Grade 1	128.00	1.25	96.00	0.86	N/A	N/A
Children Youth and Family Workers	254.45	2.49	270.21	2.42	N/A	N/A
Community Corrections Practitioner	866.06	8.48	898.77	8.04	N/A	N/A
Legal Officers	106.47	1.04	123.37	1.10	N/A	N/A
Sheriff's Officers	135.76	1.33	118.88	1.06	N/A	N/A
Other (Please specify)						
Total	10215.81	100.00	11175.07	100.00	N/A	N/A

*Breakdown for Youth Justice and Custodial officers by level (for example, YW1, YW2, YW3, YW4, YW5 and YW6).

Victoria Police						
Classification	As at 30-06-2025		As at 30-06-2026		As at 30-06-2027	
	(Actual FTE Number)	(% of total staff)	(Expected FTE Number)	(% of total staff)	(Forecast FTE Number)	(% of total staff)
SES 1	2.00	0.01	1.00	0.00	N/A	N/A
SES 2	9.00	0.04	8.80	0.04	N/A	N/A
SES 3	23.80	0.11	14.40	0.07	N/A	N/A
VPS Grade 7	21.00	0.10	18.00	0.09	N/A	N/A
VPS Grade 6	315.78	1.45	284.07	1.36	N/A	N/A
VPS Grade 5	441.32	2.03	390.72	1.87	N/A	N/A
VPS Grade 4	737.81	3.40	622.66	2.98	N/A	N/A
VPS Grade 3	911.93	4.20	827.52	3.96	N/A	N/A
VPS Grade 2	1057.83	4.87	869.38	4.16	N/A	N/A
Forensic Officer	283.38	1.30	289.22	1.38	N/A	N/A
SMA – PMO	3.81	0.02	3.58	0.02	N/A	N/A
SMA – SPMO	4.00	0.02	2.80	0.01	N/A	N/A
PCO	314.07	1.45	304.35	1.46	N/A	N/A
Police	16020.69	73.74	15552.37	74.39	N/A	N/A
PSO	1468.31	6.76	1433.45	6.86	N/A	N/A
Recruit	110.00	0.51	282.00	1.35	N/A	N/A
Reservists	2.00	0.01	1.00	0.00	N/A	N/A
Total	21726.75	100.00	20905.31	100.0	N/A	N/A

b)

Department of Justice and Community Safety						
Category	As at 30-06-2025		As at 30-06-2026		As at 30-06-2027	
	(Actual FTE Number)	(% of total staff)	(Expected FTE Number)	(% of total staff)	(Forecast FTE Number)	(% of total staff)
Ongoing	9175.86	89.82	10124.23	90.60	N/A	N/A
Fixed term	851.77	8.34	861.79	7.71	N/A	N/A
Casual	188.18	1.84	189.05	1.69	N/A	N/A
Total	10215.81	100.00	11175.07	100.00	N/A	N/A

Victoria Police						
Category	As at 30-06-2025		As at 30-06-2026		As at 30-06-2027	
	(Actual FTE Number)	(% of total staff)	(Expected FTE Number)	(% of total staff)	(Forecast FTE Number)	(% of total staff)
Ongoing	21399.30	98.49	20590.24	98.49	N/A	N/A
Fixed term	325.71	1.50	313.40	1.50	N/A	N/A
Casual	1.73	0.01	1.66	0.01	N/A	N/A
Total	21726.75	100.00	20905.31	100.00	N/A	N/A

c)

Department of Justice and Community Safety						
Identification	As at 30-06-2025		As at 30-06-2026		As at 30-06-2027	
	(Actual FTE Number)	(% of total staff)	(Expected FTE Number)	(% of total staff)	(Forecast FTE Number)	(% of total staff)
Men	4632.91	45.35	5051.62	45.20	N/A	N/A
Women	5540.80	54.24	6078.62	54.40	N/A	N/A
Self-described	42.10	0.41	44.83	0.40	N/A	N/A
Total	10215.81	100.00	11175.07	100.00	N/A	N/A

Victoria Police						
Identification	As at 30-06-2025		As at 30-06-2026		As at 30-06-2027	
	(Actual FTE Number)	(% of total staff)	(Expected FTE Number)	(% of total staff)	(Forecast FTE Number)	(% of total staff)
Men	14204.50	65.38	13667.46	65.38	N/A	N/A
Women	7469.69	34.38	7187.28	34.38	N/A	N/A
Self-described	52.56	0.24	50.57	0.24	N/A	N/A
Total	21726.75	100.00	20905.31	100.00	N/A	N/A

d)

Department of Justice and Community Safety						
Identification	As at 30-06-2025		As at 30-06-2026		As at 30-06-2027	
	(Actual FTE Number)	(% of total staff)	(Expected FTE Number)	(% of total staff)	(Forecast FTE Number)	(% of total staff)
People who identify as Aboriginal or Torres Strait Islander	208.95	2.05	252.36	2.26	N/A	N/A
People who identify as having a disability	107.34	1.05	136.98	1.23	N/A	N/A
Total	316.29	3.10	389.34	3.49	N/A	N/A

Note: the above figures include 2 employees (at 30 June 2025) and 6 employees (at 30 June 2026) who have self-identified as Aboriginal or Torres Strait Islander and as having a disability.

Victoria Police						
Identification	As at 30-06-2025		As at 30-06-2026		As at 30-06-2027	
	(Actual FTE Number)	(% of total staff)	(Expected FTE Number)	(% of total staff)	(Forecast FTE Number)	(% of total staff)
People who identify as Aboriginal or Torres Strait Islander	127.18	0.59	122.37	0.59	N/A	N/A
People who identify as having a disability	147.05	0.68	141.49	0.68	N/A	N/A
Total	274.23	1.27	263.86	1.27	N/A	N/A

Workforce capability and capacity

Question 34

What are the main gaps in the department's capability and capacity identified in the 2025–26 financial year, and expected in the 2026–27 and 2027–28 financial years?

Response

Department of Justice and Community Safety	
Financial year	Main gaps in capability and capacity
2025–26	DJCS expects to draw upon consultants and contractors in 2025-26 when there is a need for specialist expertise or technical skills, independent advice, temporary increase in workloads of a fixed term nature, or a need to cover temporary absences.
2026–27	DJCS expects to draw upon consultants and contractors in 2026-27 when there is a need for specialist expertise or technical skills, independent advice, temporary increase in workloads of a fixed term nature, or a need to cover temporary absences.
2027–28	Given budget constraints and strategic priorities, DJCS aims to reduce reliance on consultants in 2027–28. However, DJCS may draw upon consultants if there is a specific need for specialist expertise, independent advice, or coverage for temporary absences.

Victoria Police	
Financial year	Main gaps in capability and capacity
2025–26	Victoria Police utilises consultants and contractors to alleviate capability and capacity gaps when there is a need to draw on specialist expertise or technical skills, independent advice, temporary increase in workloads of a fixed term nature, or needs to cover temporary absences.
2026–27	
2027–28	

Contractors

Guidance

In responding to this question please provide details about the department on the same basis of consolidation as is used in the comprehensive operating statement audited by the Victorian Auditor-General's Office in the department's Annual Report.

Question 35

For each of the 2024–25, 2025–26 and 2026–27 financial years, please outline the actual, expected or anticipated:

- spend on contractors
- occupation categories for those contractors
- total number of contractor arrangements.

Response

Department of Justice and Community Safety			
	2024–25 (actual)	2025–26 (expected)	2026–27 (anticipated)
Spend	\$91.46m	\$108.36m	\$59.67m
Occupation categories	<ul style="list-style-type: none"> Building and Construction Works Social and Reintegration Services Information and Communication Technology (ICT) Professional Legal Services ICT Professional Services Emergency Services 	<ul style="list-style-type: none"> Building and Construction Works Professional Legal Services Human Resource Services ICT 	<ul style="list-style-type: none"> Professional Legal Services Human Resource Services ICT
Total number of contractor arrangements⁷	221	80	N/A

⁷ The Number of Arrangements is based on the count of individual contracts that have linked Purchase Orders and Invoices related to Contractors expenditure.

Victoria Police			
	2024–25 (actual)	2025–26 (expected)	2026–27 (anticipated)
Spend	\$185.38m	\$149.40m	\$164.41m
Occupation categories	<ul style="list-style-type: none"> • Community Engagement • Information Technology / Communications • Legal Services • Program Implementation, Management and Evaluation • Technical / Professional Services • Other • Ancillary / incidental services 	<ul style="list-style-type: none"> • Community Engagement • Information Technology / Communications • Legal Services • Program Implementation, Management and Evaluation • Technical / Professional Services • Other • Ancillary / incidental services 	<ul style="list-style-type: none"> • Community Engagement • Information Technology / Communications • Legal Services • Program Implementation, Management and Evaluation • Technical / Professional Services • Other • Ancillary / incidental services
Total number of contractor arrangements	208	168	185

Consultants

Guidance

In responding to this question please provide details about the department on the same basis of consolidation as is used in the comprehensive operating statement audited by the Victorian Auditor-General's Office in the department's Annual Report.

Question 36

- a) For the 2024–25 financial year, please outline the department's total spend on consultants and completed consultancy projects.

Response

Department of Justice and Community Safety

\$7.31 million total spend on consultants including completed consultancy projects for 2024-25. Completed consultancy projects for 2024-25 included:

- Legal advisory services to assist the State with negotiations for the Emergency Alert Phase 4 contract extension;
- A media recruitment campaign by Corrections Victoria for the recruitment of Correctional Officers; and
- Alignment of technology for the Distracted Driver Camera Program to updated goals, objectives and success metrics.

Victoria Police

2024-25 total spend on consultants \$6.57 million.

- b) For the 2024–25 financial year please outline: the **top five** department consultancy projects that were completed by spend, the actual outcomes achieved by the listed **top five**, the relevant occupation categories for those consultants, and the total number of consultant arrangements
- c) For the 2025–26 financial year please outline: the department's expected spend on consultants, the relevant occupation categories for those consultants, and the total number of consultant arrangements
- d) For the 2026–27 financial year please outline: the department's anticipated spend for consultants, and what the anticipated occupation categories are for consultant arrangements.

Response

Department of Justice and Community Safety			
	2024–25	2025–26	2026–27 (Anticipated)
Spend	\$7.31m	\$15.45m	\$6.88m
Projects	<ul style="list-style-type: none"> • Legal advisory for the Emergency Alert Phase 4 project contract extension • Strategy advisory for Corrections Victoria’s recruitment campaign • Technology consultation for the Road Safety Camera Program (RSCP) • Evaluation of Justice-based impacts of Public Intoxication Reform • Media advisory for the Anti-vilification program. 		
Outcomes	<ul style="list-style-type: none"> • Extension of contracts for the Emergency Alert Phase 4 project • A media recruitment campaign for correctional officers • RSCP Distracted Driver Camera Program alignment on goals, objectives and success metrics • Evaluation of the justice-based impacts of the Department of Health-led Public Intoxication Reform • An informed advertising campaign on new criminal vilification offences in Victoria. 		
Occupation categories	<ul style="list-style-type: none"> • Professional Legal Services • Telecommunications • Human and Welfare Services • Commercial Advisory Services • Marketing Professional Services 	<ul style="list-style-type: none"> • Professional Legal Services • Commercial Advisory Services • Human Resource Services • ICT Professional Services • Telecommunications 	<ul style="list-style-type: none"> • Professional Legal Services • Commercial Advisory Services

Department of Justice and Community Safety			
	2024–25	2025–26	2026–27 (Anticipated)
Total number of consultant arrangements ⁸	29	12	N/A

Victoria Police			
	2024–25	2025–26	2026–27 (Anticipated)
Spend	2024-25 total spend on consultants \$6.57m	\$3.19m	\$3.82m
Projects	<ul style="list-style-type: none"> • Performance reporting – \$1.86 million • Oracle project detailed design phase - \$0.87 million • Conducted Energy Devices (CED) Program - \$0.51 million • Frontline Project Support Services – \$0.45 million • Project Management Services – 0.32 million <p>The above five highest-spend areas identified relate to complex, multi-year initiatives that remain in delivery. These programs are not yet complete due to their scale and complexity, with implementation continuing through 2025-26. No initiatives were completed during 2024–25.</p>		
Outcomes	The above-mentioned projects have helped Victoria Police in keeping the public safe through increased efficiencies, greater		

⁸ The Number of Arrangements is based on the count of individual contracts that have linked Purchase Orders and Invoices related to Consultants expenditure.

Victoria Police			
	2024–25	2025–26	2026–27 (Anticipated)
	transparency, enhanced reporting capabilities and intelligence.		
Occupation categories	<ul style="list-style-type: none"> • Community Engagement • Information Technology / Communications • Legal Services • Program Implementation, Management and Evaluation • Technical / Professional Services • Other • Ancillary / incidental services 	<ul style="list-style-type: none"> • Community Engagement • Information Technology / Communications • Legal Services • Program Implementation, Management and Evaluation • Technical / Professional Services • Other • Ancillary / incidental services 	<ul style="list-style-type: none"> • Community Engagement • Information Technology / Communications • Legal Services • Program Implementation, Management and Evaluation • Technical / Professional Services • Other • Ancillary / incidental services
Total number of consultant arrangements	238	115	138

Labour Hire arrangements

Guidance

In responding to this question please provide details about the department on the same basis of consolidation as is used in the comprehensive operating statement audited by the Victorian Auditor-General's Office in the department's Annual Report.

Question 37

For the 2024–25, 2025–26 and 2026–27 financial years, please outline the department's actual, expected or anticipated:

- spend on labour hire arrangements
- occupation categories for those labour hire arrangements
- total number of labour hire arrangements.

Response

Department of Justice and Community Safety			
	2024–25 (actual)	2025–26 (expected)	2026–27 (anticipated)
Spend	\$12.32m	\$13.03m	\$3.70m
Occupation categories	<ul style="list-style-type: none"> Labour Hire Staffing Services Commercial Advisory Services General Legal Services Professional Services Telecommunications 	<ul style="list-style-type: none"> Labour Hire Staffing Services Employment Services 	<ul style="list-style-type: none"> Labour hire Staffing Services
Total number of labour hire arrangements⁹	58	13	N/A

⁹ The Number of Arrangements is based on the count of individual contracts that have linked Purchase Orders and Invoices related to Labour Hire expenditure.

Victoria Police			
	2024–25 (actual)	2025–26 (expected)	2026–27 (anticipated)
Spend	\$5.56m	\$2.90m	\$4.97m
Occupation categories	Labour Hire	Labour Hire	Labour Hire
Total number of labour hire arrangements	75	40	68

Enterprise Bargaining Agreements

Question 38

- a) Please list all Enterprise Bargaining Agreements (EBAs) that are expected to be completed during the 2026–27 year that affect the department, along with an estimate of the proportion of your department’s workforce (full-time equivalent) covered by the EBA.
- b) Please describe the effect the EBAs listed above have had on estimates of 2026–27 employee benefits.

Response

a)

Department of Justice and Community Safety
N/A

Victoria Police
N/A

b)

Department of Justice and Community Safety
N/A

Victoria Police
N/A

Relationship between the Commonwealth and Victoria

Question 39

What impact, if any, have changes to federal/state capital funding agreements and Commonwealth Government policy initiatives had on the department's 2026–27 Budget?

Response

Department of Justice and Community Safety

As at 30 April 2026, there are no known impacts on DJCS' 2026-27 Budget, a result of changes to:

- federal/state capital funding agreements, and/or
- Commonwealth Government policy initiatives.

Victoria Police

N/A

Climate Change

Question 40

- a) Please specify the initiatives in the department's 2026–27 Budget that will contribute to Victoria's Climate Change Strategy. Please also outline the budget allocation, the ways in which the initiatives will contribute to Victoria's Climate Change Strategy and the year the initiative will likely realise benefits.

Response

Department of Justice and Community Safety			
Initiatives in 2026–27 Budget that contribute to Climate Change Strategy	Budget allocation in 2026–27 Budget	How will the initiative contribute to Victoria's Climate Change Strategy	Year likely to realise benefits
Strengthening Victoria State Emergency Service	\$1.04 million output appropriation and \$16.38 million asset appropriation	The design and delivery of the VicSES facilities meets all the requirements in the <i>Planning & Environment Act 1987</i> (planning schemes), and the <i>Building Act 1993</i> and Regulations 2018 to mitigate risk from bushfire and flooding. Application of the DJCS ESD guidelines includes undertaking a climate risk and adaptation plan. This includes recognising Victoria's Climate Projections relevant to the location and including climate change adaptations in the design requirements for risks identified as very high or extreme.	Replacement of Corio facility – 2029 Refurbishment of Port Phillip unit – 2028 Land acquisition Whitehorse – 2028
Building more Country Fire Authority stations	\$2.71 million output appropriation and \$23.52 million asset appropriation	The design and delivery of the CFA facilities meet all the requirements in the <i>Planning & Environment Act 1987</i> (planning schemes), and the <i>Building Act 1993</i> and Regulations 2018 to mitigate risk from bushfire and flooding.	Stations with land – 2028 Stations without land – 2029

Department of Justice and Community Safety			
Initiatives in 2026–27 Budget that contribute to Climate Change Strategy	Budget allocation in 2026–27 Budget	How will the initiative contribute to Victoria's Climate Change Strategy	Year likely to realise benefits
		Application of the DJCS ESD guidelines includes undertaking a climate risk and adaptation plan. This includes recognising Victoria's Climate Projections relevant to the location and including climate change adaptations in the design requirements for risks identified as very high or extreme where relevant.	

Victoria Police			
Initiatives in 2026–27 Budget that contribute to Climate Change Strategy	Budget allocation in 2026–27 Budget	How will the initiative contribute to Victoria's Climate Change Strategy	Year likely to realise benefits
There are no specific initiatives in the 2026-27 Budget for Victoria Police to contribute to Victoria's Climate Change Strategy.	N/A	N/A	N/A

- b) *The Climate Action Act 2017*, Part 3, section 17, requires decision makers from some departments to have regard to climate change.
- i. What is the most significant challenge for the department in complying with section 17?
 - ii. What guidance does the department have in place to assist decision makers to comply with the *Climate Change Act 2017*?
 - iii. What work is planned and budget allocated in 2026–27 to facilitate compliance of the department with section 17?

Response

Department of Justice and Community Safety	
Most significant challenge to compliance	DJCS maintains a strong focus on climate change, but immediate and emerging risks across the portfolio at times require prioritisation. Major reforms and critical police and community safety incidents can place urgent demands on funding and capability. DJCS therefore balances available resources between responding to these pressing risks and continuing to build the capability needed to integrate climate change considerations into core departmental processes.
Guidance in place to assist decision makers	DJCS has several policies and programs to guide DJCS on both environment and climate change matters: <ul style="list-style-type: none"> Environment and Climate Change Policy Emissions Reduction Plan 2025-29 Sustainable Land Management Plans Environmental Sustainability Guidelines for Capital Works
Work planned/budget allocation to facilitate compliance in 2026–27	<ul style="list-style-type: none"> Implementation of the Emissions Reduction Plan including transitioning correctional facilities to renewable electricity and identifying an approach for electrifying gas assets Climate Risk Assessment for correctional and youth justice facilities, to be completed within existing resources

Victoria Police	
Most significant challenge to compliance	<i>Climate Change Act 2017, Part 3, section 17 does not apply to Victoria Police.</i>
Guidance in place to assist decision makers	N/A
Work planned/budget allocation to facilitate compliance in 2026–27	N/A

- c) Under *FRD 24 Reporting of environmental data by government entities*, Victorian Government organisations must report their greenhouse gas emissions and other environmental impacts. Does the department have internal targets for reducing greenhouse gas emissions? If yes, please provide details, quantifying where possible and outlining actions that will be taken in the 2026–27 year onwards to achieve these targets.

Response

Department of Justice and Community Safety	
Internal targets for reducing greenhouse gas emissions	Actions to be taken in 2026–27 and onward to achieve these targets
DJCS have set a target of reducing emissions by 45-50 per cent by 2030 in the DJCS Emissions Reduction Plan 2025 – 2029.	Procure 100% renewable electricity for large sites resulting in a reduction of 39% in total emissions.

Victoria Police	
Internal targets for reducing greenhouse gas emissions	Actions to be taken in 2026–27 and onward to achieve these targets
The Victoria Police Climate Change Strategy 2025-2030 has the target of reducing greenhouse gas emissions by 50% by 2030. The strategy also includes objectives to build a climate capable organisation and create climate resilient police services.	The major action for achievement of this target is to maximise the utilisation of renewable electricity either through the Sustainable Energy Council contracts and/or utilising self-generation. To supplement this, the opportunistic replacement of natural gas burning appliances is being undertaken when budget and complexity of replacement allow.

Gender Responsive Budgeting

Question 41

- a) Please list the programs/initiatives (output and asset) from the 2026–27 Budget for which the department has undertaken a gender impact assessment and describe the main outcomes or results of the gender impact assessment process for each program/initiative. Please also advise what percentage of the department’s 2026–27 output and asset initiatives have been subject to a gender impact assessment.

Response

Department of Justice and Community Safety	
Initiative	Outcome/result of gender impact assessment
Continuing the County Court Team - Specialist Trial Prosecution Program	<p>Continuing the CCT-STP Program will have positive impacts on all genders because it helps to address the steady growth in the referral of crimes to the Office of Public Prosecutions by Victoria Police, and the increased complexity of the crimes and the number of victims and witnesses. Faster, more efficient prosecution services help to mitigate the harmful impacts of serious crime on victims and their bereaved family members across Victorian society.</p> <p>In addition, holding offenders to account through swifter, more efficient provision of justice has further positive gender impacts on especially vulnerable groups of victims of crime and their bereaved family members, as certain classes of serious indictable offences are on the rise (such as sexual assault and family violence), which disproportionately affect victims who are women, children, or from Aboriginal, multicultural and LGBTIQ+ communities.</p> <p>The CCT-STP Program will also have positive gender and intersectional impacts for victims and witnesses of crime, by providing sufficient prosecution and social worker resourcing to meet unprecedented volumes of demand caused by legislative change to the Victims Charter 2006, and continuing OPP’s best-practice, victim centric approach to victim and witness engagements under the Victims Charter.</p>
Enhancing legal assistance for Victorians	<p>The investment will enable legal assistance to be provided to marginalised, vulnerable people, many of whom are interacting with the justice or child protection system and experiencing significant financial hardship.</p> <ul style="list-style-type: none"> • Q+Law’s integration to the wider LGBTIQ+ service delivery sector is also critical to supporting LGBTIQ+ people • Funding Victoria Legal Aid’s lapsing programs, e.g. Help Before Court and Independent Family Advocacy and Support (IFAS), also offsets the gender bias in VLA’s other services.

Department of Justice and Community Safety	
Initiative	Outcome/result of gender impact assessment
Maintaining investment in Aboriginal community-based justice solutions	<p>This investment supports gender equality and positively contributes to addressing gendered violence by:</p> <ul style="list-style-type: none"> • continuing to provide early intervention and culturally specific support for Aboriginal men in contact with the criminal justice system, and reducing family violence experienced by Aboriginal women. • continuing support services that support early intervention and prevention to reduce Aboriginal interaction with the justice system with consideration and cultural understanding of gendered roles within the community.
Supporting Bail reform implementation in the justice system	<p>The initiative will enhance capacity, integrate gender-responsive approaches, and improve data collection and analysis.</p> <p>The selected options directly address identified gender risks, particularly for Aboriginal women who are disproportionately affected by family violence and sexual offending. Aboriginal women are the fastest-growing cohort in the Victorian prison system, and their pathways into the justice system are strongly linked to trauma, family violence, poverty, homelessness and child protection intervention. As a result, Aboriginal women often require legal support that is highly trauma-informed, holistic, and responsive to complex safety needs.</p> <p>Mitigation strategies include strengthening the Victorian Aboriginal Legal Service's legal and social work capacity, embedding culturally safe gender and diversity training for staff, and implementing ongoing monitoring of gender-specific client outcomes and staff workloads.</p> <p>CLCs are highly skilled in delivering services which are client-centred, trauma-informed and culturally safe. It is their core business to support women and people of diverse backgrounds, characteristics and identities. CLC service models and organisational policies prioritise lived experience and protecting their clients from further harm.</p> <p>These are extensions of existing programs and the option chosen reflects a sensible approach of collecting and analysing data to ensure that the initiatives are servicing all people and do not create any unintended negative outcomes. In the unlikely event that unintended negative consequences were identified, the data will help to inform changes to the programs.</p>
Supporting the State's forensic capability	The VIFM's organisational diversity, equality and inclusion policies are based on those of DJCS, and align with broader Victorian Public Sector Commission requirements.
Strengthening Victoria's tobacco regulator – part of Community Safety Package	The overall gender impact assessment is expected to be neutral.

Department of Justice and Community Safety	
Initiative	Outcome/result of gender impact assessment
	<p>All tobacco retailers and wholesalers, regardless of gender, will need to meet the same requirements of the tobacco licensing scheme.</p>
<p>Youth crime prevention package – part of Community Safety Package</p>	<p>While young men and boys are engaging in offending and/or offending behaviour at higher rates than girls and young women, many young people identifying as girls/ women engage in youth crime prevention programs. Their unique needs and risks of contact with the justice system require a tailored approach to address behaviours and criminogenic risks, and build protective factors that are gender-responsive and informed by the victim-offender nexus.</p> <p>As such, it is recommended that during implementation design and any commissioning and request for procurement for funded initiatives, that providers are asked to detail how they will incorporate gender responsive approaches in their delivery of service offerings.</p> <p>Approaches, initiatives and service offerings that account for and respond to the needs of different genders are more effective at addressing gender inequality for clients, providers, and government.</p> <p>Mitigation strategies to avoid harmful unintended consequences include:</p> <ul style="list-style-type: none"> • The commissioning process filtering out potential providers who do not have the capacity to provide gender responsive services. • Providing resources on implementing gender responsive approaches to case management. • Encouraging or facilitating relationships with partner organisations with capability or skills in gender responsive support.
<p>Supporting a safe and effective corrections system</p>	<p>The initiatives in this program are gender-responsive and trauma-informed. Gender-responsive programs are delivered in the women’s prison system in order to enhance rehabilitation prospects and reduce the risk of reoffending. These programs are tailored to meet the specific needs of women in prison in recognition of the prevalence of experiences of family violence and other physical and sexual violence among women in custody, and in particular Aboriginal women.</p> <p>Further, the Family Visits program promotes gender equality by offering both men and women tailored engagement strategies, flexible delivery modes and culturally responsive facilitation that can address gendered experiences of trauma, parenting, and family dynamics. It also addresses aspects of gender inequality by helping women maintain caregiving roles and by supporting men to develop and sustain positive family engagement, a skill set often undervalued in male prison contexts.</p>

Department of Justice and Community Safety	
Initiative	Outcome/result of gender impact assessment
	<p>Lastly, Women and girls are supported by gender inclusive and responsive approaches. They are respected, empowered, and in safe environments that are accessible and responsive to their unique and changing needs and risks. This includes Women and Mentoring's partnerships that link mentees with appropriate specialist service providers that offer gender responsive family services, AOD and mental health services, for example. Tailored and holistic approaches ensure a more fulsome and effective outcome for women and girls who engage with the service, ultimately improving the likelihood of reducing contact with the justice system.</p>
Delivering serious consequences and keeping the community safe – part of Community Safety Package – relevant components	<p>Barrier control technology does not impact on persons of different intersectionality. Rather, it promotes the practice of having a trauma informed approach and decreases chances of triggering trauma responses within a custodial environment.</p> <p>While funding for medically assisted treatment for opioid dependence does not target a gendered issue, reducing the risk of degrading health service provision benefits all people in custody, including women, transgender and gender diverse people.</p>
A stronger, safer Country Fire Authority	<p>This initiative was assessed as being able to meet the needs of persons of different genders; addressing gender inequality; and promoting gender equality because there is an increasing number of women choosing to join CFA as operational volunteers and it is appropriate to ensure that the design features of equipment and assets meets the requirements of all volunteers when responding to emergency incidents.</p> <p>If these mitigation measures are successfully implemented, then the initiative is expected to increase diversity within the CFA by meeting the needs of persons of different genders; address gender inequality; and promote gender equality, in line with the <i>Gender Equality Act 2020</i>.</p> <p>Further, the initiative will have positive impacts in promoting gender equality in Victoria. It will meet the needs of persons of different genders, addressing gender inequality, and promoting gender equality.</p>
Backing VICSES to keep communities safe from flooding	<p>This initiative was assessed as being able to meet the needs of persons of different genders, address gender inequality, and promote gender equality because:</p> <ul style="list-style-type: none"> • It recognises and actively addresses the disproportionate impacts that emergencies, including floods, have on women, carers, and gender-diverse people—especially in rural and regional areas. • It incorporates inclusive engagement strategies that aim to amplify the voices of underrepresented groups (e.g., Aboriginal women, people with disability, LGBTIQ+ communities, older women). • It provides diverse, flexible ways for individuals to access information, support, and volunteer roles thereby reducing traditional gendered barriers to participation.

Department of Justice and Community Safety	
Initiative	Outcome/result of gender impact assessment
	<ul style="list-style-type: none"> It promotes safer, more inclusive community environments by building trust through codesigned local flood plans and tailored outreach strategies. It aligns with obligations under the <i>Gender Equality Act 2020</i> by ensuring intersectionality is considered in community education, response planning, and service design.
Emergency Alert	The continued utilisation and improvement of Emergency Alert can support more equitable and effective responses during emergencies by carefully considering the gendered benefits and risks. Overall, the initiative has a net positive gender impact because it enables continued access to the National Emergency System, reducing risks to life, property and other hardship for all cohorts.
Delivering new Country Fire Authority fleet	<p>This initiative was assessed as being able to meet the needs of persons of different genders; addressing gender inequality; and promoting gender equality because:</p> <p><i>There is an increasing number of women choosing to join CFA as operational volunteers and we must have emergency response vehicles that have inherent design features that help them – and all volunteers – use the appliances safely when responding to emergency incidents.</i></p> <ul style="list-style-type: none"> If these mitigation measures are successfully implemented, then the initiative may be able to meet the needs of persons of different genders; address gender inequality; and promote gender equality, as in line with the <i>Gender Equality Act 2020</i>.
Strengthening Victoria State Emergency Service	This initiative is grounded in the understanding that emergency services, such as those provided by VICSES, should be accessible, safe, and inclusive for all volunteers and community members. By intentionally incorporating gender-specific considerations into the design, VICSES can enhance the effectiveness of its emergency response efforts, promote inclusivity, and create a supportive environment for both service users and volunteers.
Upgrading Fire Rescue Victoria's human resources information system	Full implementation will assist in addressing intersectional inequalities through data capture of Fire Rescue Victoria's intersectional workforce and utilisation of workforce diversity statistics beneficially.
Building more Country Fire Authority stations	This initiative involves designing CFA stations with a gender-sensitive approach. Emergency services, such as those provided by the CFA, should be accessible, safe, and inclusive for all community members. By intentionally incorporating gender-specific considerations into the design, the CFA can enhance the effectiveness of its emergency response efforts, promote inclusivity, and create a supportive environment for both service users and volunteer firefighters.

Department of Justice and Community Safety	
Initiative	Outcome/result of gender impact assessment
Delivering new Fire Rescue Victoria fleet	This initiative appropriately considers that all new response assets be designed to enable diverse gender participation through the application of sound ergonomic principles where practicable. Broader gender participation is also considered at the concept stage (new fire appliance designs) to provide a greater understanding of the challenges marginalised genders experience during the operation of emergency response assets to achieve outcomes.
Backing Life Saving Victoria	<p>The initiative improves community safety through delivering evidence-based public water safety interventions to help reduce fatal and non-fatal drowning risks. This includes considering how different groups interact with waterways and public water safety messaging, especially men aged 25–44 who are most at risk of drowning.</p> <p>It also considers how people across varied gender, language and culture groups, and other areas of intersectionality, are able to easily access the programs and services they need to safely enjoy Victoria's waterways.</p> <p>This initiative will also have positive impacts in promoting gender equality in Victoria. In particular new and redeveloped facilities will be planned with an emphasis on disability access, diversity, and inclusion, ensuring services and water safety initiatives remain accessible to people of all genders and backgrounds.</p>
Opening new Victoria State Emergency Service units	The initiative will enable service delivery and create a more accessible and inclusive environment for all volunteers and the wider community, particularly addressing the needs of women, gender-diverse individuals, and people with disability.
Backing Victoria's marine search and rescue and delivering new vessels	Continuation of the vessel replacement program will assist in providing fit for purpose vessels that may help foster greater inclusivity for all community members who engage with volunteer Marine Search and Rescue members.
Strengthening Fire Rescue Victoria's fire station safety	<p>It is appropriate that fire stations are designed to enable diverse gender participation through providing private spaces. This approach is a commitment to equity and the funding will continue to standardise stations with bedroom privacy and allow FRV to achieve its goals in station gender diversity.</p> <p>Broader gender participation has been considered at the concept stage (new fire station design guides) to provide a greater understanding of the challenges different employees experience in the workplace.</p>
Upgrading Victoria's Triple Zero telephony	The initiative will deliver a new telephony platform to support the Triple Zero service, enabling it to continue to meet the needs of the Victorian community, especially people who are vulnerable and more likely to require emergency assistance during their lifetime.

Department of Justice and Community Safety	
Initiative	Outcome/result of gender impact assessment
Protecting Victoria through preventing and countering violent extremism	This initiative provides a holistic, evidence-based approach to the implementation of the Preventing and Countering Violent Extremism Strategy and the Premier's announced steps to combat hate and protect public safety, without disadvantaging any group or individual in Victoria. This option further supports the delivery of legislated responsibilities, as well as the delivery of recommendations made through expert reviews, and builds on existing work undertaken by DJCS, Northern Community Support Groups, the Department of Education, and Centre for Resilient and Inclusive Societies.
Sustaining and enhancing the BlueHub police mental health initiative	BlueHub ensures: there is a choice of clinician gender available and equally offered to all members; that the Police Association Victoria clinicians are trained to identify any gender-responses as part of intake; all clinicians have training in gender-sensitive trauma responses in assessment and treatment; and there is no gender-specific wording on the website or marketing materials. Members' preferences for specific treatment modalities are carefully considered and accommodated wherever possible. Where gender is relevant to the specific treatment needed for a member, this will be factored into their treatment plan and the clinician they are allocated.
Delivery of the Victims of Crime Financial Assistance Scheme	This initiative will support improvements to the Victims of Crime Financial Assistance Scheme (FAS) to better support victims' outcomes and recovery by enabling greater access to financial assistance following a crime. This is particularly for victim survivors of family violence and sexual assault who are a significant proportion of applicants, with the scheme recognising their needs in broader eligibility and increased access to certain assistance categories. Funding will also significantly benefit women and Aboriginal and/or Torres Strait Islander peoples as they are overrepresented among FAS applicants.
Effective and sustainable Victims of Crime Commissioner	This initiative directly supports victims of crime, particularly victims of family and intimate partner violence, and victims of sexual assault, who are the largest groups of victim survivors of crimes against the person.
Improving access to justice for vulnerable victims of crime	Recognising the gendered incidence and impact of family violence and sexual offences on women, the Victim's Legal Service (VLS) was designed in response to several reviews that consistently concluded there was a significant need for a high quality and specialised legal assistance and to assist navigating victim entitlement pathways, especially for victims facing multiple or systemic barriers to access the criminal justice system. Data collected from mid-2024 to mid-2025 shows that women accessed the VLS Helpline in greater numbers than men with 64% of enquiries to the VLS Helpline by women and 36% by men.
South Sudanese Australian Youth Justice Expert Working Group	Addressing over-representation requires a whole of system response that strengthens families and communities while reforming mainstream services and the justice system. Key priority issues identified

Department of Justice and Community Safety	
Initiative	Outcome/result of gender impact assessment
	<p>within the South Sudanese Australian Youth Justice Expert Working Group (EWG) report that have informed critical recommendations include:</p> <ul style="list-style-type: none"> • Service gaps and cultural misalignment – Mainstream education, health and family support services often lack cultural understanding and fail to engage South Sudanese Australian families effectively. This results in missed opportunities for early intervention and diversion. • Peer and identity factors – Young people who feel disconnected from both their South Sudanese and Australian identities can be vulnerable to negative peer groups and high harm associations. Social media and organised crime can exploit this vulnerability. <p>The EWG's report recommendations are designed to create lasting positive change for all SSA children and young people: by addressing systemic and structural factors, investing in community leadership and embedding culturally safe, evidence-informed approaches across the youth justice and broader service systems.</p>
Supporting a safe and effective youth justice system	<p>The overall gender impact of the initiative is considered neutral and will not have any negative impact on limiting young people's access to suitable services and programs.</p> <p>The programs within this initiative seek to align with best practice and evidence-based solutions to cater to specific needs, including gender-related issues.</p>

Department of Justice and Community Safety	
	Proportion of initiatives subject to Gender Impact Assessment (as percentage)
Output budget	93.2%
Asset budget	100%

Victoria Police	
Initiative	Outcome/result of gender impact assessment
WoVG - Community Safety Package: Blue Light Crime Prevention and Early Intervention initiatives	<p>Overall gender impact: Positive. The initiative delivers targeted early intervention programs that benefit vulnerable children and young people, including cohorts where girls and young women experience additional problems unique to their gender and compounding disadvantage. The assessment concluded the</p>

Victoria Police	
Initiative	Outcome/result of gender impact assessment
	initiative actively promotes gender equity and delivers measurable positive social outcomes, with no adverse impacts identified.
WoVG - Community Safety Package: Critical cybercrime and digital forensic storage and software	Overall gender impact: Neutral to Positive. The gender impact assessment found the initiative to be gender-neutral in design, with positive downstream impacts for women and children, who are disproportionately represented among victims of cybercrime, online exploitation and technology-enabled family violence. The initiative improves victim outcomes and investigative effectiveness without creating adverse workforce or access impacts.
WoVG - Community Safety Package: Freeing Up Frontline Police through Use of Police Reservists	Overall gender impact: Positive. The gender impact assessment identified positive effects through improved workforce flexibility, safer reception environments, and increased frontline capacity, which support equitable participation of women in policing roles. The initiative also enhances community facing service delivery without identifying adverse gender impacts.
Delivering on bail reform for Victoria Police	Overall gender impact: Positive. The proposal positively supports the community by delivering on the intent of Victoria new bail laws and supporting victims. The proposal does not restrict or limit the experiences of women, men and gender diverse people.
Mobile Technology for Police and evidence recording upgrade	Overall gender impact: Positive. The digital services being made available are expected to positively impact people of all genders and/or intersectional communities by increasing the effectiveness and efficiency of prevention, detection and reactive policing services.
Police information technology refresh	Overall gender impact: Positive. The initiative relates to tools and resources to maintain and strengthen critical cyber security to ensure ongoing operational capability at Victoria Police. The benefit is to all, however there is identified greater benefit to gendered and intersectional communities.
Prosecutions at Wyndham Law Courts	Overall gender impact: Positive. The proposal positively supports the community to deliver prosecutions at the new Wyndham Law Courts. The proposal does not restrict or limit the experiences of women, men and gender diverse people.
Supporting Victoria Police operations	Overall gender impact: Neutral to Positive. The initiative supports the implementation of legislative and operational responses that are gender-neutral in design and are expected to deliver benefits, particularly through improved responses to family violence, sexual offending and victim-focused reforms. No adverse gender impacts were identified, and the initiative supports equitable access to policing services across the community.

Victoria Police	
Initiative	Outcome/result of gender impact assessment
Victoria Police Licensing and Registration Management System	Overall gender impact: The initiative improves access to timely and accurate firearms and licensing information, which strengthens police responses to family violence and reduces gender-based harm.
Victoria Police capital maintenance investment	Overall gender impact: Neutral. The program is asset focused and gender-neutral in design, prioritising safety, compliance and service continuity. While not targeted at specific gender cohorts, investment supports safe and inclusive workplaces and equitable access to police services across the community, with no adverse gender impacts identified.

Victoria Police	
	Proportion of initiatives subject to Gender Impact Assessment (as percentage)
Output budget	100%
Asset budget	100%

b) Please list any other programs/initiatives (output and asset) in the 2026–27 Budget where Gender Responsive Budgeting (GRB) processes or principles were applied/considered by the department. Please detail: the initiative, how GRB was applied/considered and the outcome of this consideration.

Response

Department of Justice and Community Safety		
Initiative	How GRB was considered	Outcome of GRB consideration
N/A. There are no further initiatives identified in the 2026–27 Budget to which Gender Responsive Budgeting processes or principles were applied.	N/A	N/A

Victoria Police
N/A

- c) Please list what evaluations of the department's programs/initiatives have been undertaken from a gender perspective and what the key findings of the evaluations were.

Response

Department of Justice and Community Safety	
Programs/initiatives that have been evaluated from a gender perspective	Key findings of the evaluation
Specialist Trauma Counselling Service Rapid Evaluation	<ul style="list-style-type: none"> The service was found to be gender responsive by addressing the specific needs of women who have experienced sexual assault, family violence and trauma. There continues to be a need for the service with a high proportion of incarcerated women having experienced trauma. The service experienced high rates of referral and intake assessments and women in custody accessing counselling. The key strengths of the service were considered the positive impacts it was having on participants to better understand their experiences of trauma, achieving their treatment goals and improving mental health generally. The value of the program was highlighted by the high engagement and attendance rates at individual and group sessions However, the service experienced challenges in securing appropriate rooms to conduct sessions, coordinating with other appointment and activities and high demand at the Dame Phyllis Frost Centre.
<p>Women's Custodial Healthcare Evaluation</p> <p>Public provision of women's correctional primary healthcare services delivered by Western Health at Dame Phyllis Frost Centre (DPFC) and Dhelkaya Health at Tarrengower Prison commenced 1 July 2023.</p>	<ul style="list-style-type: none"> Women in custody have distinct health needs compared to the male custodial population. Women in custody experience complex, intersectional health and wellbeing needs, and may require access to female-specific health services. In the general population, women experience higher rates of chronic health conditions and mental health problems than men. The transition from private to public provision of women's correctional health services in mid-2023, and along with it, expanded service offerings, was to address the complex and diverse needs of women in custody and the critical need for an enhanced service model and continuity of care. The evaluation was conducted between April 2024 and December 2025, early into the transition period of the new public providers in the women's system. Despite this, the findings support the continuation of investment in public providers in the women's system to meet the diverse and complex health needs of women, noting that some benefits (and associated monetary and non-monetary benefits) will take time to realise. The key benefits of the primary healthcare model delivered by public health service providers included:

Department of Justice and Community Safety	
Programs/initiatives that have been evaluated from a gender perspective	Key findings of the evaluation
	<ul style="list-style-type: none"> ○ Strengthened access and responsiveness of primary healthcare services in custody. Public providers facilitated earlier and timely diagnosis and tailored intervention that worked towards effectively addressing the complex and specific health needs of women, and that required significant specialist input and advocacy to support delivering appropriate care and in an appropriate healthcare setting. ○ Strengthened response to Aboriginal and Torres Strait Islander people and a tailored response to priority cohorts. ○ Early evidence of improved satisfaction and health outcomes for women both in custody and on release. ○ Effective utilisation of resources by triaging services according to need, and the public providers could leverage their resources and connections within their health organisation and across the public health system to provide quality and continuity of care. • The evaluation supports that the cost of a public healthcare provider represents value for money due to the expanded health service offerings available that are gender responsive and trauma informed, and which are a part of the broader public health system and equivalent to those available to women in the community. • Custodial and health service staff recruitment and retention challenges, prison lockdowns especially at DPFC (beyond the control of health service providers) and a high proportion of client non-attendance did impact on the delivery and efficiency of custodial healthcare during the evaluation period.

Victoria Police
N/A

d) What further work is being undertaken by the department in 2026–27 to embed GRB?

Response

Department of Justice and Community Safety
Further work being undertaken by the department in 2026–27 to embed GRB
<p>In 2026-27, DJCS is expected to publicly launch its second Gender Equality Action Plan, as required under the <i>Gender Equality Act 2020</i>.</p> <p>As part of this work, DJCS will promote gender impact assessments (GIAs) and build the capability of business units by engaging the Department of Treasury and Finance to host annual gender responsive budgeting/gender impact assessment training to assist business units in developing business cases and enhance gender analysis skills.</p> <p>This will be supported by broader work to promote GIAs and build the capability of DJCS to undertake GIAs by:</p> <ul style="list-style-type: none"> • Developing DJCS specific GIA case examples • Exploring opportunities to upload Commission for Gender Equality in the Public Sector GIA resources and workshop videos into Nexus (DJCS' online learning platform).

Victoria Police
Further work being undertaken by the department in 2026–27 to embed GRB
Victoria Police will continue to consider gender equality and inclusiveness of diverse community groups within project planning across all initiatives.

Implementation of PAEC recommendations

Question 42 – Update on status of implementation

Please provide an update on the status of the implementation of:

- Committee recommendations that were made in the *Report on the 2024–25 Budget Estimates* and supported by the Government
- Committee recommendations that were made in the *Report on the 2025–26 Budget Estimates* and supported by the Government

Please populate the below table according to each department’s supported recommendations.

Response

Update on the implementation of recommendations made in the *2024–25 Budget Estimates Report*

Department of Justice and Community Safety			
Department	Recommendation supported by Government	Actions taken at the time of this questionnaire	Update on status of implementation
Department of Justice and Community Safety	<p>Recommendation 16</p> <p>The Department of Justice and Community Safety publish information in its next annual report regarding how many roles it reduced in 2023–24 to meet its savings targets and what impact these savings had on service delivery.</p>	<p>Government response to recommendation tabled 3 April 2025:</p> <p>Support-in-part: DJCS will continue to report on staffing numbers and service delivery performance in its Annual Report, including the Report on Operations, which is prepared in accordance with the guidance provided in DTF’s Model Report. This includes disclosure of workforce data for both the current and previous reporting periods which outlines any net change between reporting periods.</p> <p>Actions taken:</p> <p>DJCS continued to report on staffing numbers and service delivery performance in its Annual Report in line</p>	Complete

Department of Justice and Community Safety			
Department	Recommendation supported by Government	Actions taken at the time of this questionnaire	Update on status of implementation
		with the action outlined by government's response.	
Department of Justice and Community Safety	<p>Recommendation 22 The Crime Statistics Agency and Victoria Police work to publish data on youth diversions and/or cautions over time, by age cohort and local government area.</p>	<p>Government response to recommendation tabled 3 April 2025: Support-in-principle: The Crime Statistics Agency will explore the feasibility of adding an additional statistical output to the quarterly crime statistics release to meet the intent of the recommendation. The only recorded police diversions are cautions and warnings, as all other formal diversions occur at court. The overlay of outcome for the alleged offender (caution/warning), age cohort and local government area may produce small counts requiring statistical information to be confidential, which may shape the form of the additional output.</p> <p>Actions taken: The Crime Statistics Agency launched an Aboriginal Justice Indicators data dashboard in December 2025, which includes the majority of this data. It is updated twice annually and includes police cautioning data over time broken down by:</p> <ul style="list-style-type: none"> • Age group • First-time and repeat alleged offenders 	In progress

Department of Justice and Community Safety			
Department	Recommendation supported by Government	Actions taken at the time of this questionnaire	Update on status of implementation
		<ul style="list-style-type: none"> Aboriginal and non-Aboriginal people Regional Aboriginal Justice Advisory Committee (RAJAC) regions, <p>Further work is planned to explore the feasibility of quarterly updates and LGA level breakdowns given small numbers that may render statistical outputs confidential.</p>	
Department of Justice and Community Safety	<p>Recommendation 23 The Department of Justice and Community Safety introduce further performance measures for the Racing, Gambling, Liquor and Casino Regulation output, for inclusion in the next budget.</p>	<p>Government response to recommendation tabled 3 April 2025: Support-in-principle: DJCS reviews its Department Performance Statement annually as part of the budget process to ensure it accurately reflects service delivery, aligns with best practice reporting standards, and complies with the requirements of the Resource Management Framework. As part of the 2025–26 Budget, DJCS is proposing to disaggregate the racing components of the existing output ‘Racing, liquor, gambling and casino regulation’ into a new, separate output ‘Racing industry support and regulation’ for increased transparency and to more closely align the output structure with ministerial portfolios. In addition, the development of new performance measures for the racing portfolio are being explored and endorsed changes will be published in</p>	Complete

Department of Justice and Community Safety			
Department	Recommendation supported by Government	Actions taken at the time of this questionnaire	Update on status of implementation
		<p>the 2025–26 Department Performance Statement.</p> <p>Actions taken: The DJCS Department Performance Statement (DPS) published in the 2025–26 Budget, disaggregated the 2024–25 output <i>Racing, liquor, gambling and casino regulation</i> into 2 separate outputs <i>Liquor, Tobacco, Gambling and Casino Regulation</i> and <i>Racing industry support and regulation</i> for increased transparency and to more closely align the output structure with ministerial portfolios. In addition, the new performance measure <i>Racing grant applications processed within specified timelines</i> was introduced, which reports on performance information relating to timeliness in processing racing grant applications. This is proposed to be renamed in 2026-27 to <i>Racing grant applications processed within 50 days</i> for increased clarity and transparency.</p> <p>DJCS will continue to review its performance measures on an annual basis to explore opportunities to develop additional or improved performance measures to enhance the quality of information used to assess performance.</p>	

Department of Justice and Community Safety			
Department	Recommendation supported by Government	Actions taken at the time of this questionnaire	Update on status of implementation
Department of Justice and Community Safety	<p>Recommendation 24 The Department of Justice and Community Safety address the issues identified regarding the Local Government Inspectorate performance measures with further quality and quantity measures, introduced in the next budget.</p>	<p>Government response to recommendation tabled 3 April 2025: Support-in-principle: DJCS reviews its Department Performance Statement annually to ensure its ongoing relevance and alignment with the requirements of the Resource Management Framework. As part of these reviews, DJCS continues to explore opportunities to develop additional output-based measures that assess both quality and quantity, including those that are attributable to, and report on the performance of the Local Government Inspectorate (LGI). Development of new measures is influenced by factors such as data availability, measurement capacity, and attribution challenges. DJCS and the LGI will continue to explore options to expand the current set of measures, subject to the data limitations.</p> <p>Actions taken: DJCS undertook a review of its Department Performance Statement (DPS) ahead of the publication of the 2025–26 and 2026–27 Budgets to ensure it accurately reflects service delivery and complied with the requirements of the Resource Management Framework (RMF). As part of these reviews, DJCS explored opportunities to develop</p>	Ongoing

Department of Justice and Community Safety			
Department	Recommendation supported by Government	Actions taken at the time of this questionnaire	Update on status of implementation
		additional output-based measures that assess both quality and quantity, including those that are attributable to, and report on the performance of the LGI. Development of new measures continues to be influenced by factors such as data availability, measurement capacity, and attribution challenges. DJCS and the LGI continue to explore options to expand the current set of measures, subject to data limitations.	

Victoria Police			
Department	Recommendation supported by Government	Actions taken at the time of this questionnaire	Update on status of implementation
Victoria Police	Recommendation 18 Victoria Police publish information about the effectiveness of its youth justice diversion programs on its website.	Government response to recommendation tabled 3 April 2025: Support: Information about Victoria Police youth programs and initiatives is publicly available on its website. The Phase 1 evaluation of the Embedded Youth Outreach Program (EYOP) pilot was published on the Victoria Police website in October 2020 and amended in September 2024 to include clarification on the EYOP culturally and linguistically diverse cohort. Similarly, once the evaluation reports are finalised, Victoria Police will publish information about the	Complete

Victoria Police			
Department	Recommendation supported by Government	Actions taken at the time of this questionnaire	Update on status of implementation
		<p>effectiveness of the Aboriginal Youth Cautioning Program (AYCP) and the Youth Crime Prevention and Early Intervention Project (YCPEIP) on its website.</p> <p>Actions taken: Victoria Police has published the information regarding the effectiveness of AYCP and YCPEIP on its website.</p>	
Victoria Police	<p>Recommendation 20 Victoria Police publish the evaluation of the Youth Crime Prevention and Early Intervention Project on its website.</p>	<p>Government response to recommendation tabled 3 April 2025: Support: The evaluation report has undergone a comprehensive review and feedback process by all relevant parties (Westjustice, Victorian Legal Aid and various non-government organisation support services) and is now in its final stage. Victoria Police will publish the Youth Crime Prevention and Early Intervention Project (YCPEIP) evaluation on its website once it has been finalised and accepted by the YCPEIP Steering Committee, which is anticipated in early 2025.</p> <p>Actions taken: Victoria Police has published the YCPEIP evaluation report on its website. (Source: Allen and Clarke Consulting (2024). <i>The Youth Crime Prevention and</i></p>	Complete

Victoria Police			
Department	Recommendation supported by Government	Actions taken at the time of this questionnaire	Update on status of implementation
		<i>Early Intervention Project: Final Evaluation Report. Victoria Police)</i>	
Victoria Police	<p>Recommendation 21 Victoria Police and/or the Department of Justice and Community Safety publish information on how the operational areas of the Youth Crime Prevention and Early Intervention Project have been determined.</p>	<p>Government response to recommendation tabled 3 April 2025: Support: Information on how Youth Crime Prevention and Early Intervention Project's (YCPEIP) operational areas were determined will be contained in the YCPEIP evaluation (refer to recommendation 20).</p> <p>Actions taken: Victoria Police has published the YCPEIP evaluation report on its website (see above), which includes information outlining the reasoning for the selection of the YCPEIP sites.</p>	Complete

Update on the implementation of recommendations made in the *2025–26 Budget Estimates Report*

Department of Justice and Community Safety			
Department	Recommendation supported by Government	Actions taken at the time of this questionnaire	Update on status of implementation
Department of Justice and Community Safety	<p>Recommendation 13</p> <p>The Department of Justice and Community Safety introduce a timeliness performance measure in the 2026–27 Budget for Victims of Crime Financial Assistance Scheme payments made within 30 days, to bring payments made under the scheme in line with the departmental payment target.</p>	<p>Government response to recommendation tabled 2 April 2026:</p> <p>Under review: The Victims of Crime Financial Assistance Scheme commenced operation on 18 November 2024. To reflect its introduction, DJCS introduced 2 new performance measures to the Department Performance Statement as part of the 2025-26 Budget as follows:</p> <ul style="list-style-type: none"> • Number of applications lodged with the Victims of Crime Financial Assistance Scheme • Proportion of applicants that are satisfied with the Victims of Crime Financial Assistance Scheme service and agree that their recovery needs are met. <p>At the time these measures were introduced, the scheme was still in its early stages of development. As the scheme matures, DJCS will continue to explore opportunities to enhance the existing suite of performance measures to ensure they remain relevant, effective, and reflective of client service delivery. DJCS will consider options for introducing further timeliness measures in future budget cycles if appropriate.</p>	Ongoing
Department of Justice and Community Safety	<p>Recommendation 14</p>	<p>Government response to recommendation tabled 2 April 2026:</p>	Ongoing

Department of Justice and Community Safety			
Department	Recommendation supported by Government	Actions taken at the time of this questionnaire	Update on status of implementation
	<p>The Department of Justice and Community Safety maintain the performance measure proposed to be discontinued relating to the liquor regulator's client services delivery until a suitable replacement measure is developed.</p>	<p>Under review: DJCS reviews its Department Performance Statement (DPS) annually to ensure its ongoing relevance and alignment with the requirements of the Resource Management Framework. The Liquor Control Victoria (LCV) measure 'Calls to liquor regulator client services answered within 60 seconds' was proposed to be discontinued in 2025-26 as LCV is focused on enhancing service delivery through improved processing times, new digital application forms, and website improvements. LCV's goal is to reduce the number of emails and phone calls it receives by making it easier for licensees and applicants to access the information they need. By strengthening self-service options, LCV seeks to streamline application processes, enhance efficiency, and improve the overall experience for those applying for or managing their licenses. Diverting resources to focus on improving call speed would not be an efficient or effective means to achieve these goals, and so the measure is no longer appropriate or representative of LCV's service delivery model.</p> <p>The DJCS DPS contains 9 performance measures relating to LCV's service</p>	<p>The performance measure relating to calls to the liquor regulator's client services answered within 60 seconds was discontinued in 2025–26, as evolving operational requirements mean it no longer appropriately reflects LCV's service delivery capabilities and resources.</p> <p>LCV continues to focus its efforts on reducing the volume of emails and phone calls it receives by improving access to information for licensees and applicants. This includes enhancing self-service options and streamlining processes to improve overall client experience.</p> <p>LCV has completed all updates to its website, with new content presented in plain English to support ease of use and enable users to more readily find the information they need. These improvements are expected to contribute to a reduction in client enquiries.</p>

Department of Justice and Community Safety			
Department	Recommendation supported by Government	Actions taken at the time of this questionnaire	Update on status of implementation
		<p>delivery, which were reviewed and updated in the lead up to the 2025-26 Budget to ensure that they remain consistent with the objectives of the regulator and align with the expectations of clients and stakeholders. This included introducing a new timeliness measure 'Average number of days for liquor licence applications to be finalised', along with other changes that better represent LCV's service delivery goals. DJCS and LCV will continue to explore opportunities to enhance the existing suite of performance measures to ensure they remain relevant, effective, and reflective of client service delivery by the regulator.</p>	<p>In addition, ten new digital licence application forms have been introduced to ensure applications are submitted with complete information, reducing the need for follow-up and back-and-forth communication. There is one form remaining to be digitised. As licence processing timeframes improve, LCV anticipates a further decrease in enquiries from applicants seeking status updates.</p> <p>LCV continues to monitor client service delivery through internal tracking of call volumes and other relevant performance metrics and will consider further refinements to its performance measures as part of ongoing review processes.</p>

Victoria Police
N/A

Community consultation on budget initiatives

Question 43

With regard to the new initiatives in the 2026–27 Budget, which relevant and interested community groups and stakeholders did the department consult or engage with? Please detail the budget initiatives' consultation related to and the final outcomes of consultation.

Response

Department of Justice and Community Safety	
Initiative	Stakeholder Engagement / Outcome
Continuing the County Court Team – Specialist Trial Prosecution Program	Note that 2026-27 funding is to extend an existing program. The OPP use existing and established forums with victims, courts, Victoria Police and DJCS to manage and monitor service delivery issues.
Enhancing legal assistance for Victorians	<p>Legal Assistance Lapsing Funding</p> <p>Stakeholders (Victoria Legal Aid, Federation of Community Legal Centres and Q+) are anticipated to be very supportive of this proposal because it continues funding and ensures continuity of service.</p> <p>The LGBTIQ+ Taskforce's Justice Working Group are very supportive of Q+Law and the necessity of a dedicated LGBTIQ+ legal service.</p>
Maintaining investment in Aboriginal community-based justice solutions	<p>The Aboriginal Justice Caucus, Victorian Aboriginal Legal Service (VALS) and Dardi Munwurro have been consulted and are supportive – noting the significant direct benefits, high ongoing demand, and alignment with commitments to further self-determination and improve Aboriginal justice outcomes. Whilst stakeholders support continuation of these programs at current levels, they would prefer expansion of these services.</p> <p>The steering committee that supported the Aboriginal Community Justice Panels review included members from key stakeholder organisations including Victorian Aboriginal Legal Service, Djirra and Victoria Police.</p>
Supporting Bail reform implementation in the justice system	The bail reforms have significantly impacted many organisations, and the people they support, including CLCs, Aboriginal stakeholder groups and Victim advocate groups, and they therefore have a keen interest in the

Department of Justice and Community Safety	
Initiative	Stakeholder Engagement / Outcome
	<p>government's response. Key stakeholders have been involved in the development of solutions and are expected to be supportive.</p> <p>These stakeholders will continue to be consulted.</p>
Supporting Community Sector Jobs	Stakeholders are anticipated to be generally supportive of this proposal to receive supplementary funding which aligns with the indexation rate as committed by the government.
Supporting the State's forensic capability	<p>DTBV stakeholders are anticipated to strongly support the DTBV component of this proposal. Continuing funding to enable the DTBV to maintain its operations is impactfully beneficial to all the DTBVs key stakeholders, including:</p> <ul style="list-style-type: none"> • patients/families – recipients and donors • hospitals and medical professionals • collaboration partners: Lions Eye Donation, DonateLife Victoria, DonateLife Tasmania, The Living Donor Bone Program • academic program partners: Department of Forensic Medicine situated in the School of Public Health and Preventive Medicine, Monash University • Coroners Court of Victoria.
Strengthening Victoria's tobacco regulator– part of Community Safety Package	<p>No community consultation was undertaken as part of this budget initiative.</p> <p>Funding significantly strengthens the existing tobacco business licensing scheme that commenced in July 2025.</p>
Youth crime prevention package– part of Community Safety Package	The Youth Crime Prevention Package (YCPP) is funded to continue the current Youth Crime Prevention Program. Funded partners are expected to welcome the continuation of their funding arrangements to enable them to continue to offer this very valuable service. Consultation will be undertaken with current funded partners to refresh contracts to ensure service continuity. No additional consultation is expected to be required. In addition, funding has been provided for the Youth Crime Prevention Early

Department of Justice and Community Safety	
Initiative	Stakeholder Engagement / Outcome
	Intervention Program to support legal services for young people who participate in this program.
Supporting a safe and effective corrections system	<p>Stakeholders are expected to support the proposed initiatives. DJS will engage with stakeholders regarding funding for programs across the corrections system.</p> <p>Further, the Women and Mentoring Program is delivered singularly by the organisation, which has strong links to the communities it operates in, and partners with specialist services where women require external referrals.</p>
Delivering serious consequences and keeping the community safe– part of Community Safety Package – relevant component	The bail reforms have significantly impacted many organisations, including CLCs, the Commission for Children and Young People, Aboriginal stakeholder groups and Victim advocate groups, and they therefore have a keen interest in the government’s response. These stakeholders will continue to be consulted.
A stronger, safer Country Fire Authority	<p>Key stakeholders will be mapped, engaged and involved throughout delivery of the initiative.</p> <p>Where appropriate, communications campaigns will be delivered to local communities and other emergency management organisations to explain what is happening, any transition issues and to inform these audiences of deadlines for commencement of operations at each new location.</p> <p>Communication strategies will be put in place to consult with, and inform, stakeholders to build trust, identify issues, reduce risk and deliver the intended outcomes.</p>
Backing VICSES to keep communities safe from flooding	<p>A stakeholder engagement plan has been prepared and will be further developed and continually monitored as part of the implementation phase for the program of works, noting that the level of involvement and engagement from each stakeholder is likely to vary over time.</p> <p>VICSES has a dedicated and effective Communications and Community Engagement team that supports the development of public facing and internal stakeholder communications. VICSES prepares and utilises an</p>

Department of Justice and Community Safety	
Initiative	Stakeholder Engagement / Outcome
	effective stakeholder engagement and communication plan as part of every project.
Emergency Alert	<p>Operational stakeholders will be responsible and accountable (within their defined capacity) for the project delivering its defined benefits. Project communication and engagement with these stakeholders occurs regularly in relation to project timelines, milestones, risk and issues.</p> <p>Policy stakeholders will provide guidance on strategy, coordination within the jurisdiction and share industry knowledge. Project communication and engagement with these stakeholders will be less frequent and on an as-needs basis.</p>
Delivering new Country Fire Authority fleet	<p>Key stakeholders will be mapped, engaged and involved throughout each initiative.</p> <p>Key stakeholders include:</p> <ul style="list-style-type: none"> • CFA Board and Executives • Volunteer Fire Brigades Victoria • Individual Brigades • District/District Planning Committees.
Strengthening Victoria State Emergency Service	The key stakeholder categories are volunteers, the local community, the VICSES organisation at state, regional and operational levels, EMV, and other Emergency Services Organisations.
Upgrading Fire Rescue Victoria's human resources information system	Clear, effective and ongoing engagement and communication with stakeholders of the HRIS program is a critical element to the success of the program. A number of key considerations have been embedded in design of the stakeholder engagement and communication plan prepared for this project.
Building more Country Fire Authority stations	The CFA, in collaboration with the Community Safety Building Projects (CSBP), will be responsible for communicating the infrastructure program to local units/stations, volunteers and internal and external stakeholders. CSBP has designed a tailored approach to stakeholder engagement and

Department of Justice and Community Safety	
Initiative	Stakeholder Engagement / Outcome
	communication, ensuring that all parties are kept well informed in an effective, timely and transparent manner.
Delivering new Fire Rescue Victoria fleet	FRV is working collaboratively with the workforce to develop specifications for range of fire appliances, specialist vehicles and marine based assets. All parties are committed to the safety of the Victorian community through the prioritisation of assets that support and enhance FRV's firefighting capabilities and the safety of its operational workforce.
Backing Life Saving Victoria	Life Saving Victoria (LSV) has been actively engaged in consultation with the major stakeholders involved in the components of this proposal. As a membership-based organisation that works across the aquatics industry, LSV is well placed to deliver the initiative in strong collaboration and consultation with critical stakeholders. LSV will utilise working groups, partners and communication methods currently in place.
Opening new Victoria State Emergency Service units	<p>The stakeholder engagement plan for this initiative will be further developed and continually monitored as part of the implementation phase for the program of works.</p> <p>VICSES has a dedicated and effective Communications and Community Engagement team that supports the development of public facing and internal stakeholder communications. VICSES creates and utilises an effective stakeholder engagement and communication plan as part of every project.</p>
Backing Victoria's marine search and rescue and delivering new vessels	<p>Volunteer Marine Search and Rescue (MSAR) is currently led by a series of reference groups. These groups are made up of key stakeholders with primary involvement in MSAR, along with multiple partner agencies with limited involvement in MSAR but significant emergency management and asset management expertise.</p> <p>Previously utilised engagement plans will be reviewed and updated to support delivery of this initiative.</p>

Department of Justice and Community Safety	
Initiative	Stakeholder Engagement / Outcome
Strengthening Fire Rescue Victoria's fire station safety	<p>Stakeholders will be mapped allowing for targeted communication strategies that reflect their specific needs and expectations.</p> <p>Engagement activities will be aligned with key project milestones, ensuring timely updates and transparency in decision-making.</p>
Upgrading Victoria's Triple Zero telephony	<p>Triple Zero Victoria (TZV) will continue to leverage existing emergency management arrangements and stakeholder partnerships and forums to ensure that government, the sector, and the community can have trust in the continuation of an operational Triple Zero service, for the protection of lives.</p> <p>The development of a Stakeholder Engagement and Communication Plan for both internal and external stakeholders will occur in the early stages of the project.</p>
A stronger, safer Country Fire Authority	<p>Communication strategies will be put in place to consult with, and inform, stakeholders to build trust, identify issues, reduce risk and deliver the intended outcomes.</p>
Protecting Victoria through preventing and countering violent extremism – part of Community Safety Package	<p>As the coordinating agency for WoVG crowded places work, DJCS has well-established relationships with relevant stakeholders across state and federal government.</p> <p>DJCS will continue to maintain and foster these relationships through regular liaison as part of the delivery of crowded places policy and programmatic initiatives, including interdepartmental policy reform.</p> <p>As part of the contract management and governance of Northern Community Support Group, DJCS will continue to work with Australian Multicultural Foundation, who auspice Northern CSG and Northern CSG program managers.</p>
Sustaining and enhancing the BlueHub police mental health initiative	<p>DJCS has well-established relationships with relevant stakeholders and undertakes both regularly-scheduled and ad hoc engagement. Relevant stakeholders include government agencies such as Victoria Police and</p>

Department of Justice and Community Safety	
Initiative	Stakeholder Engagement / Outcome
	WorkSafe Victoria and the delivery partner The Police Association of Victoria.
Delivery of the Victims of Crime Financial Assistance Scheme	<p>Extensive consultation was performed when standing up the Financial Assistance Scheme (FAS), including with victims, the Victims of Crime Commissioner, and non-government stakeholders including victim support agencies, Aboriginal Community Controlled Organisations, LGBTQIA+ stakeholders, and legal and community organisations.</p> <p>A FAS Advisory Group has been established to provide key stakeholders with the opportunity to provide feedback in relation to their engagement with the FAS and the FAS application and assistance provision processes, and priorities and plans for implementing improvements to functionality and the development of FAS Guidelines and Policies.</p> <p>The FAS Advisory Group is comprised of stakeholder representatives from:</p> <ul style="list-style-type: none"> • Community Legal Sectors • Commercial Legal Practitioners • Victims Assistance Programs • Aboriginal Controlled Community Organisation • Victim Service Providers • the FAS • DJCS
Effective and sustainable Victims of Crime Commissioner	To deliver the Commissioner's legislative functions, three major stakeholders are relevant to the implementation of systemic inquiries, complaints and regulatory oversight. These are victims of crime, agencies required to comply with the Victims' Charter and government decision-making bodies that seek the Commissioner's advice on systemic victims of crime matters.
Improving access to justice for vulnerable victims of crime	As this initiative is an extension of existing services, existing stakeholder management mechanisms will be used to support the proposal. There is strong support amongst stakeholders to continue the Victim's Legal

Department of Justice and Community Safety	
Initiative	Stakeholder Engagement / Outcome
	Service. DJCS will continue to engage with VLS partners through the existing VLS working group to continue to deliver this service.
South Sudanese Australian Youth Justice Expert Working Group	Over the course of the three-year project, the South Sudanese Australian Youth Justice Expert Working Group (EWG) has undertaken extensive community and stakeholder consultation to inform its work. This includes through regular consultations with families, parents and carers of young people involved in the Youth Justice system, community elders and leaders, service providers, community organisations, and religious and local networks – including through adult and youth Advisory Groups. The Expert Working Group also heard directly from young people involved in the Youth Justice system, including through a series of custody consultations. In addition, the Commission for Children and Young People (a partner in the work of the EWG) convened several youth forums in 2023 and 2024 in partnership with various African Australian youth-led organisations. These forums were held in Melton, Dandenong and Richmond and involved 159 young people aged 12 to 25.
Supporting a safe and effective youth justice system	<p>DJCS has a range of established mechanisms to engage stakeholders in Youth Justice reforms, with key stakeholders including the Commission for Children and Young People (CCYP), the Youth Parole Board, the Children’s Court, the Aboriginal Justice Caucus and the South Sudanese Australian Youth Justice Expert Working Group. When appropriate, stakeholders are engaged to support the development and implementation of new reforms and initiatives.</p> <p>DJCS continues to engage key stakeholders in the implementation of the YJ Act through a robust governance structure including a Deputy Secretary level Steering Committee, a Senior Executive Project Control Group and several working groups focussed on specific reforms. Stakeholders involved in YJ Act implementation include the Children’s Court of Victoria, Victoria Police, CCYP, Aboriginal Justice Caucus, Victims of Crime Commissioner, Victoria Legal Aid, Sentencing Advisory Council and the Department of Families, Fairness and Housing.</p>

Victoria Police	
Initiative	Stakeholder Engagement / Outcome
Blue Light Crime Prevention and Early Intervention initiatives	Consultation was undertaken with relevant stakeholders, including young people with lived experience, Victoria Police, emergency services, schools, youth justice, and community service organisations. Engagement confirmed strong support for a prevention focused, multi-agency model and directly informed the final design, including culturally safe, gender responsive delivery and strengthened referral pathways aligned to existing early intervention initiatives. Stakeholders emphasised the importance of sustained funding to maintain trusted partnerships and avoid fragmentation of prevention services.

Victoria's Housing Statement

Question 44

- a) Please list the department's output and asset initiatives in the 2026–27 Budget that will deliver on outcomes outlined in *Victoria's Housing Statement: The decade ahead 2024-2034*.¹⁰

Department of Justice and Community Safety					
Initiative	2025–26 funding (\$ million)	2026–27 funding (\$ million)	2027–28 funding (\$ million)	2028–29 funding (\$ million)	2029–30 funding (\$ million)
No output and asset initiatives from DJCS regarding the <i>Victorian Housing Statement: The decade ahead 2024-2034</i>					

Victoria Police
N/A

- b) What will be the impact of the initiatives on
- i. housing affordability
 - ii. Victoria's planning system
 - iii. housing supply (expressed as a number)
 - iv. the regulation of rental properties
 - v. public housing supply (expressed as a number)
 - vi. community housing supply (expressed as a number)

Response

Department of Justice and Community Safety							
Initiative	Timeframe (e.g. 1-5 years, 5-10 years)	Housing affordability (if applicable)	Victoria's planning system (if applicable)	Housing supply (if applicable)	The regulation of rental properties (if applicable)	Public housing supply (if applicable)	Community housing supply (if applicable)
N/A							

¹⁰ Department of Premier and Cabinet, *Victoria's Housing Statement: The decade ahead 2024-2034*, Melbourne, 2023, <https://content.vic.gov.au/sites/default/files/2023-09/DTP0424_Housing_Statement_v6_FA_WEB.pdf>

Victoria Police

N/A

Cyber security

Question 45

- a) What actions has the department taken over 2025–26, and plans to take over 2026–27, to improve cyber security and mitigate the risk of a cyber-attack or data breach?

Response

Department of Justice and Community Safety	
	Cyber security and cyber-attack risk mitigation measures planned by department
2025–26	<ol style="list-style-type: none"> 1. Published DJCS Cybersecurity Strategy 2. Developed DJCS Cybersecurity 3-Year Roadmap 3. Implemented a rolling 12-month Cyber Awareness Program to lift the maturity of department employees in identifying phishing emails and cyber scams. This includes cyber newsletters in the intranet, weekly uplift initiatives across October Cyber Awareness month, and continuous Lunch & Learn sessions as an ongoing cyber education program 4. Initiated the 'Strong MFA' Project to migrate all department users to phishing-resistant multi-factor authentication technology by June 2026 5. Conducted several cyber & privacy awareness presentations to business units, including cyber and privacy risks associated with use of Artificial Intelligence 6. Publication of DJCS Third-Party Security Risk Management Framework 7. Development of DJCS Information Privacy Management & Assurance Framework.
2026–27	<ol style="list-style-type: none"> 1. Extend the initiatives of 2025-26 in accordance with the 3-year Roadmap 2. Implementation of a DJCS enterprise-wide Security Operations Centre (SOC) – a 24x7 intrusion monitoring and response service to secure DJCS most critical business applications. Business case has been drafted for internal review and endorsement.

Victoria Police	
	Cyber security and cyber-attack risk mitigation measures planned by department
2025–26	Complete the delivery of the Cyber Security Strategy 2022-25
2026–27	Bed in and normalise security capability and tools delivered by the 2022-25 Cyber Strategy and develop Cyber Security Strategy 2026+

b) What resources in terms of funding levels and staffing has the department assigned to cyber security for 2025–26 and 2026–27?

Response

Department of Justice and Community Safety		
	Department cyber security funding (\$ million)	Staff (FTE)
2025–26	Nil – work has been absorbed by the pre-existing cyber team	17
2026–27	~\$500k for implementation of Security Operations Centre & operating expenditure for 3 years	18

Victoria Police		
	Department cyber security funding (\$ million)	Staff (FTE)
2025–26	BAU 7.6	28
2026–27	BAU 7.6	16

If the department (or any of the department's agencies) experienced a cyber attack or data breach in 2025–26:

c) What was the impact of this data breach on the department/agency's resources, staffing, services provided to the community and ongoing support to individuals impacted by the cybersecurity event?

Response

Department of Justice and Community Safety				
Cyber attack/data breach	Impact on department/agency resources	Impact on staffing	Impact on services provided by department/agency to community	Ongoing support to individuals impacted by cyber-attack or data breach
Liquor Control Victoria (LCV) experienced repeated Distributed Denial of Service (DDoS) attacks to their portal	Negligible	Negligible	Portal temporarily inaccessible. Corrective action taken to block connection from the offending IP address.	Nil
A few minor stolen credentials incidents	No impact	No impact	No impact	Nil. Staff instructed to update their credentials before any data was stolen.

Victoria Police				
Cyber attack/data breach	Impact on department/agency resources	Impact on staffing	Impact on services provided by department/agency to community	Ongoing support to individuals impacted by cyber-attack or data breach
About 7:20pm on 01 January 2026, the Victoria Police public facing website was subject to a 'Distributed Denial of Service' (DDoS) attack. The Victoria Police IT security systems prevented any unauthorised access to non-public sites.	An overall attack period of 13 minutes was identified and an outage period of 2 minutes of the website occurred before it was brought back online. Further investigation showed there was no evidence of unauthorised access to police information.	There was no impact on staffing.	Due to the short period of time the website was affected, there was minimal impact to the community. Community members requiring police assistance were able to use alternative reporting channels. Community safety was not affected.	The impact was minimal and support was not required.

d) What measures were implemented after the event to improve cyber security?

Response

Department of Justice and Community Safety

1. The implementation of the Strong MFA Project plays a significant role in preventing unauthorised access and credential harvesting.
2. The ongoing Cyber Awareness uplift program plays a significant role in users becoming increasingly aware of the risk of sharing personal credentials and information, especially the risk of sharing personal information on social media platforms.

Victoria Police

As a result of the incident, the Cyber Incident Management Team held meetings and reviewed currently implemented security measures. It was determined that systems currently in place were suitable and operated as intended.

Health spending – DH only

Question 46

Not applicable to the Department of Justice and Community Safety.

Large scale infrastructure projects – DTF/DTP only

Question 47

Not applicable to the Department of Justice and Community Safety.

Economic forecast – DTF only

Question 48

Not applicable to the Department of Justice and Community Safety.

Grants – DTF only

Question 49

Not applicable to the Department of Justice and Community Safety.

Question 50

Not applicable to the Department of Justice and Community Safety.

Equity funding – DTF only

Question 51

Not applicable to the Department of Justice and Community Safety.

Land transfer duty – DTF only

Question 52

Not applicable to the Department of Justice and Community Safety.

Public Private Partnerships – modifications and accountability – DTF only

Question 53

Not applicable to the Department of Justice and Community Safety.

Net Debt – DTF only

Question 54

Not applicable to the Department of Justice and Community Safety.

Long term financial management objectives – DTF only

Question 55

Not applicable to the Department of Justice and Community Safety.

Question 56

Not applicable to the Department of Justice and Community Safety.

Question 10 - Capital asset expenditure

2026-27 State Budget Paper No. 5/Relevant state financial reports

Line item	2023-24 actual million) (\$	2024-25 budget (\$ million)	2024-25 revised (\$ million)	2024-25 actual (\$ million)	2025-26 budget (\$ million)	2026-27 budget (\$ million)
Payment for non financial assets	517.52	459.49	424.10	437.88	387.91	363.89
Repayment of leases and service concession liabilities	35.94	37.98	37.98	38.19	38.61	39.26
Total	553.46	497.47	462.08	476.07	426.52	403.15

2026-27 State Budget Paper No. 4

Capital projects	2023-24 actual million) (\$	2024-25 budget (\$ million)	2024-25 revised (\$ million)	2024-25 actual (\$ million)	2025-26 budget (\$ million)	2026-27 budget (\$ million)
New						
Backing Victoria's marine search and rescue and delivering new vessels (Statewide)					0.00	2.44
Critical cybercrime and digital forensic storage and software (Statewide)					0.00	1.75
Delivering on bail reform for Victoria Police (Statewide)					0.00	2.40
Delivering serious consequences and keeping the community safe (Statewide)					20.17	9.20
Emergency Preparedness Package (DJCS) (Statewide)					0.00	0.06
Increasing PSO capacity and funding for Operation Pulse - Operation Pulse component only					0.00	2.60
Mobile technology for police and evidence recording upgrade (Statewide)					0.00	11.92
Police information technology refresh (Statewide)					0.00	19.75
Prosecutions at Wyndham Law Courts (Statewide)					0.00	0.87
Supporting a safe and effective corrections system (Statewide)					0.00	0.32
Supporting bail reform implementation in the adult correctional and youth justice systems (Statewide)					2.30	0.00
Supporting Victoria Police operations (Statewide)					0.00	2.61
Victoria Police capital maintenance investment (Statewide)					0.00	12.00
Existing						
Community Safety Package (Statewide)	0.00	0.00	4.48	0.00	0.35	0.20
Continuity of the Road Safety Camera Network (Statewide)	0.00	0.00	0.00	0.00	0.00	5.00
Critical police infrastructure (Melbourne)	2.12	19.10	5.22	5.22	28.85	11.03
Delivering new police station infrastructure (Statewide)	12.99	20.59	47.69	47.69	24.12	23.03
Further supporting our emergency services and volunteers - Emergency Management Victoria	0.00	0.00	0.00	0.00	0.00	14.30
Men's prison system capacity (Statewide)	87.59	141.28	48.69	52.13	81.92	113.22
Prison system capacity expansion and security upgrades	0.24	4.62	0.71	0.34	3.94	3.89
Road Safety Action Plan 2 (Statewide)	0.00	0.00	0.00	0.00	0.22	0.11
Strengthening Marine Search and Rescue and delivering new vessels (Statewide)	0.00	0.00	0.00	0.00	0.00	4.09
Strengthening of youth justice precincts (Statewide)	5.14	9.05	3.28	3.28	6.54	3.49
Supporting a safe and effective Youth Justice system (Statewide)	0.00	0.00	0.00	0.00	0.25	0.28
Supporting vulnerable Victorians (Statewide)	0.18	0.90	0.90	0.00	0.13	0.51
Technology and resources to support Victoria's fines system (Statewide)	38.43	24.55	50.00	47.08	19.40	5.00
Completed						
Delivery of prosecution services (Statewide)	2.38	0.53	1.54	1.82	0.56	0.00
Equipping frontline police officers with conducted energy devices (Statewide)	18.35	40.56	20.79	20.14	5.14	0.00
Supporting the State's forensic capability (Statewide)	14.34	19.85	19.20	22.20	6.34	0.00
Victoria Police system enhancements and resources (Statewide)	2.03	11.91	6.29	1.12	1.24	0.00
Sub total	183.80	292.92	208.78	201.01	201.48	250.07

Line item	2023-24 actual million	(\$ million)	2024-25 budget (\$ million)	2024-25 revised (\$ million)	2024-25 actual (\$ million)	2025-26 budget (\$ million)	2026-27 budget (\$ million)
Other capital expenditure including lapsed initiatives	333.72		166.56	215.32	236.87	186.43	113.82
Sub total	333.72		166.56	215.32	236.87	186.43	113.82

PPPs	2023-24 actual million	(\$ million)	2024-25 budget (\$ million)	2024-25 revised (\$ million)	2024-25 actual (\$ million)	2025-26 budget (\$ million)	2026-27 budget (\$ million)
Ravenhall Correctional Centre	10.48		7.81	7.81	11.56	7.81	7.81
Melbourne Remand Centre	6.37		9.04	9.04	6.88	9.04	9.04
Margoneet Correctional Centre	4.12		5.84	5.84	4.45	5.84	5.84
Hopkins Correctional Centre	14.97		15.29	15.29	15.29	15.92	16.58
Sub total	35.94		37.98	37.98	38.19	38.61	39.26

Total Payment for non financial assets	553.46		497.47	462.08	476.07	426.52	403.15
---	---------------	--	---------------	---------------	---------------	---------------	---------------

Correct

Correct

Correct

Correct

Correct

Correct

Notes

(a) VicSES, TZV, FRV and CFA managed projects by DJCS are excluded in the above table as the department do not hold assets for these entities therefore there is no impact in the purchase of non financial assets.

(b) Figure Includes Victoria Police

(c) Funding held in contingency with the Department of Treasury and Finance is excluded as the department yet receives the funding therefore there is no impact in the purchase of non financial assets