



PUBLIC ACCOUNTS AND ESTIMATES COMMITTEE

2016-17 FINANCIAL AND PERFORMANCE OUTCOMES GENERAL QUESTIONNAIRE

PARLIAMENTARY DEPARTMENTS

Your responses should be filled in the tables/text boxes under each question in the MS Word document only.

Additional responses to questions can be provided in MS Word or MS Excel documents if required.

The completed MS Word document, including any additional documents, should be emailed to paec@parliament.vic.gov.au

SECTION A: Output variances and program outcomes

Question 1 (all departments) Completed initiatives from past budgets

This question does not apply to your agency.

Question 2 (departments only) Treasurer's advances and other budget supplementation

Please identify all outputs (and relate them to departmental programs) for which the department received additional funding after the initial budget (as described in *BFMG-42: Budget Supplementation*) in 2016-17. For each output, please quantify the additional funding, indicate the source of the additional funding (e.g. 'Treasurer's Advance', 'appropriations that would otherwise be unapplied', 'accumulated surplus') and explain why additional funding was required:

Output	Program	Additional funding (\$ million)	Source of funding	Reasons why additional funding was required
Parliamentary Services	Not Applicable	0.387	Treasurer's Advance	In 2016-17, ministerial salaries were transferred from DPC to DPS. This involved transferring mainly the special appropriation funding and \$387K of output funding to cover certain salary on-cost expenses. The output funding in the first year of transfer was provided as a Treasurer's advance and increase in DPS output funding for future years.

Question 3 (DTF only) Revenue certification

This question does not apply to your agency.

SECTION B: Asset investment

Question 4 (all departments) Details of actual investment and variance against budget – current projects

Please provide the following details about each of the selected asset investment projects:

Project	Estimated expenditure in 2016-17 (2016-17 budget papers) (\$ million)	Actual expenditure in 2016-17 (\$ million)	Explanation for any variances greater than ±10 per cent or \$100 million between estimated and actual expenditure	Estimated practical completion date in 2016-17 budget papers	Estimated practical completion date in 2017-18 budget papers	Explanation for any changes to the estimated practical completion date	Estimated TEI in 2016-17 budget papers (\$ million)	Estimated TEI in 2017-18 budget papers (\$ million)	Explanation for any changes to the TEI
Remediation of office accommodation (East Melbourne)	28.7	14.4	Due to a high level of soil contamination and additional boring time required for the geothermal exchange, the project plan was altered without compromising the completion date. As a result of this alteration, cash flows between financial years were impacted. Parliament incurred \$14.394m expenditure in 2016-17 and is expected to utilise the remaining budget of \$31.07m in 2017-18.	qtr 3 2017-18	qtr 3 2017-18	N/A	45.5	45.5	N/A

Question 5 (all departments) Details of actual investment and variance against budget – projects completed (or expected to be completed)

Please provide the following details for all of the asset projects listed below, which were reported as ‘completed or expected to be completed’ prior to 30 June 2016 in the 2017-18 budget papers:

None

Project	TEI in the 2016-17 budget papers	Total actual investment	Expected expenditure during 2016-17 in the 2016-17 budget papers	Actual expenditure in 2016-17	Explanation for any variances greater than ±10 per cent or \$100 million	Impact of any variances (TEI or investment during 2016-17)	Estimated practical completion date	Actual practical completion date	Explanation for any variance in completion date
	(\$ million)	(\$ million)	(\$ million)	(\$ million)					

Question 6 (all departments) Major Projects Victoria / Development Victoria

Please list all projects included in the 2016-17 budget papers that were allocated to your department, and had an involvement from Development Victoria (or, prior to 3 April 2017, Major Projects Victoria). Please give a brief description of the involvement that Development Victoria had in the project.

None

Project	Involvement of Major Projects Victoria / Development Victoria

Question 7 (all departments) High-value high-risk projects and gateway reviews

Please list all projects included in the 2016-17 budget papers that were allocated to your department, and were classified as high-value and high-risk. Please also specify which gateway reviews, if any, were completed during 2016-17. Please use projects names as specified in *Budget Paper No.4: State Capital Program*.

None

Project	Gateway review name	Date review competed

Question 8 (all departments) PPP expenditure and line items

Please indicate the amount included in the following line items in your department's financial statements for 2016-17 (using the budget portfolio outcomes for departments) which related to payments for commissioned (that is, operating) public private partnerships (PPPs).

None

Line item	Description of what the payment relates to	Amount within this line item reflecting payments for PPPs (\$ million)
		2016-17
<i>Operating statement</i>		
Interest expense		
'Other operating expenses'		
Other line items within expenses from transactions		

<i>Cash flow statement</i>		
Payments to suppliers and employees		
Interest and other costs of finance paid		
Repayment of finance leases		
Other line items in the cash flow statement		
<i>Administered items statement</i>		
Expenses on behalf of the State		
Interest and depreciation expense		
Other line items within 'administered expenses'		

Question 9 (all departments) PPP projects in procurement

Please provide a brief description of scope changes made to PPP projects that, at 30 June 2017, were still under procurement (that is, where contracts have yet to be signed) that are being managed by your department. Please including reasons for these changes. Please also provide changes and reasons for changes in the public sector comparator for projects.

None

Project in procurement	Changes and reasons for changes in scope	Changes and reasons for changes in public sector comparator

Question 10 (all departments) PPP projects under construction

For all Partnership Victoria projects under construction (that is, those for which contracts had been signed as at 30 June 2017) that are managed by your department:

- (a) please advise the project’s cash flow contribution to the ‘estimated cash outflows for Partnership Victoria projects’ component of government infrastructure investment reported in the AFR.
- (b) detail and provide reasons for any changes made during 2016-17 to modelled cash flows for Partnership Victoria projects under construction.
- (c) Please also include the current expected date of commissioning of the project and the anticipated amount that the commissioning of the project will add to net debt on that date.

None

Project under construction	Contribution by this project to estimated cash outflows for Partnership Victoria projects for 2016-17.	Changes and reasons for changes in modelled cash flow for the project for 2016-17.	Expected date of commissioning	Anticipated increase in net debt on commissioning

Question 11 (all departments) PPP projects commissioned during 2016-17

For each PPP project managed by or through your department that was commissioned during the year, please provide the following information:

- (a) the date of commissioning
- (b) the amount the project’s commissioning added to borrowings (to both GGS and PNFC sectors as applicable)
- (c) the amount the project’s commissioning added to net debt (to both GGS and PNFC sectors as applicable)

None

PPP project commissioned during 2016-17	Date of project commissioning	Project's contribution to borrowings	Project's contribution to net debt

Question 12 (DTF only) Net cash flows from investments in financial assets for policy purposes – GGS

This question does not apply to your agency.

Question 13 (DTF only) Purchases of non-financial assets – government purpose classification

This question does not apply to your agency.

SECTION C: Revenue and appropriations

Question 14 (all departments and entities) Changes from previous year by revenue/income category

Please explain any changes greater than ± 10 per cent or \$100 million between the actual result for 2015-16 and the actual result for 2016-17 for each revenue/income category detailed in your operating statement. Please also indicate what any additional revenue was used for or how any reduced amounts of revenue affected service delivery.

For departments, please provide data consolidated on the same basis as the budget portfolios outcomes statement in your annual reports.

If there were no revenue/income categories for your department/agency for which the 2016-17 expenditure changed from the prior year's expenditure by more than ± 10 per cent or \$100 million, you do not need to answer this question. If this is the case, please indicate 'no relevant line items' in the table(s) below.

Revenue category	2015-16 actual (\$ million)	2016-17 actual (\$ million)	Explanations for changes greater than ±10 per cent or \$100 million	How the additional revenue was used/the impact of reduced revenue
Output appropriations	104.1	109.9	Variance < 10%	N/A
Special appropriations	28.6	37.8	Variance due to transfer of ministerial salaries from DPC to DPS	Ministerial salaries being processed and paid through DPS instead of DPC
Grants	0.1	0.0	Variance due to additional \$90K grant was received in 2015-16 from DHS to Department of Legislative Council for End of Life Choices Inquiry	N/A
Fair value of assets and services received free of charge or for nominal consideration	0.0	0.0	Immaterial variance	N/A
Parliament refreshment rooms and gift shop	1.6	1.9	Variance due to increased external events in the fully refurbished Queens Hall and Federation Room that improved sales	Increased external events and services provided by Parliament refreshment rooms

Question 15 (all departments and entities) Variances from budget/target by revenue/income category

Please explain any variances greater than ±10 per cent or \$100 million between the initial budget estimate (**not** the revised estimate) and the actual result for 2016-17 for each revenue/income category detailed in your operating statement. Please also identify any actions taken in response to the variations, either to mitigate or take advantage of the impact.

For departments, please provide data consolidated on the same basis as the budget portfolios outcomes statement in your annual reports.

If there were no revenue/income categories for your department/agency for which the 2016-17 expenditure varied from the initial budget estimate by more than ±10 per cent or \$100 million, you do not need to answer this question. If this is the case, please indicate ‘no relevant line items’ in the table(s) below.

Revenue category	2016-17 budget estimate (\$ million)	2016-17 actual (\$ million)	Explanations for variances greater than ± 10 per cent or \$100 million	Actions taken in response
Output appropriation	118.3	109.9	Variance < 10%	N/A
Special appropriation	39.4	37.8	Variance < 10%	N/A
Grants	0.0	0.0	Variance < 10%	N/A
Fair value of assets and services received free of charge or for nominal consideration	-	0.0	Immaterial variance. Unbudgeted item	N/A
Parliament refreshment rooms and gift shop	-	1.9	No budget allocated for Parliament refreshment rooms	N/A

**The above figures are for Parliament only. Department's comprehensive operating statement in the Statement of Finances budget paper also includes VAGO.*

Question 16 (Department of Treasury and Finance only) Revenue initiatives

This question does not apply to your agency.

SECTION D: Expenses

Question 17 (all departments and entities) Expenses changed from previous year

Please explain any changes greater than ± 10 per cent or \$100 million between the prior year's actual result and the actual result for 2016-17 for each category of expenses detailed in your operating statement. Please also detail the outcomes in the community¹ achieved by any additional expenses or the impact on the community of reduced expenses (if there was no impact, please explain how that was achieved).

For departments, please provide data consolidated on the same basis as the budget portfolios outcomes statement in your annual reports.

If there were no categories of expenses for your department/agency for which the 2015-16 expenditure differed from the prior year's expenditure by more than ± 10 per cent or \$100 million, you do not need to answer this question. If this is the case, please indicate 'no relevant line items' in the table(s) below.

Expenses category	2015-16 actual (\$ million)	2016-17 actual (\$ million)	Explanations for variances greater than ± 10 per cent or \$100 million	Outcomes achieved by additional expenses/impact of reduced expenses
Employee expenses	77.8	88.4	Variance mainly due to transfer of ministerial salaries from DPC to DPS	Ministerial salaries being paid through DPS instead of DPC
Depreciation	14.1	15.5	Variance < 10%	N/A
Computer software, support & equipment rental	3.8	3.1	The decrease in IT leasing cost from 2015-16 to 2016-17 due to payout of certain leases in 2015-16.	N/A
Capital asset charge	2.9	2.9	Nil variance	N/A
Interest expense	0.1	0.1	Interest expense based on actual charge from TCV Vic Fleet for the lease of motor vehicle	N/A
Parliament refreshment rooms & gift shop	2.0	2.3	Higher costs in 2016-17 are in line with increased sales due to the fully refurbished Queens Hall and	Increased external events and services provided by Parliament refreshment rooms

¹ That is, the impact of service delivery on the community rather than a description of the services delivered.

			Federation Room that improved sales growth opportunities.	
Communications, postage and printing	7.5	7.6	Variance < 10%	N/A
Contractors & temporary staff	2.7	1.6	The decrease in use of contractors/temporary staff from 2015-16 to 2016-17 due to a number of vacant positions were filled in 2016-17.	N/A
Property rental cost	8.2	8.5	Variance < 10%	N/A
Supplies and services	14.1	15.0	Variance < 10%	N/A

Question 18 (all departments and entities) Expenses varying from budget

Please explain any variances greater than ± 10 per cent or \$100 million between the initial budget estimate (**not** the revised budget) and the actual result for 2016-17 for each category of expenses detailed in your operating statement. Please also detail the outcomes in the community² achieved by any additional expenses or the impact on the community of reduced expenses (if there was no impact, please explain how that was achieved).

For departments, please provide data consolidated on the same basis as the budget portfolios outcomes statement in your annual reports.

If there were no categories of expenses for your department/agency for which the 2016-17 expenditure varied from the initial budget estimate by more than ± 10 per cent or \$100 million, you do not need to answer this question. If this is the case, please indicate 'no relevant line items' in the table(s) below.

Expenses category	2016-17 budget estimate (\$ million)	2016-17 actual (\$ million)	Explanations for variances greater than ± 10 per cent or \$100 million	Outcomes achieved by additional expenses/impact of reduced expenses
Employee expenses	90.7	88.4	Variance < 10%	N/A
Depreciation	14.0	15.5	Additional expense mainly to write-off the remaining book value of the temporary annex, which was demolished to	Once-off expense

² That is, the impact of service delivery on the community rather than a description of the services delivered.

			prepare the site for the new office accommodation project.	
Interest expense	0.1	0.1	Interest expense based on actual charge from TCV Vic Fleet for the lease of motor vehicle	N/A
Capital asset charge	2.9	2.9	Nil Variance	N/A
Parliament refreshment rooms & gift shop	no relevant line item	2.3	No budget allocated for Parliament refreshment rooms	N/A
Other operating expenses	50.2	35.7	The variance relates to carry over of MP budgets from 2016-17 to 2017-18, no expenditure incurred for Parliamentary Budget Office (PBO) since it was not setup and incorrect budget split between salaries and other operating expenses	Nil - up to 50% of unspent Members budgets were carried over from 2016-17 to 2017-18. Part of PBO funding provide for the set up of PBO was also carried over from 2016-17 to 2017-18.
<i>Computer software, support & equipment rental</i>	no relevant line item	3.1	No relevant line item in budget papers where the initial budget was published	
<i>Communications, postage and printing</i>	no relevant line item	7.6	No relevant line item in budget papers where the initial budget was published	
<i>Contractors & temporary staff</i>	no relevant line item	1.6	No relevant line item in budget papers where the initial budget was published	
<i>Property rental cost</i>	no relevant line item	8.5	No relevant line item in budget papers where the initial budget was published	
<i>Supplies and services</i>	no relevant line item	15.0	No relevant line item in budget papers where the initial budget was published	

**The above figures are for Parliament only. Department's comprehensive operating statement in the Statement of Finances budget paper also includes VAGO.*

Question 19 (departments only) Expenditure reduction targets

Please provide the following details about the realisation of expenditure reduction targets in 2016-17. In providing targets, please provide the cumulative target rather than the change in savings from one year to the next (i.e. provide the target on the same basis as the budget papers). Please provide figures for the Department including its controlled entities.³

Not applicable.

Initiative	Total value of efficiencies/savings expected to be realised from that initiative in 2016-17 (\$ million)	Explanation for any variances greater than ± 10 per cent between estimated and actual expenditure reductions	How the efficiencies/savings have been achieved (i.e. what measures or changes have been introduced)
Efficiency and expenditure reduction measures (2013-14 BP3 p.62)			
Efficiency measures (2013-14 Budget Update p.129)			
Application of an efficiency dividend to non-frontline departmental expenditure (2014-15 BP3 p.79)			
Efficiency and expenditure reduction measures (2015-16 BP3 p.105)			
Savings and efficiencies (2016-17 BP3 p.118)			

³ That is, please provide this information for the Department on the same basis of consolidation as is used in the budget papers.

Other			
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Question 20 (all departments and entities) Changes to service delivery from expenditure reduction initiatives

Not applicable.

- (a) Please detail any changes to your department's/agency's service delivery as a result of expenditure reduction initiatives, e.g. changes to the timing and scope of specific programs or discontinued programs in 2016-17.

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- (b) As a result of the expenditure reduction initiative 'Reduce the use of labour hire firms' for 2016-17 (2015-16 BP3 p.105), please detail any changes to your department's/agency's service delivery.

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- (c) Please indicate how much the Department spent on 'on hire' arrangements with labour recruitment firms during 2015-16 and 2016-17. On hire arrangements includes the cost of engaging the labour recruiting firm, plus additional costs paid to the labour recruiting firm for the provision of the services of the contractor. Please also indicate reasons for and difference greater than 10 per cent between the two years.

Expenditure on hire arrangements (\$ million)		Explanation for change greater than ±10 per cent
2015-16	2016-17	

- (d) Please indicate how much the Department spent on job search assignments where the department has engaged a labour recruitment firm to hire an employee for the department.

Expenditure on job search assignments (\$ million)		Explanation for change greater than ±10 per cent
2015-16	2016-17	

Question 21 (departments only) Achievement of reprioritisation of existing resources

Not applicable.

The 2016-17 budget papers include targets for ‘funding from reprioritisation of existing resources’ to fund new initiatives (2016-17 Budget Paper No.2, p.51). This is in addition to any savings or efficiencies resulting from expenditure reduction measures. For your department (including all controlled entities),⁴ please indicate:

- (a) what areas of expenditure (including projects and programs if appropriate) the funding was reprioritised from (i.e. what the funding was initially provided for)
- (b) what areas of expenditure were the funds eventually spent on
- (c) for each area of expenditure (or project or program), how much funding was reprioritised in each year
- (d) the impact of the reprioritisation (in terms of service delivery) on those areas.

Area of expenditure originally funded	Area of expenditure eventually funded	Value of funding reprioritised in 2016-17	Impact of reprioritisation of funding
		(\$ million)	

⁴ That is, please provide this information for the Department on the same basis of consolidation as is used in the budget papers.

Question 22 (DTF only) Expenses by government purpose classifications

This question does not apply to your agency.

Question 23 (PNFC and PFC entities only) Dividends and other amounts paid to the general government sector

This question does not apply to your agency.

SECTION E: Public sector workforce

Question 24 (all departments and entities) Full-time equivalent staff by level

Please fully complete the table below, providing actual FTE staff numbers at 30 June 2015, at 30 June 2016 and 30 June 2017 (broken down by the categories listed below) for the Department. Please provide figures consolidated on the same basis as the expenditure for the Department in the budget papers.

[See attachment 1](#)

Grade	30 June 2015 (Actual FTE number)	30 June 2016 (Actual FTE number)	30 June 2017 (Actual FTE number)
Secretary			
EO-1			
EO-2			

EO-3			
VPS Grade 7 (STS)			
VPS Grade 6			
VPS Grade 5			
VPS Grade 4			
VPS Grade 3			
VPS Grade 2			
VPS Grade 1			
Government Teaching Service			
Health services			
Police			
Allied health professionals			
Child protection			
Disability development and support			
Custodial officers			
Other			
Total			

Question 25 (all departments and entities) FTE staff numbers by employment type

In the table below, please detail the salary costs for 2014-15, 2015-16 and 2016-17, broken down by ongoing, fixed-term and casual, and explain any variances greater than ±10 per cent or \$100 million between the years for each category.

Employment category	Gross salary 2014-15 (\$ million)	Gross salary 2015-16 (\$ million)	Gross salary 2016-17 (\$ million)	Explanation for any year-on-year variances greater than ±10 per cent or \$100 million
Ongoing	58.263	58.565	67.312	Increase in Salaries due to take on of payroll for Ministers (approx \$8 million per annum)
Fixed-term	2.3	3.063	3.37	
Casual	4.695	4.036	4.203	
Total	65.258	65.664	74.885	

Question 26 (all departments and entities) Executive salary increases and other bonuses

Please detail the number of executives who received increases in their base remuneration in 2016-17, breaking that information down according to what proportion of their salary the increase was, and explaining the reasons for executives' salaries increasing in each bracket.

Increase in base remuneration	Number of executives receiving increases in their base rate of remuneration of this amount in 2016-17, apart from normal increases due to employment agreements.	Reasons for these increases
0-3 per cent	5	Standard 2.5% Increase in SMG Executive total remuneration package (TRP) as applied to VPS Executives in this period

3-5 per cent	0	
5-10 per cent	0	
10-15 per cent	0	
greater than 15 per cent	0	

Question 27 Enterprise bargain agreements (EBA)(Department of Treasury and Finance only)

This question does not apply to your agency.

SECTION F: Government decisions impacting on the finances

Question 28 (all departments and entities) Commonwealth Government decisions

Please identify any Commonwealth Government decisions during 2016-17 which had not been anticipated in the State budget but which impacted on your entity's finances or activities during those years (including new funding agreements, discontinued agreements and changes to funding levels). Please quantify the impact on income and expenses where possible.

Not applicable.

Commonwealth Government decision	Impact in 2016-17	
	on income (\$ million)	on expenses (\$ million)

Question 29 (all departments and entities) COAG decisions

Please identify any COAG decisions during 2016-17 which had not been anticipated in the State budget but which impacted on your entity's finances or activities during those years (including new funding agreements, discontinued agreements and changes to agreements). Please quantify the impact on income and expenses where possible.

Not applicable.

COAG decision	Impact in 2016-17	
	on income (\$ million)	on expenses (\$ million)

SECTION G: Economic environment

Question 30 (DTF only) Economic variables

This question does not apply to your agency.

Question 31 (DTF only) Actual impact on GGS of variances in economic variables

This question does not apply to your agency.

Question 32 (DTF only) Impact on PFC net result of variances in economic variables

This question does not apply to your agency.

Question 33 (DTF only) Impact on PNFC net result of variances in economic variables

This question does not apply to your agency.

Question 34 (all departments and entities) Effects of variances in economic variables

Please identify any key economic variables for which there were variances in 2016-17 between what was estimated in the initial budget for each year (**not** the revised estimate) and what actually occurred which had a significant impact on your department's/agency's finances, service delivery or asset investment. For each variance, please indicate:

- (a) what had been expected at budget time
- (b) what actually occurred
- (c) how the variance impacted on the budget outcomes (quantifying the impact where possible)
- (d) what decisions were made in response (including changes to service delivery, asset investment, borrowings etc.).

Not applicable.

Expected economic result in 2016-17	Actual result in 2016-17	Impact of the variance on budget outcomes	Impact of the variance on service delivery

SECTION H: DataVic Access (All departments and agencies)

This section does not apply to Parliament of Victoria. Parliament is the user, not a contributor to the DataVic. The Parliamentary Library uses the data available on website for research purposes for Members of Parliament.

Question 35 Department/agency data and research strategy

- a) How is 'big data' and/or the digital research component incorporated within the Department/Agency's Strategic/Corporate Plan?

- b) Does the Department/Agency have a dedicated digital research strategy? If yes, please provide a copy of this to the Committee.

Question 36 Department/Agency use of the DataVic Access

- a) What have been the challenges the Department/Agency has found in implementing the DataVic Access?

- b) What have been the key risks the Department/Agency has identified in relation to DataVic Access and how have these been managed?

- c) Who are the major beneficiaries of the data the Department/Agency has made available as a result of the DataVic Access policy?

d) The guidelines currently state that the benefits of the policy include:

- stimulating economic activity and driving innovation and new services to the community and business;
- increasing productivity and improving personal and business decision making based on improved access to data;
- improving research outcomes by enabling access to primary data to researchers in a range of disciplines; and
- improving the efficiency and effectiveness of government by encouraging better management practices and use of the data.⁵

Please provide three examples of how the Department/Agency have seen the benefits materialised.

e) What are the main future opportunities regarding the Department/Agency's data that have not been realised to date?

Question 37 Department/Agency arrangements for data access

a) What accountability arrangements are in place within the Department/Agency for implementing DataVic Access?

b) Has the Department/Agency established an Information Management Governance Committee (IMGC)?

⁵Department of Treasury and Finance, *DataVic Access Policy Guidelines for the Victorian Public Sector* (2015), p.1

c) Does the Department/Agency have an information asset register?

d) How regularly is the information asset register reviewed and updated?

e) Please describe the main types of information assets that are logged on the Department/Agency's register.

Question 38 Use of DataVic website

a) How many and which data sets did the Department/Agency make available on the DataVic website in 2015-16 and 2016-17?

b) To what extent does the Department/Agency comply with the format guidelines set out in DataVic Access?

c) Please list the datasets held by the Department/Agency that have been given approved commercialisation authorisation by the Minister for Finance. Please explain why they have been approved for commercialisation. What are the typical costs associated with accessing these datasets?

d) How many requests has the Department/Agency received via the 'suggest a dataset' function on the DataVic website in 2015-16 and 2017-18?

e) How many of these requests were successfully actioned in 2015-16 and 2016-17?

f) How many datasets that were compiled by the Department/Agency as a result of a successful FOI application were subsequently made available on the DataVic website in 2015-16 and 2016-17?

g) How many datasets that were compiled by the Department/Agency as a result of a successful FOI application were not made available on the DataVic website in 2015-16 and 2016-17 and what were the reasons for this?

SECTION I: Treasury Corporation of Victoria only

Question 39 Dividends

This question does not apply to your agency.

Question 40 Commodity risk management

This question does not apply to your agency.

Question 41 Foreign exchange risk management

This question does not apply to your agency.

Question 42 Public Private Partnership (PPP) projects

This question does not apply to your agency.

Question 43 Green Bonds

This question does not apply to your agency.